

Chief Executive Officer
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors
Jeanne Utterback, President
Beatriz Vasquez, PhD, Vice President
Tom Guyn, MD, Secretary
Abe Hathaway, Treasurer
Tami Vestal-Humphry, Director

Finance Committee
Meeting Agenda

June 23rd, 2021– 9:00 AM

Intermountain Fairgrounds
Heritage Room
44218 A Street
McArthur, CA 96056

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Abe Hathaway, Chair, Board Member
Tami Vestal-Humphry, Board Member
Louis Ward, CEO
Travis Lakey, CFO

1 CALL MEETING TO ORDER			
2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3 APPROVAL OF MINUTES			
			Approx. Time Allotted
3.1	Regular Meeting – May 26 th , 2021	<i>Attachment A</i>	Action Item 2 min.
4 DEPARTMENT REPORTS: NONE			
5 FINANCIAL REVIEWS/BUSINESS			
5.1	May 2021 Financials	<i>Attachment B</i>	Action Item 5 min.
5.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item 5 min.
5.3	Board Quarterly Finance Review		Action Item 5 min.
5.4	FY 2022 Budget Adoption: Recommendation to full Board for approval	<i>Attachment C</i>	Action Item 5 min.
6 NEW BUSINESS			
6.1	Voucher Program Discussion		Discussion 5 min.
7 ADMINISTRATIVE REPORT			
			Report 5 min.
8 OTHER INFORMATION/ANNOUNCEMENTS			
			Information
9 ADJOURNMENT: Next Regular Meeting –July 28, 2021			

Posted 6/18/2021

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

Chief Executive Officer
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors Finance Committee Minutes

May 26, 2021 – 10:30 am

Teleconference Call – FULLY Remote

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 9:02 am on the above date.		
	BOARD MEMBERS PRESENT:		STAFF PRESENT:
	Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director		Louis Ward, CEO Travis Lakey, CFO Theresa Overton, Director of Nursing Danielle Olson, Business Office Lori Stephenson, HIM Amy Parker, Patient Access Jessica DeCoito, Board Clerk
	ABSENT: Ryan Harris, COO		
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES		
	3.1	A motion/seconded carried; committee members accepted the minutes of April 28, 2021	Humphry, Hathaway
			Humphry – Y Hathaway – Y
4	DEPARTMENT REPORTS:		
	Surgery: Presented slides. Little to no inventory was lost because of surgery being closed. And surgery staff were utilized in other departments in the hospital, so no one was let go.		
	Patient Access: Clarifications on commercial insurance. Slips of information are included in the invoices that are sent out, along with information shared at admitting. Discussion took place regarding vouchers for local residents to help our services be more competitive with outside the district services.		
	Health & Medical Records: HIM (Health Information Management) Department oversees the coding so that insurance can properly be applied on each patient's record. OSHPD reports are handled through our department for statistics. Keeper of the medical records and handle all the release of information to other medical facilities, subpoenas, etc.		
	Business Office: EPIC: new EMR for the clinic and would love to migrate the hospital over to it. All-inclusive program and very user friendly for all those involved. Already receiving payments for the clinic's billings.		
5	FINANCIAL REVIEWS		
	5.1	April 2021 Financials: March contractuals were updated due to a reporting error found. Budget for FY22 will look rough compared to previous years because of supplemental payments aren't going to happen. But FY23 budget should be back on track. Discussion about future supplemental payments like QAF took place. Retail Pharmacy consultant discussion will take place during the full Board Meeting. Working on charge master right now.	Hathaway, Humphry
	5.2	Accounts Payable (AP) & Accounts Receivable (AR): AR Days 57. AP 348,175	
			Humphry – Y Hathaway - Y
6	ADMINISTRATIVE REPORT – Looking at our Envision contract which is the ER services – which ends up being just one day during the week after we set up the ER schedule with our own doctors. Currently working with Mercy ER department providers on potential coverage in the ER.		
7	OTHER INFORMATION/ANNOUNCEMENTS: None		
8	ADJOURNMENT – 11:31 AM		
	Next Finance Committee Meeting: June 23, 2021 at 9:00 am – location TBD		

Finance Notes May FY 21

Summary of Financial Ratios			
Ratios	Period	YTD or Average where Applicable	
Cash on Hand	238	165	Average PY
Net Income	291,414	295,868	Average Monthly FY 20
Current Ratio	15.4		N/A
AR Days	63.73	55	Average PY
AP	448,720	546,822	Average PY
Daily Gross Revenue YE	122,503	106,397	Average PY
% of Gross Revenue Collected	54%	61%	PY Year End

1. The Cares Act Reporting portal is supposed to officially open on July 1st with a reporting deadline of September 30th for the majority of the funds we've received. We'll be working with our auditors on proper reporting and meeting that deadline.
2. Noridian finally reviewed our interim cost report and we owe 782K back. I'm not surprised as we had an abnormally high amount of Swing Days due to Covid. This will be booked in June as that's when we received the notice. So below you will notice in Inpatient we were overpaid and in Outpatient we were underpaid so it nets out to 782K.

Provider Name:		Mayers Memorial Hospital			
<u>INTERIM RATE CHANGES</u>					
		I/P Part A		O/P Part B	
Provider #	Current Rate	New Rate	Current Rate	New Rate	
05-1305	\$ 3,318.00	\$ 3,123.00	58%	63%	
05-Z305	\$ 3,399.00	\$ 2,262.00			
Rate Effective Date:		7/7/2021			
<u>LUMP SUM ADJUSTMENTS</u>					
Provider #	I/P Part A	O/P Part B			
05-1305	\$ (42,000)	\$ 264,000			
05-Z305	\$ (1,004,884)				
Total	\$ (782,884)				
Lump Sum Effective for FYE:		6/30/2021			

3. On an extremely positive note the Rate Range is coming in 633K higher than the three models (mine, DHLF and Partnership) I used to estimate the payment. There was some changes in the matching formulas and overall Medi-Cal population that increased the payment.
4. In other great news our PPP loan was forgiven. This will show up as 2.42 million of Non Operating Revenue on Junes finance packet.
5. The Budget is a separate attachment this month with notes written to the side to explain the variances. The largest variance is the contractals as we are going in to a year with very few supplemental payments vs the prior five years. QAF and Rate Range reduce contractals as they are payments related to providing patient care. The higher contractals gives you a lower Net Patient Revenue, an Operating loss and a lower Net Income.
6. Louis and I went to Modoc to see how their voucher program works. Southern Humboldt has one as well which is pretty well explained on their website. [Voucher program • SoHum Health](#) . I have worked with Shasta County to get a list of all the property owners in the area when we are ready to get the program started. There are 3,947 unique parcel owners of 6,897 parcels in our district.
7. Working through a FY 19 audit on our Medicare Cost Report. So far it looks like minor adjustments due to having a more up to date paid claims summary report than when you file originally.

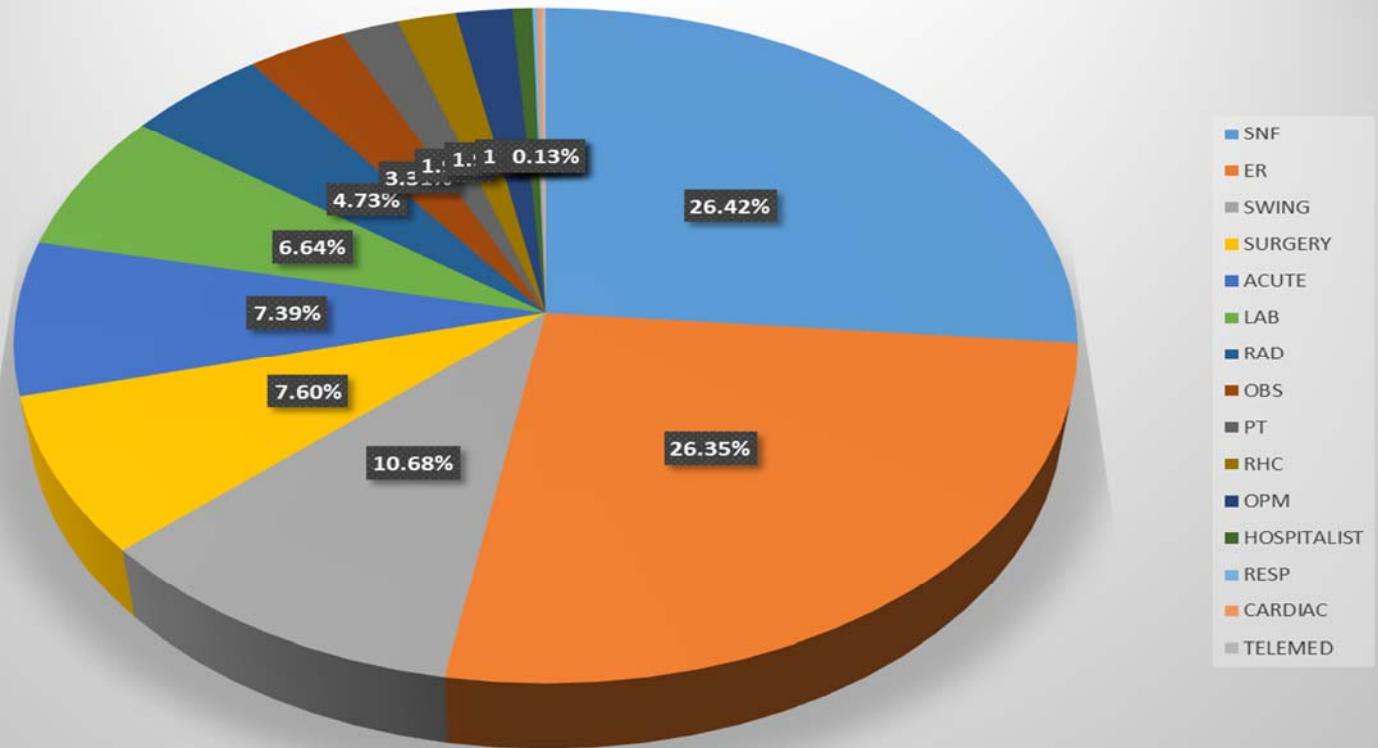
Statistics

1. We had a strong month in inpatient with an average census of 4.35 on Acute/Swing and 82.68 in the SNF.
2. YTD we are down 10% in Acute and 1.3% in SNF but are up 48% in Swing mostly due to Covid Swings.
3. Surgery is down YTD due to Covid but shows signs of picking up as you can see in May.
4. ER was almost back to our Pre-Covid levels averaging 11.12 visits per day in May.
5. OP Services hasn't bounced back yet and have commented about getting fewer referrals from MVHC.
6. Labs are artificially inflated by employee covid tests. Hoping we can get to 70% so we can discontinue routine testing.
7. Radiology actually has a 3.22% increase over the last year which is a pleasant surprise given less ER visits and Covid.
8. Hospice visits are up 78% compared to a slow prior year.
9. Telemedicine continues to excel with a 52% increase over last year.
10. FTEs are down in Acute and SNF which is reflected in their traveler numbers.

