

Chief Executive Officer  
Chris Bjornberg



Board of Directors  
Abe Hathaway, President  
Jeanne Utterback, Vice President  
Tom Guyn, M.D., Secretary  
Tami Humphry, Treasurer  
Lester Cufaude, Director

Finance Committee  
**Meeting Agenda**  
October 25, 2023 at 11:00 AM  
MMHD FR Boardroom  
43563 Highway 299 E  
Fall River Mills, CA 96028

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

**Attendees**

Tami Vestal-Humphry, Chair, Board Member  
Abe Hathaway, Board Member  
Chris Bjornberg, CEO  
Travis Lakey, CFO

				<b>Approx. Time Allotted</b>
1	<b>CALL MEETING TO ORDER</b>			
2	<b>CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS</b>			
3	<b>APPROVAL OF MINUTES</b>			
3.1	Regular Meeting – September 27, 2023	<i>Attachment A</i>	<b>Action Item</b>	2 min.
4	<b>FINANCIAL REVIEWS/BUSINESS</b>			
4.1	September 2023 Financials	<i>Attachment B</i>	<b>Action Item</b>	15 min.
4.2	Accounts Payable (AP)/Accounts Receivable (AR)		<b>Action Item</b>	15 min.
5	<b>ADMINISTRATIVE REPORT</b>		Information	5 min.
6	<b>OTHER INFORMATION/ANNOUNCEMENTS</b>			
7	<b>ADJOURNMENT:</b> Next Regular Meeting – December 6, 2023 Posted 10/20/2023			

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at [www.mayersmemorial.com](http://www.mayersmemorial.com).

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Board of Directors  
**Finance Committee**  
**Minutes**

September 27, 2023  
FR Lions Hall

*These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.*

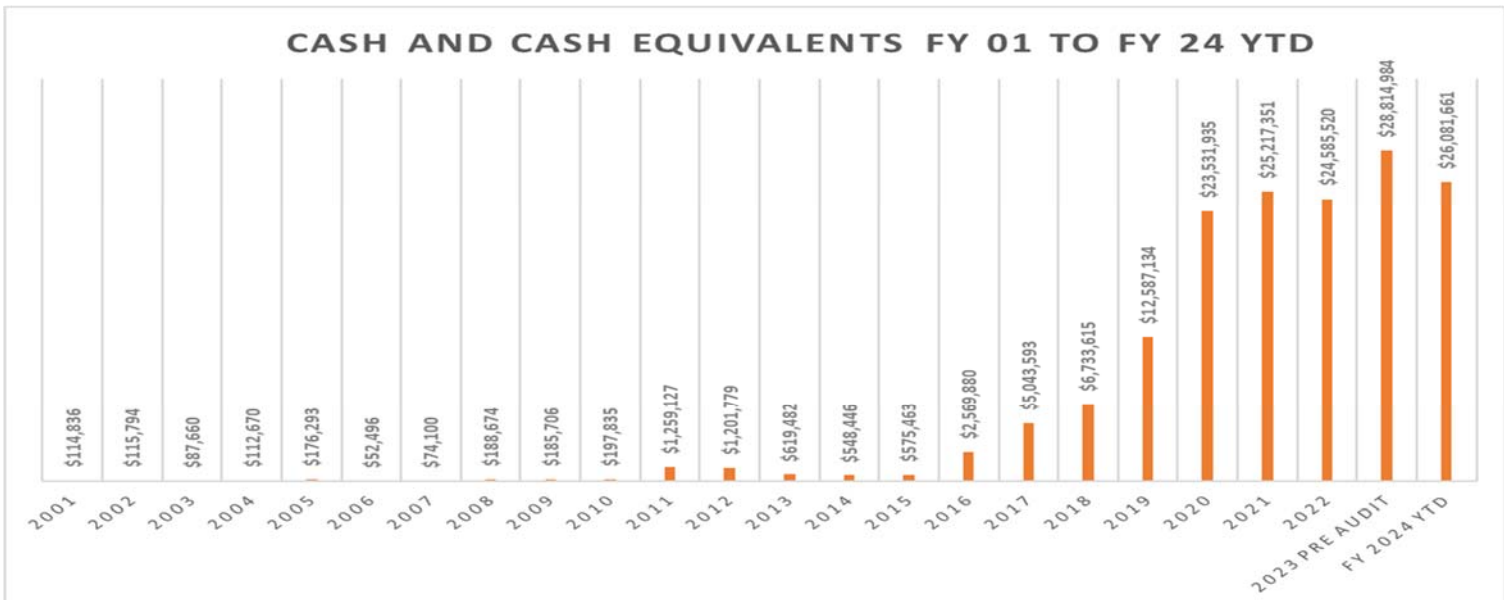
1	<b>CALL MEETING TO ORDER:</b> Tami Humphry called the meeting to order at 11:10 am on the above date.		
	<b>BOARD MEMBERS PRESENT:</b>	<b>STAFF PRESENT:</b>	
	Tami Vestal-Humphry, Committee Chair Abe Hathaway, Director	Chris Bjornberg, CEO Travis Lakey, CFO Ryan Harris, COO Jessica DeCoito, Board Clerk	
	<b>ABSENT:</b>		
2	<b>CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None</b>		
3	<b>APPROVAL OF MINUTES: August 30, 2023 – minutes attached.</b> Motion moved, seconded and carried.	<i>Hathaway, Humphry</i>	<b>Approved by All</b>
4	<b>FINANCIAL REVIEWS</b>		
4.1	<b>August 2023 Financials:</b> Good month of collections. High expense in pharmaceuticals but these were the more expensive drugs and medications. We continue to work through the new workflows with Multiview and now Cerner. We're working on getting a 4 <sup>th</sup> license for Multiview for our Accountant. We continue to work with our new GPO and will be scheduling an onsite visit. Ambulance is going good with staffing and runs. Numbers for patients and encounters are climbing at the clinic. We found some differences in rates for our providers that see patients in the clinic but also in the hospital. We are working on adjustments. Paycom continues to provide challenges.  Motion moved, seconded and carried to approve financials.	<i>Hathaway, Humphry</i>	<b>Approved by All</b>
4.2	<b>Accounts Payable (AP) &amp; Accounts Receivable (AR):</b> A/R Days 53.84, Days Cash on Hand 188, AP \$1,345,771.		
5	<b>ADMINISTRATIVE REPORT:</b> Discussion about future opportunities to work with TCCN took place.		
6	<b>OTHER INFORMATION/ANNOUNCEMENTS: None</b>		
7	<b>ADJOURNMENT – 12:00 pm</b>		
	Next Finance Committee Meeting: October 25, 2023		

## Finance Notes September FY 24

Ratios	FY 24	FY 23 Average	
Cash on Hand	194	182	Average PY
Net Income	948,168	328,477	Average PY
Current Ratio	7.4		N/A
AR Days	57.2	61	Average PY
Accounts Payable	1,565,446	651,656	Average PY
Daily Gross Revenue	164,288	142,873	Average PY
% of Gross Revenue Collected	62%	68%	Average PY

- 1) September was rough month as expected when you change decade old workflows by switching EMRs. We are experiencing a drop in revenue and a swelling of AR as we have now changed to a clinically driven revenue cycle. This means that each department manager is responsible for reviewing charges daily to make sure they are capturing all the work done in the department. Eventually you expect an increase in charges as the managers have a much better idea of the workflow/processes and would capture chargeable items that were missed by coding or billing as you can only capture what's been documented. I appreciate managers like Michelle in Outpatient Medical as she's been very involved and asks a lot of great questions on what we can and can't charge. We are looking at bringing Corro Health onsite to work with managers to review our charges and see if there are other procedures/supplies we can charge. They previously reviewed the chargemaster prior to the Cerner implementation.
- 2) Some stats we can't report on this month as we must find the reports in Cerner that provide that information. Cerner has a multitude of reports but that means running a lot of them to find the one with the specific information you are looking for.
- 3) With our new EMR our AR days will increase, and cash will decrease for a few months until we can master all of the new processes. This is very typical when a hospital switches EMRs and we are in a much cash position now than when we did this in 2012 with Paragon.

