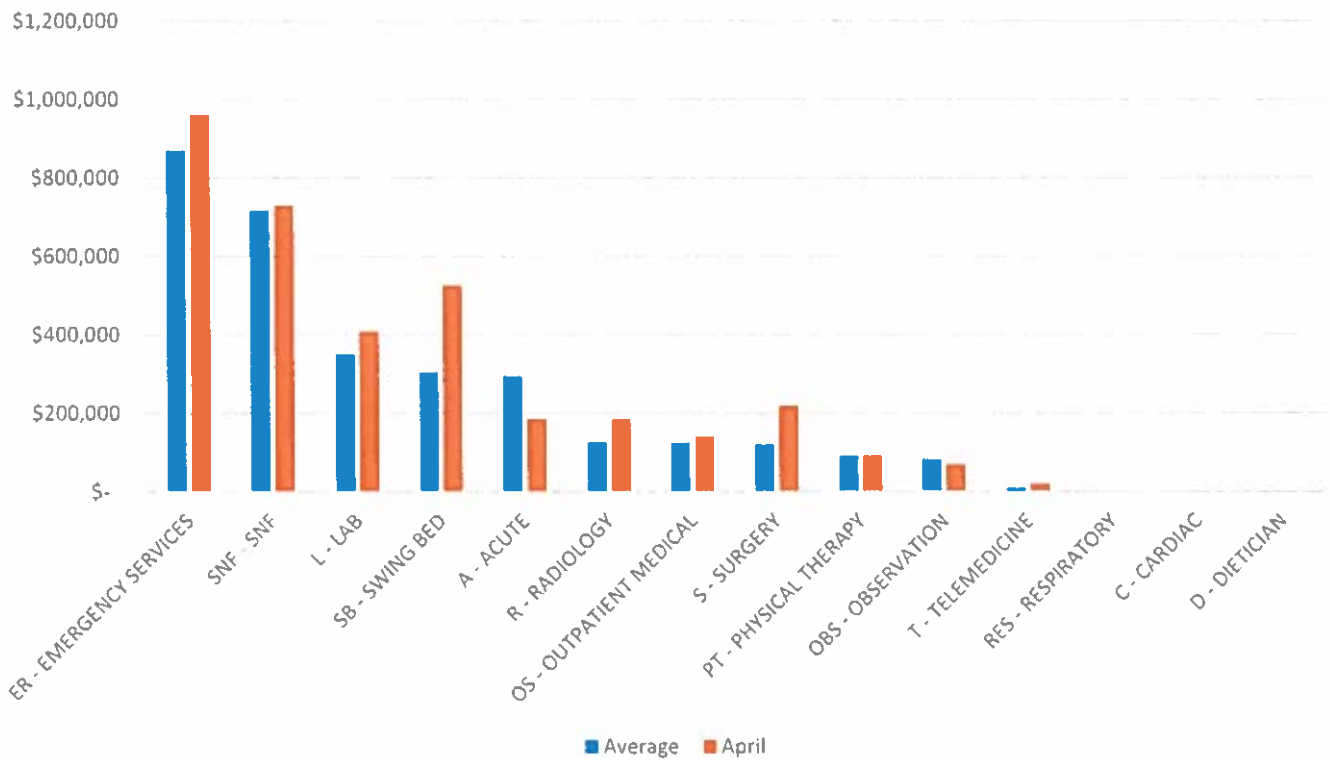


## Finance Notes April 2019

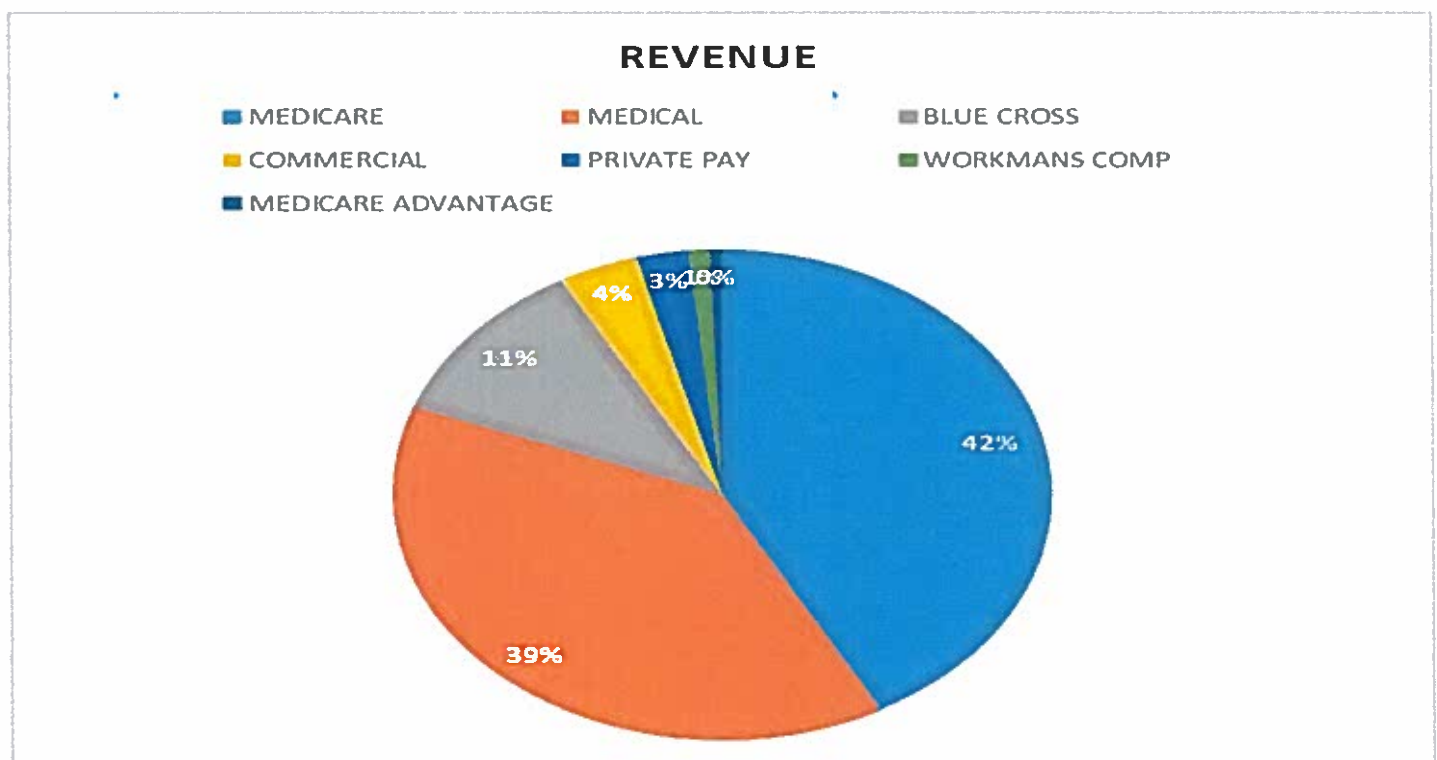
Summary of Financial Ratio			
Ratio	Period	YTD or Average where Applicable	
Cash on Hand	50	75	Average PY
Net Income	362,182	295,868	Average Monthly PY
Current Ratio	4.22		N/A
AR Days	62	58.6	Average PY
AP	393,031	489,888	Average PY
Daily Gross Revenue	118,282	102,308	Average PY
% of Gross Revenue Collected	58%	56%	PY Year End

1. Cash is up as we have received our QAF and Rate Range Payments. As of today our cash on hand is 165 days.
2. Patient Payments were great with over 2 million collected in April.
3. Revenue was the highest per day this year with lots of ER visits and Swing Days.