Income Statement

1. May is an interesting month to compare as last year we were a few months in as you can tell by the poor revenue numbers vs this year as we are coming out with a month that's better revenue wise than any month over the last few years.
2. Revenue is up mostly due to higher Inpatient census and the ER. Below is a chart by service type for May.

Revenue by Service Type



3. Productive Salaries are up from last year due to more employees and wage increases (market based and required).
4. Non-Productive Salaries are mostly up this year due to Covid Sick Time and Covid Supplemental runs. We actually did our last supplemental run on June 18th.
5. Employee Benefits are up due to more employees and rising health insurance costs.
6. Supplies are up due to Covid and vendors charging more during the pandemic.
7. Pro Fees are down due to a renegotiated ER contract. I do expect this to increase next year due to ER provider wages at other CAH hospitals being slightly higher.
8. Acute Purchased Services were up quite a bit in May. Part of this was a traveler we've had for months that we finally received correct invoices in May.
9. Overall Travelers are down 350K compared to FY 20.
10. Other Purchased Services is up due employee testing. Lab Purchased Services this year is 602K vs 129K last year at the same time. Since this is Covid related it will be an allowable expense for our Cares Act funds.
11. Insurance is up due to rate increases from the prior year. I'm actually working on our insurance renewals for Workers Comp, Liability and Property right now and they are all increasing. Workers Comp is going up due to it being a % of payroll expenses, liability we are getting the same increase as everyone else and property is going up due to our fire claim plus general market increases. Our broker is trying to get us placed with someone else for the property insurance but hasn't had much luck so far.
12. Depreciation is up due to the new hospital wing and will jump up more when the clinic gets added in. We still haven't paid the last pay app to Trent so that's why it's not included in the May financials.
13. Non-Operating Revenue is down this year due to less Cares Act Funds, the Capital Campaign wrapping up, and only half of a year of Prime.
14. Interest Income is up as we have more funds in LAIF.
15. Net Income is 291K for the month and 4 million for the year.

Balance Sheet

1. Cash was down as we were waiting on our Rate Range Payment.
2. AR is up due to a lot of revenue in May that hasn't been collected yet.
3. The Medicare/Medi-Cal Settlement will mostly clear out in June as we received our 7.1 million dollar rate range payment on the 15th.
4. Hospital Expansion is the retainage, water tank and other items not completed on the new wing.
5. I am working with the auditors on how much of a liability we should be carrying for unearned revenue but until the reporting portal opens and a methodology is selected it could be three different numbers. There's the budget, prior year comparing to 19 or a methodology you propose, support and will be more scrutinized which is where I'm currently leaning as it's a better picture of the covid impact because it removes supplemental and fundraised payments.
6. Next month the liability of the PPP loan will come off the balance sheet as it was forgiven in June.

Miscellaneous

1. Retail Pharmacy had a rough month because of the large amount of inventory that was purchased in May. I'm hoping that the inventory management methods that are consultant showed them will greatly reduce the amount of inventory we are carrying as the 340B inventory is replaced by Mtn Valley.
2. The RHC is slowly ramping up and we are starting to see our ancillary services pick up due to referrals.
3. Patient Payments were down but I expect to have a strong June given May's revenue.
4. Collections vs Obligations is a negative YTD but will end with a large positive due to the Rate Range payment received in January.
5. On the USDA Progress Payment in your packet from May all the fees were legal fees.
6. I have a budget attachment in the packet which has notes. I use historic trends and whatever data is available to forecast. Based off of the last month and a half I'm forecasting a strong revenue year with a return to normal plus clinic referrals to give us a positive net income despite the large reduction in supplemental payments. We may consider reporting EBITDA next year as we have a lot of depreciation expense and it would be a better indication of financial performance.

Earnings Before Interest, Taxes, Depreciation, and Amortization

A company's earnings before interest, taxes, depreciation, and amortization (commonly abbreviated EBITDA, pronounced) is an accounting measure calculated using a company's earnings, before interest expenses, taxes, depreciation, and amortization are subtracted, as a proxy for a company's current operating profitability (i.e., how much profit it makes with its present assets and its operations on the products it produces and sells, as well as providing a proxy for cash flow).

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2021		FY 2021		FYE 2020		Variance	% Increase or Decrease
MAY	APRIL	Actual	Actual	YTD	YTD	Actual	Actual		
VOLUME:									
DISCHARGES									
12	10	2	Acute	153	171	(18)	-10.51%		
6	3	3	Swing Bed	104	83	21	25.32%		
1	3	(2)	Skilled Nursing Care (DISCHG)	37	45	(8)	-17.81%		
12	3	9	Observations	100	122	(22)	-18.01%		
PATIENT DAYS									
42	24	18	Acute	467	521	(54)	-10.41%		
93	19	74	Swing Bed	1,188	802	386	48.12%		
2,563	2,239	324	Skilled Nursing Care	25,534	25,859	(325)	-1.31%		
LENGTH OF STAY									
3.50	2.40	1	Acute	3.05	3.05	0	.12%		
15.50	6.33	9	Swing Bed	11.42	9.66	2	18.32%		
AVERAGE DAILY CENSUS									
1.35	0.77	1	Acute	1.39	1.55	(0)	-10.11%		
3.00	0.61	2	Swing Bed	3.55	2.39	1	48.42%		
82.68	72.23	10	Skilled Nursing Care	76.22	76.96	(1)	-1.01%		
ANCILLARY SERVICES									
0	1	(1)	Surgery Inpatient Visits	2	3	(1)	-33.31%		
23	18	5	Surgery OP/ procedure visits	151	172	(21)	-12.21%		
345	276	69	Emergency Room Visits	3462	3,630	(168)	-4.61%		
98	152	(54)	Outpatient Services Procedures	1267	1,521	(254)	-16.71%		
1293	1445	(152)	Laboratory Visits	15140	6,855	8285	120.92%		
464	414	50	Radiology Procedures	4510	4,370	140	3.22%		
208	276	(68)	Hospice Patient Days	1623	911	712	78.22%		
176	253	(77)	Physcial Therapy visits	2327	2,344	(17)	-.71%		
186	155	31	Cardiac Rehab	2011	2,054	(43)	-2.11%		
49	39	10	Telemedicine visits	424	279	145	52.02%		
14	14	0	Admissions from ER	223	260	(37)	-14.21%		
18	13	5	Transfers from ER	196	153	43	28.12%		
PRODUCTIVITY:									
Productive FTE's									
12.69	12.88		Nursing - Acute	18.51	15.61				
58.35	59.65		Long Term Care	54.99	56.86				
55.12	50.69		Ancillary	42.16	42.77				
93.01	89.42		Service	85.49	92.85				
219.17	212.64		Total Productive	201.15	208.09				
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED									
3.01	3.41			3.22	3.27				

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021 MAY ACTUAL	2020 MAY ACTUAL	Variance		FY 2021 YTD ACTUAL	FY 2020 YTD ACTUAL	Variance	Increase Decrease %
PATIENT REVENUE							
522,810	209,359	313,451	Acute	5,998,951.00	3,800,682.90	2,198,268	57.82%
1,000,927	1,038,132	(37,205)	Skilled Nursing	10,902,304	10,850,650	51,655	.52%
167,584	52,640	114,944	Inpatient Ancillary				
58	0	58	Acute	1,916,191	2,108,369	(192,178)	-9.11%
			Skilled Nursing	2,804	(1,836)	4,640	
1,691,379	1,300,131	391,248	Total Inpatient Revenue	18,820,250	16,757,865	2,062,385	12.32%
2,172,663	1,455,108	717,555	Total Outpatient Revenue	19,864,791	19,229,547	635,245	3.32%
3,864,042	2,755,239	1,108,803	Total Patient Revenue	38,685,041	35,987,412	2,697,629	7.52%
DEDUCTIONS FROM REVENUE							
321,900	707,076	385,176	Contractuals - Care/Cal	3,357,645	3,608,750	251,104	
254,674	57,605	(197,069)	Contractuals - PPO	2,443,836	1,205,168	(1,238,669)	
0	117,071	117,071	Charity and Write Offs	97,356	232,518	135,161	
115,744	109,711	(6,032)	Admin Adjmts/Emp Discounts	1,036,165	613,981	(422,184)	
104,794	(68,955)	(173,750)	Provision for Bad Debts	326,097	453,810	127,713	
797,112	922,508	125,396	Total Deductions	7,261,100	6,114,227	(1,146,874)	
59,905	154,377	(94,471)	Other Operating Revenues	410,631	590,312	(179,681)	
3,126,835	1,987,108	1,139,727	Net Revenue	31,834,572	30,463,498	1,371,074	
OPERATING EXPENSES							
1,105,225	998,651	(106,575)	Productive Salaries	11,872,252	9,913,161	(1,959,091)	-19.81%
110,216	88,893	(21,324)	Non-Productive Salaries	1,431,137	1,168,973	(262,164)	-22.41%
302,344	260,913	(41,431)	Employee Benefits	3,352,545	2,766,706	(585,839)	-21.21%
252,680	109,896	(142,784)	Supplies	3,028,010	2,628,204	(399,806)	-15.21%
131,714	143,783	12,068	Professional Fees	1,497,872	1,610,122	112,250	7.02%
105,160	11,700	(93,460)	Acute/Swing Travelers	426,075	489,003	62,928	12.92%
161,651	129,502	(32,149)	SNF Travelers	1,845,368	1,954,542	109,175	5.62%
83,428	68,743	(14,685)	Ancillary Travelers	887,964	1,066,467	178,503	16.72%
242,061	141,471	(100,590)	Other Purchased Services	2,076,050	1,607,156	(468,895)	-29.21%
20,595	27,135	6,540		262,152	266,707	4,555	1.72%
33,234	48,250	15,016	Utilities	516,455	532,020	15,566	2.92%
25,419	22,191	(3,229)	Insurance	295,738	257,442	(38,296)	-14.91%
54,223	149,311	95,088	Other	583,619	690,383	106,765	15.52%
134,377	72,196	(62,181)	Depreciation	1,272,523	832,414	(440,109)	-52.91%
0	0	0	Bond Repayment Insurance	-	0	0	
17,911	17,911	0	Bond Repayment Interest	197,019	197,019	0	.02%
4,936	2,398	(2,538)	Interest	52,995	25,681	(27,314)	-106.41%
11,827	5,206	(6,622)	Rental - Lease	133,639	39,589	(94,049)	-237.61%
2,797,002	2,298,148	(498,854)	Total Operating Expense	29,731,413	26,045,590	(3,685,823)	-14.21%
329,833	(311,040)	640,873	Income From Operations	2,103,159	4,417,908	(2,314,749)	
NON-OPERATING REVENUE AND EXPENSE							
205,861	4,139,811	(3,933,949)	Non-Operating Revenue	3,461,731	8,172,750	(4,711,019)	
575	0	575	Interest Income	138,629	134,118	4,511	
244,856	140,728	(104,128)	Non-Operating Expense	1,638,468	1,188,649	(449,819)	
(38,419)	3,999,082	(4,037,502)	Total Non-Operating	1,961,891	7,118,218	(5,156,327)	
291,414	3,688,043	(3,396,629)	NET INCOME	4,065,050	11,536,126	(7,471,076)	