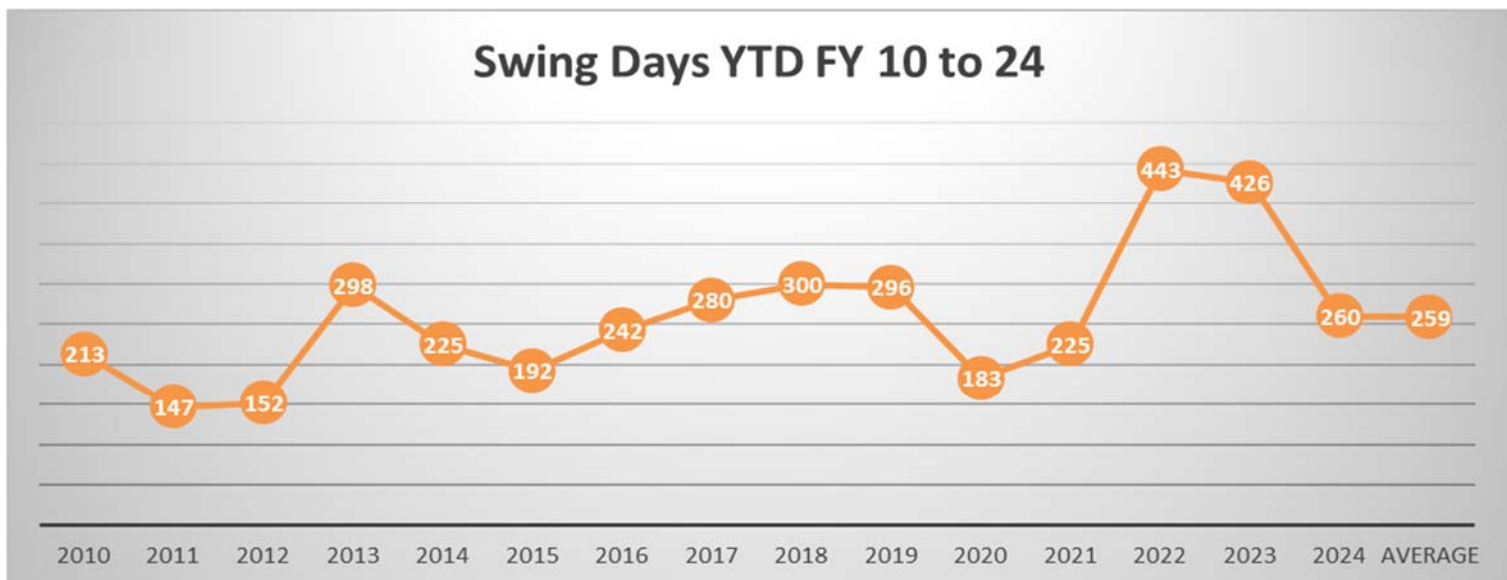
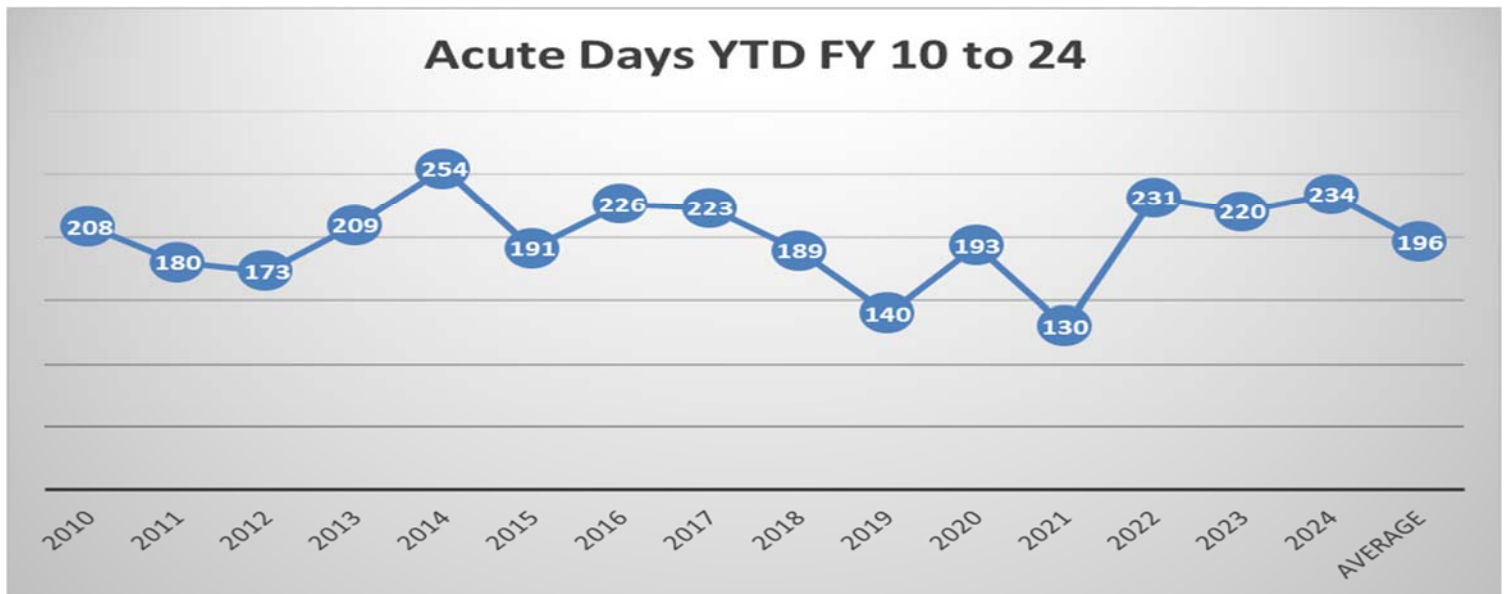
## CASH AND CASH EQUIVALENTS FY 01 TO FY 24 YTD