Average Monthly Rev by Service Type compared to April



4. Still waiting on the Prime IGT as we've had no notice as of yet to put in our funds for matching.
5. Attended a Rural Health Symposium put on by CHA that talked about possible future reimbursement models. They mostly focused on global budget methodology which some hospitals in Maryland and Pennsylvania are currently participating in. This model is meant to smooth out cash flow and encourage wellness vs the current fee for service model where ER visits and IP days are the drivers. It's great model in theory but has a lot of questions to work through before anyone in California would be signing up to be in the test group.



### Stats

1. Swing Days were up while Acute was down in April.
2. Swing's average daily census was 5.5 which is actually higher than the YTD average Acute plus Swing average daily census.
3. Surgery visits were up over the average.
4. ER visits were up for the month but still trailing last year.
5. OP Services is consistently up over last year.
6. Hospice Patient days were minimal in April.

7. Telemedicine continues to outpace last year with 73% increase in visits.
8. Traveler FTEs are accounted for below.

<b>Traveler FTEs</b>		
<b>Skilled Nursing</b>		<b>FTEs</b>
	<b>C.N.A</b>	<b>7.55</b>
	<b>LVN</b>	<b>8.29</b>
	<b>RN</b>	<b>0.00</b>
<b>Acute</b>		
	<b>C.N.A</b>	<b>1.38</b>
	<b>LVN</b>	<b>2</b>
	<b>RN</b>	<b>2.97</b>
<b>Radiology</b>		
	<b>Tech</b>	<b>2.15</b>
<b>ER</b>		
	<b>RN</b>	<b>.23</b>
<b>Physical Therapy</b>		
	<b>PT</b>	<b>1</b>
<b>Respiratory Therapy</b>		
	<b>RT</b>	<b>1.44</b>
<b>OP Services</b>		
	<b>RN</b>	<b>1.08</b>
<b>Lab</b>		
	<b>CLS</b>	<b>1.73</b>
<b>Total</b>		<b>29.82</b>

#### Income Statement

1. Acute Revenue was high due to an increase in Swing Days
2. OP Revenue was up due mostly due to ER and some other increases as noted on chart 1.
3. Contractuals are lower this year due to QAF and rate range estimates. The QAF and Rate Range payments we received this month was based off the prior year and are figured into last year's financials.
4. Productive Salaries are up slightly over the cost of living adjustment due to staying ahead of the California minimum wage increases.
5. Employee benefits are up but well under the increase that was budgeted.
6. Supplies are well ahead of last year as our major supplier Cardinal isn't doing as much business with our Group Purchasing Organization which decreases our discount.

7. Acute and Skilled Travelers are abnormally high due to some late March invoices that ended up in April. We are 964K over the prior year and have a lower average census than 18 so this out of all expenses remains a major concern.
8. Ancillary Travelers are up in April and this being the first year it's split out we'll have some comparison numbers for next year.
9. Depreciation will have a large increase next year as we put the new building and equipment to use.
10. Non-Operating Revenue had large bump to recognize the foundation and windmill contributions to the project.
11. Net Income is 1.76 million for the month and 3.75 million for the YTD. There may be some more adjustments with the contractuals as supplemental payment models start to shape up more which will move change the bottom line accordingly.


#### Balance Sheet

1. Cash increased in April as we received one million from the amazing fundraising efforts of the foundation. That's also why the Construction Donations decreased by one million.
2. AR continues to move in the right direction with a great month of collections.
3. Hospital Expansion increased and will continue until the building is completed and moves over to Building and Fixed Equipment.
4. AP was up as we had some Construction Expenses that weren't paid until the first week of May.
5. Construction Donations-Deferred Revenue has been decreased to recognize the donations received.
6. The Current Ratio is 4.22 which is well above the CAH Flex average of 2.55. If anyone wants to look at the CAH Flex averages here is the link.  
<http://www.flexmonitoring.org/wp-content/uploads/2017/03/dsr23.pdf>

#### Miscellaneous

1. AR days should dip into the mid to high 50 range after our LTC payment is posted this week. So hopefully we can reach our goal of 54 by next month.
2. Still waiting on the state for repayment terms on the DPNF Supplemental from 2012-13.

3. Cash may dip slightly when we put in for the Prime IGT.
4. Below is the last approved USDA request. This month's hasn't been completed yet as I'm waiting on Dave's review.

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1	
3. Federal Sponsoring Agency <b>USDA Rural Development</b>		1. Type of Request Final <input type="checkbox"/> Partial <input checked="" type="checkbox"/>		2. Basis of Request x Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/>	
		4. Federal Grant ID Number		5. Partial Payment Request No. <b>25A &amp; 2B</b>	
8. Employer ID Number <b>04-045-754413038</b>		PERIOD COVERED BY THIS REQUEST			
		From <b>3/1/2019</b>		To: <b>3/31/2019</b>	
9. Recipient Organization Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 95028</b>		10. Payee Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 95028</b>			
<b>11 STATUS OF FUNDS</b>					
CLASSIFICATION	PROGRAMS		FUNCTIONS	ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS TRNG PERIOD	ACCUM TO DATE	
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 100,000.00	\$ 1,417.50	\$ 26,802.68	\$ 73,197.42
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00
e. OSHPD Fees	\$ 250,000.00	\$ 250,000.00	\$ 3,395.76	\$ 229,618.09	\$ 20,480.91
f. Consultants - Speciality	\$ 145,120.00	\$ 145,120.00	\$ -	\$ 48,496.72	\$ 96,623.28
- Project Management	\$ 254,880.00	\$ 611,346.15	## \$ 30,040.86	\$ 611,346.15	\$ -
g. Special Inspection & IOR	\$ 505,000.00	\$ 178,574.71	\$ 28,160.00	\$ 144,157.86	\$ 34,416.85
h. County & Local Fees, Testing	\$ 200,000.00	\$ 169,959.14	\$ 529.26	\$ 120,925.28	\$ 49,030.86
i. Pre-Design Architectural		\$ 99,323.10	\$ -	\$ 99,323.10	\$ -
j. Equipment District	\$ 1,804,000.00	\$ 1,581,486.10	\$ -	\$ 375,303.30	\$ 1,206,182.80
k. Refinance Debt 2011 COP	\$ 1,848,832.00	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
2011 GO Bond	\$ 4,032,668.00	## \$ 4,599,365.63	## \$ -	\$ 4,899,365.63	\$ -
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -	\$ 150,000.00
m. Contingencies	\$ 2,222,706.00	\$ 986,664.10	\$ -	\$ -	\$ 986,664.10
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,206.00</b>	<b>\$ 10,691,312.45</b>	<b>\$ 63,643.37</b>	<b>\$ 8,049,716.23</b>	<b>\$ 2,641,696.22</b>
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,780.00	\$ 10,378.00	\$ 1,073,095.00	\$ 166,665.00
- Construction	\$ 9,598,894.00	\$ 11,895,581.00	\$ 473,546.00	\$ 4,985,097.00	\$ 7,010,484.00
- Change Orders		\$ 13,273.85	\$ -	\$ 12,610.00	\$ 863.85
- Contingency		## \$ 306,662.00	\$ -	\$ -	\$ 306,662.00
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,876,894.00</b>	<b>\$ 13,566,278.66</b>	<b>\$ 483,924.00</b>	<b>\$ 6,070,802.00</b>	<b>\$ 7,484,474.66</b>
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,246,689.10</b>	<b>\$ 547,467.37</b>	<b>\$ 14,120,518.23</b>	<b>\$ 10,126,070.87</b>
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,659.10	\$ -	\$ 1,235,506.30	\$ 1,206,082.80
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 547,467.37</b>	<b>\$ 12,885,011.93</b>	<b>\$ 8,919,988.07</b>
r. Federal loan to date	97-01 \$ 9,900,000.00	\$ 9,900,000.00	\$ 547,467.37	\$ 6,540,662.10	\$ 3,359,337.90
	97-02 RF	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
	97-02 \$ 4,300,000.00	\$ 2,590,515.80	\$ -	\$ -	\$ 2,590,515.80
	97-03 RF	\$ 4,574,000.00	\$ -	\$ 4,574,000.00	\$ -
	97-04 B \$ 7,605,000.00	## \$ 3,031,000.00	\$ -	\$ 60,865.63	\$ 2,970,134.37
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 547,467.37</b>	<b>\$ 12,885,011.93</b>	<b>\$ 8,919,988.07</b>
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 12,337,544.56	
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 547,467.37	\$ 12,885,011.93	\$ 8,919,988.07
u. Percentage of physical completion	100%		2.26%	58.24%	
<b>12. CERTIFICATION</b>					
I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award					
a. RECIPIENT Signature of Authorized Certifying Official <b>Travis Lakey</b> Date <b>4/24/2019</b>			b. AGENCY Signature of Authorized Certifying Official  Date <b>4-25-2019</b>		
Travis Lakey (Typed or Printed Name and Title)		530.336.7612 (Telephone)	J. Michael Colbert (Typed or Printed Name and Title)		530.233.4137 X 112 (Telephone)