MAYERS MEMORIAL HOSPITAL**Balance Sheet**

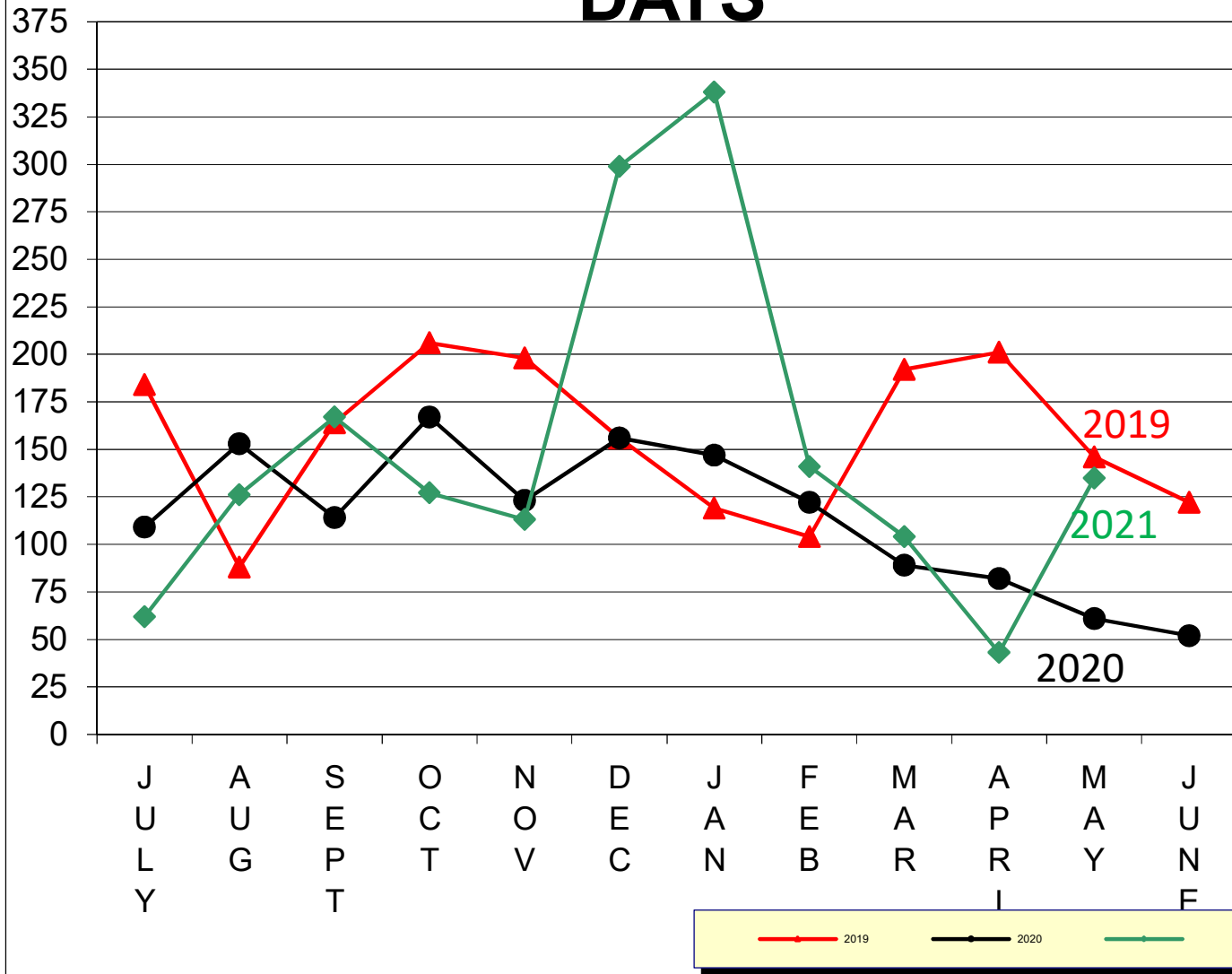
	MAY 2021	APRIL 2021
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	453,819	680,692
Reserve Cash (unrestricted)	18,648,615	19,398,615
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,128,176	1,784,147
Accounts Receivable	7,082,165	6,016,033
County Treasury receivable	(198,735)	48,309
Less: Reserve for Uncollectibles	(381,667)	(324,954)
Reserve for Medicare/Medi-Cal/Commercial	(2,648,709)	(2,283,138)
Inventories	727,609	787,131
Accounts Receivable - Other	63,551	64,821
Prepaid Expenses	470,059	504,022
Medicare/Medi-Cal Settlement	7,333,911	8,089,003
TOTAL CURRENT ASSETS	33,678,795	34,764,681
PROPERTY, PLANT AND EQUIPMENT		
Land	935,622	946,638
Building and Fixed Equipment	32,452,509	32,415,902
Equipment	14,255,356	14,240,873
Construction in Progress (other)	4,787,280	4,701,420
Hospital expansion	896,825	886,018
LESS: Reserve for Depreciation	(23,544,159)	(23,406,976)
TOTAL PROPERTY, PLANT AND EQUIPMENT	29,783,432	29,783,875
TOTAL ASSETS	63,462,226.53	64,548,556.00
CURRENT LIABILITIES		
Accounts Payable	448,720	348,175
Accrued Payroll	267,089	180,083
Accrued Payroll Taxes	(210,648)	(196,877)
Accrued Vacation & Holiday	774,020	751,244
Accrued Health Insurance	49,770	48,921
Accrued Interest	(648,077)	(665,988)
RETAINAGE PAYABLE	661,066	661,066
PRIME PLAN	0	0
HQAF	0	0
Rate Range	0	0
NOTES & LOANS PAYABLE	66,356	71,548
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
TOTAL CURRENT LIABILITIES	2,186,933	1,976,811
LONG-TERM DEBT		
G.O. Bond	1,404,098	1,404,098
Capital Leases / Settlement pymt		
Leases	0	0
Notes & Loans Payable/ CHFFA	3,891,799	3,891,799
GO BOND SERIES B & REFUNDING	20,883,694	20,883,694
TOTAL LONG-TERM DEBT	26,179,590	26,179,590
FUND EQUITY	35,095,703	36,392,155
TOTAL LIABILITIES AND FUND BALANCE	63,462,226.53	64,548,556.00
CURRENT RATIO:	15.40	17.59

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2021

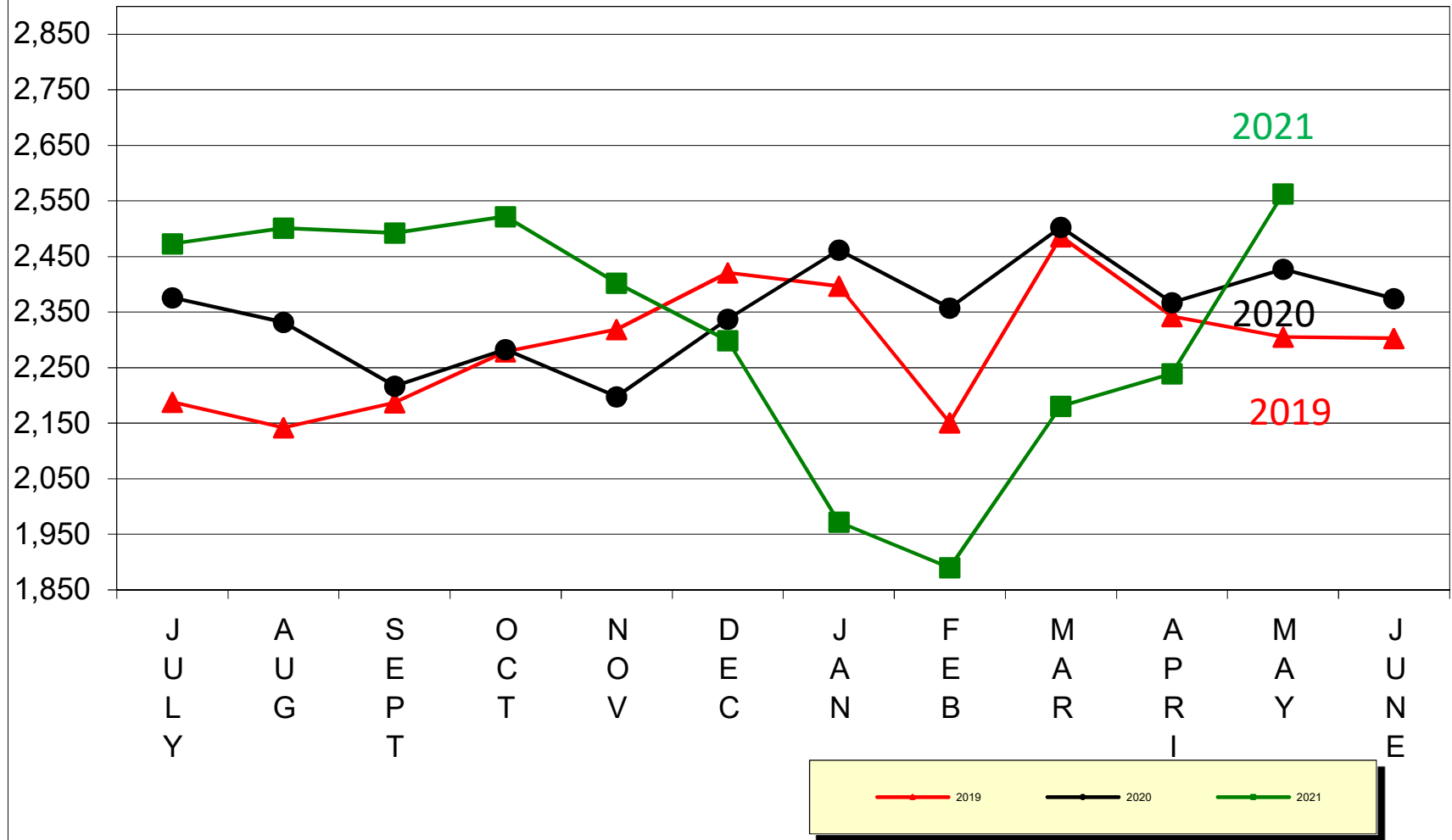
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	76,008.97	15,578.00	1,629,554.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	3,532,668.88	113,957.06	2,152,140.02	68,833.95	15,578.00	2,067,728.07	1,223,244.73	487.96
November 30, 2020	3,421,278.42	114,042.61	2,799,827.64	624,532.27	-	2,175,295.37	1,999,710.79	720.33
December 31, 2020	3,840,513.15	123,887.52	3,053,953.76	829,421.02	76,711.12	2,147,821.62	1,605,876.61	3,180.69
January 30, 2021	3,733,789.83	120,444.83	3,075,659.97	607,975.81	119,264.84	2,348,419.32	1,447,719.51	1,239.00
February 28, 2021	2,956,459.99	105,587.86	7,218,939.61	121,590.48	4,952,206.59	2,145,142.54	780,395.57	1,210.30
March 31, 2021	3,526,828.70	113,768.67	5,011,252.37	81,094.81	2,251,796.50	2,678,361.06	1,936,142.46	4,720.74
April 30, 2021	2,876,619.88	95,887.33	2,518,978.88	40,180.02	220,244.85	2,258,554.01	1,345,173.98	1,056.93
May 31, 2021	3,797,598.13	122,503.17	2,230,639.40	423,402.51	3,112.86	1,804,124.03	1,128,320.79	14,586.16
June 30, 2021	-	-	-	-	-	-	-	-
YTD TOTAL	37,961,770.69	113,211.81	34,316,845.24	3,409,791.19	7,758,180.26	23,148,873.79	15,259,469.38	91,779.01