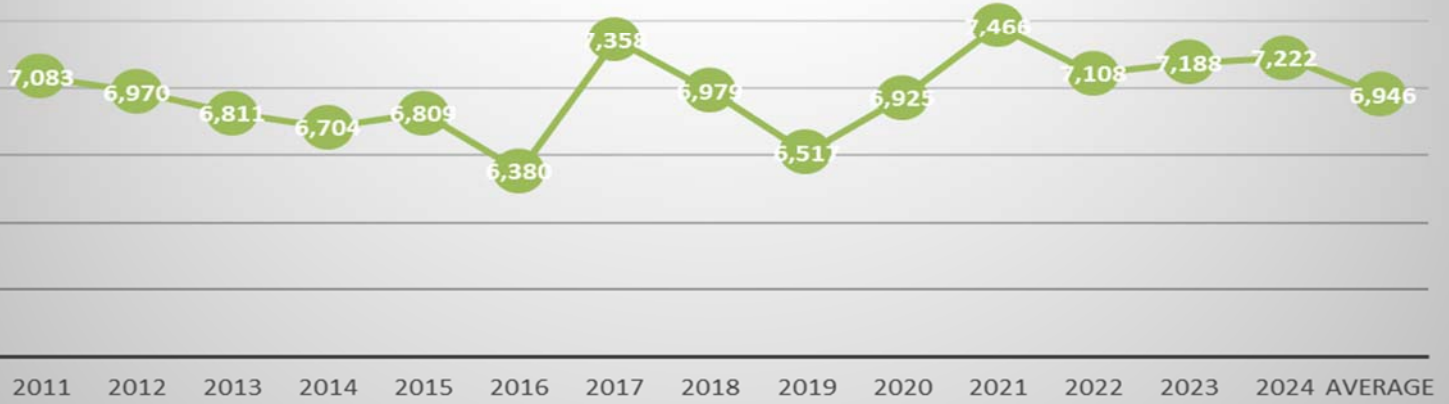
- 4) Our new group purchasing organization Community Hospital Corporation came onsite Tuesday and met with the managers to go over opportunities for savings moving forward. Our Purchasing Manager Rachel and her team has been instrumental in getting all the data needed to our new GPO and attending weekly meetings for the last five months. If I had known how much work, it was to switch GPOs I probably would have started the process after our Cerner Go Live.
- 5) Working with Libby to finalize our new Insurance/Benefits Package so we can have open enrollment in November and new insurance cards by January 1<sup>st</sup>. Hoping to have more info next week on this as we are meeting with the broker on Tuesday. It will be interesting to have access to our claims data to see what our actual cost is versus the regional rates that were determined by CSAC the last six years. In the future with this data we can try to tailor our program to the needs of our employees while trying to control costs going forward.
- 6) Trying to focus on our Cost Reports (Medicare, Medi-Cal, and Hospice) that are due by November 31<sup>st</sup>. The Cost Reports must be finalized before we finish the audit as we will have a payable or receivable for FY 23 that materially effects the bottom line. If a cost report is turned in late that payor will withhold payments until it's submitted.
- 7) We contributed our HQAF funds(1.1 million) on the 12<sup>th</sup> so cash may dip at the end of October. The state was supposed to have prefunded the Health Plans so there's an off chance we could be paid by the end of October(3.5 million). I have emailed them to request they Fed Ex the check as they tend to send them by USPS normal delivery which is worrisome with such large checks.
- 8) The Rate Range is looking positive as we have a larger contribution this year which typically translates into a larger receivable. There are some FMAs (multipliers) that vary from year to year based off the traditional and expansion populations which make the forecasting challenging. I'm having DHLF do a model as well so I have a second opinion to make sure mine is in the correct ballpark. A larger forecasted receivable has a very positive effect on our bottom line.
- 9) Partnership Health, which is our biggest payer, came onsite on the 11<sup>th</sup> to go over programs they offer, plus billing and quality scores. They were very interested in the Visiting Nurse Services through the RHC as they had never of that program. I wasn't surprised as I had only heard about it through a Wipfli conference a few years ago where it was offered in rural areas of other states.

- 10) The weeklong class that Jack and I took in Cerner reporting was very dry but good as we should be able to make a report on anything we need out of the system if it's not already a standard report. This will be helpful for next years cost report as there are lots of reports that I will need to replace that I currently get that raw data from Paragon and parse it in excel.
- 11) The new healthcare minimum wage bill will have an initial estimated impact of 400 to 550K per year as there's certainly some wage compaction and gaps that need to be maintained. This is a rough modeling that will get clearer as we move forward given the bill just passed. This will impact the current year as the law goes into place on June 1<sup>st</sup> which is the last period of FY24.
- 12) The RHC had a positive month as we reclassified some wages to where they belong due to some issues that had been occurring with Paycom. Hope
- 13) Retail Pharmacy is having positive year with much higher revenue than FY23.
- 14) I was selected for the ACHD Finance Committee for this upcoming year. The time commitment is pretty light as they meet on zoom quarterly. I'm interested to see how it compares with the CHA committees I'm currently a part of.

