

Chief Executive Officer  
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors  
Jeanne Utterback, President  
Beatriz Vasquez, PhD, Vice President  
Tom Guyn, MD, Secretary  
Abe Hathaway, Treasurer  
Tami Vestal-Humphry, Director

Finance Committee  
**Meeting Agenda**

May 26<sup>th</sup>, 2021– 10:30 AM

**Due to COVID-19 shelter in place orders and under the authority of the Governor’s Executive Order N-29-20 and N-25-20, this meeting will be conducted entirely by teleconference. A physical location is set up for the Board Members, but due to social distance requirements, we ask that members of the public attend and provide public comment via teleconference at the following link and number:**

Zoom Meeting: [LINK](#) Zoom Call In Number: 1 669 900 9128, Meeting ID: 970 0925 3408

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

**Attendees**

Abe Hathaway, Chair, Board Member  
Tami Vestal-Humphry, Board Member  
Louis Ward, CEO  
Travis Lakey, CFO

1 CALL MEETING TO ORDER			
2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3 APPROVAL OF MINUTES			
			Approx. Time Allotted
3.1	Regular Meeting – April 28 <sup>th</sup> , 2021	<i>Attachment A</i>	Action Item 2 min.
4 DEPARTMENT REPORTS:			
4.1	Surgery – Theresa Overton	<i>Attachment B</i>	Report 2 min.
4.2	Patient Access – Amy Parker	<i>Attachment C</i>	Report 2 min.
4.3	Health & Medical Records – Lori Stephenson	<i>Attachment D</i>	Report 2 min.
4.4	Business Office – Danielle Olson	<i>Attachment E</i>	Report 2 min.
5 FINANCIAL REVIEWS/BUSINESS			
5.1	April 2021 Financials	<i>Attachment F</i>	Action Item 5 min.
5.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item 5 min.
6 ADMINISTRATIVE REPORT			
			Report 10 min.
7 OTHER INFORMATION/ANNOUNCEMENTS			
			Information
8 ADJOURNMENT: Next Regular Meeting –June 23, 2021 at 9:00 AM – location TBD			

Posted 5/21/2021

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at [www.mayersmemorial.com](http://www.mayersmemorial.com).

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Board of Directors  
Finance Committee  
Minutes

April 28, 2021 – 9:00 am  
Teleconference Call – FULLY Remote

*These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.*

1	<b>CALL MEETING TO ORDER:</b> Abe Hathaway called the meeting to order at 9:02 am on the above date.		
	<b>BOARD MEMBERS PRESENT:</b>		<b>STAFF PRESENT:</b>
	Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director		Travis Lakey, CFO Ryan Harris, COO Marinda May, Social Services Sondra Camacho, Activities Brigid Doyle, Staff Development Jessica DeCoito, Board Clerk
	<b>ABSENT:</b>		
2	<b>CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None</b>		
3	<b>APPROVAL OF MINUTES</b>		
	3.1	A motion/seconded carried; committee members accepted the minutes of March 31, 2021	<b>Humphry, Hathaway</b>
			<b>Humphry – Y Hathaway – Y</b>
4	<b>DEPARTMENT REPORTS:</b>		
	<b>Acute Social Services:</b> Long term care has been the focus. Swing Bed process to get patients in has improved. A Lean project did take place to help streamline the process for admitting in both LTC and Swing Bed. Steve Bevier has been a huge benefit to the Burney LTC. Beds are open in both FR and Burney. Waiting list is set up for mostly Alzheimer patients, which is an area that doesn't have beds available.		
	<b>Activities:</b> New Activities Van has been a huge help, especially with appointments taking place in two places at once. More gardening activities taking place this summer. Most expenses are very minimal. Looking for a hairdresser that can come to both FR and Burney LTC and provide hair care services. Keeping up on activities while still considering the COVID restrictions and safety measures.		
	<b>Staff Development:</b> Relias training platform has helped keep everyone up to date on their certifications, licenses, training, etc. Especially with COVID – we have continued to complete our trainings remotely. Expenditures have included new American Heart Assoc. Manuals, some additional trainings, etc.		
	<b>Infection Control:</b> need clarification on the part time Infection Control staff member.		
5	<b>FINANCIAL REVIEWS</b>		
	5.1	<b>March 2021 Financials:</b> Retail Pharmacy Consultant findings: too much inventory and we can renegotiate 340B with MVHC. CLIA is the lab certification and we are still waiting to get this number. Hazard Pay Bill is trying to get approved at the capital and would not credit us for the hazard pay we've provided to employees already. And would only consider certain categories of employees and not all within the health care field.	<b>Humphry, Hathaway</b>
	5.2	<b>Accounts Payable (AP) &amp; Accounts Receivable (AR):</b> Cash on Hand 250 days, AR Days 57.72 and AP at 747,965.	<b>Humphry – Y Hathaway – Y</b>
6	<b>NEW BUSINESS</b>		
	6.1	<b>Daycare Budget Increase:</b> Original budget was at \$50,000 to help open the daycare. Money hasn't been spent yet. But with the county requiring a TI Permit, we will have to perform ADA upgrades in bathrooms and ramps in the entrances and exits of the building. Estimation of new work to be done will be an additional \$25,000. \$10,00 for Engineer and \$15,000 for the work. This will change our schedule by 6 months. A motion/seconded carried; Recommendation to send to full Board for Approval for an additional \$25,000.	<b>Humphry, Hathaway</b>
			<b>Humphry – Y Hathaway – Y</b>
7	<b>ADMINISTRATIVE REPORT</b> – will be provided at Regular Board Meeting. CEO Ward on a District Health Leadership Forum Board Meeting during Finance Committee Meeting.		

8	<b>OTHER INFORMATION/ANNOUNCEMENTS: None</b>
9	<b>ADJOURNMENT – 9:55 AM</b>
	Next Finance Committee Meeting: May 26, 2021

DRAFT

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Outpatient Surgery  
Finance  
Board Report  
May 21, 2021

MAYERS MEMORIAL HOSPITAL

## Accomplishments:

- ❖ It has been a tough year with the closure of the department for several months due to Covid-19.
- ❖ We kept staff working in other facets of the hospital.
- ❖ OPS had been closed from Nov. 15-Feb. 23 due to the Covid surge. Due to this closure, it took a lot of team work to get the department back up and running. This included many departments helping to come together for the goal of preparing the OR as well as the pre/post rooms for patient care.

### Unforeseen Expenses

- Closure of the OR for COVID-19 for half of November through middle of February 2021.

## Adjudication Summary

Service	Sum of Charge	Sum of Payment	Payment %	Contractual %
S - SURGERY	\$ 544,094.00	\$ 186,630.70	34%	66%
BC - BLUE CROSS	\$ 77,194.00	\$ 41,225.66	53%	47%
MC - MEDICARE	\$ 337,454.00	\$ 124,614.72	37%	63%
MD - MEDICAID	\$ 115,380.00	\$ 20,790.32	18%	82%
Grand Total	\$ 544,094.00	\$ 186,630.70	34%	66%

Any Financial questions in regards to this slide please refer to Travis Lakey

### 2021 Surgery Stats

Surgery Stats:  
FY 2020-2021

	July	August	Sept	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	TVD 2020/2021
<b>Surgeries YTD</b>													
IP	0	0	0	0	1	0	0	0	0	1			0.17
OP	31	26	0	17	13	0	0	13	11	19			18.57
Total	31	26	0	17	14	0	0	13	11	20			12.2
<b>Procedures</b>													
FY 21	162	144	112	137	122	114	114	127	136	152			132
FY 20	27	13	15	14	8	7	17	15	7	0	12	24	159

Closed last half of Nov through middle of Feb 2021 due to COVID-19

### Expenses

Surgery Collections FY 21 YTD	\$ 331,373.00
<b>Expenses</b>	
Surgery	\$ 317,669.00
Recovery	\$ 1,002.68
Anesthesiology	\$ 61,679.16
Central Supply	\$ 12,172.52
<b>Total Direct Expenses</b>	<b>\$ 392,523.36</b>
<b>Collections minus Direct Expenses</b>	<b>\$ (61,150.36)</b>

- Continue to staff with 2 PT RNs All nursing staff also work in other departments on non-surgery weeks.
- Combination of Locum CRNA Staffing and Contract CRNA.

## Finance Committee Report: Patient Access

Patient Access Representatives are every patient and visitors first interaction at MMHD. Representatives utilize office equipment such as computers, fax/copy machines, point of sale devices, scanners and a multi-line phone system. Representatives are responsible for obtaining and recording accurate information to assist in clean billing processes that will ensure a timely, maximum reimbursement. Representatives check paperwork to certify that all necessary information is included before scanning orders into the patient's electronic medical record- which will be used by clinical staff and during the billing process. Since Covid-19 precautions have been put into place Patient Access is responsible for staffing the main entrance to screen incoming patients, visitors and employees for any potential covid symptoms.

Representatives use the patient's demographics to determine insurance eligibility and patient's out-of-pocket obligations at time of service. Some services are 'cleared for scheduling' by a Patient Access-Scheduler once active eligibility has been determined and financial obligations are secured. All representatives have received 'Up Front Collections' training and are able to collect and process: cash, credit card and check payments. Any co-pays, co-insurances and/or deductibles collected are put into the deposit. The NOC shift prepares all forms of payment and 'remittance advice' reports for the Patient Access Lead to post to personal patient accounts the following day.

Depending on the service to be rendered, Patient Access will follow certain rules set by each specific payer type in order to avoid a payer denial. Representatives deliver and obtain required forms, get insurance pre-authorizations, submit Treatment Authorization Requests, start Inpatient Utilization Reviews and initiate Work Comp claims. Patient Access also runs compliance to check for medical necessity on outpatient orders when patients have Medicare as their primary payer. This avoids write-offs for failure to discuss Advance Beneficiary Notices with the patient. For outpatients without coverage: representatives will provide an estimate and request payment up front. Those that are unable to pay in full are required to pay a deposit of 25% of those charges and a representative will assist them in filling out a payment contract. Patient Access will schedule an appointment with our Financial Counselor for patients that require urgent services and are unable to pay the minimum amount due. Private pay patients that receive care in our Emergency Department are offered the opportunity to allow a Patient Access Representative to apply for Presumptive Eligibility through Medi-cal on the patient's behalf- if approved, it provides immediate coverage. There has been a significant influx of accounts being registered due to Covid, such as: lab tests, and vaccinations. Additionally (depending on their job duties and contact with patients), every Mayers Memorial Hospital employee is tested weekly or biweekly, which requires a new account each time. Patient Access Representatives determine the appropriate payer and/or responsible party to be billed.

All representatives are cross-trained to understand billing. They are able to read 'Explanation of Benefits' and educate patients on how their claim was processed by their payer

## **Finance Committee Report: Patient Access**

so that the Patient Access department can successfully collect payments outside of the Business Office hours.



## HIM Finance Report

The HIM department is currently a staff of 2 at the Fall River Main Hospital and 1 at Burney campus (for LTC charts only.)

The HIM department is the keeper if all patient medical records, both paper charts and electronic. Records are retained for 10 years, minors to age 21 or 10 years after last date seen and all deceased records are retained for 10 years after death. All paper charts are stored in outside locked containers.

We see that all documentation is complete and all paper documents are manually scanned and indexed into the patient's electronic chart. With Covid the Outpatient, labs have increased tremendously. Currently the Lab resulting process has a glitch creating extra work for all to process the Covid results. All results have to be manually printed out by the lab staff, scanned into the EMR by HIM staff before they can be coded.

The HIM department is responsible for ROI (release of information) for continuity of care, billing and legal requests. Following all HIPAA rules to ensure privacy of our patients. The majority of these ROI requests are done electronically within the newer EMR system One Content as well as the billing for certain ROI requests. ROI's come to us in many forms, some electronically others my mail and the occasional physician office phone requests (followed by paper request). All ROI requests are logged automatically as well within the One Content ROI program. We do on an average of 55-70 ROI's weekly.

The HIM department is responsible for the coding process of each patient encounter. Patient encounters coded in house are ER's, Lab, Radiology, Same day Surgery, Out Patient wound care, Tele medicine, Cardiac Rehab, Physician Rounds, Physical Therapy, Outpatient Respiratory and Outpatient dietary encounters. Acute, Swing and Observation charts are coded by the contracted outside coding company Atos. Coding is done in a timely manner so that billing can submit claims for payment. All coding is now interfaced within the system and we no longer have to manually enter the ICD-10 diagnosis and procedure codes into paragon for billing.

The HIM department prepares documentation for outpatient surgery pathology and blood transfusions for outside mandated reviews by Dr. Morris. This is done monthly. Results of reviews are then given to the Surgery Lead and Director of Nursing to be logged respectfully within their department records.

The HIM department is responsible for OSHPD State reporting quarterly. Reports are ran in our system, errors are manually corrected (invalid SS#, Principal language spoken, invalid codes, POA indicators, insurance, overlapping dates, and route of care) then formally submitted by the due date to OSHPD.

## Finance Committee Report: Business Office

The Business Office at Mayers Memorial Hospital District bills all hospital and clinic bills to a patient's insurance and/or to the patient themselves. It is the last interaction that the patient has with the hospital for their visit.