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	MAY \$ OUTSTANDING	MAY DAYS OUT	APRIL DAYS OUT	MARCH DAYS OUT		MAY	APRIL	MARCH	3 MONTH AVERAGE
MEDICARE	1,729,746.78	43.02	37.72	35.83	MEDICARE	31.66%	35.63%	41.73%	36.34%
MEDI - CAL	2,567,951.92	52.75	47.30	45.13	MEDI - CAL	45.52%	47.17%	39.49%	44.06%
THIRD PARTY	2,073,378.52	112.00	138.53	134.79	THIRD PARTY	19.60%	12.90%	16.66%	16.39%
PRIVATE	695,761.06				PRIVATE	3.23%	4.30%	2.11%	3.21%
LTC ONLY (INCLUDE)	1,301,291.07	43.62	40.72	42.03					
OVERALL	7,066,838.28	63.73	57.36	57.72					

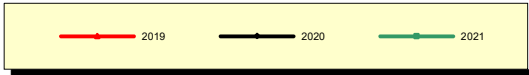
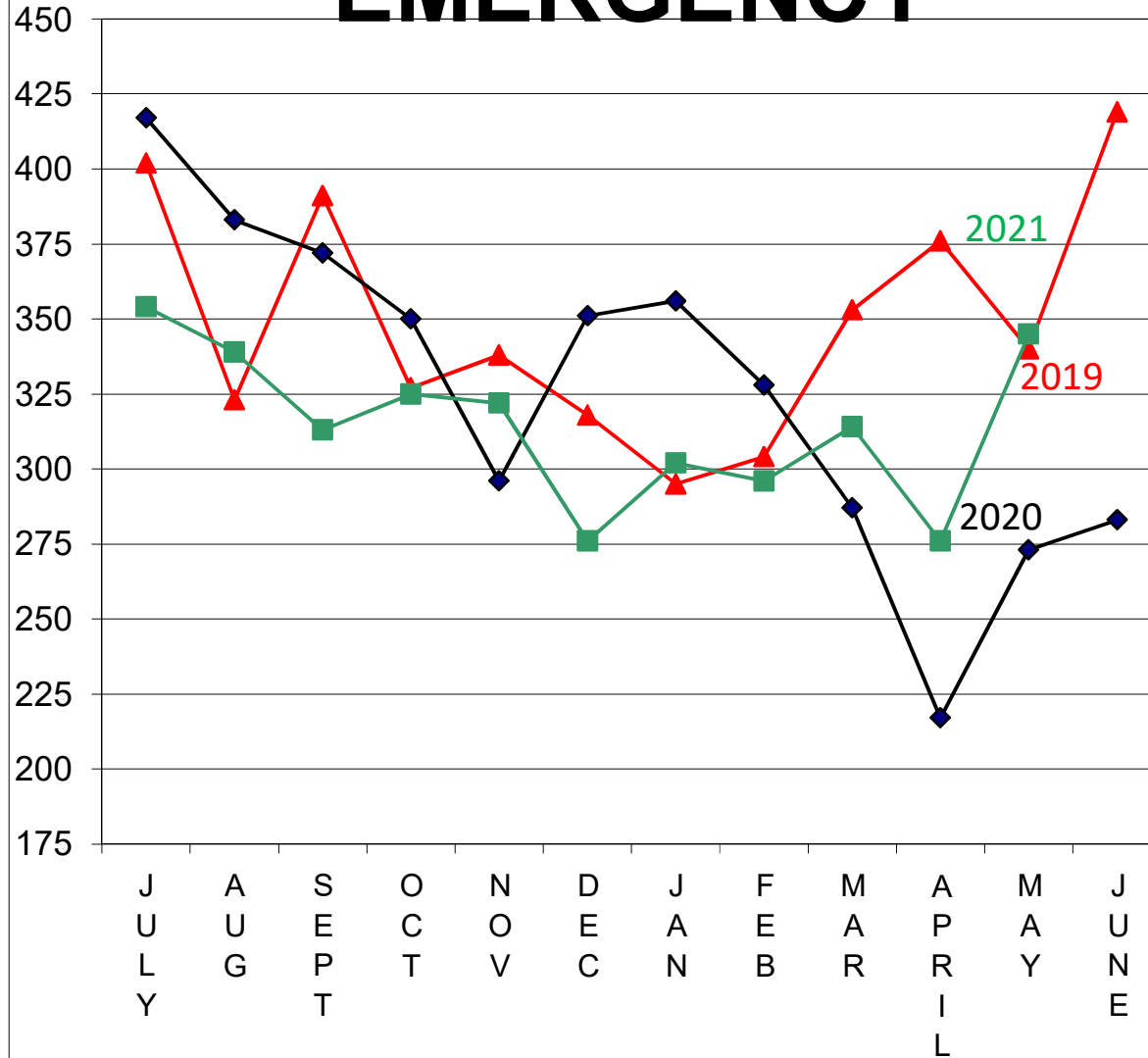
ACUTE / SWING PATIENT DAYS