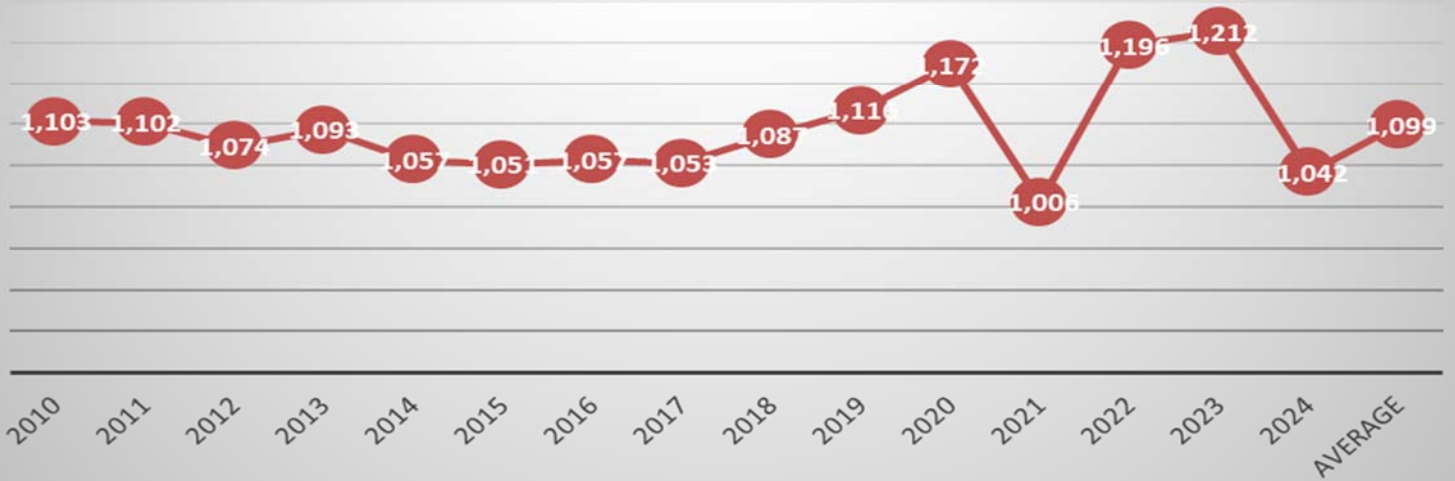
Statistics



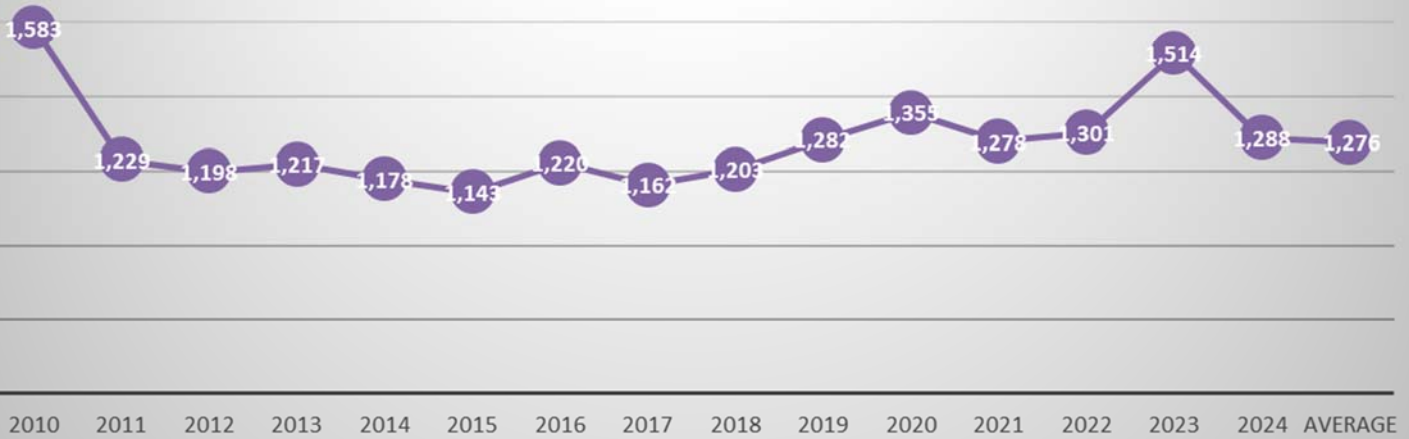
### SNF Days YTD FY 11 to 24



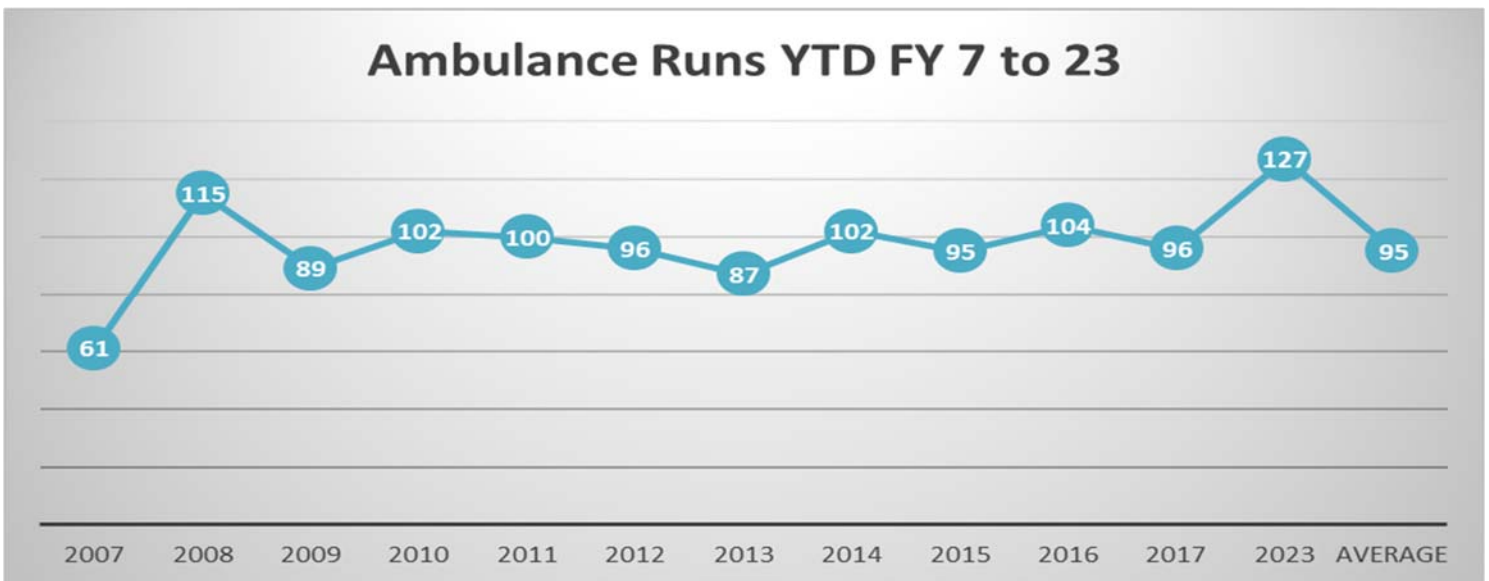
### ER Visits YTD FY 10 to 24



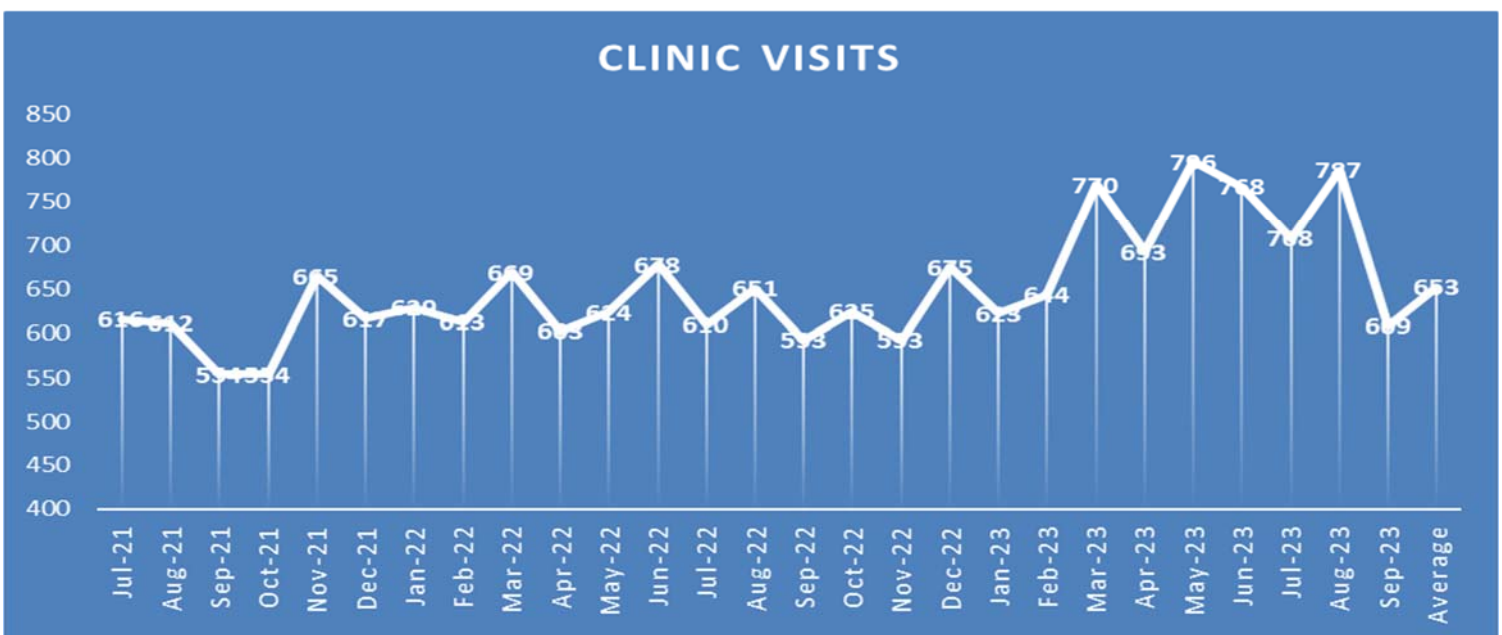
### Rad Procedures FY 10 to FY 24



## Ambulance Runs YTD FY 7 to 23



## CLINIC VISITS



## Income Statement

- 1) Acute Revenue is down due to a reduction in days.
- 2) SNF Revenue is up mostly due to a higher rate than the prior year.
- 3) Outpatient Revenue is down due to the ER having 14% fewer visits.
- 4) Contractuals are down due to our HQAF Receivable that we'll be receiving in late October or early November as well as a higher Rate Range Receivable. The reduction in contractuals increases our Net Revenue and Net Income.
- 5) Salaries and Wages are up due wage increases, FY 23 goals, weekend differentials, retention bonuses and increased employee count which is reflected in drops in Acute and Ancillary Traveler Expenses.
- 6) Pro Fees are up due ER wage increases for our contracted physicians.
- 7) Supplies are down for the month but up for the year due to some expensive meds used in Outpatient Medical.
- 8) On a very positive note we are down 300K overall with hires in Acute and Ancillary departments to their traveler spend.
- 9) One area of concern is that SNF Travelers are going the wrong direction with 266K more in spend than last year.

- 10) Utilities are up YTD due to rate increases.
- 11) September is one of our biannual payments to USDA so there's 332K more in expenses than normal.
- 12) Depreciation Expense in a negative due to a journal entry and will normalize over the year.
- 13) We ended the month with a strong net income mostly due to receivables for our supplemental payments.

#### Balance Sheet

- 1) Cash is down which is normal as we typically run in a deficit until we get our supplemental payments.
- 2) AR has increased and will probably do so for a few months until we can get our revenue cycle streamilined.
- 3) CIP increases monthly until those projects are completed and put in use. Sometimes this will take awhile as we are waiting on HCAI approval.
- 4) AP is high due to some late invoices.
- 5) The GO Bond balance decreased reflecting the payment.