The Business Office is made up of seven employees that bill:

- Medicare
- Medi-Cal/Partnership
- Blue Cross/Blue Shield
- Commercial
- Private Pay

We do all of the billing for Inpatient/Outpatient, Long Term Care, Swing and Rural Health Clinic charges. This year has been challenging as we have had to face the COVID-19 pandemic head on. We went into the unknown together and faced many "bumps in the road". From people starting to work from home, to insurances wanting specific documentation on claims, to a surplus in accounts coming through due to testing, vaccinations, and isolation of LTC patients. Throughout the unknown we worked together to call insurance get proper clarification on what needed to go on claims to get the insurance to pay... they are all slightly different and the changes were fast and often. We have done many trainings with HcPro a company that teaches the ins and outs of Medicare billing, Wipfli held a webinar that a few of us attended. There have also been countless hours spent doing research online.

Working with patients that receive a bill from a hospital is not always an easy thing, they came to us sick or hurting and it is the last place they want to be. We have many things in place to help ease that burden of receiving a bill. Our Patient Financial Counselor helps patients apply for assistance if they have no insurance. This assistance includes signing up for insurance, filling out charity applications to qualify for larger discounts than our 25% paid in full discount. Our Financial Counselor will also help Long Term Care families with the new and yearly renewal of Medi-Cal/Partnership applications.

This year the hospital as all know we opened the Mayers Rural Health Clinic. The Business Office was part of the new system build (I'm very impressed with EPIC). Many hours were put into helping that all come together. Research, coding, meetings, trainings, so much went into making sure that would be a success when the clinic first opened. We have hired two people that will be doing the billing and posting for clinic accounts. This was all new to me but I think it has gone well so far. We are waiting on the CLIA license so we can get our rates and our PTAN to be able to send Medicare claims. We have been seeing those patients but we are holding those claims from being sent to Medicare so we do not get denials until that is received (government takes their time). We have started to receive payments back from Blue Shield and Blue Cross... this was an amazing accomplishment for us, I was so excited to see payments within three weeks! I do foresee some challenges, AR Days rising, claim denials as this is a learning experience that we are all going through as the Clinic is brand new to us. I feel that we

## Finance Committee Report: Business Office

have a great team to accomplish all of this together and get through the small hurdles that face us.

This year my goal is to get more people cross trained on the different payers so that we can help each other on the different areas that we all work. We have very skilled insurance billers for each insurance but I would like them all to have a backup just in case.

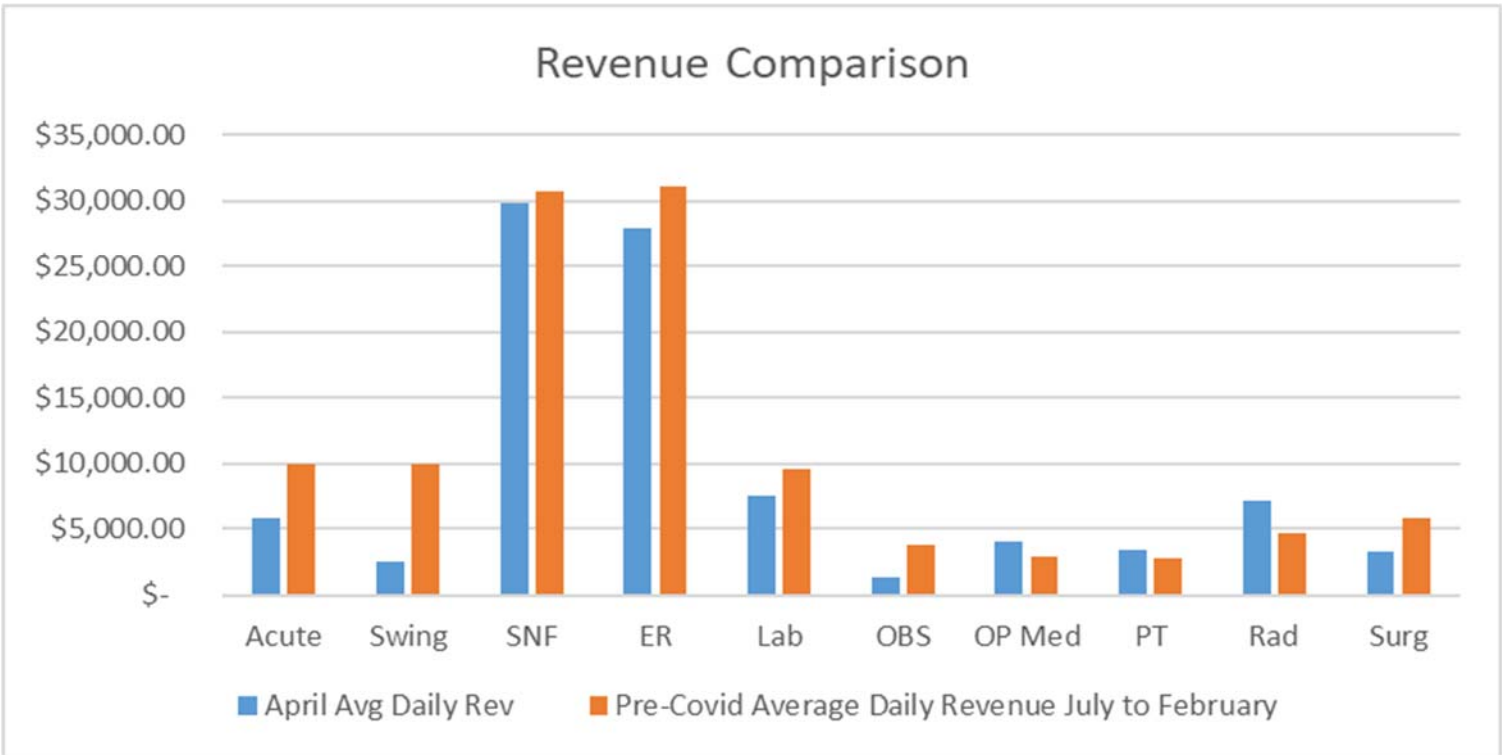
Here is hoping that we are towards the end of this COVID pandemic and getting back to the new normal of what insurance billing was prior to all the new rules and regulations that have been but in place. Also to a great and wonderful year of learning and billing from our new Rural Health Clinic.

## Finance Notes April FY 21

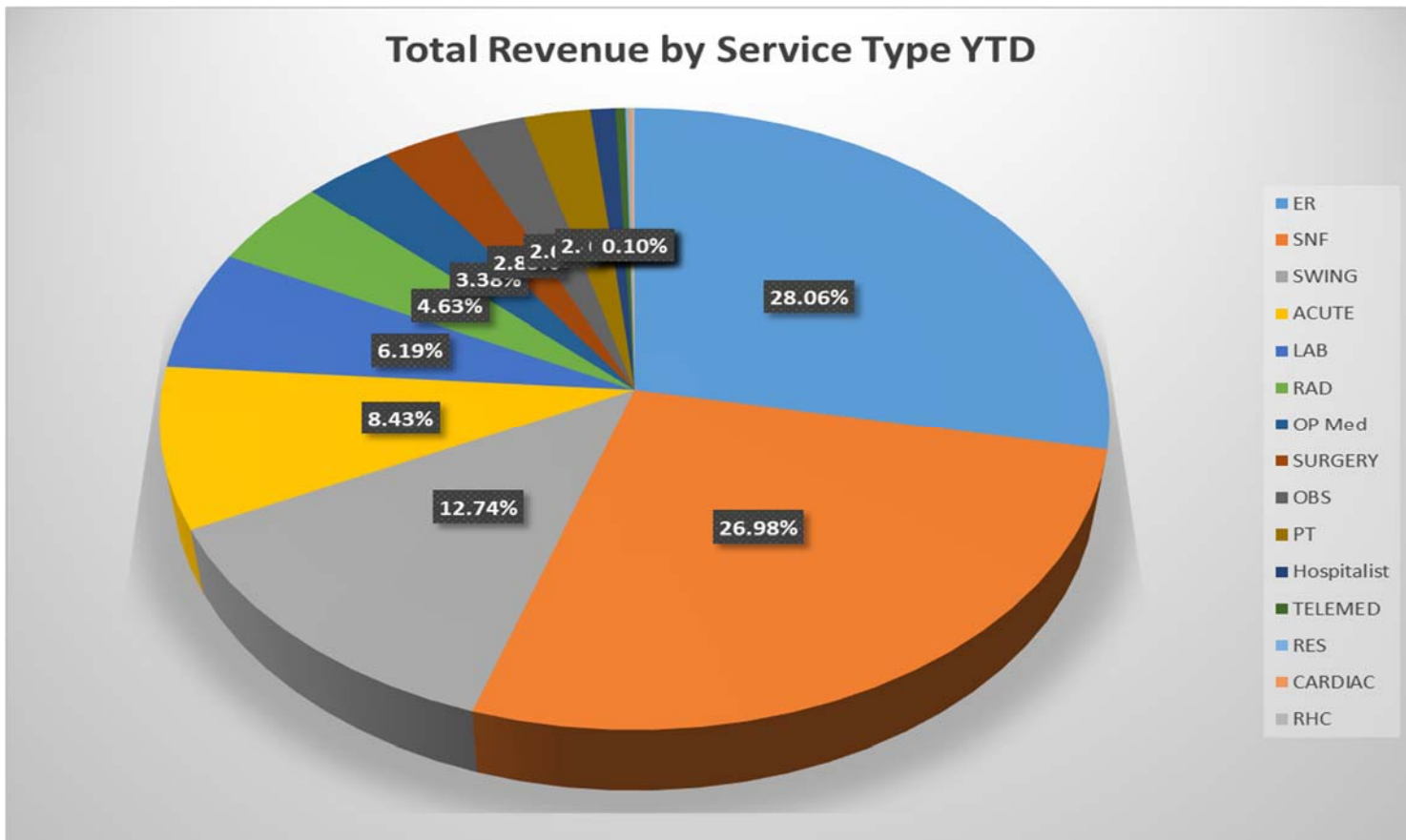
<b>Summary of Financial Ratios</b>			
<b>Ratios</b>	<b>Period</b>	<b>YTD or Average where Applicable</b>	
<b>Cash on Hand</b>	<b>239</b>	<b>165</b>	<b>Average PY</b>
<b>Net Income</b>	<b>(192,603)</b>	<b>295,868</b>	<b>Average Monthly FY 20</b>
<b>Current Ratio</b>	<b>16.83</b>		<b>N/A</b>
<b>AR Days</b>	<b>57.36</b>	<b>55</b>	<b>Average PY</b>
<b>AP</b>	<b>348,175</b>	<b>546,822</b>	<b>Average PY</b>
<b>Daily Gross Revenue YE</b>	<b>95,887</b>	<b>106,397</b>	<b>Average PY</b>
<b>% of Gross Revenue Collected</b>	<b>66%</b>	<b>61%</b>	<b>PY Year End</b>

1. Cash dipped as we wired 2.48 million in Rate Range IGT on April 15<sup>th</sup>. We should receive these funds with the match minus fees in June.
2. We received and reviewed the retail pharmacy consultant's report. Keith is going to work with Heidi on the inventory issues while Louis and I work on renegotiating our 340B contract based off the report. A renegotiated contract is estimated be worth 82K to 140K in revenue annually.
3. Still waiting on our CLIA certification for the clinic which is holding up our RHC certification that we talked about last meeting. On a positive note we are getting payments from our commercial payors as our certification has no bearing on those rates.
4. AR is going to climb due to holding claims at the clinic until we have our certification. I've talked to my counterparts who have opened clinics and they had to bill for denials just to keep claims alive. This means it took over six month for them to get certified as Medi-Cal gives you 6 months to bill.
5. I'm working on our budget for next year to present at the June board meeting. Given the drop in revenue/ increased expenses we are still experiencing due to Covid and the clinic barely being open to gauge referral revenue it's more challenging than a typical year.
6. I'm currently doing research to make our annual chagemaster changes. I download the chagemasters from other hospitals to ensure our charges are consistent and in the case of the ER, Lab and Rad lower than most other area (Redding, Mt Shasta, Red Bluff, Chico) hospitals.