**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2018

COMPARISION TO ACTUAL

2019		2019		Variance	VOLUME:	FYE 2019		FYE 2018		Variance	% Increase or Decrease
APRIL	MARCH	Actual	Actual			YTD	YTD	Actual	Actual		
Actual	Actual					Actual	Actual				
					<b>DISCHARGES</b>						
12	25	(13)	Acute	171	189	(18)	-9.51%				
10	12	(2)	Swing Bed	78	88	(10)	-11.41%				
6	5	1	Skilled Nursing Care (DISCHG)	38	51	(13)	-25.51%				
9	20	(11)	Observations	91	10	81	810.02%				
			<b>PATIENT DAYS</b>								
36	77	(41)	Acute	571	627	(56)	-8.91%				
165	115	50	Swing Bed	1041	1,191	(150)	-12.61%				
2342	2486	(144)	Skilled Nursing Care	22912	23,012	(100)	-.41%				
			<b>LENGTH OF STAY</b>								
3.00	3.08	(0)	Acute	3.34	3.20	0	4.32%				
16.50	9.58	7	Swing Bed	13.35	13.53	(0)	-1.41%				
			Skilled Nursing Care								
			<b>AVERAGE DAILY CENSUS</b>								
1.20	2.48	(1)	Acute	1.88	2.52	(1)	-25.51%				
5.50	3.71	2	Swing Bed	3.42	3.92	(0)	-12.61%				
78.07	80.19	(2)	Skilled Nursing Care	75.37	75.70	(0)	-.41%				
			<b>ANCILLARY SERVICES</b>								
0	1	(1)	Surgery Inpatient Visits	1	13	(12)	-92.31%				
21	14	7	Surgery OP/ procedure visits	157	192	(35)	-18.21%				
376	353	23	Emergency Room Visits	3427	3,491	(64)	-1.81%				
141	131	10	Outpatient Services Procedures	1699	1,325	374	28.22%				
822	859	(37)	Laboratory Visits	7872	7,997	(125)	-1.61%				
455	459	(4)	Radiology Procedures	4149	4,101	48	1.22%				
3	75	(72)	Hospice Patient Days	1050	1,040	10	1.02%				
216	201	15	Physcial Therapy visits	2572	2,756	(184)	-6.71%				
257	324	(67)	Cardiac Rehab	2411	2,284	127	5.62%				
26	25	1	Telemedicine visits	218	126	92	73.02%				
18	38	(20)	Admissions from ER	240	195	45	23.12%				
15	11	4	Transfers from ER	107	103	4	3.92%				
			<b>PRODUCTIVITY:</b>								
			Productive FTE's								
12.32	12.59		Nursing - Acute	13.36	16.79						
53.49	52.10		Long Term Care	53.02	53.05						
33.56	34.47		Ancillary	32.96	34.59						
84.36	87.54		Service	82.07	76.83						
183.73	186.70		Total Productive	181.41	181.26						
20.40	18.47		Non-Productive FTE's	21.67	21.45						
204.13	205.17		Paid FTE's	203.08	202.71						
			<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>	2.53	2.58						
2.31	2.72										

## MAYERS MEMORIAL HOSPITAL

## Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2019

## COMPARISON TO ACTUAL

2019 APRIL ACTUAL	2018 APRIL ACTUAL	Variance	PATIENT REVENUE	FYE 2019 YTD ACTUAL	FYE 2018 YTD ACTUAL	Variance	Increase Decrease %
528,554	412,903	115,651	Acute	4,307,192	4,589,536	(282,344)	-6.21%
756,446	801,295	(44,849)	Skilled Nursing	7,402,294	7,254,733	147,561	2.02%
188,491	207,466	(18,975)	Inpatient Ancillary	1,820,631	1,917,988	(97,357)	-5.11%
(1,306)	1,609	(2,915)	Acute	5,804	14,536	(8,732)	
			Skilled Nursing				
1,472,185	1,423,272	48,912	Total Inpatient Revenue	13,535,920	13,776,792	(240,872)	-1.71%
2,101,853	1,742,297	359,556	Total Outpatient Revenue	18,365,489	17,242,693	1,122,795	6.52%
3,574,038	3,165,569	408,468	<b>Total Patient Revenue</b>	<b>31,901,409</b>	<b>31,019,485</b>	<b>881,923</b>	<b>2.82%</b>
<b>DEDUCTIONS FROM REVENUE</b>							
793,196	845,762	52,566	Contractuals - Care/Cal	6,077,878	7,011,764	933,886	
102,984	118,109	15,124	Contractuals - PPO	1,024,536	1,209,656	185,120	
375	0	(375)	Charity and Write Offs	375	101,033	100,658	
62,575	13,659	(48,916)	Admin Adjmts/Emp Discounts	980,601	508,245	(472,356)	
26,235	11,183	(15,052)	Provision for Bad Debts	910,097	551,861	(358,236)	
985,365	988,713	3,348	<b>Total Deductions</b>	<b>8,993,487</b>	<b>9,382,559</b>	<b>389,072</b>	
79,415	62,313	17,102	Other Operating Revenues	353,620	409,160	(55,540)	
2,668,087	2,239,169	428,918	<b>Net Revenue</b>	<b>23,261,542</b>	<b>22,046,087</b>	<b>1,215,456</b>	
<b>OPERATING EXPENSES</b>							
784,748	719,455	(65,293)	Productive Salaries	7,680,114	7,466,537	(213,577)	-2.91%
79,820	78,658	(1,162)	Non-Productive Salaries	947,935	968,906	20,971	2.22%
243,239	244,420	1,180	Employee Benefits	2,501,693	2,477,712	(23,981)	-1.01%
213,824	285,535	71,712	Supplies	2,282,830	2,020,459	(262,371)	-13.01%
153,500	151,961	(1,539)	Professional Fees	1,460,407	1,524,747	64,340	4.22%
126,080	38,460	(87,620)	Acute/Swing Travelers	660,814	217,749	(443,066)	-203.51%
243,759	124,336	(119,423)	SNF Travelers	1,653,291	1,131,615	(521,677)	-46.11%
132,968	0	(132,968)	Ancillary Travelers	884,040	0	(884,040)	#DIV/0!
181,266	178,708	(2,558)	Other Purchased Services	1,670,268	1,434,306	(235,962)	-16.51%
49,232	36,770	(12,462)	Repairs	350,016	402,300	52,284	13.02%
28,834	38,993	10,158	Utilities	429,555	413,112	(16,443)	-4.01%
19,799	17,297	(2,502)	Insurance	198,781	187,295	(11,487)	-6.11%
82,458	56,429	(26,030)	Other	654,430	563,862	(90,568)	-16.11%
73,836	108,058	34,222	Depreciation	698,127	1,059,469	361,342	34.12%
0	0	0	Bond Repayment Insurance	0	0	0	
17,911	19,510	1,599	Bond Repayment Interest	179,108	278,303	99,194	35.62%
1,681	837	(844)	Interest	18,733	18,227	(505)	-2.81%
10,837	6,358	(4,479)	Rental - Lease	205,303	83,084	(122,220)	-147.11%
2,443,792	2,105,782	(338,009)	<b>Total Operating Expense</b>	<b>22,475,446</b>	<b>20,247,680</b>	<b>(2,227,766)</b>	<b>-11.01%</b>
224,296	133,387	90,909	<b>Income From Operations</b>	<b>786,096</b>	<b>1,798,407</b>	<b>(1,012,311)</b>	
<b>NON-OPERATING REVENUE AND EXPENSE</b>							
1,542,337	160,153	1,382,184	Non-Operating Revenue	2,970,660	1,824,390	1,146,270	
0	0	0	Interest Income	0	0	0	
4,450	7,418	2,967	Non-Operating Expense	4,450	74,176	69,726	
1,537,886	152,735	1,385,151	<b>Total Non-Operating</b>	<b>2,966,210</b>	<b>1,750,214</b>	<b>1,215,996</b>	
1,762,182	286,122	1,476,060	<b>NET INCOME</b>	<b>3,752,306</b>	<b>3,548,621</b>	<b>203,685</b>	