<b>MAYERS MEMORIAL HOSPITAL</b>							
Statistical Data							
Fiscal Year Ending JUNE 30, 2024							
COMPARISON TO ACTUAL							
2023		2023		FY 2024		FYE 2023	
<b>September</b>	<b>August</b>			<b>YTD</b>	<b>YTD</b>		<b>% Increase or Decrease</b>
<b>Actual</b>	<b>Actual</b>	<b>Variance</b>	<b>VOLUME:</b>	<b>Actual</b>	<b>Actual</b>	<b>Variance</b>	
<b>DISCHARGES</b>							
-	16	(16)	Acute	-	49	(49)	-100.01%
-	5	(5)	Swing Bed	-	31	(31)	-100.01%
-	1	(1)	Skilled Nursing Care (DISCHG)	-	4	(4)	-100.01%
-	3	(3)	Observations	-	24	(24)	-100.01%
<b>PATIENT DAYS</b>							
85	97	(12)	Acute	234	220	14	6.42%
91	66	25	Swing Bed	260	4,226	(3966)	-93.81%
2,338	2,462	(124)	Skilled Nursing Care	7,222	7,188	34	.52%
<b>LENGTH OF STAY</b>							
#DIV/0!	6.06	#DIV/0!	Acute	#DIV/0!	4.49	#DIV/0!	#DIV/0!
#DIV/0!	13.20	#DIV/0!	Swing Bed	#DIV/0!	13.74	#DIV/0!	#DIV/0!
			Skilled Nursing Care				
<b>AVERAGE DAILY CENSUS</b>							
2.83	3.13	(0)	Acute	2.54	2.39	0	6.42%
3.03	2.13	1	Swing Bed	2.83	4.63	(2)	-39.01%
77.93	79.42	(1)	Skilled Nursing Care	78.50	78.13	0	.52%
<b>ANCILLARY SERVICES</b>							
0	0	0	Surgery Inpatient Visits	0	0	0	#DIV/0!
0	0	0	Surgery OP/ procedure visits	0	3	(3)	-100.01%
323	337	(14)	Emergency Room Visits	1042	1,212	(170)	-14.01%
	138	(138)	Outpatient Services Procedures		361	(361)	-100.01%
	767	(767)	Laboratory Visits		3,248	(3248)	-100.01%
	436	(436)	Radiology Procedures		1,514	(1514)	-100.01%
	103	(103)	Hospice Patient Days		595	(595)	-100.01%
	238	(238)	Physcial Therapy visits		677	(677)	-100.01%
111	139	(28)	Cardiac Rehab	399	512	(113)	-22.11%
56	54	2	Telemedicine visits	170	109	61	56.02%
20	22	(2)	Admissions from ER	55	66	(11)	-16.71%
25	13	12	Transfers from ER	53	54	(1)	-1.91%
609	787	(178)	Clinic Visits	2104	1,854	250	13.52%
40	46	(6)	Ambulance	127	-	127	#DIV/0!
<b>PRODUCTIVITY:</b>							
Productive FTE's							
8.35	9.50		Nursing - Acute	9.39	18.38		
34.64	39.69		Long Term Care	37.26	50.26		
54.96	52.02		Ancillary	52.69	44.31		
65.64	66.53		Service	64.32	73.74		
163.59	167.74		Total Productive	163.66	186.69		
84.92	79.03		Non-Productive FTE's	82.10	63.36		
248.51	246.77		Paid FTE's	245.76	250.05		
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>							
2.44	2.51			2.40	2.67		