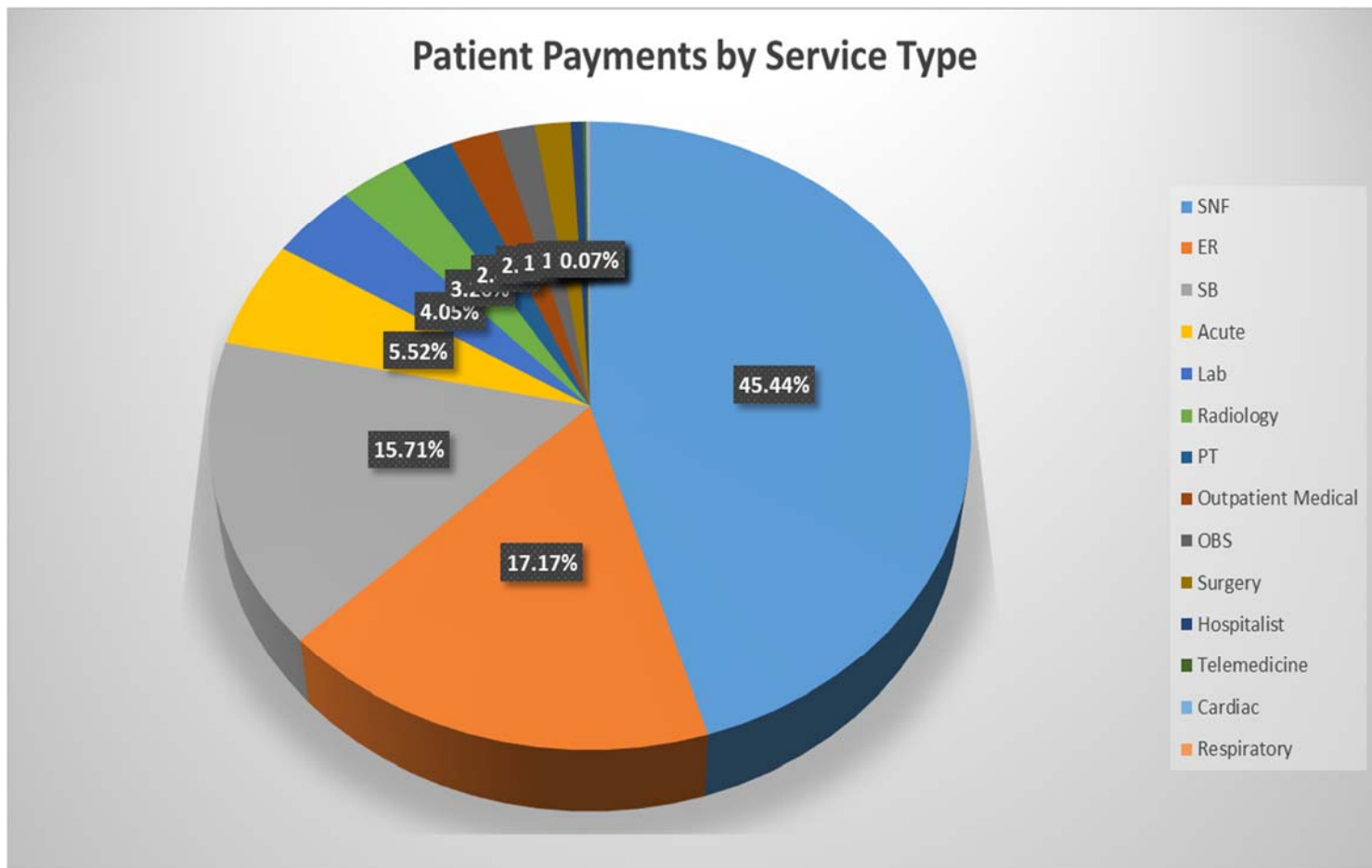
7. Revenue had the largest dip since March and April 2020 when we were initially dealing with Covid. Acute and Swing days were abnormally low. In May it seems like we are back on track for a typical month revenue wise so far. The chart below compares Pre-Covid averages to last month.



8. Below is a chart of Revenue YTD by Service Type. When your top five services all dip in the same month it makes for a rough period.



9. I'm attaching a corrected Income Statement for March to the packet as I'd booked all the Cost Report Settlement to contractuals when only a portion should have been booked as quite a bit of it had been booked last year in FY 20. I apologize as I should have caught that before last month's packet went out.
10. In contrast I always like to show Payments by Service Type as you can see the effect of contractuals as ER and SNF flip positions due to payment methodologies.



11. Next fiscal year is going to be really light on supplemental payments as Rate Range has changed to a calendar basis so we'll receive 6 months next year vs a year. HQAF is having the model changed and we will only receive a couple small quarterly payments vs the large IGT we normally receive. Prime has changed to QIP and won't pay anything out until 2023. We've been aware this was going to happen and putting funds aside for FY 22. Next year might look a little more like we have historically with negative operating margins and non-operating revenue needed to make a positive bottom line. On the positive side in 23 we'll get a full year of Rate Range, HQAF and probably a QIP/Prime payment so we should be back to the status quo of the last 5 years.

#### Stats

1. Acute and Swing days were very low in April. Combined their average daily census was 1.43. Our typical census combined sits around 4.1.
2. SNF Census YTD is behind last year's YTD average but ahead of last April.
3. ER had a slow month averaging 9.2 patients per day. Pre-Covid we averaged 11.5 and during Covid we were still averaging to 10.
4. Lab visits are high due to all the employee testing.
5. Physical Therapy is a bright spot with an actual increase in visits YTD.

6. Telemedicine continues to flourish with their partnership with the school district.
7. You'll notice a very close correlation from the drop in admissions from ER and Acute discharges.
8. Items of note in the FTEs is the increase in LTC which ties to the drop in registry costs in April and the increase in ancillary due to the clinic employees.

#### Income Statement

1. In April Inpatient Revenue was down 531K from a normal month this year and Outpatient Revenue was down about 83K.
2. On a positive note we are still ahead of last year revenue wise due to a lot of Swing days in prior months.
3. Contractual wise you can see we'd received our Rate Range payment last April due to the large negative contractual adjustment.
4. Salaries are up due to increased FTEs, wage scale changes from the minimum wage increases and increases to the nursing wage scales to be market competitive.
5. Employee Benefits are up due to health insurance increases and FTEs.
6. Pro Fees are down due to a renegotiated ER contract with Envision.
7. Travelers overall are down 491K YTD compared to FY 20.
8. Ancillary Travelers are up due to Lab, ER and Radiology.
9. Other Purchased Services are up mostly due to our Lab Corp employee Covid testing, physician search firm and Hunter Ambrose who brought us our interim lab manager.
10. Insurance is up due to increased premiums. We are looking at options but due to claims and the market overall we are expecting large increases next year as well.
11. Depreciation is up due to the new hospital wing.
12. Rental Lease is up due to bed rentals and the difficulty acquiring new beds during the last year.
13. Interest is up due to the USDA and CHFFA loans.
14. Non-Operating Revenue is down as we had more in donations last year due to the new hospital wing.
15. Net Income is a negative 192K for the month and a positive 5.27 million for the year.

#### Balance Sheet

1. Cash is down as we contributed our 2.48 million for IGT.
2. Accounts Receivable is down due to a good month of collections and a poor month of revenue.
3. Accounts Payable is down due to the last day of the month being our day we run checks.
4. Retainage Payable will remain until we resolve our issues with Layton. I spent some time reviewing their last three pay applications and there are some questions that need to be cleared up.
5. Rate Range was paid so that cleared off the Current Liabilities.
6. The Current Ratio is up due to the reduction in Rate Range and AP.

#### Miscellaneous

1. Retail Pharmacy had a great month with strong collections and lower supply costs due to better inventory management.
2. AR Days ended at 57 even though AR dropped due to dividing total AR by a lower revenue number because of April.
3. I added a Rural Health Clinic tab for financials. It opened on the 20<sup>th</sup> so there was only 9 days so the revenue is a little light for April.
4. On the chart tab you might want to look at the ER and Acute Charts.



**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2021		FY 2021		FYE 2020		% Increase or Decrease
APRIL	APRIL			YTD	YTD			
Actual	Actual	Variance		Actual	Actual	Variance		
<b>VOLUME:</b>								
<b>DISCHARGES</b>								
10	12	(2)	Acute	141	169	(28)		-16.61%
3	9	(6)	Swing Bed	98	76	22		28.92%
3	3	0	Skilled Nursing Care (DISCHG)	36	42	(6)		-14.31%
3	3	0	Observations	88	116	(28)		-24.11%
<b>PATIENT DAYS</b>								
24	34	(10)	Acute	425	517	(92)		-17.81%
19	70	(51)	Swing Bed	1,095	745	350		47.02%
2,239	2,181	58	Skilled Nursing Care	22,971	23,432	(461)		-2.01%
<b>LENGTH OF STAY</b>								
2.40	2.83	(0)	Acute	3.01	5.33	(2)		-43.41%
6.33	7.78	(1)	Swing Bed	11.17	17.08	(6)		-34.61%
<b>AVERAGE DAILY CENSUS</b>								
0.80	1.10	(0)	Acute	1.40	1.70	(0)		-17.81%
0.63	2.26	(2)	Swing Bed	3.60	2.44	1		47.62%
74.63	70.35	4	Skilled Nursing Care	75.56	76.83	(1)		-1.61%
<b>ANCILLARY SERVICES</b>								
1	0	1	Surgery Inpatient Visits	2	3	(1)		-33.31%
18	11	7	Surgery OP/ procedure visits	128	158	(30)		-19.01%
276	314	(38)	Emergency Room Visits	3117	3,283	(166)		-5.11%
152	136	16	Outpatient Services Procedures	1169	1,365	(196)		-14.41%
1445	1598	(153)	Laboratory Visits	13847	6,414	7433		115.92%
414	425	(11)	Radiology Procedures	4046	4,026	20		.52%
276	303	(27)	Hospice Patient Days	1415	874	541		61.92%
253	284	(31)	Physcial Therapy visits	2151	2,104	47		2.22%
155	157	(2)	Cardiac Rehab	1825	2,039	(214)		-10.51%
39	41	(2)	Telemedicine visits	375	245	130		53.12%
14	14	0	Admissions from ER	209	252	(43)		-17.11%
13	23	(10)	Transfers from ER	178	133	45		33.82%
<b>PRODUCTIVITY:</b>								
Productive FTE's								
12.88	16.45		Nursing - Acute	19.05	14.07			
59.65	59.93		Long Term Care	54.70	51.77			
50.69	40.98		Ancillary	40.98	38.94			
89.42	90.76		Service	84.81	84.79			
212.64	208.12		Total Productive	199.54	189.57			
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>								
3.41	3.33			3.25	2.89			

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2020				FY 2021		FY 2020			
APRIL ACTUAL	APRIL ACTUAL	Variance		YTD ACTUAL	YTD ACTUAL	Variance		Increase Decrease %			
<b>PATIENT REVENUE</b>											
167,420	227,123	(59,703)	Acute	5,476,141.00	3,591,323.90	1,884,817		52.52%			
983,467	1,020,940	(37,473)	Skilled Nursing	9,901,377	9,812,517	88,860		.92%			
			Inpatient Ancillary								
83,704	149,524	(65,820)	Acute	1,748,607	2,055,729	(307,122)		-14.91%			
0	0	0	Skilled Nursing	2,746	(1,836)	4,582					
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1,234,591	1,397,587	(162,996)	Total Inpatient Revenue	17,128,871	15,457,734	1,671,137		10.82%			
1,694,861	1,155,709	539,151	Total Outpatient Revenue	17,692,129	17,774,439	(82,310)		-.51%			
2,929,451	2,553,296	376,156	<b>Total Patient Revenue</b>	34,820,999	33,232,173	1,588,827		4.82%			
<b>DEDUCTIONS FROM REVENUE</b>											
206,152	(3,523,315)	(3,729,467)	Contractuals - Care/Cal	3,035,745	2,901,674	(134,072)					
240,684	109,519	(131,165)	Contractuals - PPO	2,189,162	1,147,563	(1,041,599)					
20,133	0	(20,133)	Charity and Write Offs	97,356	115,447	18,090					
169,087	67,207	(101,881)	Admin Adjmts/Emp Discounts	920,421	504,270	(416,151)					
53,284	(15,978)	(69,262)	Provision for Bad Debts	221,303	522,766	301,463					
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689,340	(3,362,567)	(4,051,908)	<b>Total Deductions</b>	6,463,988	5,191,719	(1,272,269)					
<hr/>											
34,981	109,901	(74,919)	Other Operating Revenues	350,726	435,936	(85,210)					
2,275,092	6,025,764	(3,750,671)	<b>Net Revenue</b>	28,707,737	28,476,390	231,348					
<b>OPERATING EXPENSES</b>											
1,101,242	992,883	(108,359)	Productive Salaries	10,767,027	8,914,510	(1,852,516)		-20.81%			
119,737	84,521	(35,216)	Non-Productive Salaries	1,320,920	1,080,080	(240,840)		-22.31%			
315,947	270,193	(45,755)	Employee Benefits	3,050,201	2,505,793	(544,408)		-21.71%			
106,503	319,285	212,782	Supplies	2,775,329	2,518,308	(257,022)		-10.21%			
146,385	146,500	116	Professional Fees	1,366,158	1,466,339	100,182		6.82%			
32,962	27,393	(5,569)	Acute/Swing Travelers	320,915	477,303	156,388		32.82%			
155,710	147,535	(8,174)	SNF Travelers	1,683,717	1,825,040	141,323		7.72%			
116,914	72,460	(44,454)	Ancillary Travelers	804,537	997,725	193,188		19.42%			
249,590	102,842	(146,748)	Other Purchased Services	1,833,989	1,465,685	(368,305)		-25.11%			
21,045	45,324	24,278		241,557	239,571	(1,986)		-.81%			
42,051	53,520	11,468	Utilities	483,221	483,770	549		.12%			
25,419	22,191	(3,229)	Insurance	270,319	235,252	(35,067)		-14.91%			
52,530	45,871	(6,660)	Other	529,396	541,072	11,676		2.22%			
126,481	72,529	(53,952)	Depreciation	1,138,146	760,218	(377,928)		-49.71%			
0	0	0	Bond Repayment Insurance	-	0	0					
17,911	17,911	0	Bond Repayment Interest	179,108	179,108	0		.02%			
7,188	2,491	(4,697)	Interest	48,059	23,283	(24,776)		-106.41%			
10,376	8,224	(2,152)	Rental - Lease	121,811	34,384	(87,428)		-254.31%			
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2,647,992	2,431,672	(216,319)	<b>Total Operating Expense</b>	26,934,411	23,747,442	(3,186,969)		-13.41%			
(372,899)	3,594,092	(3,966,991)	<b>Income From Operations</b>	1,773,326	4,728,948	(2,955,622)					
<b>NON-OPERATING REVENUE AND EXPENSE</b>											
241,482	762,676	(521,195)	Non-Operating Revenue	3,255,870	4,032,939	(777,069)					
18,276	44,183	(25,906)	Interest Income	138,054	134,118	3,936					
79,462	162,275	82,814	Non-Operating Expense	1,393,613	1,047,921	(345,691)					
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180,297	644,584	(464,287)	<b>Total Non-Operating</b>	2,000,310	3,119,136	(1,118,825)					
(192,603)	4,238,676	(4,431,278)	<b>NET INCOME</b>	3,773,636	7,848,083	(4,074,447)					