	<b>APRIL 2019</b>	<b>MARCH 2019</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	222,818	185,861
Reserve Cash (unrestricted)	3,719,942	3,019,942
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,340,790	1,285,271
Accounts Receivable	6,824,779	7,371,724
County Treasury receivable	231,305	152,738
Less: Reserve for Uncollectibles	(859,510)	(882,056)
Reserve for Medicare/Medi-Cal	(2,363,402)	(2,650,523)
Inventories	376,902	375,644
Accounts Receivable - Other	5,158,376	4,450,771
Accts Recvble - Construction Donations - Current	1,000,000	2,000,000
Prepaid Expenses	392,494	427,520
Medicare/Medi-Cal Settlement	7,725,823	7,033,334
<b>TOTAL CURRENT ASSETS</b>	<b>23,770,317</b>	<b>22,770,227</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	753,510	753,510
Building and Fixed Equipment	11,716,487	11,716,487
Equipment	12,321,923	12,240,791
Construction in Progress (other)	1,108,153	1,065,104
Hospital expansion	11,394,651	10,271,383
Less: Reserve for Depreciation	(21,173,680)	(21,099,844)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>16,121,044</b>	<b>14,947,431</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	700	700
Other Receivable-Fund Raising Long Term	271,356	271,356
Unamortized Bond Issue Cost	0	0
Unamortized Bond Discount	(4,474)	(4,474)
Unamortized Cost of Bond Defeasance	5,338	5,338
G.O. Bond - issue / discount / cost	40,250	40,250
<b>TOTAL OTHER ASSETS</b>	<b>313,171</b>	<b>313,171</b>
<b>TOTAL ASSETS</b>	<b>40,204,532</b>	<b>38,030,828</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	393,031	189,375
Accrued Payroll	345,530	326,024
Accrued Payroll Taxes	18,094	16,201
Accrued Vacation & Holiday	541,568	528,587
Accrued Health Insurance	34,564	34,876
Accrued Interest	(7,064)	(24,975)
E.H.R. contingency/deferred revenue	0	0
PRIME PLAN	0	0
HQAF	711,281	711,281
IGT (TRAD/PHP)	678,371	678,371
Current Portion of Medicare/Medi-Cal Settlement	2,919,812	2,458,704
<b>TOTAL CURRENT LIABILITIES</b>	<b>5,635,186</b>	<b>4,918,443</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,373,476	1,373,476
Construction Donations - deferred revenue	1,271,356	2,671,356
Capital Leases / Settlement pymt		
Leases	40,403	42,362
GO BOND SERIES B & REFUNDING	12,807,512	11,684,244
<b>TOTAL LONG-TERM DEBT</b>	<b>15,492,747</b>	<b>15,771,438</b>
<b>FUND EQUITY</b>	<b>19,076,599</b>	<b>17,340,948</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>40,204,532</b>	<b>38,030,828</b>
<b>CURRENT RATIO:</b>	<b>4.22</b>	<b>4.63</b>



**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
 - Fiscal Year 2019

DATE:	REVENUE / SERVICES	AVERAGE				RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMNTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
		REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PYMNTS PT RELATED						
July 31, 2018	3,249,029.36	104,807.40	1,724,887.02	0.00	34,741.19	15,726.00	1,674,419.83	1,270,036.03	6,282.31		
August 31, 2018	2,884,860.19	93,060.01	2,273,496.43	0.00	459,433.84	206,704.81	1,607,357.78	1,079,445.82	32,674.85		
September 30, 2018	3,182,624.91	106,087.50	2,033,290.33	0.00	38,405.39	66,730.43	1,928,154.51	1,524,823.48	19,300.20		
October 31, 2018	3,382,825.11	109,123.39	2,084,413.15	0.00	225,386.78	54,934.09	1,804,092.28	1,998,752.39	10,149.14		
November 30, 2018	3,323,127.90	110,770.93	3,219,750.28	0.00	1,326,191.46	223,467.90	1,670,090.92	1,307,529.71	6,317.91		
December 31, 2018	2,727,064.34	87,969.82	1,778,880.05	0.00	36,466.49	27,333.88	1,715,079.68	1,545,436.87	296.83		
January 30, 2019	3,025,222.46	97,587.82	2,341,321.67	0.00	369,161.43	15,728.96	1,956,431.28	1,131,213.83	11,940.91		
February 28, 2019	2,901,943.72	103,640.85	2,339,727.24	0.00	107,509.24	819,414.90	1,412,803.10	1,145,590.18	19,676.81		
March 31, 2019	3,431,815.20	110,703.72	3,001,841.98	0.00	69,102.62	1,156,801.89	1,775,937.47	1,603,337.84	618.05		
April 30, 2019	3,548,461.71	118,282.06	3,057,391.74	0.00 #	1,000,823.50	27,085.36	2,029,482.88	2,208,594.29	14,847.19		
May 31, 2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
June 30, 2019	0.00	0.00	0.00	0.00 #	0.00	0.00	0.00	0.00	0.00		
<b>YTD TOTAL</b>	<b>31,656,974.90</b>	<b>104,203.35</b>	<b>23,854,999.89</b>	<b>0.00</b>	<b>3,667,221.94</b>	<b>2,613,928.22</b>	<b>17,573,849.73</b>	<b>14,814,760.44</b>	<b>122,104.20</b>		

**PAYOR MIX - YTD % OF REVENUE**

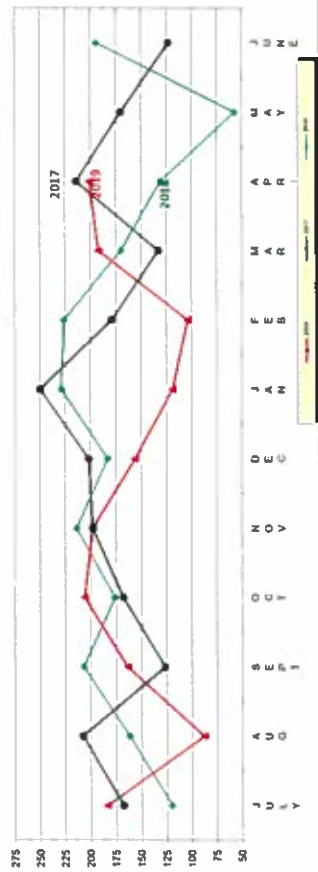
	APRIL	MARCH	FEBRUARY	3 MONTH AVERAGE
MEDICARE	45.12%	45.14%	40.87%	43.71%
MEDI - CAL	38.76%	40.06%	39.75%	39.52%
THIRD PARTY	14.29%	13.26%	18.03%	15.19%
PRIVATE	1.83%	1.54%	1.35%	1.57%