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2024

COMPARISON TO ACTUAL

2023	2022	Variance		FY2024	FY2023
2023	2022			2023	2022
<b>SEPTEMBER</b>	<b>SEPTEMBER</b>			<b>SEPTEMBER</b>	<b>SEPTEMBER</b>
Month Actual	Month Actual			YTD Actual	YTD Actual
<b>Patient Revenue</b>					
1,149,298	1,320,626	(171,329)	Acute Revenue	3,042,743	3,674,551
1,299,788	1,219,710	80,078	Revenue - SNF Inpatient	4,036,940	3,565,553
0	0	0	Revenue - Hospice Inpatient	0	2,211
2,717,106	2,624,970	92,136	<b>Outpatient Revenue</b>	7,837,046	8,084,822
5,040,953	5,165,306	(124,353)	<b>Patient Revenue</b>	14,791,490	15,327,138
<b>DEDUCTIONS FROM REVENUE</b>					
(769,117)	(865,516)	318,132	Contractuals- Care/cal	(2,613,642)	(2,259,697)
(256,830)	(376,061)	193,142	Contractuals- PPO	(779,776)	(1,118,893)
(7,962)	0	(7,962)	Charity and Write-Offs	(9,203)	(8,099)
(241,256)	(80,525)	(160,732)	Admin Adjustments and Employee Discounts	(459,854)	(341,386)
(177,527)	(149,742)	149,742	Provision for Bad Debt	(483,500)	(339,292)
(979,522)	(1,471,845)	492,322	<b>Total Deductions</b>	(3,872,805)	(4,067,366)
28,888	20,478	8,410	Other Operating Revenues	96,064	351,108
4,090,319	3,713,940	376,379	<b>Net Revenue</b>	11,014,749	11,610,879
<b>OPERATING EXPENSES</b>					
1,663,250	1,327,811	335,439	Salaries & Wages	5,302,237	4,106,072
297,346	318,811	(21,465)	Employee Benefits	979,010	1,026,652
218,285	340,664	(122,379)	Supplies	1,030,100	898,457
71,030	111,251	(40,221)	Professional Fees	371,918	340,618
28,547	141,172	(112,625)	Other Purchased Service Nurse Travel Acute	143,544	442,619
178,804	231,399	(52,595)	Other Purchased Service Nurse Travel SNF	971,924	975,497
126,569	208,106	(81,537)	Other Purchased Service Travel Ancillary	390,761	658,639
333,920	580,677	(246,757)	Travelers	1,506,229	1,806,755
149,289	151,298	(2,009)	Other Purchased Service	530,166	476,443
43,563	52,298	(8,735)	Repairs & Maintenance	123,721	128,919
69,234	108,807	(39,573)	Utilities	265,707	193,668
51,973	31,712	20,261	Insurance Other	186,134	68,217
175,877	83,843	92,034	Other Expenses	449,672	228,414
332,426	338,683	(6,256)	USDA Interest Expense	332,426	338,683
239	6,008	(5,768)	Interest Expense	6,066	17,722
(153,797)	134,169	(287,966)	Depreciation Expense	159,140	391,608
7,548	2,748	4,800	Rental/Lease	24,489	13,894
3,260,184	3,588,780	(328,596)	<b>Total Operating Expenses</b>	11,267,018	10,036,120
830,134	125,160	704,975	<b>Income From Operations</b>	(252,268)	1,574,759
338,988	313,971	25,017	<b>Non-Operating Revenue</b>	1,118,147	904,605
0	609	(609)	Interest Income	38,921	45,110
220,955	163,464	57,491	<b>Non-Operating Expenses</b>	748,890	553,203
118,033	151,116	(33,083)	<b>Total Non-Operating</b>	408,177	396,512
948,168	276,276	671,892	<b>Net Income</b>	155,909	1,971,271

**MAYERS MEMORIAL HOSPITAL  
NON-OPERATING REVENUE AND EXPENSE  
RETAIL PHARMACY**

2023 SEPTEMBER Month Actual	2022 SEPTEMBER Month Actual	Variance		2023 SEPTEMBER YTD Actual	2022 SEPTEMBER YTD Actual	Variance	Increase Decrease %
			<b>Retail Pharmacy Revenue</b>				
0	0	0	Medicare	0	0	0	0.00%
0	0	0	Medi-Cal	0	0	0	0.00%
0	0	0	Retail Pharmacy Revenue	0	0	0	0.00%
0	0	0	Retail Pharmacy Revenue	0	0	0	0.00%
36,969	28,034	8,935	Private	108,383	86,605	(21,778)	-25.15%
300,354	182,078	118,277	Third Party	854,986	522,965	(332,020)	-63.49%
1,665	(1,092)	2,756	Other	4,289	(1,820)	(6,108)	338.32%
<u>338,988</u>	<u>209,020</u>	<u>129,968</u>	<b>Non-Operating Revenue</b>	<u>967,657</u>	<u>607,751</u>	<u>(359,906)</u>	<u>-59.22%</u>

### RHC INCOME STATEMENT

	July 2023	August 2023	September 2023	October 2023	November 2023	December 2023	January 2024	February 2024	March 2024	April 2024	May 2024	June 2024	YTD
Patient Revenue	147,859	162,320	129,207	0	0	0	0	0	0	0	0	0	439,385
<b>Operating Expenses</b>													
Salaries & Wages	131,944	129,731	90,043	0	0	0	0	0	0	0	0	0	351,719
Employee Benefits	6,675	9,935	4,406	0	0	0	0	0	0	0	0	0	21,017
Supplies	11,234	18,778	7,336	0	0	0	0	0	0	0	0	0	37,347
Professional Fees	0	82	25	0	0	0	0	0	0	0	0	0	107
Travelers	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Purchased Service	7,531	11,260	7,618	0	0	0	0	0	0	0	0	0	26,409
Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
Utilities	334	0	47	0	0	0	0	0	0	0	0	0	381
Insurance Other	4,638	0	1,576	0	0	0	0	0	0	0	0	0	6,214
Other Expenses	2,601	2,534	1,694	0	0	0	0	0	0	0	0	0	6,828
Depreciation Expense	4,399	4,399	(4,299)	0	0	0	0	0	0	0	0	0	4,498
Rental/Lease	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses	169,356	176,719	108,445	0	0	0	0	0	0	0	0	0	454,519
Net Income (Loss)	(21,496)	(14,399)	20,607	0	0	0	0	0	0	0	0	0	(15,288)