**MAYERS MEMORIAL HOSPITAL**  
**Balance Sheet**

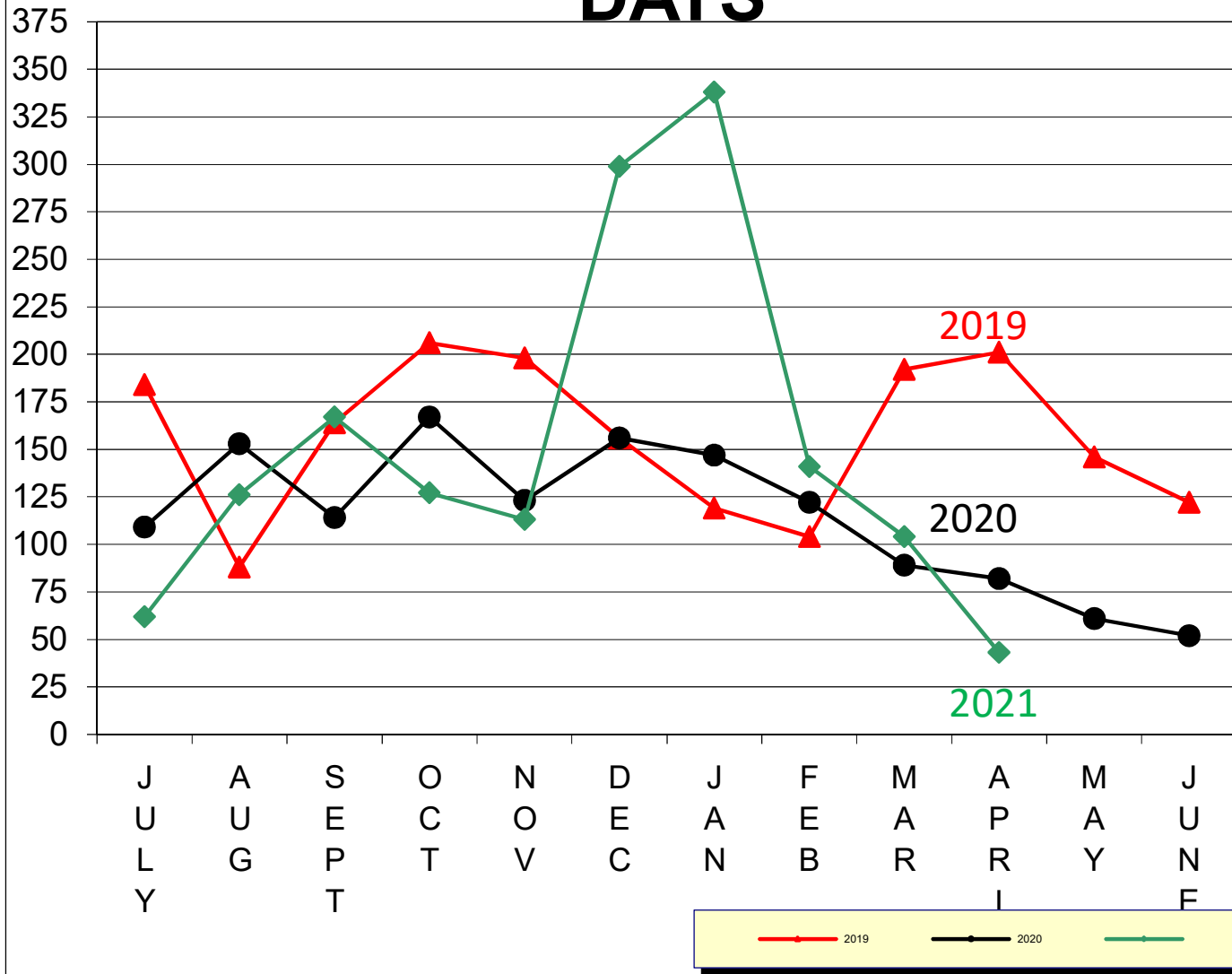
	<b>APRIL 2021</b>	<b>MARCH 2021</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	680,692	4,292,512
Reserve Cash (unrestricted)	19,398,615	19,380,916
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,784,147	1,783,635
Accounts Receivable	6,016,033	6,516,251
County Treasury receivable	48,309	(48,102)
Less: Reserve for Uncollectibles	(324,954)	(368,679)
Reserve for Medicare/Medi-Cal/Commercial	(2,283,138)	(2,344,014)
Inventories	787,131	684,545
Accounts Receivable - Other	64,821	66,071
Prepaid Expenses	504,022	512,601
Medicare/Medi-Cal Settlement	6,591,356	7,346,449
<b>TOTAL CURRENT ASSETS</b>	<b>33,267,034</b>	<b>37,822,185</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	946,638	946,638
Building and Fixed Equipment	32,415,902	32,415,902
Equipment	14,240,873	14,240,873
Construction in Progress (other)	4,701,420	4,643,098
Hospital expansion	886,018	753,275
LESS: Reserve for Depreciation	(23,406,976)	(23,277,689)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>29,783,875</b>	<b>29,722,097</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
<b>TOTAL OTHER ASSETS</b>	<b>0</b>	<b>0</b>
<b>TOTAL ASSETS</b>	<b>63,050,909.00</b>	<b>67,544,282.10</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	348,175	635,518
Accrued Payroll	180,083	469,476
Accrued Payroll Taxes	(196,877)	(64,312)
Accrued Vacation & Holiday	751,244	725,604
Accrued Health Insurance	48,921	49,998
Accrued Interest	(665,988)	(683,899)
RETAINAGE PAYABLE	661,066	661,066
PRIME PLAN	0	0
HQAF	0	0
Rate Range	0	2,111,063
NOTES & LOANS PAYABLE	71,548	76,723
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
<b>TOTAL CURRENT LIABILITIES</b>	<b>1,976,811</b>	<b>4,759,875</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,404,098	1,404,098
Capital Leases / Settlement pymt		
Leases	0	0
Notes & Loans Payable/ CHFFA	3,891,799	3,891,799
GO BOND SERIES B & REFUNDING	20,883,694	20,883,694
<b>TOTAL LONG-TERM DEBT</b>	<b>26,179,590</b>	<b>26,179,590</b>
<b>FUND EQUITY</b>	<b>34,894,508</b>	<b>36,604,817</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>63,050,909.00</b>	<b>67,544,282.10</b>
<b>CURRENT RATIO:</b>	<b>16.83</b>	<b>1095</b>

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2021

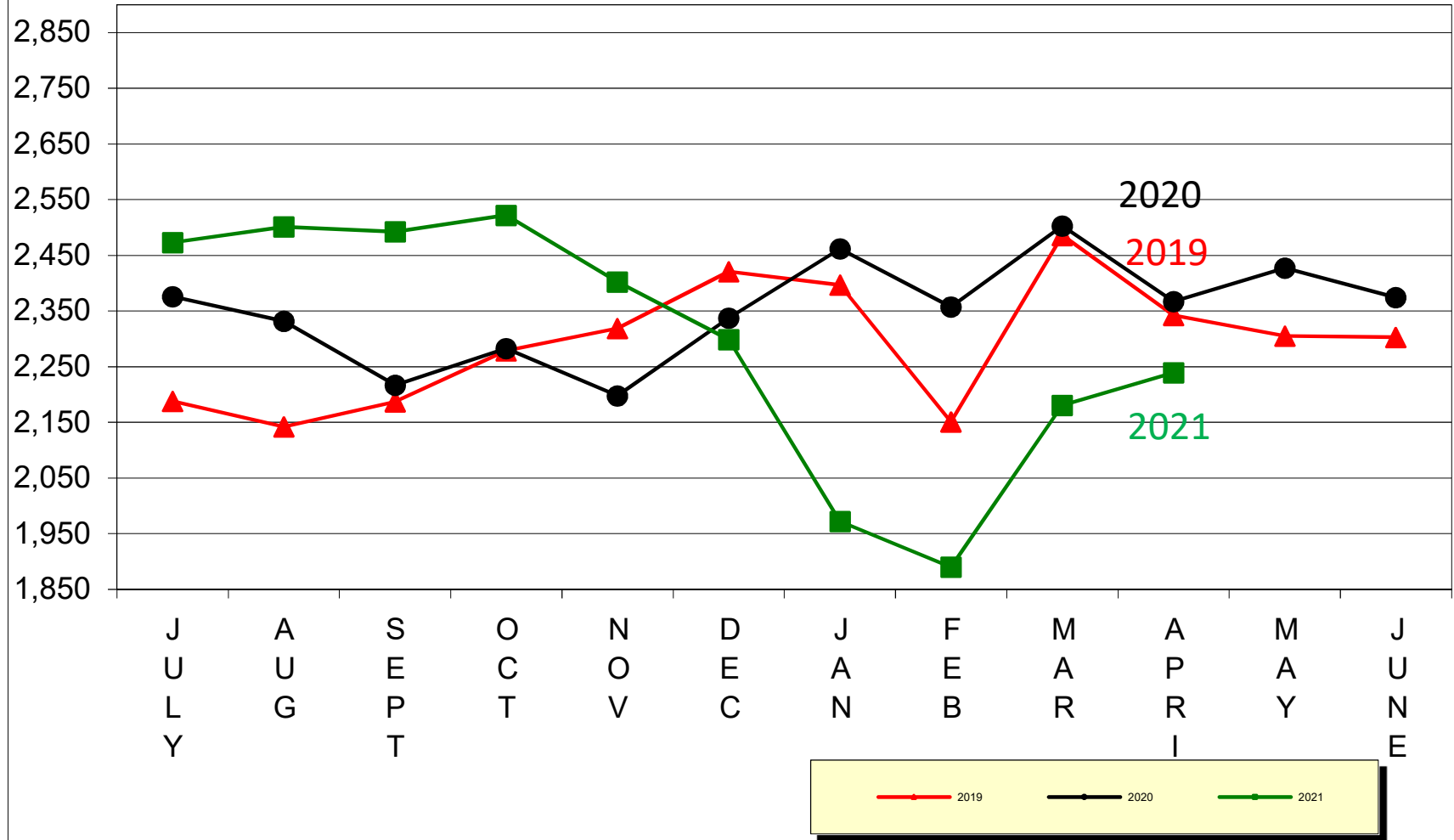
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	76,008.97	15,578.00	1,629,554.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	3,532,668.88	113,957.06	2,152,140.02	68,833.95	15,578.00	2,067,728.07	1,223,244.73	487.96
November 30, 2020	3,421,278.42	114,042.61	2,799,827.64	624,532.27	-	2,175,295.37	1,999,710.79	720.33
December 31, 2020	3,840,513.15	123,887.52	3,053,953.76	829,421.02	76,711.12	2,147,821.62	1,605,876.61	3,180.69
January 30, 2021	3,733,789.83	120,444.83	3,075,659.97	607,975.81	119,264.84	2,348,419.32	1,447,719.51	1,239.00
February 28, 2021	2,956,459.99	105,587.86	7,218,939.61	121,590.48	4,952,206.59	2,145,142.54	780,395.57	1,210.30
March 31, 2021	3,526,828.70	113,768.67	5,011,252.37	81,094.81	2,251,796.50	2,678,361.06	1,936,142.46	4,720.74
April 30, 2021	2,876,619.88	95,887.33	2,518,978.88	40,180.02	220,244.85	2,258,554.01	1,345,173.98	1,056.93
May 31, 2021	-	-	-	-	-	-	-	-
June 30, 2021	-	-	-	-	-	-	-	-
<b>YTD TOTAL</b>	<b>34,164,172.56</b>	<b>112,282.67</b>	<b>32,086,205.84</b>	<b>2,986,388.68</b>	<b>7,755,067.40</b>	<b>21,344,749.76</b>	<b>14,131,148.59</b>	<b>77,192.85</b>

<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	APRIL \$ OUTSTANDING	APRIL DAYS OUT	MARCH DAYS OUT	FEBRUARY DAYS OUT		APRIL	MARCH	FEBRUARY	3 MONTH AVERAGE
MEDICARE	1,631,474.67	37.72	35.83	39.98	MEDICARE	35.63%	41.73%	45.76%	41.04%
MEDI - CAL	2,075,054.39	47.30	45.13	55.44	MEDI - CAL	47.17%	39.49%	39.05%	41.90%
THIRD PARTY	1,743,360.87	138.53	134.79	158.19	THIRD PARTY	12.90%	16.66%	13.83%	14.46%
PRIVATE	582,224.54				PRIVATE	4.30%	2.11%	1.35%	2.59%
<b>LTC ONLY (INCLUDE)</b>	<b>1,154,575.93</b>	<b>40.72</b>	<b>42.03</b>	<b>45.07</b>					
<b>OVERALL</b>	<b>6,032,114.47</b>	<b>57.36</b>	<b>57.72</b>	<b>63.37</b>					