**ACCOUNTS RECEIVABLE AGING**

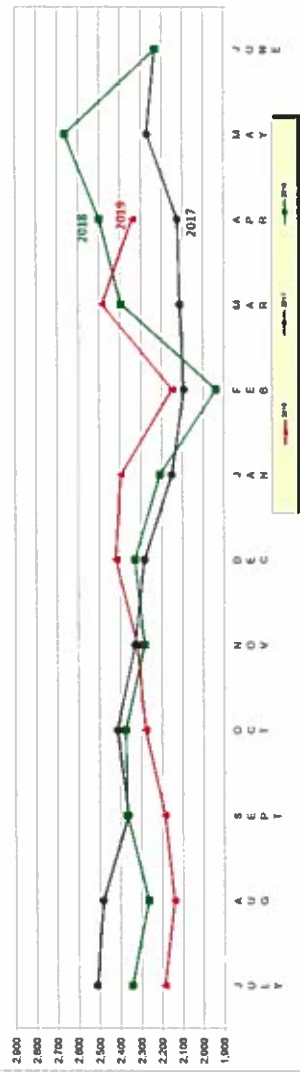
	APRIL \$ OUTSTANDING	APRIL DAYS OUT	MARCH DAYS OUT	FEBRUARY DAYS OUT
MEDICARE	2,129,645.96	43.71	54.40	59.16
MEDI - CAL	2,738,840.85	62.44	69.61	75.16
THIRD PARTY	1,343,339.35	80.48	87.22	87.93
PRIVATE	679,139.92			
<b>LTC ONLY (INCLUDE)</b>	<b>1,244,526.81</b>	<b>51.06</b>	<b>52.11</b>	<b>55.96</b>
<b>OVERALL</b>	<b>6,890,966.08</b>	<b>62.06</b>	<b>71.53</b>	<b>76.66</b>