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2024

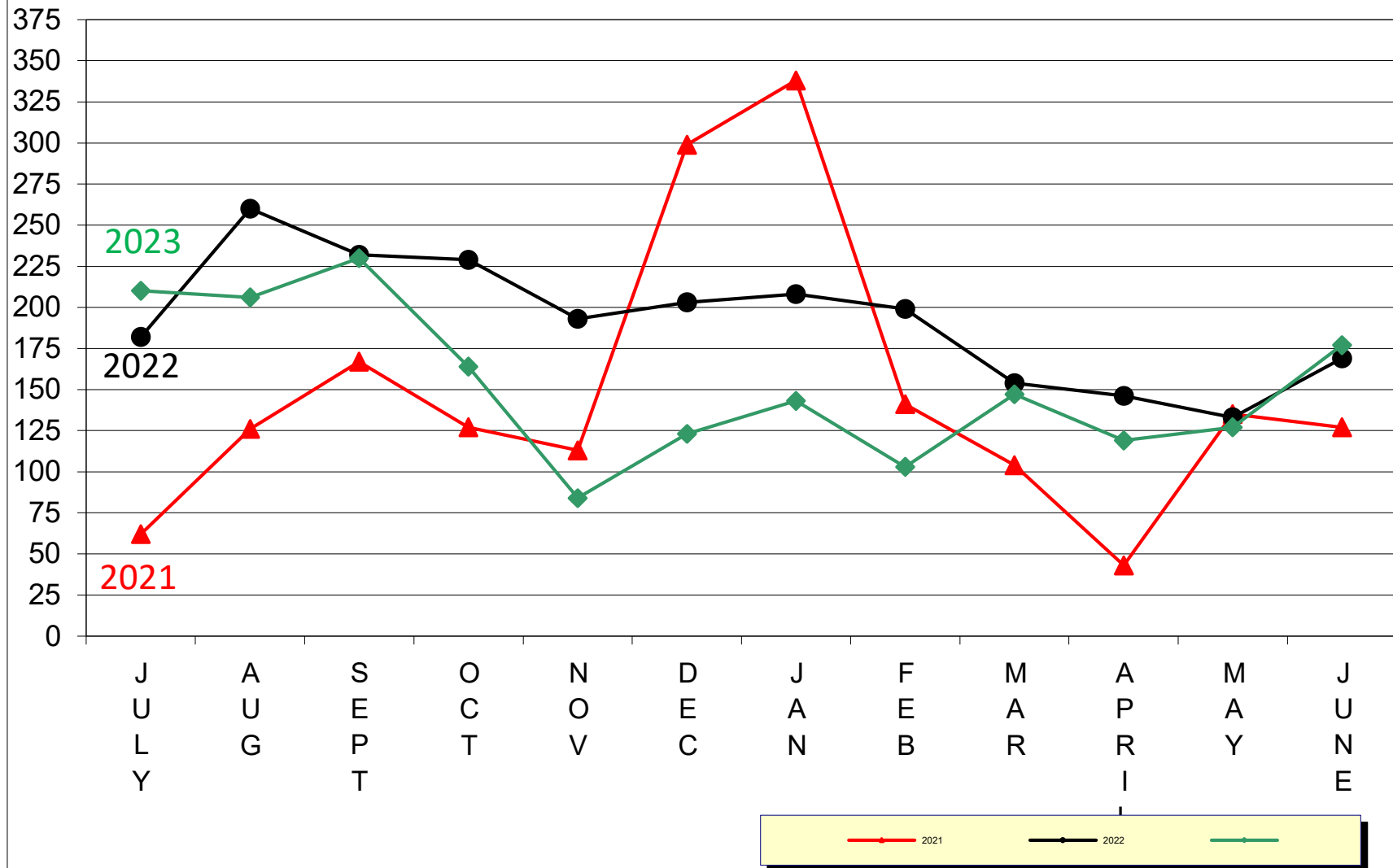
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2023	4,623,679.50	149,150.95	3,652,756.59	46,893.31	18,182.00	3,587,681.28	1,691,702.55	399.52
August 31, 2023	4,725,908.02	152,448.65	3,367,116.77	123,385.38	-	3,243,731.39	1,770,311.97	1,090.01
September 30, 2023	4,928,637.74	164,287.92	3,113,606.99	58,052.19	-	3,055,554.80	1,617,344.87	411.81
October 31, 2023		-		-		-		
November 30, 2023		-		-		-		
December 31, 2023		-		-		-		
January 30, 2024		-		-		-		
February 28, 2024		-		-		-		
March 30, 2024		-		-		-		
April 29, 2024		-		-		-		
May 30, 2024		-		-		-		
June 29, 2024		-		-		-		
<b>YTD TOTAL</b>	<b>14,278,225.26</b>	<b>155,295.84</b>	<b>10,133,480.35</b>	<b>228,330.88</b>	<b>18,182.00</b>	<b>9,886,967.47</b>	<b>5,079,359.39</b>	<b>1,901.34</b>

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	SEPT \$ OUTSTANDING	SEPT DAYS OUT	AUGUST DAYS OUT	JULY DAYS OUT		SEPT	AUGUST	JULY	3 MONTH AVERAGE
MEDICARE	2,625,749.86	44.35	43.12	36.70	MEDICARE	39.11%	36.57%	38.72%	38.13%
MEDI - CAL	3,699,014.32	53.92	37.17	42.11	MEDI - CAL	47.14%	41.79%	43.53%	44.15%
THIRD PARTY	2,437,977.01	92.22	75.27	73.62	THIRD PARTY	18.02%	18.32%	14.67%	17.00%
PRIVATE	113,604.21				PRIVATE	-4.27%	3.31%	3.08%	0.71%
<b>LTC ONLY (INCLUDE)</b>	<b>1,999,622.68</b>	<b>48.26</b>	<b>46.75</b>	<b>46.07</b>					
<b>OVERALL</b>	<b>8,876,345.40</b>	<b>57.19</b>	<b>53.84</b>	<b>52.80</b>					

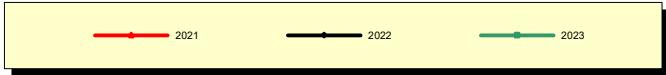
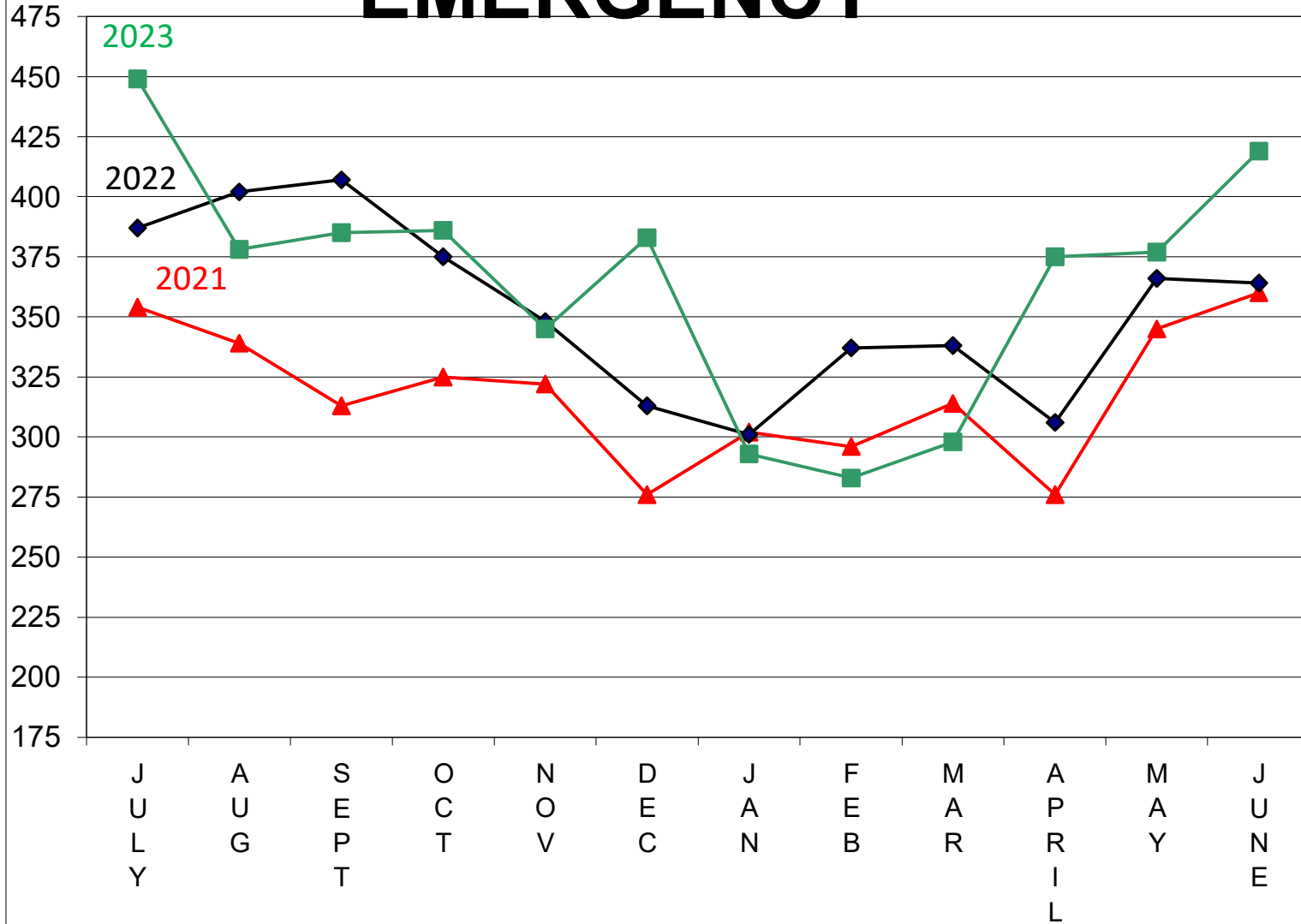
**MAYERS MEMORIAL HOSPITAL****Balance Sheet**