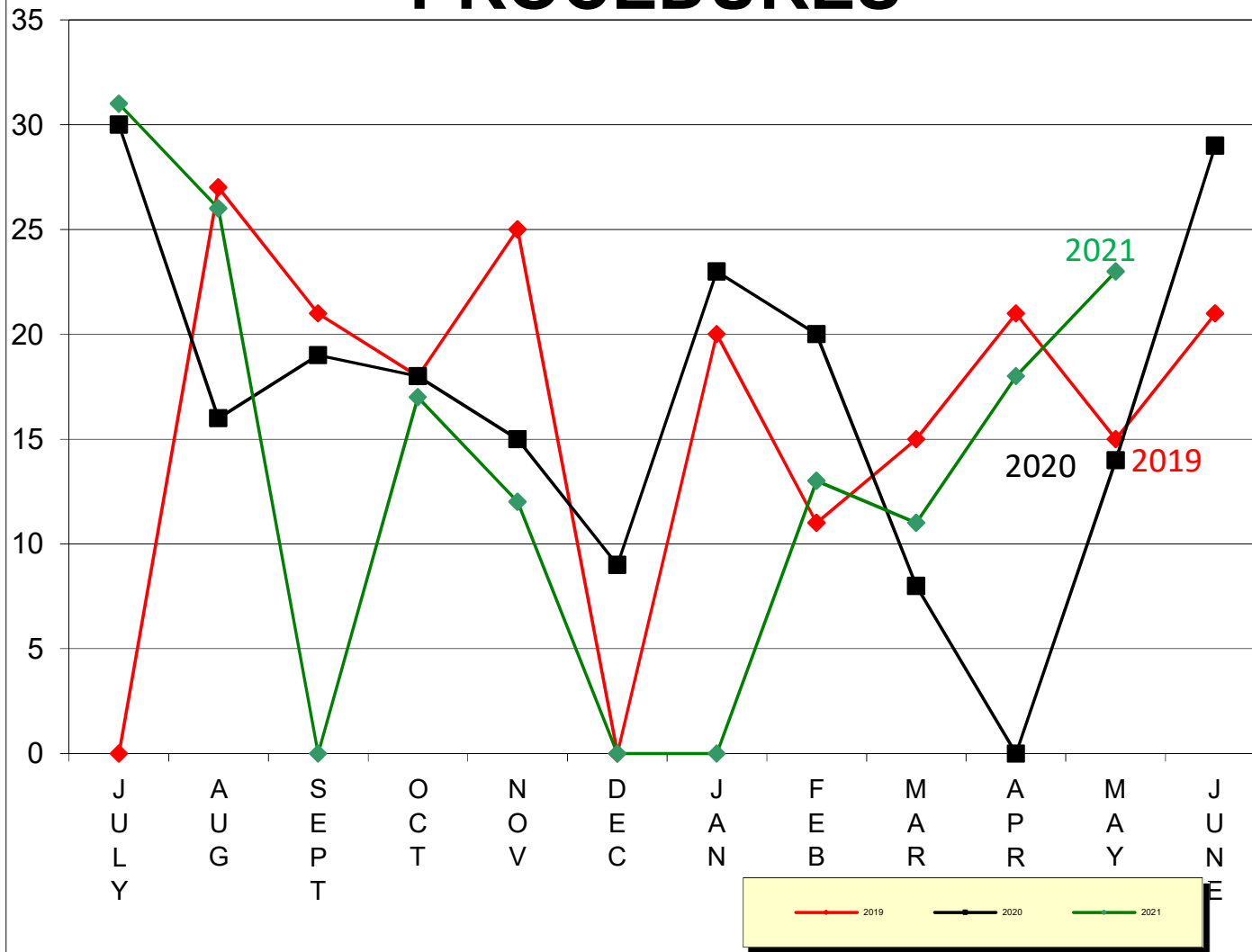
SNF PATIENT DAYS



EMERGENCY



SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL
2020-2021 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-21	FEB	MAR	APR	MAY	JUN	YTD FY 2021 ACTUAL	YTD PRIOR YR Current Mth ACTUAL
Operating Revenue:														
Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	1,093,907.00	1,192,670.00	505,454.00	380,702.00	167,420.00	522,810.00	-	5,998,951.00	3,800,683
SNF	1,020,182.94	1,046,029.31	1,072,699.83	1,056,767.29	1,021,981.83	1,027,052.78	842,309.97	814,354.90	1,016,531.71	983,466.58	1,000,927.24	-	10,902,304.38	10,850,650
Acute Ancillary	163,379.70	179,967.20	265,292.55	202,312.50	153,719.30	204,837.20	227,265.70	105,514.30	162,614.05	83,704.20	167,583.80	-	1,916,190.50	2,108,369
SNF Ancillary	298.00	924.00	8.00	(51.00)	453.00	(337.00)	-	1,451.00	-	-	58.00	-	2,804.00	(1,836)
Outpatient	2,096,621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	1,566,152.95	1,491,481.13	1,549,777.69	2,077,114.65	1,694,860.68	2,172,662.79	-	19,864,791.35	19,229,547
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	3,891,612.93	3,753,726.80	2,976,551.89	3,636,962.41	2,929,451.46	3,864,041.83	-	38,685,041.23	35,987,412
Less Deductions:														
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	619,101.60	293,180.29	(2,299,921.90)	(26,585.45)	206,151.82	321,899.83	-	3,357,645.26	3,608,750
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	135,132.57	95,162.61	981,362.26	268,862.44	240,683.82	254,674.15	-	2,443,836.17	1,205,168
Charity Care & Write off	26,616.86	-	97.40	-	18,036.40	29,751.54	-	2,721.00	-	20,133.27	-	-	97,356.47	232,518
Other Contractual write off:	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	32,279.98	9,836.31	383,808.37	78,683.53	169,087.29	115,743.91	-	1,036,165.15	613,981
Medicare	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Medi-Cal	-	-	-	-	-	-	-	-	-	-	-	-	-	0
PPO's	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Administrative & Other	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	203,204.31	(11,277.39)	(513,219.09)	24,358.56	53,284.21	104,794.39	-	326,097.34	453,810
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	1,019,470.00	386,901.82	(1,445,249.36)	345,319.08	689,340.41	797,112.28	-	7,261,100.39	6,114,227
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	40,992.06	72,484.72	14,996.92	15,443.69	34,981.37	59,905.41	-	410,631.21	590,312
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.98	2,913,134.99	3,439,309.70	4,436,798.17	3,307,087.02	2,275,092.42	3,126,834.96	-	31,834,572.05	30,463,498
Operating Expenses:														
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	1,049,500.67	1,056,098.21	1,135,038.15	1,037,630.44	1,101,242.13	1,105,225.28	-	11,872,251.90	9,913,161
Salaries - Non-productive	109,851.27	147,048.45	127,845.82	113,812.84	119,837.86	133,554.80	224,272.38	123,456.68	101,503.72	119,736.64	110,216.42	-	1,431,136.88	1,168,973
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	296,036.46	388,070.29	112,420.80	318,818.40	315,947.35	302,344.16	-	3,352,545.69	2,766,706
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	420,136.32	276,211.09	425,420.70	361,388.24	106,503.37	252,680.46	-	3,028,009.65	2,628,204
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	156,841.13	21,467.32	129,326.58	161,591.12	146,384.61	131,714.49	-	1,497,872.18	1,610,122
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	64,312.25	71,444.20	39,970.38	38,943.69	32,961.82	105,160.06	-	426,075.28	489,003
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	189,129.00	158,987.24	162,523.78	160,990.42	155,709.73	161,650.77	-	1,845,367.63	1,954,542
Ancillary travelers	52,799.75	129,307.03	97,285.20	63,226.25	56,225.83	68,512.00	69,167.36	55,804.50	95,294.95	116,914.03	83,427.55	-	887,964.45	1,066,467
Other Purchased Services	143,867.26	119,920.06	162,176.33	161,654.04	181,382.97	208,238.70	139,386.36	224,906.38	242,867.36	249,589.89	242,061.12	-	2,076,050.47	1,607,156
Repairs & Maintenance	24,809.56	22,359.64	20,914.00	32,488.90	18,644.78	23,371.33	27,007.12	30,110.19	20,806.13	21,045.45	20,595.06	-	262,152.16	266,707
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	45,087.22	57,676.66	54,511.43	50,680.49	42,051.25	33,233.64	-	516,454.84	532,020
Insurance	25,559.13	39,766.54	25,419.38	25,419.49	25,419.39	25,419.39	27,057.24	25,419.39	25,419.39	25,419.39	25,419.47	-	295,738.20	257,442
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	41,322.92	67,668.42	61,849.15	64,719.42	52,530.32	54,222.96	-	583,618.56	690,383
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	63,319.69	155,902.58	100,067.32	377,473.19	126,480.83	134,376.79	-	1,272,523.11	832,414
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	-	197,019.02	197,019
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	5,885.72	6,721.64	7,129.33	5,727.42	7,188.21	4,935.61	-	52,995.09	25,681
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	16,036.90	15,347.02	12,006.34	12,247.40	10,375.81	11,827.21	-	133,638.56	39,589
Total Operating Exp	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	2,824,615.32	2,780,395.95	2,717,871.92	3,094,012.60	2,647,991.65	2,797,001.87	-	29,731,413.07	26,045,590
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	88,519.67	658,913.75	1,718,926.25	213,074.42	(372,899.23)	329,833.09	-	2,103,158.98	4,417,908
Non-Operating Revenue:														
Non-operating Revenue	267,332.95	381,667.46	270,604.35	251,949.56	475,663.84	937,059.29	(70,619.77)	223,255.84	277,474.23	241,481.77	205,861.44	-	3,461,730.96	8,172,750
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	450.89	26,926.97	540.86	469.99	18,276.46	575.05	-	138,628.57	134,118
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	173,371.66	155,497.77	154,556.43	143,382.92	79,461.52	244,855.88	-	1,638,468.44	1,188,649
Total Non-Operating Revenue	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	764,138.52	(199,190.57)	69,240.27	134,561.30	180,296.71	(38,419.39)	-	1,961,891.09	7,118,218
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	852,658.19	459,723.18	1,788,166.52	347,635.72	(192,602.52)	291,413.70	-	4,065,050.07	11,536,126
DIFF s/b 0									(0.00)					
Expenses per day	74,579.02	83,165.76	79,885.50	81,077.27	91,819.08	89,074.05	84,661.08	93,493.02	87,630.30	84,050.36	85,891.13	-		YTD
DAYS CASH ON HAND	293.71	259.88	265.39	245.66	207.78	197.40	206.42	230.80	270.15	238.90	222.40	#DIV/0!		276.76
AVERAGE YTD	293.71	275.87	272.35	265.56	252.64	242.79	237.52	236.59	240.44	240.28	238.64	238.64		

Retail Pharmacy Financials

MAY 2021

Total Revenue			109,450.22
Opening Inventory 5/1/21		235,611.02	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	176,870.00	
RETAIL PHARMACY - FREIGHT	9550-6810	17.77	
Less Closing Inventory 5/31/21	1089-0010	239,829.88	
Less Cost of Goods Sold			172,668.91
Gross Profit (Loss)			(63,218.69)
Less Other Operating Expenses			
RETAIL PHARMACY - MANAGEMENT	9550-0000	11,549.36	
RETAIL PHARMACY - PHARMACIST	9550-0010	992.18	
RETAIL PHARMACY - TECH SPEC	9550-0110	8,854.80	
RETAIL PHARMACY - SICK PAY	9550-1210	261.82	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	284.99	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	218.05	
RETAIL PHARMACY - FICA TAX	9550-1010	1,223.21	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	2,520.00	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	79.48	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	324.55	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	7.58	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	100.00	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	38.62	
RETAIL PHARMACY - MILEAGE	9550-8811	156.80	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	8.00	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	34,979.59	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	245.40	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	-	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	852.45	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
Total Expenses			66,109.71
Net Profit (LOSS)			(129,328.40)
YTD Profit (LOSS)			(119,304)

Rural Health Clinic - Burney

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	YTD
TOTAL OUTPT REVENUE	-	-	-	-	-	-	-	-	-	(32,693.30)	(74,462.16)	-	(107,155.46)
Operating Expenses													
PRODUCTIVE SALARIES	-	-	-	-	-	-	-	-	-	62,812.67	75,159.12	-	137,971.79
NON-PRODUCTIVE SALARIES	-	-	-	-	-	-	-	-	-	2,784.47	5,827.00	-	8,611.47
EMPLOYEE BENEFITS	-	-	-	-	-	-	-	-	-	4,857.45	5,900.33	-	10,757.78
SUPPLIES	-	-	-	-	-	135.60	10,128.38	43,795.82	38,682.71	33,798.89	15,252.11	-	141,793.51
PROFESSIONAL FEES	-	-	-	-	-	-	-	-	14.90	15.00	33.41	-	63.31
TRAVELERS	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER PURCHASED SERVICES	-	-	-	-	-	7.96	-	8,838.79	14,217.30	32,301.58	9,044.83	-	64,410.46
REPAIRS	-	-	-	-	-	700.00	-	-	-	-	-	-	700.00
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	-	-	-	-	-	52.92	34.78	3,871.72	1,856.15	609.05	1,575.91	-	8,000.53
DEPRECIATION	-	-	-	-	-	-	-	-	-	-	350.41	-	350.41
RENTAL/LEASE	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	896.48	10,163.16	56,506.33	54,771.06	137,179.11	113,143.12	-	372,659.26
Net (Profit) or Loss	0.00	0.00	0.00	0.00	0.00	896.48	10,163.16	56,506.33	54,771.06	104,485.81	38,680.96	0.00	265,503.80