## MAYERS MEMORIAL HOSPITAL DISTRICT

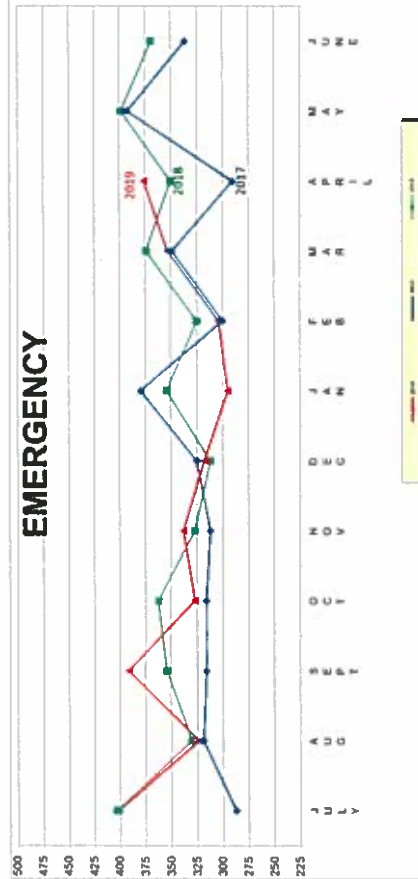
### ACUTE / SWING PATIENT DAYS



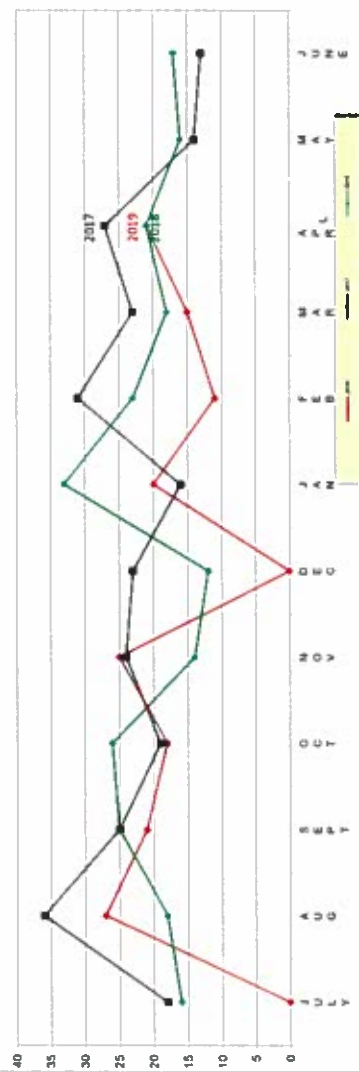
### SNF PATIENT DAYS



### EMERGENCY



### SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2018-2019 OPERATING ACTUAL**

YEAR TO DATE  
04/30/2019  
ACTUAL

	JULY-18	AUG	SEPT	OCT	NOV	DEC	JAN-19	FEB	MAR	APR	MAY	JUN	ACTUAL	ACTUAL	
<b>Operating Revenue:</b>															
Routine															
Acute	480,161	234,242	424,733	533,986	532,129	405,050	327,927	309,480	530,918	528,554	0	0	4,307,192	4,589,536	
SNF	708,575	689,540	701,524	744,383	749,986	771,745	780,542	698,987	800,567	756,446	0	0	7,402,294	7,294,733	
Ancillary															
Acute	171,679	120,315	172,319	207,781	206,795	134,701	152,478	139,956	326,116	188,491	0	0	1,820,631	1,917,988	
SNF	1,646	1,160	1,039	1,537	0	43	(43)	554	1,174	(1,308)	0	0	5,804	14,536	
Outpatient	1,911,737	1,859,812	1,900,553	1,926,884	1,859,476	1,431,351	1,796,116	1,780,220	1,797,487	2,101,853	0	0	18,365,489	17,242,693	
	3,273,798	2,905,069	3,200,168	3,414,580	3,348,386	2,742,891	3,057,019	2,929,197	3,456,263	3,574,038	0	0	31,901,409	31,019,465	
<b>Less Deductions:</b>															
Contractuals - Care/Cal	724,965	536,153	787,220	853,289	816,070	665,338	394,427	355,038	152,182	793,196	0	0	6,077,878	7,011,764	
Contractuals - PPO	126,488	102,308	84,540	166,151	87,059	93,870	99,802	63,506	97,828	102,984	0	0	1,024,536	1,209,656	
Charity Care & Write off	0	0	0	0	0	0	0	0	-0	375	0	0	375	101,033	
Other Contractual write offs	49,804	38,987	45,162	342,553	182,492	58,083	115,999	16,314	68,630	62,575	0	0	980,601	508,245	
Provision For Bad Debts	95,004	151,235	14,672	63,878	63,878	49,875	108,450	(4,366)	388,195	26,235	0	0	910,097	551,861	
Total Deductions	996,261	828,682	931,595	1,378,914	1,149,498	867,166	718,678	430,491	708,835	985,365	0	0	8,993,487	9,382,559	
Other Revenue	(4,019)	40,670	(10,764)	126,488	17,865	19,073	22,491	37,411	24,990	79,415	0	0	353,620	409,160	
Net Revenue	2,273,519	2,117,057	2,257,808	2,162,154	2,216,753	1,894,798	2,360,832	2,536,116	2,774,418	2,668,087	0	0	23,261,542	22,046,087	
<b>Operating Expenses:</b>															
Salaries - Productive	728,137	790,634	740,382	825,433	739,170	778,494	719,790	734,529	816,931	784,748	0	0	7,658,249	7,466,537	
Salaries - Non-productive	95,139	74,530	128,991	77,874	89,321	73,274	123,285	70,249	131,674	79,820	0	0	944,158	968,906	
Employee Benefits	242,259	238,930	285,341	241,322	241,924	233,044	265,621	252,903	282,750	243,239	0	0	2,527,334	2,477,712	
Supplies	239,488	240,538	233,565	259,509	232,863	211,207	203,384	211,802	217,512	213,824	0	0	2,263,661	2,020,459	
Professional Fees	164,116	142,974	162,460	144,302	139,185	132,905	131,988	154,202	134,776	153,500	0	0	1,460,407	1,524,747	
Acute/Swing travelers	29,855	37,206	52,227	65,364	34,932	113,862	84,351	81,894	35,044	126,080	0	0	660,814	217,749	
SNF travelers	162,723	149,690	156,929	158,148	77,170	261,752	175,103	178,863	97,152	243,759	0	0	1,653,291	1,131,615	
Ancillary travelers	75,318	68,085	70,196	68,695	42,760	59,631	115,405	138,071	112,912	132,968	0	0	884,040	1,434,306	
Other Purchased Services	147,675	131,845	186,443	166,961	106,352	298,185	172,298	122,836	156,407	181,266	0	0	1,670,268	1,434,306	
Repairs & Maintenance	34,343	47,928	29,183	36,268	36,591	23,916	43,430	25,047	49,232	49,232	0	0	369,185	402,300	
Utilities	44,247	45,418	46,116	37,043	40,891	43,129	48,257	46,328	49,293	28,834	0	0	429,555	413,112	
Insurance	19,849	19,799	19,799	19,799	19,799	20,539	19,799	19,799	19,799	19,799	0	0	198,781	187,295	
Other Expense	53,881	48,558	63,509	64,381	80,608	67,271	86,248	56,762	50,754	82,458	0	0	654,430	563,862	
Depreciation	67,117	67,092	67,092	66,872	67,805	67,346	72,920	75,439	72,608	73,836	0	0	698,127	1,059,469	
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	0	0	179,108	278,303	
Interest	2,022	1,673	1,767	2,081	2,140	1,800	1,424	2,480	1,665	1,681	0	0	18,733	18,227	
Rent/Lease Equipment	13,553	3,616	41,685	48,559	21,528	15,730	25,975	13,039	10,783	10,837	0	0	205,303	83,084	
Total Operating Expense	2,137,602	2,126,426	2,303,597	2,300,522	1,990,951	2,419,997	2,307,187	2,194,154	2,251,219	2,443,792	0	0	22,475,446	20,247,680	
Net Operating Rev over Expense	135,917	(9,369)	(45,789)	(138,368)	225,802	(525,199)	53,644	341,963	523,200	224,296	0	0	786,096	1,798,407	
<b>Non-Operating Revenue:</b>															
Non-operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,542,337	0	0	2,970,660	1,824,390	
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Other non-operating Expense	0	0	0	0	0	0	0	0	0	4,450	0	0	4,450	74,176	
Total Non-Operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,537,886	0	0	2,966,210	1,750,214	
Net Revenue over Expense	307,207	95,087	106,084	(495)	400,792	(362,327)	191,517	579,835	672,424	1,762,182	0	0	3,752,306	3,548,621	
<b>DAYS CASH ON HAND (MTD)</b>															
	95.82	96.70	86.24	86.59	100.43	76.88	76.94	59.69	45.62	49.91	#DIV/0!	#DIV/0!	YTD	0.00	
AVERAGE YTD	95.82	96.26	92.92	91.34	93.16	90.44	88.51	81.13	80.54	77.48	#DIV/0!	#DIV/0!			