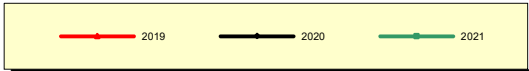
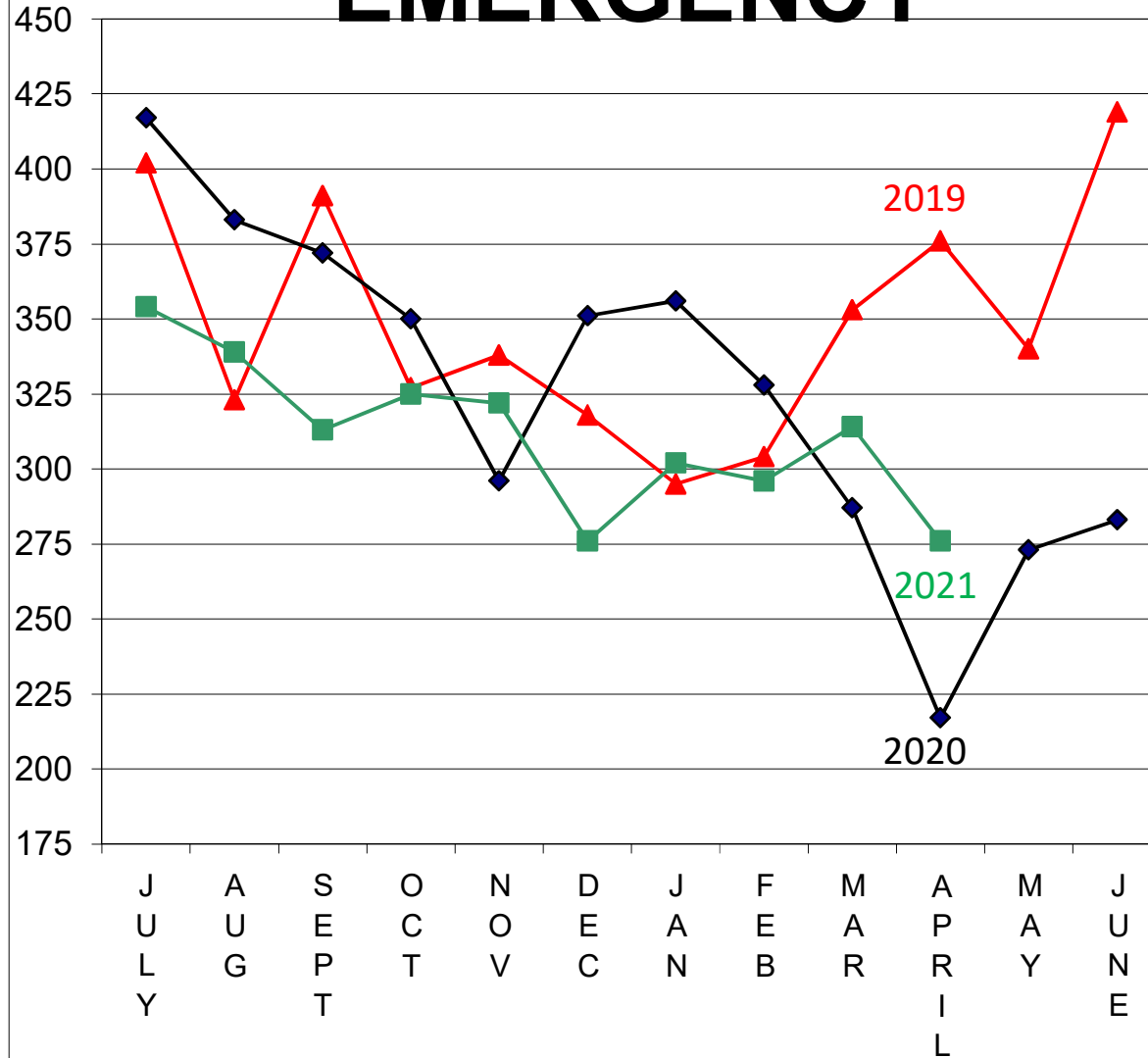
# ACUTE / SWING PATIENT DAYS



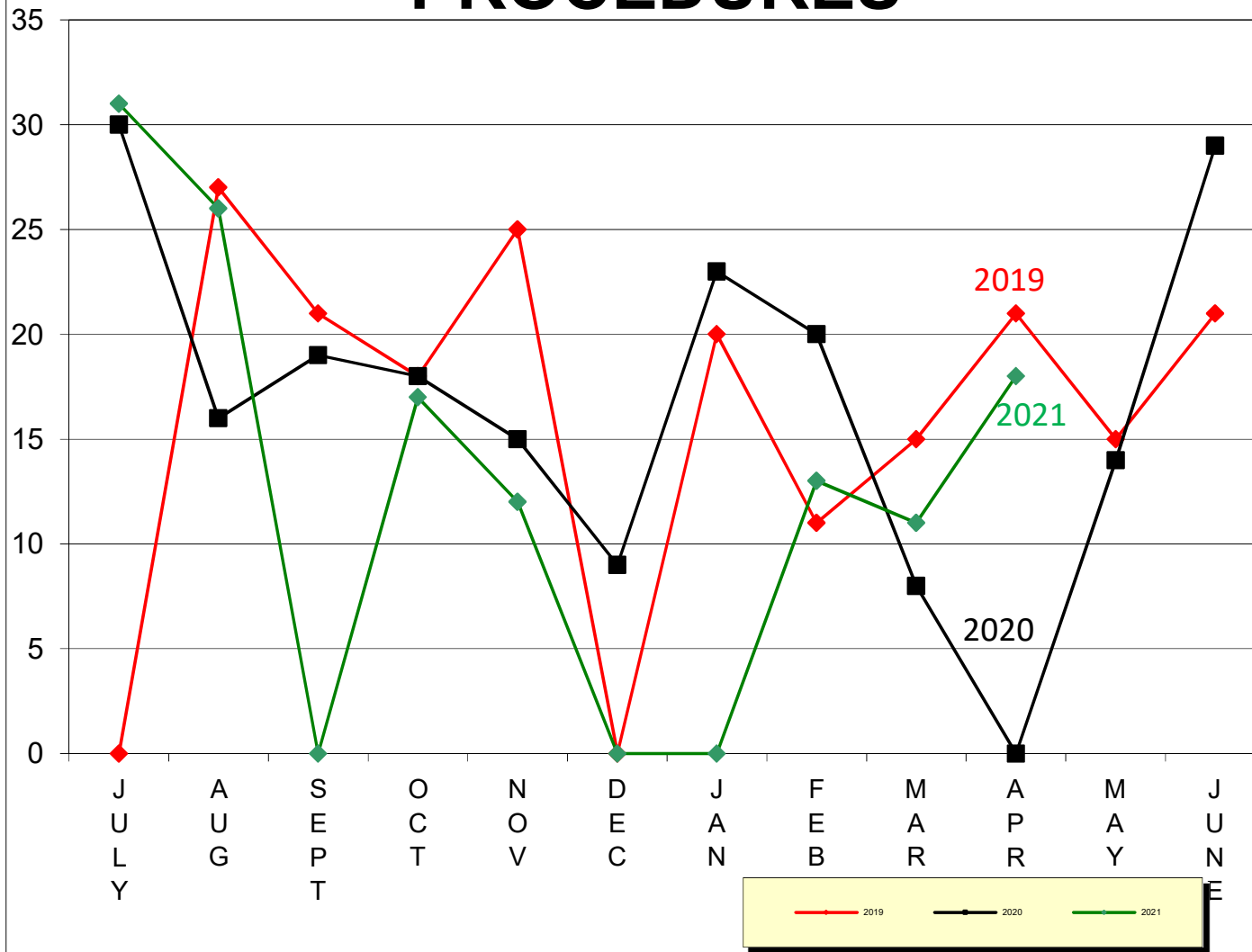
# SNF PATIENT DAYS



# EMERGENCY



# SURGERY / OUTPATIENT PROCEDURES





**MAYERS MEMORIAL HOSPITAL  
2020-2021 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-21	FEB	MAR	APR	MAY	JUN	YTD FY 2021 ACTUAL	YTD PRIOR YR Current Mth ACTUAL
<b>Operating Revenue:</b>														
Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	1,093,907.00	1,192,670.00	505,454.00	380,702.00	167,420.00	-	-	5,476,141.00	3,591,324
SNF	1,020,182.94	1,046,029.31	1,072,699.83	1,056,767.29	1,021,981.83	1,027,052.78	842,309.97	814,354.90	1,016,531.71	983,466.58	-	-	9,901,377.14	9,812,517
Acute Ancillary	163,379.70	179,967.20	265,292.55	202,312.50	153,719.30	204,837.20	227,265.70	105,514.30	162,614.05	83,704.20	-	-	1,748,606.70	2,055,729
SNF Ancillary	298.00	924.00	8.00	(51.00)	453.00	(337.00)	-	1,451.00	-	-	-	-	2,746.00	(1,836)
Outpatient	2,096,621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	1,566,152.95	1,491,481.13	1,549,777.69	2,077,114.65	1,694,860.68	-	-	17,692,128.56	17,774,439
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	3,891,612.93	3,753,726.80	2,976,551.89	3,636,962.41	2,929,451.46	-	-	34,820,999.40	33,232,173
														0
														0
Less Deductions:														
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	619,101.60	293,180.29	(2,299,921.90)	(1,523,694.45)	206,151.82	-	-	1,538,636.43	2,901,674
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	135,132.57	95,162.61	981,362.26	268,862.44	240,683.82	-	-	2,189,162.02	1,147,563
Charity Care & Write off	26,616.86	-	97.40	-	18,036.40	29,751.54	-	2,721.00	-	20,133.27	-	-	97,356.47	115,447
Other Contractual write off:	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	32,279.98	9,836.31	383,808.37	78,683.53	169,087.29	-	-	920,421.24	504,270
Medicare														0
Medi-Cal														0
PPO's														0
Administrative & Other														0
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	203,204.31	(11,277.39)	(513,219.09)	24,358.56	53,284.21	-	-	221,302.95	522,766
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	1,019,470.00	386,901.82	(1,445,249.36)	(1,151,789.92)	689,340.41	-	-	4,966,879.11	5,191,719
														0
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	40,992.06	72,484.72	14,996.92	15,443.69	34,981.37	-	-	350,725.80	435,936
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.98	2,913,134.99	3,439,309.70	4,436,798.17	4,804,196.02	2,275,092.42	-	-	30,204,846.09	28,476,390
														0
														0
<b>Operating Expenses:</b>														
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	1,049,500.67	1,056,098.21	1,135,038.15	1,037,630.44	1,101,242.13	-	-	10,767,026.62	8,914,510
Salaries - Non-productive	109,851.27	147,048.45	127,845.82	113,812.84	119,837.86	133,554.80	224,272.38	123,456.68	101,503.72	119,736.64	-	-	1,320,920.46	1,080,080
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	296,036.46	388,070.29	112,420.80	318,818.40	315,947.35	-	-	3,050,200.93	2,505,793
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	420,136.32	276,211.09	425,420.70	361,388.24	106,503.37	-	-	2,775,329.19	2,518,308
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	156,841.13	21,467.32	129,326.58	161,591.12	146,384.61	-	-	1,366,157.69	1,466,339
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	64,312.25	71,444.20	39,970.38	38,943.69	32,961.82	-	-	320,915.22	477,303
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	189,129.00	158,987.24	162,523.78	160,990.42	155,709.73	-	-	1,683,716.86	1,825,040
Ancillary travelers	52,799.75	129,307.03	97,285.20	63,226.25	56,225.83	68,512.00	69,167.36	55,804.50	95,294.95	116,914.03	-	-	804,536.90	997,725
Other Purchased Services	143,867.26	119,920.06	162,176.33	161,654.04	181,382.97	208,238.70	139,386.36	224,906.38	242,867.36	249,589.89	-	-	1,833,989.35	1,465,685
Repairs & Maintenance	24,809.56	22,359.64	20,914.00	32,488.90	18,644.78	23,371.33	27,007.12	30,110.19	20,806.13	21,045.45	-	-	241,557.10	239,571
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	45,087.22	57,676.66	54,511.43	50,680.49	42,051.25	-	-	483,221.20	483,770
Insurance	25,559.13	39,766.54	25,419.38	25,419.49	25,419.39	25,419.39	27,057.24	25,419.39	25,419.39	25,419.39	-	-	270,318.73	235,252
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	41,322.92	67,668.42	61,849.15	64,719.42	52,530.32	-	-	529,395.60	541,072
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	63,319.69	155,902.58	100,067.32	377,473.19	126,480.83	-	-	1,138,146.32	760,218
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	-	-	179,108.20	179,108
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	5,885.72	6,721.64	7,129.33	5,727.42	7,188.21	-	-	48,059.48	23,283
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	16,036.90	15,347.02	12,006.34	12,247.40	10,375.81	-	-	121,811.35	34,384
Total Operating Exp	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	2,824,615.32	2,780,395.95	2,717,871.92	3,094,012.60	2,647,991.65	-	-	26,934,411.20	23,808,980
														0
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	88,519.67	658,913.75	1,718,926.25	1,710,183.42	(372,899.23)	-	-	3,270,434.89	4,667,410
														0
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	267,332.95	381,667.46	270,604.35	251,949.56	475,663.84	937,059.29	(70,619.77)	223,255.84	277,474.23	241,481.77	-	-	3,255,869.52	4,032,939
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	450.89	26,926.97	540.86	469.99	18,276.46	-	-	138,053.52	134,118
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	173,371.66	155,497.77	154,556.43	143,382.92	79,461.52	-	-	1,393,612.56	1,047,921
Total Non-Operating Rever	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	764,138.52	(199,190.57)	69,240.27	134,561.30	180,296.71	-	-	2,000,310.48	3,119,136
														0
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	852,658.19	459,723.18	1,788,166.52	1,844,744.72	(192,602.52)	-	-	5,270,745.37	7,786,545
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Expenses per day</b>														
DAYS CASH ON HAND	293.71	259.88	265.39	245.66	207.78	197.40	206.42	230.80	270.15	238.90	#DIV/0!	#DIV/0!	305.32	YTD
AVERAGE YTD	293.71	275.87	272.35	265.56	252.64	242.79	237.52	236.59	240.44	240.28	240.28	240.28		