MAYERS MEMORIAL HOSPITAL DISTRICT
 FINANCIAL SNAPSHOT
 month ended

MAY 2021

FISCAL 2021

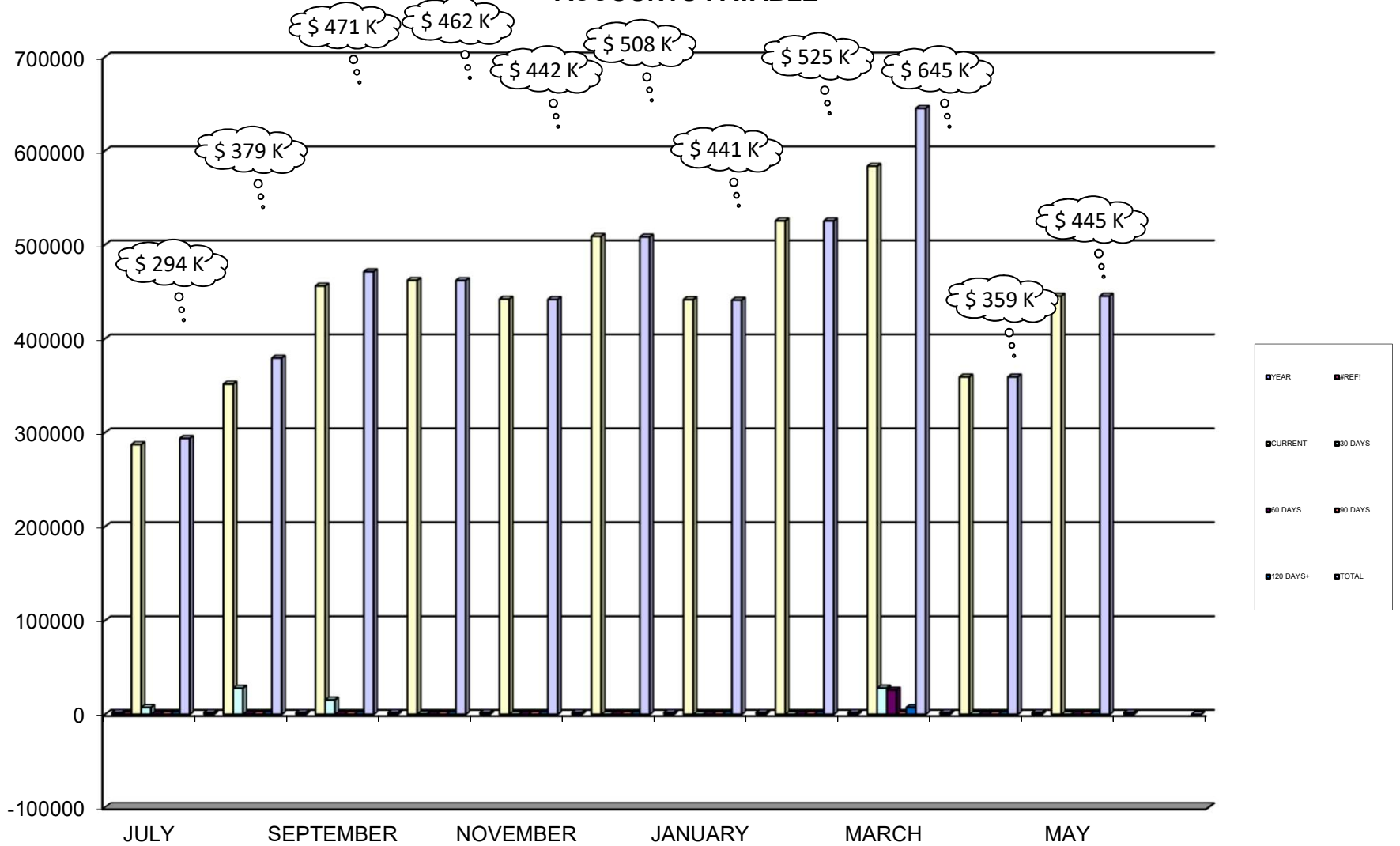
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
 ACTUAL YTD ACTUAL YTD

	MAY 2021	MAY 2020	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 5,998,951	\$ 3,800,683	2,198,268.10	58%
SNF	\$ 10,902,304	\$ 10,850,650	51,654.83	0%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,916,191	2,108,369	(192,178.20)	-9%
SNF	2,804	(1,836)	4,640.00	-253%
Outpatient Revenue	19,864,791	19,229,547	635,244.54	3%
Total Gross Revenue	\$ 38,685,041	\$ 35,987,412	2,697,629.27	7%

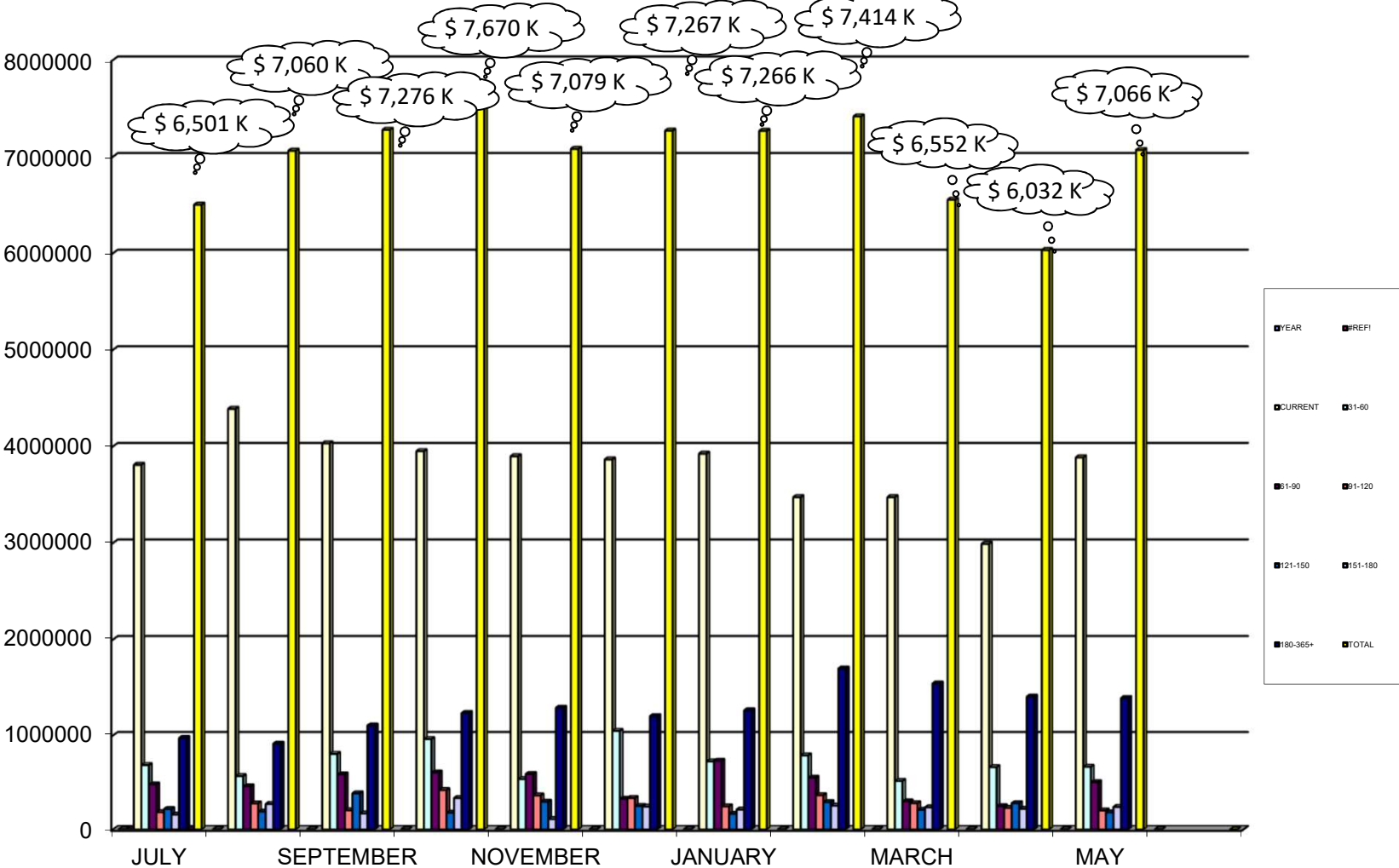
ACTUAL YTD ACTUAL YTD

<u>Statistics</u>	MAY 2021	MAY 2020	<u>Variance</u>	<u>Variance %</u>
Patient Days	27,189	27,182	7	0.0%
Outpatient Services	1,267	1,521	(254)	-17%
Labs	15,140	6,855	8,285	121%
Imaging	4,510	4,370	140	3%
Hospice	1,623	911	712	78%
PT	2,327	2,344	(17)	-1%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020	3,949,311.60	960,333.45	604,173.98	418,005.43	176,858.64	333,873.33	1,236,994.29	7,679,550.72
NOVEMBER	2020	3,896,866.37	534,908.87	589,134.00	361,549.09	294,855.36	109,559.81	1,292,441.68	7,079,315.18
DECEMBER	2020	3,863,859.86	1,047,677.46	325,127.93	333,989.96	249,004.19	243,537.63	1,204,251.36	7,267,448.39
JANUARY	2021	3,923,901.35	723,801.20	729,040.18	245,377.23	165,751.80	212,074.27	1,266,054.10	7,266,000.13
FEBRUARY	2021	3,473,086.63	787,106.33	549,945.37	363,267.80	290,609.25	252,083.08	1,698,891.07	7,414,989.53
MARCH	2021	3,473,247.69	515,073.06	297,807.80	279,008.53	209,135.90	234,484.27	1,543,907.96	6,552,665.21
APRIL	2021	2,989,631.30	662,648.85	247,186.78	227,985.41	278,162.65	218,707.72	1,407,791.76	6,032,114.47
MAY	2021	3,885,020.59	665,760.88	501,946.46	201,026.73	181,402.55	238,807.62	1,392,873.45	7,066,838.28
JUNE	2021								0.00

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020	462,259.62	408.82	15.53	0.00	(654.90)	462,029.07
NOVEMBER	2020	442,248.09	199.55	0.00	0.00	(654.90)	441,792.74
DECEMBER	2020	509,075.50	0.00	0.00	0.00	(654.90)	508,420.60
JANUARY	2021	441,697.67	0.00	0.00	0.00	(654.90)	441,042.77
FEBRUARY	2021	525,544.43	0.00	0.00	0.00	0.00	525,544.43
MARCH	2021	583,710.11	28,253.31	26,023.67	0.00	7,321.00	645,308.09
APRIL	2021	359,351.37	0.00	0.00	0.00	0.00	359,351.37
MAY	2021	445,418.36	0.00	0.00	0.00	0.00	445,418.36
JUNE	2021						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