**MAYERS MEMORIAL HOSPITAL  
2017-2018 OPERATING ACTUAL**

YEAR TO DATE  
06/30/2018  
04/30/2018

	JULY-17	AUG	SEPT	OCT	NOV	DEC	JAN-18	FEB	MAR	APR	MAY	JUN	ACTUAL	ACTUAL
<u>Operating Revenue:</u>														
Routine	294,963	457,955	454,120	494,251	559,625	444,468	553,778	526,757	390,718	412,803	283,237	469,067	5,341,840	4,589,536
Acute	736,026	717,965	750,455	733,366	717,729	723,771	694,221	606,982	772,924	801,295	844,784	719,020	8,848,537	7,254,733
SNF	119,931	245,848	200,888	208,207	217,627	162,164	189,742	174,714	191,401	207,466	137,081	175,477	2,230,546	1,917,988
Ancillary	1,690	4,681	4,077	0	0	0	486	0	1,993	1,609	2,340	2,080	18,956	14,536
SNF	1,700,914	1,759,559	1,746,239	1,903,024	1,720,625	1,453,378	1,903,671	1,602,038	1,710,949	1,742,297	2,004,731	1,904,175	21,151,600	17,242,693
Outpatient	2,853,523	3,186,008	3,155,779	3,338,847	3,215,605	2,783,781	3,341,897	2,910,491	3,067,985	3,165,569	3,272,173	3,269,820	37,561,478	31,019,465
Less Deductions:														
Contractuals - Care/Cal	693,704	831,328	1,014,479	(54,668)	873,431	695,895	920,833	822,336	368,663	845,762	1,034,986	555,854	8,602,603	7,011,764
Contractuals - PPO	99,427	146,789	77,030	154,269	107,440	106,134	187,314	96,666	116,449	118,109	48,079	84,336	1,342,072	1,209,656
Charity Care & Write off	40	0	0	(117)	25,649	0	19,503	20,836	35,122	0	41,384	0	142,411	101,033
Other Contractual write offs	9,121	16,095	74,531	120,101	123,660	59,174	29,908	34,524	27,473	13,659	170,664	101,612	780,522	508,245
Provision For Bad Debts	63,371	59,901	7,520	(36,167)	(3,578)	60,023	(36,726)	37,762	388,674	11,183	(3,104)	155,833	704,590	551,861
Total Deductions	865,662	1,054,022	1,173,561	183,417	1,126,602	921,226	1,120,830	1,012,143	936,382	988,713	1,292,009	897,636	11,572,203	9,382,559
Other Revenue	27,952	27,863	34,158	51,934	42,194	36,885	38,559	65,665	21,636	62,313	67,661	6,806	483,627	409,160
Net Revenue	2,015,812	2,159,850	2,016,376	3,207,364	2,131,198	1,899,440	2,259,626	1,964,013	2,153,239	2,239,169	2,047,825	2,378,990	26,472,901	22,046,087
<u>Operating Expenses:</u>														
Salaries - Productive	749,823	779,700	728,147	787,974	685,157	782,979	726,007	729,453	777,843	719,455	762,492	716,930	8,945,959	7,466,537
Salaries - Non-productive	95,062	76,043	130,366	88,427	97,619	76,982	110,104	83,014	131,631	78,658	25,368	99,470	1,093,743	968,906
Employee Benefits	251,828	229,017	249,583	231,600	229,467	246,102	284,987	241,435	269,267	244,420	290,406	269,009	3,037,126	2,477,712
Supplies	157,107	253,835	189,340	191,089	213,498	224,093	57,306	201,881	246,795	285,535	188,532	320,981	2,529,972	2,020,459
Professional Fees	199,261	140,839	121,683	137,279	199,812	136,032	140,424	149,235	148,220	151,961	138,341	134,656	1,797,744	1,524,747
Acute/Swing travelers	5,625	6,512	4,500	4,426	28,154	13,990	22,181	56,696	37,205	38,460	18,629	19,061	255,439	217,749
SNF travelers	96,618	136,637	117,212	114,748	115,893	105,672	116,949	86,888	116,661	124,336	177,857	189,136	1,498,609	1,131,615
Ancillary travelers	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Purchased Services	111,029	179,190	148,781	115,843	137,518	124,103	187,297	113,322	138,515	178,708	178,102	253,371	1,865,779	1,434,306
Repairs & Maintenance	61,832	61,202	70,909	38,510	39,014	(9,511)	62,325	22,247	19,002	36,770	28,050	46,612	476,962	402,300
Utilities	46,704	51,622	45,406	38,223	34,346	38,489	43,746	34,797	40,777	38,993	41,296	47,654	502,062	413,112
Insurance	14,838	22,630	17,169	17,169	17,297	17,297	17,297	17,297	29,006	17,297	17,297	20,674	225,265	187,295
Other Expense	33,642	34,509	45,929	39,598	40,498	43,533	141,213	50,063	78,449	56,429	136,709	51,843	752,414	563,862
Depreciation	103,249	105,387	106,100	106,244	106,244	106,313	105,958	105,958	105,958	108,058	107,931	65,744	1,233,143	1,059,469
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	27,680	26,947	85,470	19,661	19,609	19,999	19,865	19,761	19,792	19,510	19,372	16,628	314,303	278,303
Interest	1,680	2,786	1,418	1,587	2,304	957	2,236	2,444	1,978	837	1,420	1,689	21,337	18,227
Rent/Lease Equipment	5,199	10,647	2,935	4,925	11,399	1,929	10,466	17,104	12,123	6,358	13,433	4,409	100,926	83,084
Total Operating Expense	1,961,186	2,119,502	2,064,948	1,937,282	1,977,829	1,927,974	2,048,361	1,931,593	2,173,222	2,105,782	2,145,234	2,257,868	24,650,782	20,247,680
Net Operating Rev over Expense	54,626	40,348	(48,572)	1,270,082	153,369	(28,534)	211,265	32,420	(19,983)	133,387	(97,409)	121,122	1,822,120	1,798,407
<u>Non-Operating Revenue:</u>														
Non-operating Revenue	160,064	197,463	160,064	162,564	206,975	244,597	210,180	165,064	157,264	160,153	157,832	(172,333)	1,809,889	1,824,390
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	7,418	0	81,593	74,176
Total Non-Operating Revenue	152,647	190,045	152,647	155,147	199,558	237,179	202,762	157,647	149,847	152,735	150,415	(172,333)	1,728,296	1,750,214
Net Revenue over Expense	207,273	230,393	104,075	1,425,229	352,926	208,645	414,027	190,067	129,864	286,122	53,006	(51,212)	3,550,415	3,548,621