## Retail Pharmacy Financials

APRIL 2021

<b>Total Revenue</b>			<b>145,070.55</b>
Opening Inventory 4/1/21		225,908.62	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	377.68	
RETAIL PHARMACY - FREIGHT	9550-6810	-	
Less Closing Inventory 4/30/21	1089-0010	235,611.02	
Less Cost of Goods Sold			(9,324.72)
<b>Gross Profit</b>			<b>154,395.27</b>
<b>Less Other Operating Expenses</b>			
RETAIL PHARMACY - MANAGEMENT	9550-0000	10,514.78	
RETAIL PHARMACY - PHARMACIST	9550-0010	661.45	
RETAIL PHARMACY - TECH SPEC	9550-0110	8,464.68	
RETAIL PHARMACY - SICK PAY	9550-1210	-	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	1,211.29	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	266.61	
RETAIL PHARMACY - FICA TAX	9550-1010	1,140.07	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	740.25	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	-	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	379.89	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	6.92	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	-	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	-	
RETAIL PHARMACY - MILEAGE	9550-8811	-	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	-	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	51,303.83	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	381.68	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	17.09	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	582.47	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
<b>Total Expenses</b>			<b>79,083.84</b>
<b>Net Profit (LOSS)</b>			<b>75,311.43</b>
YTD Profit (LOSS)			10,024

**Rural Health Clinic - Burney**

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	YTD
TOTAL OUTPT REVENUE	-	-	-	-	-	-	-	-	-	32,693.30	-	-	32,693.30
<b>Operating Expenses</b>													
PRODUCTIVE SALARIES	-	-	-	-	-	-	-	-	-	62,812.67	-	-	62,812.67
NON-PRODUCTIVE SALARIES	-	-	-	-	-	-	-	-	-	2,784.47	-	-	2,784.47
EMPLOYEE BENEFITS	-	-	-	-	-	-	-	-	-	4,857.45	-	-	4,857.45
SUPPLIES	-	-	-	-	-	135.60	10,128.38	43,795.82	38,682.71	33,798.89	-	-	126,541.40
PROFESSIONAL FEES	-	-	-	-	-	-	-	-	14.90	15.00	-	-	29.90
SNF TRAVELERS	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER PURCHASED SERVICES	-	-	-	-	-	7.96	-	8,838.79	14,217.30	32,301.58	-	-	55,365.63
REPAIRS	-	-	-	-	-	700.00	-	-	-	-	-	-	700.00
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	-	-	-	-	-	52.92	34.78	3,871.72	1,856.15	609.05	-	-	6,424.62
DEPRECIATION	-	-	-	-	-	-	-	-	-	-	-	-	-
RENTAL/LEASE	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	896.48	10,163.16	56,506.33	54,771.06	137,179.11	-	-	259,516.14
Net or Loss	0.00	0.00	0.00	0.00	0.00	(896.48)	(10,163.16)	(56,506.33)	(54,771.06)	(104,485.81)	0.00	0.00	(226,822.84)

**MAYERS MEMORIAL HOSPITAL  
2019-2020 OPERATING ACTUAL**

	YEAR TO DATE												FY YTD	
	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	6/30/2020 ACTUAL	FY YTD ACTUAL
<b>Operating Revenue:</b>														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	3,591,324
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	9,812,517
Ancillary														
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	2,055,729
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	(1,836)
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	17,774,439
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	33,232,173
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	2,901,674
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	1,147,563
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	115,447
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	504,270
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	522,766
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	5,191,719
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	435,936
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	28,476,390
<b>Operating Expenses:</b>														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	8,914,510
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	1,080,080
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	2,505,793
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,671	2,518,308
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	1,466,339
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	477,303
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	1,825,040
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	997,725
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	1,465,685
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	239,571
Utilities	47,035	53,399		48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	602,143	483,770
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	235,252
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	541,072
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	760,218
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	179,108
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	23,283
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	34,384
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,600,214	23,808,980
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,681,112	4,667,410
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	4,032,939
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	134,118
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	1,047,921
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	3,119,136
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,707,175	7,786,545

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 month ended

April 2021

FISCAL 2021

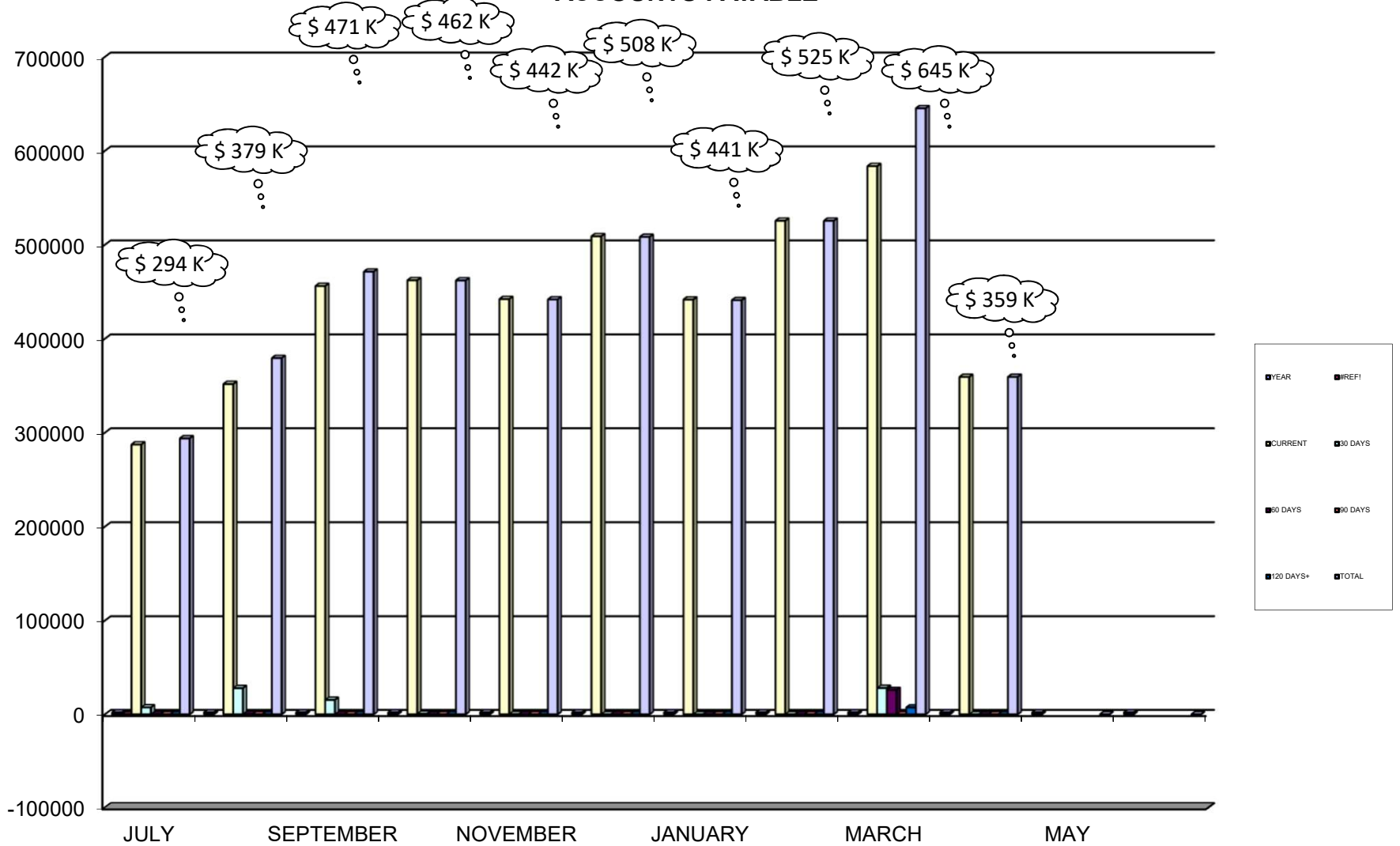
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

	April 2021	April 2020	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 5,476,141	\$ 3,591,324	1,884,817.10	52%
SNF	\$ 9,901,377	\$ 9,812,517	88,860.03	1%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,748,607	2,055,729	(307,122.10)	-15%
SNF	2,746	(1,836)	4,582.00	-250%
Outpatient Revenue	17,692,129	17,774,439	(82,310.40)	0%
Total Gross Revenue	\$ 34,820,999	\$ 33,232,173	1,588,826.63	5%

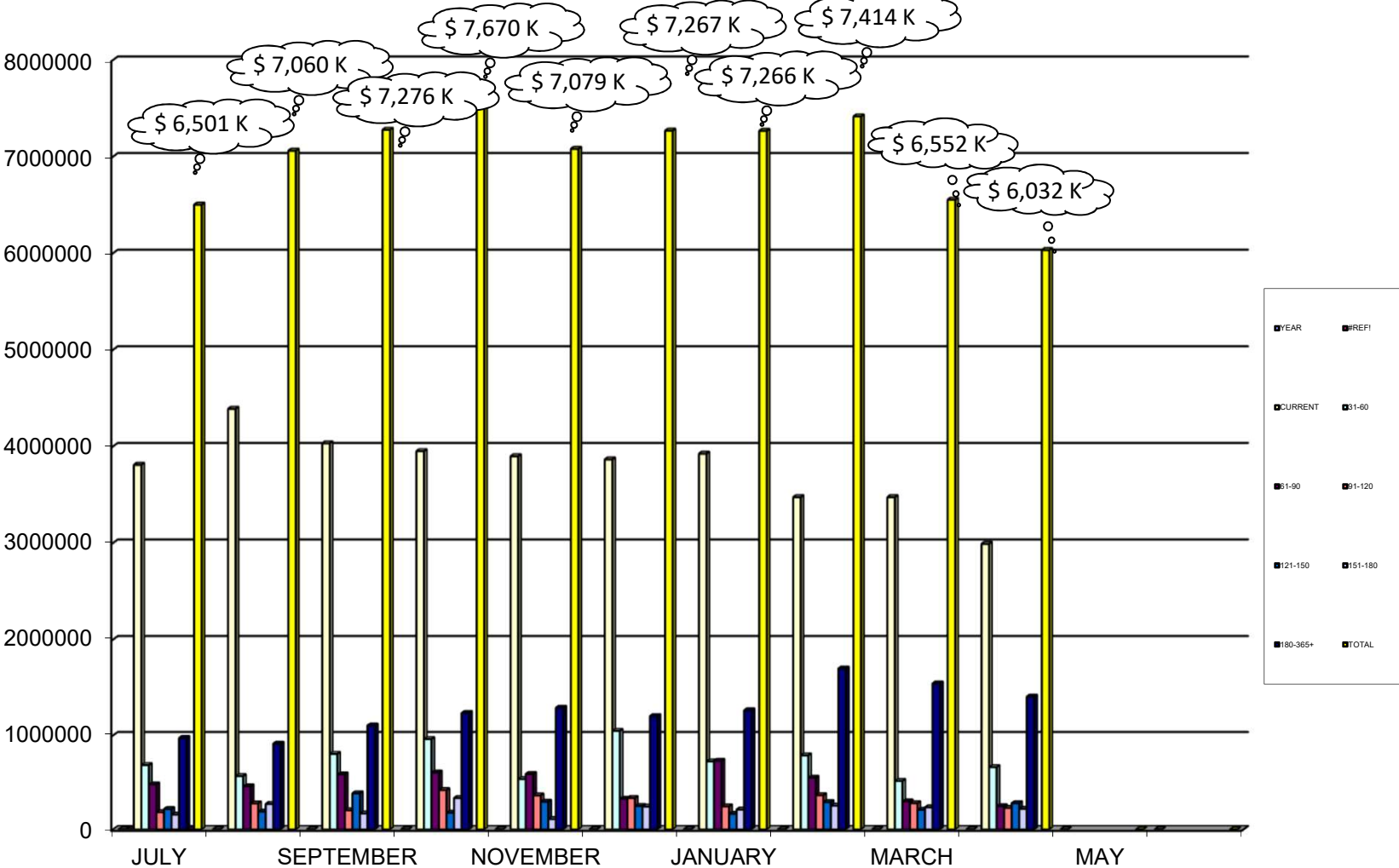
ACTUAL YTD      ACTUAL YTD

<u>Statistics</u>	April 2021	April 2020	<u>Variance</u>	<u>Variance %</u>
Patient Days	24,491	24,694	(203)	-0.8%
Outpatient Services	1,169	1,365	(196)	-14%
Labs	13,847	6,414	7,433	116%
Imaging	4,046	4,026	20	0%
Hospice	1,415	874	541	62%
PT	2,151	2,104	47	2%