	2021												average	
	2020	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE		1,368,758.41	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	359,351.37	445,418.36	528,541.89
BEGINNING CREDIT LINE BALANCE		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>														YTD total
PATIENT PAYMENTS		1,665,061.10	1,965,024.61	2,125,689.76	2,103,511.96	2,224,213.39	3,024,779.74	2,521,074.59	2,193,461.78	2,757,193.87	2,296,667.78	1,885,467.30	0.00	24,762,145.88
COST REPORT SETTLEMENTS		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,148,109.00	0.00	0.00	0.00	2,148,109.00
DSH (Disproportionate Share)		15,578.00	0.00	0.00	15,578.00	0.00	0.00	15,577.34	0.00	0.00	17,303.00	0.00	0.00	64,036.34
OUTPATIENT SUPPLEMENTAL		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	113,558.73	0.00	0.00	113,558.73
DPNF SUPPLEMENTAL		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	89,383.12	0.00	0.00	89,383.12
E.H.R. MCAL/MCARE INCENTIVES		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING		539,674.67	127,021.99	458,180.92	0.00	217,139.95	21,704.96	0.00	0.00	0.00	0.00	0.00	0.00	1,363,722.49
CHFFA FUNDING		800,000.00	0.00	0.00	0.00	500,000.00	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500,000.00
PRIME		0.00	0.00	35,572.50	0.00	573,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	609,322.50
IGT RATE RANGE		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF		0.00	0.00	103,687.50	0.00	0.00	0.00	103,687.50	4,952,206.59	103,687.50	0.00	0.00	0.00	5,263,269.09
2017 G.O. BOND		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES		30,014.65	290,715.00	772.47	31,643.31	746.75	10,671.61	403,058.43	62,751.79	0.00	0.00	343,455.60	0.00	1,173,829.61
RENTS		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA		1,487.50	1,367.12	1,633.78	1,406.75	1,117.50	1,803.75	1,482.42	1,519.45	2,262.00	2,066.25	1,716.50	0.00	17,863.02
Telemed Grant (HRSA)		9,000.00	9,813.08	0.00	0.00	0.00	16,698.66	30,779.69	9,000.00	0.00	0.00	0.00	0.00	75,291.43
Mayers Healthcare Foundation		0.00	22,000.00	0.00	0.00	0.00	518,361.54	0.00	0.00	0.00	0.00	0.00	0.00	540,361.54
MISC (REBATES/REIMB, CARES ACT ETC)		36,771.73	153,550.00	23,541.00	153.55	19,652.26	240,862.58	46,527.30	17,100.00	10,430.10	19,607.10	8,667.14	0.00	576,862.76
<u>TOTAL COLLECTIONS</u>		3,097,587.65	2,569,491.80	2,749,077.93	2,152,293.57	3,536,619.85	4,034,882.84	3,122,187.27	7,236,039.61	5,021,682.47	2,538,585.98	2,239,306.54	0.00	38,297,755.51
<u>EXPENSES</u>														YTD total
INCOME STATEMENT EXPENSES		2,309,904.57	2,576,013.76	2,393,137.54	2,509,434.20	2,750,723.82	2,755,409.91	2,617,771.73	2,610,675.27	2,710,811.99	2,514,322.61	2,657,689.47	0.00	28,405,894.87
ASSET EXPENSES		0.00	6,000.00	39,923.21	24,100.00	0.00	0.00	64,048.00	0.00	0.00	0.00	0.00	0.00	134,071.21
CIP EXPENSES		318,690.83	591,238.33	916,874.32	378,155.51	892,552.19	333,590.50	201,781.41	197,985.04	313,759.87	191,064.79	136,740.54	0.00	4,472,433.33
IGT EXPENSES / PRIME REPYMT/ HQAF		0.00	0.00	0.00	255,596.61	185,253.11	1,547,556.07	0.00	0.00	3,315.91	2,533,007.97	0.00	0.00	4,524,729.67
USDA PRIN-INT PYMTS		0.00	0.00	678,774.74	0.00	0.00	0.00	0.00	0.00	332,001.25	0.00	0.00	0.00	1,010,775.99
MEDICARE/MCAL REPAYMENT PLANS		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES		2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	12,495.48
<u>TOTAL EXPENSES</u>		2,630,677.98	3,175,334.67	4,030,792.39	3,169,368.90	3,830,611.70	4,638,639.06	2,883,601.14	2,808,660.31	3,359,889.02	5,238,395.37	2,794,430.01	0.00	38,560,400.55
<u>collections less expenses</u>		466,909.67	(605,842.87)	(1,281,714.46)	(1,017,075.33)	(293,991.85)	(603,756.22)	238,586.13	4,427,379.30	1,661,793.45	(2,699,809.39)	(555,123.47)	0.00	(262,645.04)
														average
ENDING AP BALANCE		293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	359,351.37	445,418.36	0.00	452,158.57
ENDING CREDIT LINE BALANCE		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
														ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<u>TOTAL COLLECTIONS</u>	3,412,554.22	3,668,522.44	2,995,167.40	2,976,538.75	2,864,409.03	3,466,312.15	3,144,906.43	2,094,838.28	5,886,756.38	9,898,329.90	6,961,671.65	2,599,104.14	49,969,110.77
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<u>TOTAL EXPENSES</u>	3,114,155.76	4,495,160.58	4,142,322.28	2,592,231.81	3,730,821.73	3,186,309.48	4,617,779.69	2,372,810.84	4,447,089.75	2,922,937.70	2,907,659.58	3,597,165.50	42,126,444.70
<u>collections less expenses</u>	298,398.46	(826,638.14)	(1,147,154.88)	384,306.94	(866,412.70)	280,002.67	(1,472,873.26)	(277,972.56)	1,439,666.63	6,975,392.20	4,054,012.07	(998,061.36)	7,842,666.07
													<u>average</u>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													YTD total
CASH COLLECTIONS													cash collections
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
TOTAL COLLECTIONS	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	4,180,660.03	12,027,329.31	2,868,571.18	44,323,972.03
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
TOTAL EXPENSES	2,699,605.86	2,784,499.15	2,549,608.57	2,365,618.46	2,775,880.06	2,629,471.12	2,844,546.71	5,607,409.61	2,347,513.65	5,253,756.50	3,331,600.01	558,996.22	35,748,505.92
collections less expenses	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	(1,073,096.47)	8,695,729.30	2,309,574.97	8,575,466.12
													average
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017						2018						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													YTD total
CASH COLLECTIONS													cash collections
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
TOTAL COLLECTIONS	1,546,588.48	1,838,495.44	8,206,693.16	5,315,451.34	1,979,360.32	2,689,483.52	2,561,209.47	1,809,184.12	2,563,741.29	1,830,987.79	2,720,595.36	5,430,362.98	38,492,153.27
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL EXPENSES	2,209,121.28	3,040,147.78	8,561,717.80	2,011,113.38	1,930,554.93	2,260,994.69	2,511,173.61	1,911,845.45	3,247,574.60	2,400,308.41	2,923,640.11	2,824,979.18	35,833,171.22
collections less expenses	(662,532.80)	(1,201,652.34)	(355,024.64)	3,304,337.96	48,805.39	428,488.83	50,035.86	(102,661.33)	(683,833.31)	(569,320.62)	(203,044.75)	2,605,383.80	2,658,982.05
													average
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<u>CASH COLLECTIONS</u>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<u>TOTAL COLLECTIONS</u>	2,273,299.52	1,715,186.91	2,211,884.21	2,000,796.32	2,999,793.95	1,883,613.24	4,597,719.84	2,949,567.41	1,933,456.40	1,756,442.43	2,196,499.12	2,605,489.21	29,123,748.56
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	2,082,586.84	1,876,256.54	2,023,776.26	3,239,033.11	2,751,298.70	2,036,104.69	2,086,555.78	1,980,512.46	2,014,476.41	1,975,178.94	2,159,439.22	2,171,786.28	26,397,005.23
<u>collections less expenses</u>	190,712.68	(161,069.63)	188,107.95	(1,238,236.79)	248,495.25	(152,491.45)	2,511,164.06	969,054.95	(81,020.01)	(218,736.51)	37,059.90	433,702.93	2,726,743.33
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
CASH COLLECTIONS													YTD total
													cash collections
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
TOTAL COLLECTIONS	1,956,405.08	1,700,308.34	2,213,122.97	8,523,460.84	1,713,367.39	2,025,787.79	1,575,920.57	1,853,025.74	2,032,860.88	2,568,034.79	2,569,713.46	1,803,913.93	30,535,921.78
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
TOTAL EXPENSES	1,867,608.83	1,935,247.82	2,136,132.92	6,200,876.20	2,444,689.08	2,028,291.81	1,853,592.16	2,050,298.63	2,076,451.88	2,031,032.67	2,012,960.58	1,865,231.82	28,502,414.40
collections less expenses	88,796.25	(234,939.48)	76,990.05	2,322,584.64	(731,321.69)	(2,504.02)	(277,671.59)	(197,272.89)	(43,591.00)	537,002.12	556,752.88	(61,317.89)	2,033,507.38
													average
													ending balance
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30



Rural Development

Alturas Field Office

221 W. 8th Street
Alturas, CA
96101-3211

Voice 530.233.4137
Fax 844.206.6796

May 25, 2021

Mr. Travis Lakey, CFO
Mayers Memorial Hospital District
PO Box 459
Fall River Mills, CA 96028

Subject: Hospital Expansion Project
Partial Payment Estimate No. 47A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 47A, reflecting total "Other Costs" of \$66,491.19 for the period of 5/1/2021 through 5/31/2021 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$66,491.19 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$66,491.19
USDA Loan Funds:	\$.00

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or mike.colbert@ca.usda.gov.

Sincerely,


J. Michael Colbert
Loan Specialist

Enclosures

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY PARTIAL PAYMENT ESTIMATE	CONTRACT NO. PARTIAL PAYMENT ESTIMATE NO. 47A PAGE 1 of 1 PERIOD OF ESTIMATE FROM 5/1/2021 TO 5/31/2021
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

CONTRACT CHANGE ORDER SUMMARY					
NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders	\$286,745.41
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2)	\$10,991,331.51
4-10	08/14/19		\$302,519.04	4. Work Completed*	\$10,991,331.51
11-16	10/03/19		\$53,219.29	5. Stored Materials*	
18	10/23/19		\$6,172.64	6. Subtotal (4+5)	\$10,991,331.51
20-24	02/27/20	\$340,561.15	\$25,689.46	7. Retainage*	
25-32	06/22/20	\$4,118.29	\$100,612.96	8. Previous Payments	\$10,924,840.32
TOTALS		\$373,908.25	\$512,479.66	9. Amount Due (6-7-8)	\$66,491.19
NET CHANGE			-\$138,571.41	* Detailed breakdown attached	

CONTRACT TIME					
Original (days)	390	On Schedule	___ Yes	Starting Date	6/11/2018
Revised			_x_ No	Projected Completion	7/6/2019
Remaining	-695				