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED APRIL 30, 2019

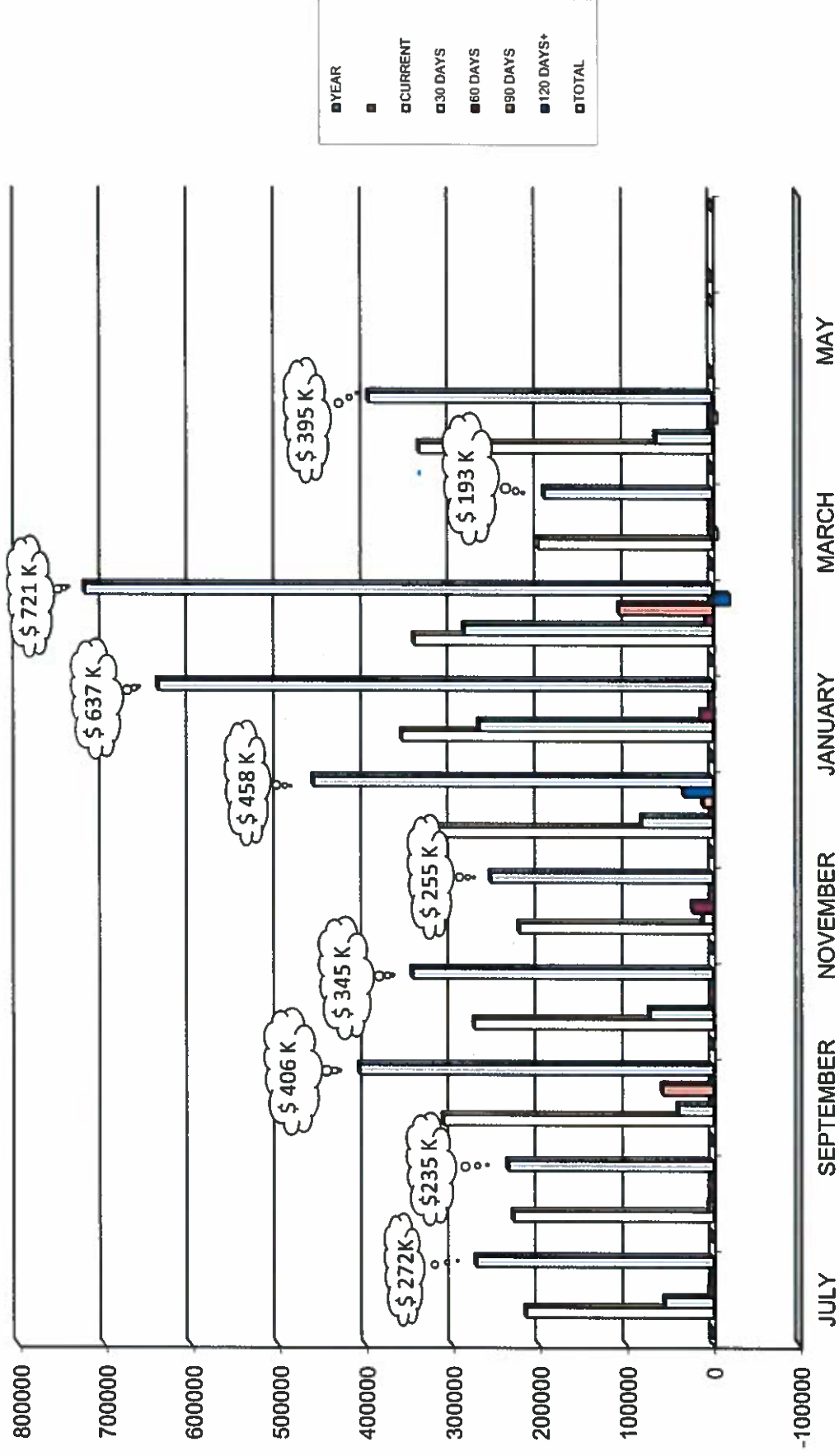
FISCAL 2019

FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

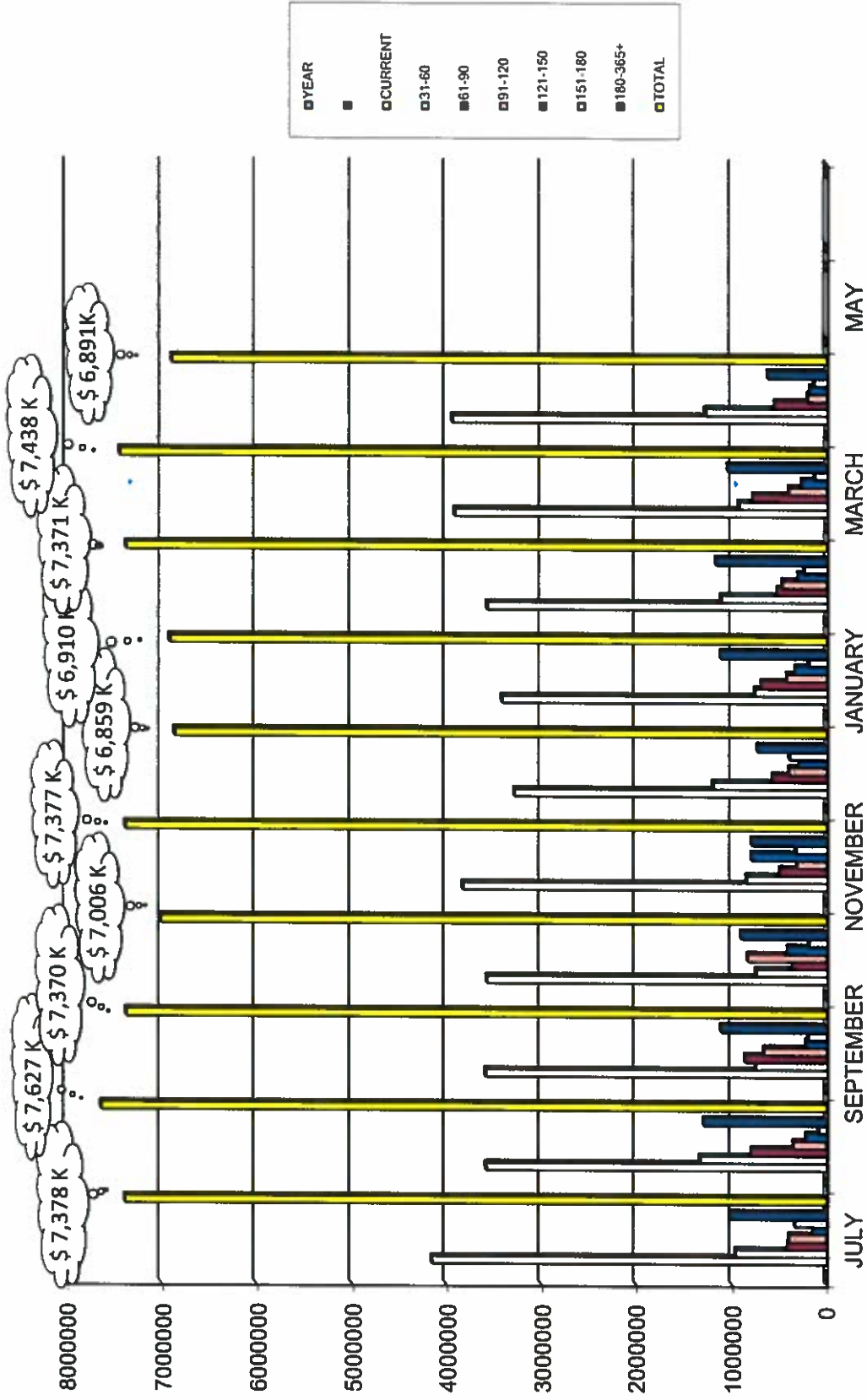
	APRIL 19	APRIL 18	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 4,307,192	\$ 4,589,536	(282,343.89)	-6%
SNF	\$ 7,402,294	\$ 7,254,733	147,561.32	2%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,820,631	1,917,988	(97,357.05)	-5%
SNF	5,804	14,536	(8,732.18)	-60%
Outpatient Revenue	18,365,489	17,242,693	1,122,795.25	7%
Total Gross Revenue	\$ 31,901,409	\$ 31,019,485	881,923.45	3%

	APRIL 19	APRIL 18	Variance	Variance %
Statistics				
Patient Days	24524	24830	(306)	-1.2%
Outpatient Services	1,699	1325	374	28%
Labs	7,872	7997	(125)	-2%
Imaging	4,149	4101	48	1%
Hospice	1,050	1040	10	1%
PT	2572	2756	(184)	-7%

# ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE



### ACCOUNTS RECEIVABLE

MONTH	YEAR	CURRENT	31-60	61-90	91-120	121-150	151-180	180-365+	TOTAL
JULY	2018	4,144,408.50	960,171.22	404,053.36	393,444.05	135,727.39	333,789.04	1,007,016.12	7,378,609.68
AUGUST	2018	3,574,037.83	1,328,004.04	790,287.04	347,224.45	210,330.27	86,262.43	1,290,675.64	7,626,821.70
SEPTEMBER	2018	3,581,019.93	751,005.09	859,007.34	660,012.55	215,292.73	194,776.81	1,108,744.71	7,369,859.16
OCTOBER	2018	3,567,193.50	747,965.32	357,147.88	833,106.39	409,678.64	189,449.61	902,192.48	7,006,733.82
NOVEMBER	2018	3,817,565.07	845,827.12	491,307.15	307,972.20	793,529.83	328,824.46	791,907.78	7,376,933.61
DECEMBER	2018	3,281,280.51	1,197,470.47	568,363.80	396,034.15	291,469.31	394,560.29	729,578.76	6,858,757.29
JANUARY	2019	3,409,707.75	760,135.06	683,910.70	419,452.32	331,867.83	190,314.55	1,115,132.57	6,910,520.78
FEBRUARY	2019	3,567,753.91	1,113,924.80	515,401.49	464,755.28	301,344.36	239,278.79	1,168,595.67	7,371,054.30
MARCH	2019	3,906,002.02	927,497.08	776,589.78	398,005.43	260,152.97	126,599.11	1,042,964.93	7,437,911.32
APRIL	2019	3,932,535.92	1,280,400.81	545,631.05	200,506.15	174,296.23	133,783.92	623,812.00	6,890,966.08
MAY	2019								0.00
JUNE	2019								0.00

### ACCOUNTS PAYABLE (includes accrued payables)

MONTH	YEAR	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	TOTAL
JULY	2018	214,557.30	55,396.77	3,202.26	0.00	(1,127.36)	272,028.97
AUGUST	2018	229,088.97	4,072.65	0.00	2,952.26	(1,127.36)	234,986.52
SEPTEMBER	2018	309,496.82	39,559.02	702.69	57,600.00	(1,127.36)	406,231.17
OCTOBER	2018	273,640.77	72,434.94	345.01	(20.37)	(1,312.54)	345,087.81
NOVEMBER	2018	222,126.09	11,033.72	22,832.04	(29.69)	(1,127.36)	254,834.80
DECEMBER	2018	331,491.21	81,570.63	1,758.84	10,599.92	32,979.16	458,399.76
JANUARY	2019	356,859.57	267,575.13	12,771.28	494.64	(718.21)	636,982.41
FEBRUARY	2019	342,631.69	284,831.52	6,842.98	107,003.58	(20,350.46)	720,959.31
MARCH	2019	200,035.69	(6,287.23)	0.00	0.00	(924.03)	192,824.43
APRIL	2019	336,944.69	64,696.73	331.08	(6,159.18)	(924.03)	394,889.29
MAY	2019						0.00
JUNE	2019						0.00



MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

2019

2018

	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	average beg balance	average YTD total
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	0.00	335,498.96	0.00
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>CASH COLLECTIONS</b>														
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	0.00	0.00	17,486,567.51	0.00
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	0.00	0.00	595,947.00	0.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64	0.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86	0.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	0.00	0.00	5,573,071.65	0.00
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,250,000.00	0.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	0.00	0.00	685,372.41	0.00
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00	0.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	0.00	0.00	575,538.50	0.00
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	0.00	24,552.00	0.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	0.00	0.00	34,474.81	0.00
MISC (REBATES/REIMB ETC)	15,337.82	29,894.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	0.00	0.00	1,497,489.06	0.00
<b>TOTAL COLLECTIONS</b>	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	4,180,660.03	0.00	0.00	29,428,071.54	0.00
<b>EXPENSES</b>														
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	0.00	0.00	21,765,764.96	0.00
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	0.00	617,627.34	0.00
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	0.00	0.00	7,635,631.10	0.00
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49	0.00
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	20,825.80	0.00
<b>TOTAL EXPENSES</b>	2,699,605.86	2,784,499.15	2,549,608.57	2,365,618.46	2,775,880.06	2,629,471.12	2,844,546.71	5,607,409.61	2,347,513.65	5,253,756.50	0.00	0.00	31,857,909.69	0.00
<b>collections less expenses</b>	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	(1,073,096.47)	0.00	0.00	(2,429,838.15)	0.00
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	0.00	0.00	328,594.84	0.00
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00