### ACCOUNTS PAYABLE



### ACCOUNTS RECEIVABLE



### ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020	3,949,311.60	960,333.45	604,173.98	418,005.43	176,858.64	333,873.33	1,236,994.29	7,679,550.72
NOVEMBER	2020	3,896,866.37	534,908.87	589,134.00	361,549.09	294,855.36	109,559.81	1,292,441.68	7,079,315.18
DECEMBER	2020	3,863,859.86	1,047,677.46	325,127.93	333,989.96	249,004.19	243,537.63	1,204,251.36	7,267,448.39
JANUARY	2021	3,923,901.35	723,801.20	729,040.18	245,377.23	165,751.80	212,074.27	1,266,054.10	7,266,000.13
FEBRUARY	2021	3,473,086.63	787,106.33	549,945.37	363,267.80	290,609.25	252,083.08	1,698,891.07	7,414,989.53
MARCH	2021	3,473,247.69	515,073.06	297,807.80	279,008.53	209,135.90	234,484.27	1,543,907.96	6,552,665.21
APRIL	2021	2,989,631.30	662,648.85	247,186.78	227,985.41	278,162.65	218,707.72	1,407,791.76	6,032,114.47
MAY	2021								0.00
JUNE	2021								0.00

### ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020	462,259.62	408.82	15.53	0.00	(654.90)	462,029.07
NOVEMBER	2020	442,248.09	199.55	0.00	0.00	(654.90)	441,792.74
DECEMBER	2020	509,075.50	0.00	0.00	0.00	(654.90)	508,420.60
JANUARY	2021	441,697.67	0.00	0.00	0.00	(654.90)	441,042.77
FEBRUARY	2021	525,544.43	0.00	0.00	0.00	0.00	525,544.43
MARCH	2021	583,710.11	28,253.31	26,023.67	0.00	7,321.00	645,308.09
APRIL	2021	359,351.37	0.00	0.00	0.00	0.00	359,351.37
MAY	2021						0.00
JUNE	2021						0.00



MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

	2021											average	
	2020 <u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	1,368,758.41	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	359,351.37	0.00	536,098.57
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b>
PATIENT PAYMENTS	1,665,061.10	1,965,024.61	2,125,689.76	2,103,511.96	2,224,213.39	3,024,779.74	2,521,074.59	2,193,461.78	2,757,193.87	2,296,667.78	0.00	0.00	<b><u>cash collections</u></b> 22,876,678.58
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,148,109.00	0.00	0.00	0.00	2,148,109.00
DSH (Disproportionate Share)	15,578.00	0.00	0.00	15,578.00	0.00	0.00	15,577.34	0.00	0.00	17,303.00	0.00	0.00	64,036.34
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	113,558.73	0.00	0.00	113,558.73
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	89,383.12	0.00	0.00	89,383.12
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	539,674.67	127,021.99	458,180.92	0.00	217,139.95	21,704.96	0.00	0.00	0.00	0.00	0.00	0.00	1,363,722.49
CHFFA FUNDING	800,000.00	0.00	0.00	0.00	500,000.00	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500,000.00
PRIME	0.00	0.00	35,572.50	0.00	573,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	609,322.50
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	103,687.50	0.00	0.00	0.00	103,687.50	4,952,206.59	103,687.50	0.00	0.00	0.00	5,263,269.09
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	30,014.65	290,715.00	772.47	31,643.31	746.75	10,671.61	403,058.43	62,751.79	0.00	0.00	0.00	0.00	830,374.01
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	1,487.50	1,367.12	1,633.78	1,406.75	1,117.50	1,803.75	1,482.42	1,519.45	2,262.00	2,066.25	0.00	0.00	16,146.52
Telemed Grant (HRSA)	9,000.00	9,813.08	0.00	0.00	0.00	16,698.66	30,779.69	9,000.00	0.00	0.00	0.00	0.00	75,291.43
Mayers Healthcare Foundation	0.00	22,000.00	0.00	0.00	0.00	518,361.54	0.00	0.00	0.00	0.00	0.00	0.00	540,361.54
MISC (REBATES/REIMB, CARES ACT ETC)	36,771.73	153,550.00	23,541.00	153.55	19,652.26	240,862.58	46,527.30	17,100.00	10,430.10	19,607.10	0.00	0.00	568,195.62
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,097,587.65</b>	<b>2,569,491.80</b>	<b>2,749,077.93</b>	<b>2,152,293.57</b>	<b>3,536,619.85</b>	<b>4,034,882.84</b>	<b>3,122,187.27</b>	<b>7,236,039.61</b>	<b>5,021,682.47</b>	<b>2,538,585.98</b>	<b>0.00</b>	<b>0.00</b>	<b><u>YTD total</u></b> <b>36,058,448.97</b>
<b><u>EXPENSES</u></b>													<b><u>expenses</u></b>
INCOME STATEMENT EXPENSES	2,309,904.57	2,576,013.76	2,393,137.54	2,509,434.20	2,750,723.82	2,755,409.91	2,617,771.73	2,610,675.27	2,710,811.99	2,514,322.61	0.00	0.00	25,748,205.40
ASSET EXPENSES	0.00	6,000.00	39,923.21	24,100.00	0.00	0.00	64,048.00	0.00	0.00	0.00	0.00	0.00	134,071.21
CIP EXPENSES	318,690.83	591,238.33	916,874.32	378,155.51	892,552.19	333,590.50	201,781.41	197,985.04	313,759.87	191,064.79	0.00	0.00	4,335,692.79
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	255,596.61	185,253.11	1,547,556.07	0.00	0.00	3,315.91	2,533,007.97	0.00	0.00	4,524,729.67
USDA PRIN-INT PYMTS	0.00	0.00	678,774.74	0.00	0.00	0.00	0.00	0.00	332,001.25	0.00	0.00	0.00	1,010,775.99
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	12,495.48
<b><u>TOTAL EXPENSES</u></b>	<b>2,630,677.98</b>	<b>3,175,334.67</b>	<b>4,030,792.39</b>	<b>3,169,368.90</b>	<b>3,830,611.70</b>	<b>4,638,639.06</b>	<b>2,883,601.14</b>	<b>2,808,660.31</b>	<b>3,359,889.02</b>	<b>5,238,395.37</b>	<b>0.00</b>	<b>0.00</b>	<b>35,765,970.54</b>
<b><u>collections less expenses</u></b>	<b>466,909.67</b>	<b>(605,842.87)</b>	<b>(1,281,714.46)</b>	<b>(1,017,075.33)</b>	<b>(293,991.85)</b>	<b>(603,756.22)</b>	<b>238,586.13</b>	<b>4,427,379.30</b>	<b>1,661,793.45</b>	<b>(2,699,809.39)</b>	<b>0.00</b>	<b>0.00</b>	<b>292,478.43</b>
													<b>average</b>
ENDING AP BALANCE	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	359,351.37	0.00	0.00	452,832.59
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,412,554.22</b>	<b>3,668,522.44</b>	<b>2,995,167.40</b>	<b>2,976,538.75</b>	<b>2,864,409.03</b>	<b>3,466,312.15</b>	<b>3,144,906.43</b>	<b>2,094,838.28</b>	<b>5,886,756.38</b>	<b>9,898,329.90</b>	<b>6,961,671.65</b>	<b>2,599,104.14</b>	<b>49,969,110.77</b>
<b><u>EXPENSES</u></b>													<b><u>YTD total</u></b>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b><u>TOTAL EXPENSES</u></b>	<b>3,114,155.76</b>	<b>4,495,160.58</b>	<b>4,142,322.28</b>	<b>2,592,231.81</b>	<b>3,730,821.73</b>	<b>3,186,309.48</b>	<b>4,617,779.69</b>	<b>2,372,810.84</b>	<b>4,447,089.75</b>	<b>2,922,937.70</b>	<b>2,907,659.58</b>	<b>3,597,165.50</b>	<b>42,126,444.70</b>
<b><u>collections less expenses</u></b>	<b>298,398.46</b>	<b>(826,638.14)</b>	<b>(1,147,154.88)</b>	<b>384,306.94</b>	<b>(866,412.70)</b>	<b>280,002.67</b>	<b>(1,472,873.26)</b>	<b>(277,972.56)</b>	<b>1,439,666.63</b>	<b>6,975,392.20</b>	<b>4,054,012.07</b>	<b>(998,061.36)</b>	<b>7,842,666.07</b>
													<b><u>average</u></b>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b><u>ending balance</u></b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
<b>TOTAL COLLECTIONS</b>	<b>2,268,794.86</b>	<b>2,955,231.43</b>	<b>2,187,710.19</b>	<b>2,084,413.15</b>	<b>3,974,353.71</b>	<b>1,787,833.00</b>	<b>2,341,321.67</b>	<b>4,645,911.52</b>	<b>3,001,841.98</b>	<b>4,180,660.03</b>	<b>12,027,329.31</b>	<b>2,868,571.18</b>	<b>44,323,972.03</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b>TOTAL EXPENSES</b>	<b>2,699,605.86</b>	<b>2,784,499.15</b>	<b>2,549,608.57</b>	<b>2,365,618.46</b>	<b>2,775,880.06</b>	<b>2,629,471.12</b>	<b>2,844,546.71</b>	<b>5,607,409.61</b>	<b>2,347,513.65</b>	<b>5,253,756.50</b>	<b>3,331,600.01</b>	<b>558,996.22</b>	<b>35,748,505.92</b>
<b>collections less expenses</b>	<b>(430,811.00)</b>	<b>170,732.28</b>	<b>(361,898.38)</b>	<b>(281,205.31)</b>	<b>1,198,473.65</b>	<b>(841,638.12)</b>	<b>(503,225.04)</b>	<b>(961,498.09)</b>	<b>654,328.33</b>	<b>(1,073,096.47)</b>	<b>8,695,729.30</b>	<b>2,309,574.97</b>	<b>8,575,466.12</b>
													<b>average</b>
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017						2018						<u>average</u>
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	<u>YTD total</u>												
<b>CASH COLLECTIONS</b>	<u>cash collections</u>												
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
<b>TOTAL COLLECTIONS</b>	<b>1,546,588.48</b>	<b>1,838,495.44</b>	<b>8,206,693.16</b>	<b>5,315,451.34</b>	<b>1,979,360.32</b>	<b>2,689,483.52</b>	<b>2,561,209.47</b>	<b>1,809,184.12</b>	<b>2,563,741.29</b>	<b>1,830,987.79</b>	<b>2,720,595.36</b>	<b>5,430,362.98</b>	<b>38,492,153.27</b>
	<u>YTD total</u>												
<b>EXPENSES</b>	<u>expenses</u>												
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>2,209,121.28</b>	<b>3,040,147.78</b>	<b>8,561,717.80</b>	<b>2,011,113.38</b>	<b>1,930,554.93</b>	<b>2,260,994.69</b>	<b>2,511,173.61</b>	<b>1,911,845.45</b>	<b>3,247,574.60</b>	<b>2,400,308.41</b>	<b>2,923,640.11</b>	<b>2,824,979.18</b>	<b>35,833,171.22</b>
<b>collections less expenses</b>	<b>(662,532.80)</b>	<b>(1,201,652.34)</b>	<b>(355,024.64)</b>	<b>3,304,337.96</b>	<b>48,805.39</b>	<b>428,488.83</b>	<b>50,035.86</b>	<b>(102,661.33)</b>	<b>(683,833.31)</b>	<b>(569,320.62)</b>	<b>(203,044.75)</b>	<b>2,605,383.80</b>	<b>2,658,982.05</b>
	<u>average</u>												
	<u>ending balance</u>												
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>CASH COLLECTIONS</b>													<b>YTD total</b>
													<b>cash collections</b>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<b>TOTAL COLLECTIONS</b>	<b>2,273,299.52</b>	<b>1,715,186.91</b>	<b>2,211,884.21</b>	<b>2,000,796.32</b>	<b>2,999,793.95</b>	<b>1,883,613.24</b>	<b>4,597,719.84</b>	<b>2,949,567.41</b>	<b>1,933,456.40</b>	<b>1,756,442.43</b>	<b>2,196,499.12</b>	<b>2,605,489.21</b>	<b>29,123,748.56</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>2,082,586.84</b>	<b>1,876,256.54</b>	<b>2,023,776.26</b>	<b>3,239,033.11</b>	<b>2,751,298.70</b>	<b>2,036,104.69</b>	<b>2,086,555.78</b>	<b>1,980,512.46</b>	<b>2,014,476.41</b>	<b>1,975,178.94</b>	<b>2,159,439.22</b>	<b>2,171,786.28</b>	<b>26,397,005.23</b>
<b>collections less expenses</b>	<b>190,712.68</b>	<b>(161,069.63)</b>	<b>188,107.95</b>	<b>(1,238,236.79)</b>	<b>248,495.25</b>	<b>(152,491.45)</b>	<b>2,511,164.06</b>	<b>969,054.95</b>	<b>(81,020.01)</b>	<b>(218,736.51)</b>	<b>37,059.90</b>	<b>433,702.93</b>	<b>2,726,743.33</b>
													<b>average</b>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
<b>CASH COLLECTIONS</b>													<b>YTD total</b>
													<b>cash collections</b>
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
<b>TOTAL COLLECTIONS</b>	<b>1,956,405.08</b>	<b>1,700,308.34</b>	<b>2,213,122.97</b>	<b>8,523,460.84</b>	<b>1,713,367.39</b>	<b>2,025,787.79</b>	<b>1,575,920.57</b>	<b>1,853,025.74</b>	<b>2,032,860.88</b>	<b>2,568,034.79</b>	<b>2,569,713.46</b>	<b>1,803,913.93</b>	<b>30,535,921.78</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
<b>TOTAL EXPENSES</b>	<b>1,867,608.83</b>	<b>1,935,247.82</b>	<b>2,136,132.92</b>	<b>6,200,876.20</b>	<b>2,444,689.08</b>	<b>2,028,291.81</b>	<b>1,853,592.16</b>	<b>2,050,298.63</b>	<b>2,076,451.88</b>	<b>2,031,032.67</b>	<b>2,012,960.58</b>	<b>1,865,231.82</b>	<b>28,502,414.40</b>
<b>collections less expenses</b>	<b>88,796.25</b>	<b>(234,939.48)</b>	<b>76,990.05</b>	<b>2,322,584.64</b>	<b>(731,321.69)</b>	<b>(2,504.02)</b>	<b>(277,671.59)</b>	<b>(197,272.89)</b>	<b>(43,591.00)</b>	<b>537,002.12</b>	<b>556,752.88</b>	<b>(61,317.89)</b>	<b>2,033,507.38</b>
													<b>average</b>
													<b>ending balance</b>
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2020		Variance	PATIENT REVENUE	FY 2021		FY 2020		Variance	Increase Decrease %
MARCH ACTUAL	MARCH ACTUAL					YTD ACTUAL	YTD ACTUAL				
380,702	258,135	122,567	Acute	5,308,721.00	3,364,200.90	1,944,520	57.82%				
1,016,532	1,081,897	(65,365)	Skilled Nursing	8,917,911	8,791,577	126,333	1.42%				
			Inpatient Ancillary								
162,614	127,821	34,793	Acute	1,664,903	1,906,205	(241,302)	-12.71%				
0	0	0	Skilled Nursing	2,746	(1,836)	4,582					
1,559,848	1,467,853	91,995	Total Inpatient Revenue	15,894,280	14,060,147	1,834,133	13.02%				
2,077,115	1,628,329	448,786	Total Outpatient Revenue	15,997,268	16,618,730	(621,462)	-3.71%				
3,636,962	3,096,182	540,780	<b>Total Patient Revenue</b>	31,891,548	30,678,877	1,212,671	4.02%				
<b>DEDUCTIONS FROM REVENUE</b>											
(26,585)	98,423	125,009	Contractuals - Care/Cal	2,829,594	6,424,989	3,595,395					
268,862	162,839	(106,024)	Contractuals - PPO	1,948,478	1,038,044	(910,435)					
0	9,247	9,247	Charity and Write Offs	77,223	115,447	38,224					
78,684	34,826	(43,857)	Admin Adjmts/Emp Discounts	751,334	437,063	(314,271)					
24,359	85,040	60,682	Provision for Bad Debts	168,019	538,744	370,725					
345,319	390,376	45,057	<b>Total Deductions</b>	5,774,648	8,554,286	2,779,638					
15,444	58,616	(43,172)	Other Operating Revenues	315,744	326,035	(10,291)					
3,307,087	2,764,421	542,666	<b>Net Revenue</b>	26,432,645	22,450,626	3,982,019					
<b>OPERATING EXPENSES</b>											
1,037,630	972,747	(64,883)	Productive Salaries	9,665,784	7,921,627	(1,744,158)	-22.01%				
101,504	91,150	(10,353)	Non-Productive Salaries	1,201,184	995,559	(205,624)	-20.71%				
318,818	298,546	(20,272)	Employee Benefits	2,734,254	2,235,600	(498,653)	-22.31%				
361,388	278,528	(82,860)	Supplies	2,668,826	2,199,023	(469,803)	-21.41%				
161,591	171,414	9,823	Professional Fees	1,219,773	1,319,839	100,066	7.62%				
38,944	28,511	(10,433)	Acute/Swing Travelers	287,953	449,910	161,957	36.02%				
160,990	152,163	(8,828)	SNF Travelers	1,528,007	1,677,505	149,498	8.92%				
95,295	53,410	(41,885)	Ancillary Travelers	687,623	925,265	237,642	25.72%				
242,867	204,222	(38,645)	Other Purchased Services	1,584,399	1,362,843	(221,557)	-16.31%				
20,806	27,746	6,940	Repairs	220,512	194,248	(26,264)	-13.51%				
50,680	54,787	4,106	Utilities	441,170	491,789	50,619	10.32%				
25,419	22,191	(3,229)	Insurance	244,899	213,061	(31,838)	-14.91%				
64,719	49,989	(14,731)	Other	476,865	495,201	18,336	3.72%				
377,473	72,529	(304,944)	Depreciation	1,011,665	687,689	(323,977)	-47.11%				
0	0	0	Bond Repayment Insurance	-	0	0					
17,911	17,911	0	Bond Repayment Interest	161,197	161,197	0	.02%				
5,727	2,353	(3,375)	Interest	40,871	20,792	(20,079)	-96.61%				
12,247	8,342	(3,906)	Rental - Lease	111,436	26,160	(85,275)	-326.01%				
3,094,013	2,506,537	(587,475)	<b>Total Operating Expense</b>	24,286,420	21,377,308	(2,909,112)	-13.61%				
213,074	257,884	(44,810)	<b>Income From Operations</b>	2,146,225	1,073,318	1,072,907					
<b>NON-OPERATING REVENUE AND EXPENSE</b>											
277,474	264,276	13,199	Non-Operating Revenue	3,014,388	3,270,262	(255,875)					
470	0	470	Interest Income	119,777	89,935	29,842					
143,383	102,553	(40,830)	Non-Operating Expense	1,314,151	885,646	(428,505)					
134,561	161,722	(27,161)	<b>Total Non-Operating</b>	1,820,014	2,474,552	(654,538)					
347,636	419,606	(71,971)	<b>NET INCOME</b>	3,966,239	3,547,870	418,369					