APPROVED BY OWNER Owner <u>Travis Lakey</u> <small>Digitaly signed by Travis Lakey DN: cn=Travis Lakey, o=Mayers Memorial Hospital Dist, c=US email=trav@mayersmemorial.com, c=US Date: 2021.05.25 09:59:45 -0700</small> By <u>CFO</u> Date <u>5/25/2021</u>	ACCEPTED BY AGENCY The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents By  Title <u>Community Programs Specialist</u> Date <u>5/25/2021</u>
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According to the Paperwork Reduction Act of 1995 no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1		
3. Federal Sponsoring Agency USDA Rural Development		1. Type of Request Final Partial X		2. Basis of Request <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual		
6. Employer ID Number 04-045-754413938		4. Federal Grant ID Number		5. Partial Payment Request No 47A		
9. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and: Fall River Mills, CA Zip Code: 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and: Fall River Mills, CA Zip Code: 96028				
PERIOD COVERED BY THIS REQUEST						
		From: 5/1/2021		To: 5/31/2021		
STATUS OF FUNDS						
CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 477,968.92	\$ 66,491.19	\$ 477,968.92		\$ -
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32		\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00		\$ -
d. Moving Expenses	\$ 25,000.00	\$ -	\$ -	\$ -		\$ -
e. OSHPD Fees	\$ 250,000.00	\$ 256,561.87	\$ -	\$ 256,561.87		\$ -
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 61,405.28 \$ 1,236,173.62	\$ - ### \$ -	\$ 61,405.28 \$ 1,236,173.62		\$ - ### \$ -
g. Special Inspection & IOR	District USDA \$ 505,000.00	\$ 75,206.74 \$ 463,163.19	\$ - \$ -	\$ 75,206.74 ### \$ 463,163.19		\$ - ### \$ -
h. County & Local Fees, Testing	District \$ 200,000.00	\$ 1,343.30 \$ 242,376.99	\$ - \$ -	\$ 1,343.30 \$ 242,376.99		\$ - ### \$ -
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 283,933.40	\$ - \$ -	\$ 99,323.10 \$ 283,933.40		\$ - ### \$ -
j. Equipment	District \$ 1,804,000.00	\$ 1,339,358.15	\$ -	\$ 1,339,358.15		\$ -
k. Refinance Debt	2011 COP 2011 GO Bond	\$ 1,848,832.00 \$ 4,632,668.00	\$ 1,709,484.20 # \$ 4,599,365.63	\$ - ### \$ -	\$ 1,709,484.20 \$ 4,599,365.63	\$ - \$ -
l. Landscaping - District Forced Account	District	\$ -	\$ -	\$ -		\$ -
m. Miscellaneous	District	\$ 36,895.80 \$ 23,782.00	\$ - \$ -	\$ 36,895.80 \$ 23,782.00		\$ - ### \$ -
n. Contingencies	\$ 2,222,706.00	\$ -	\$ -	\$ -		\$ -
TOTAL SOFT COSTS	\$ 12,128,206.00	\$ 10,991,331.51	\$ 66,491.19	\$ 10,991,331.51		\$ -
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ -	\$ 1,168,537.22		\$ 71,222.78
- Construction	\$ 9,596,894.00	\$ 11,995,581.00	### \$ -	\$ 11,323,018.82		\$ 672,562.18
- Change Orders		\$ 161,639.77	\$ -	\$ 127,250.20		\$ 34,389.57
- Contingency		# \$ 306,662.00	### \$ -	\$ 306,662.00		\$ -
TOTAL DESIGN-BUILD COSTS	\$ 10,676,894.00	\$ 13,703,642.77	\$ -	\$ 12,925,468.24		\$ 778,174.53
o. TOTAL CUMULATIVE COSTS	\$ 22,805,100.00	\$ 24,694,974.28	\$ 66,491.19	\$ 23,916,799.75		\$ 778,174.53
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,889,974.28	\$ 66,491.19	\$ 2,803,106.12		\$ 86,868.16
q. NET CUMULATIVE COSTS	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63		\$ 691,306.37
r. Federal loan to date	97-01 \$ 9,900,000.00	\$ 9,900,000.00	\$ -	\$ 9,489,248.00		\$ 410,752.00
	97-02 RF	\$ 1,709,484.20	\$ -	\$ 1,709,484.20		\$ -
	97-02 \$ 4,300,000.00	\$ 2,590,515.80	\$ -	\$ 2,309,961.43		\$ 280,554.37
	97-03 RF	\$ 4,574,000.00	\$ -	\$ 4,574,000.00		\$ -
	97-04 B \$ 7,605,000.00	# \$ 3,031,000.00	\$ -	\$ 3,031,000.00		\$ -
TOTAL FEDERAL SHARE TO DATE	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63		\$ 691,306.37
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 21,113,693.63		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63		\$ 691,306.37
u. Percentage of physical completion	100%		0.27%	96.85%		
12. CERTIFICATION						
I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.						
a. RECIPIENT		b. AGENCY				
Signature of Authorized Certifying Official		Signature of Authorized Certifying Official		Date		
Travis Lakey		[Signature]		5/25/2021		
Travis Lakey		J. Michael Colbert		5/25/2021		
(Typed or Printed Name and Title)		(Typed or Printed Name and Title)		(Telephone)		
530.336.7512		530.233.4137 X 112				
(Telephone)		(Telephone)				

MAYERS MEMORIAL HOSPITAL
OPERATING BUDGET

	ACTUAL YTD APRIL '21	PROJ ACTUAL FYE '21	BUDGET FYE 2022	DIFF	DIFF %	Notes
REVENUE:						
IP Nursing Service						
Medical/Surgical	5,476,141.00	6,571,369.20	6,113,479.66	(457,889.54)	-6.97%	Had an abnormal amount of Swing days so I expect this to be down
Skilled Nursing	9,901,377.14	11,881,652.57	12,941,763.31	1,060,110.74	8.92%	Our rates went up slightly and our census should go up as well
Ancillary Services						
Inpatient	1,748,606.70	2,098,328.04	2,212,552.22	114,224.18	5.44%	Combination of the two lines
Outpatient - SNF Ancillary	2,746.00	3,295.20	3,289.99	(5.21)	-0.16%	
OP Services	17,692,128.56	21,230,554.27	25,180,643.72	3,950,089.45	18.61%	I expect a Covid rebound plus increased referrals from our clinic
Total Patient Revenue	34,820,999.40	41,785,199.28	46,451,728.91	4,666,529.63	11.17%	Up due to SNF plus Outpatient increases
DEDUCTIONS FROM REVENUE:						
Contractual - Medicare/Medi-Cal	(1,539,174.43)	(1,847,009.32)	(8,885,514.34)	(7,038,505.02)	381.08%	Up due to the large reduction in supplemental payments next year.
Contractual - PPO	(2,189,162.02)	(2,626,994.42)	(2,883,439.14)	(256,444.72)	9.76%	Up due to higher overall revenue
Charity and Other Allowances	(97,356.47)	(116,827.76)	(125,005.71)	(8,177.94)	7.00%	Up due to higher overall revenue
Admin Adjmts/Employee Discounts	(920,421.24)	(1,104,505.49)	(1,181,820.87)	(77,315.38)	7.00%	Up due to higher overall revenue
Provision For Bad Debts	(221,302.95)	(265,563.54)	(284,152.99)	(18,589.45)	7.00%	Up due to higher overall revenue
Total Deductions	(4,967,417.11)	(5,960,900.53)	(13,359,933.05)	(7,399,032.52)	124.13%	Combination of factors above
Net Patient Revenues	29,853,582.29	35,824,298.75	33,091,795.86	(2,732,502.89)	-7.63%	Decreased due to higher contractualls
OTHER OPERATING REVENUE:	350,725.80	420,870.96	450,331.93	29,460.97	7.00%	Conservative Estimate based off the last five years
Net Revenue	30,204,308.09	36,245,169.71	33,542,127.78	(2,703,041.92)	-7.46%	Decreased due to higher contractualls
OPERATING EXPENSES:						
Productive Salaries	(10,767,026.62)	(12,920,431.94)	(14,065,692.79)	(1,145,260.85)	8.86%	CNA, LVN, mimimum wage increases
Non-Productive Salaries	(1,320,920.46)	(1,585,104.55)	(1,694,130.14)	(109,025.58)	6.88%	Typically increases at a lower rate than productive. Last year was an anomaly due to Covid Supplemental runs.
Employee Benefits	(3,050,200.93)	(3,660,241.12)	(3,994,585.45)	(334,344.34)	9.13%	Due to annual health insurance increases
Supplies	(2,707,005.44)	(3,248,406.53)	(3,309,991.65)	(61,585.12)	1.90%	Got a bunch of PPE through the state and vendors hopefully won't have the opportunity to charge us surge pricing.
Professional Fees	(1,366,157.69)	(1,639,389.23)	(1,708,671.48)	(69,282.25)	4.23%	We are under discussions of changing our ER contract so I do expect this to increase
Acute/Swing Purch Serv	(320,915.22)	(385,098.26)	(392,800.23)	(7,701.97)	2.00%	With nurse wage increases I do expect the billed rate to increase even if usage stays the same
SNF Purch Serv	(1,683,716.86)	(2,020,460.23)	(2,040,664.83)	(20,204.60)	1.00%	With nurse wage increases I do expect the billed rate to increase even if usage stays the same
Ancillary Purch Serv	(804,536.90)	(965,444.28)	(982,892.68)	(17,448.40)	1.81%	Radiology and ER nurse staffing remains difficult but the Covid premium pricing has stopped
Other Purch Serv	(1,878,720.23)	(2,254,464.28)	(2,066,977.81)	187,486.46	-8.32%	With decreased employee testing I expect this to actually go down. If we can get to a higher % vaccinations this could even be lower
Repairs	(241,557.10)	(289,868.52)	(298,370.30)	(8,501.78)	2.93%	Used historical averages
Utilities	(483,221.20)	(579,865.44)	(594,868.74)	(15,003.30)	2.59%	Historical averages minus the old wing that was demolished
Insurance	(270,318.73)	(324,382.48)	(398,857.27)	(74,474.79)	22.96%	Property Insurance Rates went up significantly
Other	(543,188.47)	(651,826.16)	(707,038.46)	(55,212.30)	8.47%	Up due to outside travel and training
Depreciation	(1,138,146.32)	(1,365,775.58)	(1,521,225.53)	(155,449.95)	11.38%	Increased due to the new wing and clinic
Bond Repayment Insurance	0.00	0.00	0.00	0.00	0.00%	
Bond Repayment Interest	(179,108.20)	(214,929.84)	(232,124.23)	(17,194.39)	8.00%	Up due to USDA loan being fully drawn at some point next year after legal issues are settled
Interest	(48,059.48)	(57,671.38)	(62,285.09)	(4,613.71)	8.00%	Up due to a full year of the CHFFA loan
Rental & Leases	(131,611.35)	(157,933.62)	(160,698.39)	(2,764.77)	1.75%	Based off historical averages
Total Operating Expenses	(26,934,411.20)	(32,321,293.44)	(34,231,875.07)	(1,910,581.63)	5.91%	Total
Net Operating Revenue or (Loss)	3,269,896.89	3,923,876.27	(689,747.28)	(4,613,623.55)	-117.58%	Net Revenue minus Total Operating Expenses
NONOPERATING REVENUES AND EXPENSE:						
District and County taxes	678,417.73	814,101.28	871,088.37	56,987.09	7.00%	Will go up due to the USDA loan being fully drawn and the county collecting more
Interest Income	138,053.52	165,664.22	170,634.15	4,969.93	3.00%	Increased this due to higher amounts in LAIF
Other Non-operating expense/rev	1,183,839.23	1,420,607.08	154,856.54	(1,265,750.54)	-89.10%	Will decrease due the Capital Campaign being over, no Prime payments and Cares Act Funding going away
Total Nonoperating Revenue	2,000,310.48	2,400,372.58	1,196,579.05	(1,203,793.52)	-50.15%	Total
PROFIT or (LOSS)	5,270,207.37	6,324,248.84	506,831.77	(5,817,417.07)	-91.99%	Projecting a positive bottom line