Rural Development

Alturas Field Office

221 W. 8<sup>th</sup> Street  
Alturas, CA  
96101-3211

Voice 530.233.4137  
Fax 844.206.6796

April 29, 2021

Mr. Travis Lakey, CFO  
Mayers Memorial Hospital District  
PO Box 459  
Fall River Mills, CA 96028

Subject: Hospital Expansion Project  
Partial Payment Estimate No. 46A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 46A, reflecting total "Other Costs" of \$150,412.88 for the period of 4/1/2021 through 4/30/2021 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$150,412.88 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$150,412.88
USDA Loan Funds:	\$ .00

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or [mike.colbert@ca.usda.gov](mailto:mike.colbert@ca.usda.gov).

Sincerely,

J. Michael Colbert  
Loan Specialist

Enclosures

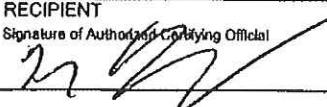
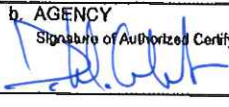


<b>OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS</b> (See Instructions on Back)		OMB Approval No. 0348-0002 1. Type of Request Final      Partial <input checked="" type="checkbox"/>		Page 1 of 1 2. Basis of Request <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual	
3. Federal Sponsoring Agency <b>USDA Rural Development</b>		4. Federal Grant ID Number		5. Partial Payment Request No. 46A	

6. Employer ID Number 04-045-754413938		PERIOD COVERED BY THIS REQUEST From 4/1/2021 To: 4/30/2021			
9. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028			

CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES		TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE			
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 411,477.73	\$ 150,412.88	\$ 411,477.73		\$ -	
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32		\$ -	
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00		\$ -	
d. Moving Expenses	\$ 25,000.00	\$ -	\$ -	\$ -		\$ -	
e. OSHPD Fees	\$ 250,000.00	\$ 256,661.87	\$ -	\$ 256,661.87		\$ -	
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 61,405.28 \$ 1,236,173.62	\$ - ##	\$ 61,405.28 \$ 1,236,173.62		\$ - ##	
g. Special Inspection & IOR	District USDA \$ 505,000.00	\$ 76,206.74 \$ 463,163.19	\$ - ##	\$ 76,206.74 \$ 463,163.19		\$ - ##	
h. County & Local Fees, Testing	District \$ 200,000.00	\$ 1,343.30 \$ 242,376.99	\$ - ##	\$ 1,343.30 \$ 242,376.99		\$ - ##	
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 89,323.10 \$ 283,933.40	\$ - ##	\$ 89,323.10 \$ 283,933.40		\$ - ##	
j. Equipment	District \$ 1,804,000.00	\$ 1,339,358.15	\$ -	\$ 1,339,358.15		\$ -	
k. Refinance Debt	2011 COP \$ 1,848,832.00 2011 GO Bond \$ 4,632,668.00	\$ 1,709,484.20 # \$ 4,599,366.63	\$ - ##	\$ 1,709,484.20 \$ 4,599,366.63		\$ - ##	
l. Landscaping - District Forced Account	District	\$ -	\$ -	\$ -		\$ -	
m. Miscellaneous	District	\$ 36,896.80 \$ 23,782.00	\$ - ##	\$ 36,896.80 \$ 23,782.00		\$ - ##	
n. Contingencies	\$ 2,222,706.00	\$ -	\$ -	\$ -		\$ -	
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,206.00</b>	<b>\$ 10,924,840.32</b>	<b>\$ 150,412.88</b>	<b>\$ 10,924,840.32</b>		<b>\$ -</b>	
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ -	\$ 1,168,537.22		\$ 71,222.78	
- Construction	\$ 9,696,894.00	\$ 11,995,681.00	##	\$ 11,323,018.82		\$ 672,562.18	
- Change Orders		\$ 161,639.77	\$ -	\$ 127,250.20		\$ 34,389.57	
- Contingency		# \$ 306,662.00	##	\$ 306,662.00		\$ -	
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,676,894.00</b>	<b>\$ 13,703,642.77</b>	<b>\$ -</b>	<b>\$ 12,925,468.24</b>		<b>\$ 778,174.63</b>	
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,628,483.09</b>	<b>\$ 150,412.88</b>	<b>\$ 23,850,308.56</b>		<b>\$ 778,174.63</b>	
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,823,483.09	\$ 150,412.88	\$ 2,736,614.93		\$ 86,868.16	
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ -</b>	<b>\$ 21,113,693.63</b>		<b>\$ 891,306.37</b>	
r. Federal loan to date	97-01 \$ 9,900,000.00 97-02 RF \$ 1,709,484.20 97-02 \$ 4,300,000.00 97-03 RF \$ 4,674,000.00 97-04 B \$ 7,605,000.00	\$ 9,900,000.00 \$ 1,709,484.20 \$ 2,590,515.80 \$ 4,674,000.00 # \$ 3,031,000.00	\$ - \$ - \$ - \$ - \$ -	\$ 9,489,248.00 \$ 1,709,484.20 \$ 2,306,861.43 \$ 4,574,000.00 \$ 3,031,000.00		\$ 410,752.00 \$ - \$ 280,664.37 \$ - \$ -	
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ -</b>	<b>\$ 21,113,693.63</b>		<b>\$ 891,306.37</b>	
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 21,113,693.63			
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63		\$ 691,306.37	
u. Percentage of physical completion	100%		0.61%	96.84%			

12. CERTIFICATION  
 I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.

<b>a. RECIPIENT</b> Signature of Authorized Certifying Official  Date 4/29/2021 Travis Lakey 530.336.7512 (Typed or Printed Name and Title) (Telephone)		<b>b. AGENCY</b> Signature of Authorized Certifying Official  Date 4/29/2021 J. Michael Colbert 530.233.4137 X 112 (Typed or Printed Name and Title) (Telephone)	
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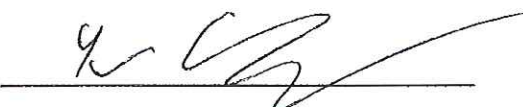

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY  <b>PARTIAL PAYMENT ESTIMATE</b>	CONTRACT NO.  PARTIAL PAYMENT ESTIMATE NO. 46A  PAGE 1 of 1  PERIOD OF ESTIMATE FROM 4/1/2021 TO 4/30/2021
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

**CONTRACT CHANGE ORDER SUMMARY**

NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract .....	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders .....	\$220,254.22
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2) .....	\$10,924,840.32
4-10	08/14/19		\$302,519.04	4. Work Completed* .....	\$10,924,840.32
11-16	10/03/19		\$53,219.29	5. Stored Materials* .....	
18	10/23/19		\$6,172.64	6. Subtotal (4+5) .....	\$10,924,840.32
20-24	02/27/20	\$340,561.15	\$25,689.46	7. Retainage* .....	
25-32	06/22/20	\$4,118.29	\$100,612.96	8. Previous Payments .....	\$10,774,427.44
TOTALS		\$373,908.25	\$512,479.66	9. Amount Due (6-7-8) .....	\$150,412.88
NET CHANGE			-\$138,571.41	* Detailed breakdown attached	

**CONTRACT TIME**

Original (days)	390	On Schedule	___ Yes	Starting Date	6/11/2018
Revised			_x_ No	Projected Completion	7/6/2019
Remaining	-664				

APPROVED BY OWNER  Owner <u></u>  By <u>CFU</u>  Date <u>4/29/2021</u>	ACCEPTED BY AGENCY The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.  By <u></u>  Title <u>Community Programs Specialist</u>  Date <u>4/29/2021</u>
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According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.