	<b>SEP 2023</b>
Cash - General, Payroll, & Petty Cash	16,427,910
Reserve Cash (Unrestricted)	7,102,751
Restricted Cash	2,551,000
<b>Cash</b>	<b>26,081,661</b>
Patient Accounts Receivable	9,107,526
Patient Allowances	(4,349,409)
Net Patient Accounts Receivable	4,758,117
Shasta County Tax Receivables	(469,155)
Inventories	870,136
Other Accounts Receivable	29,490
Prepaid Expenses	1,070,779
Medicare/Medi-Cal Settlements	2,843,688
<b>Total Current Assets</b>	<b>35,184,716</b>
Land and Building Improvements	3,969,852
Building and Fixed Equipment	39,457,488
Equipment	16,036,372
Subscription Based Assets	221,719
Construction in Progress	815,244
Accumulated Depreciation	(27,204,500)
Accumulated Amortization	(18,365)
Property, Plant & Equipment	33,277,810
Other Assets	0
<b>Total Assets</b>	<b>68,462,526</b>
Accounts Payable	1,565,446
Payroll and Related Liabilities	1,679,888
Audit Fees Payable	0
Grant Liabilities	0
Lease - Current Liability	0
Current Subscription Liability	35,092
Accrued Interest	196,965
HQAF 7 Payable	272,368
HQAF 8 Payable	136,184
Rate Range Payable	777,895
Notes & Loans Payable	67,528
Current Portion of Medicare/Medi-Cal Settlement	38,972
<b>Current Liabilities</b>	<b>4,770,338</b>
GO Bond	1,687,478
Leases	(78,693)
PPP Loan	0
Notes & Loans Payable/CHFFA	1,263,571
GO Bond Series B & Refunding	20,061,000
Long Term Subscription Liability	55,555
Long-Term Debt	<b>22,988,910</b>
Restricted Fund Balance	27,169
Fund Balance - Hospital	41,069,838
Fund Balance - Adjustments	0
<b>Fund Balance</b>	<b>40,676,109</b>
<b>Liabilities and Fund Balance</b>	<b>68,462,526</b>

# ACUTE / SWING PATIENT DAYS

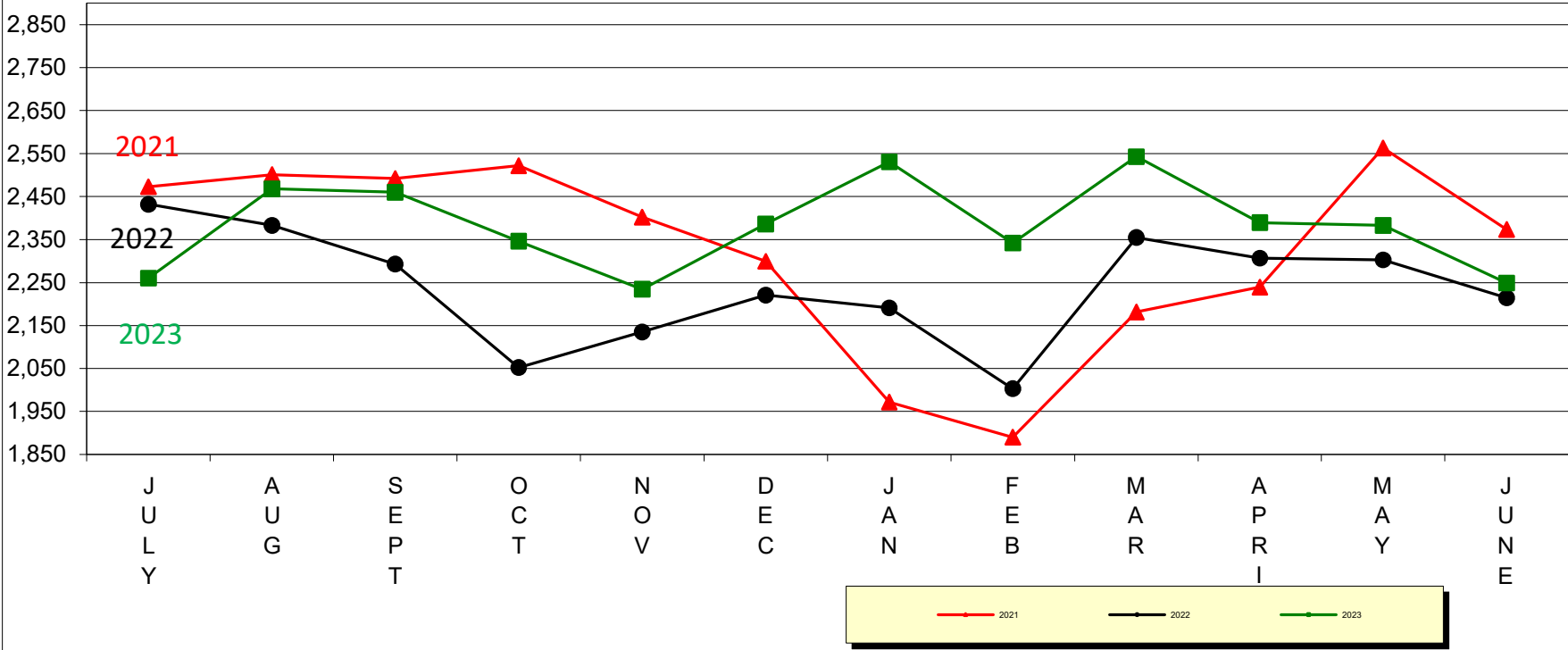


# EMERGENCY

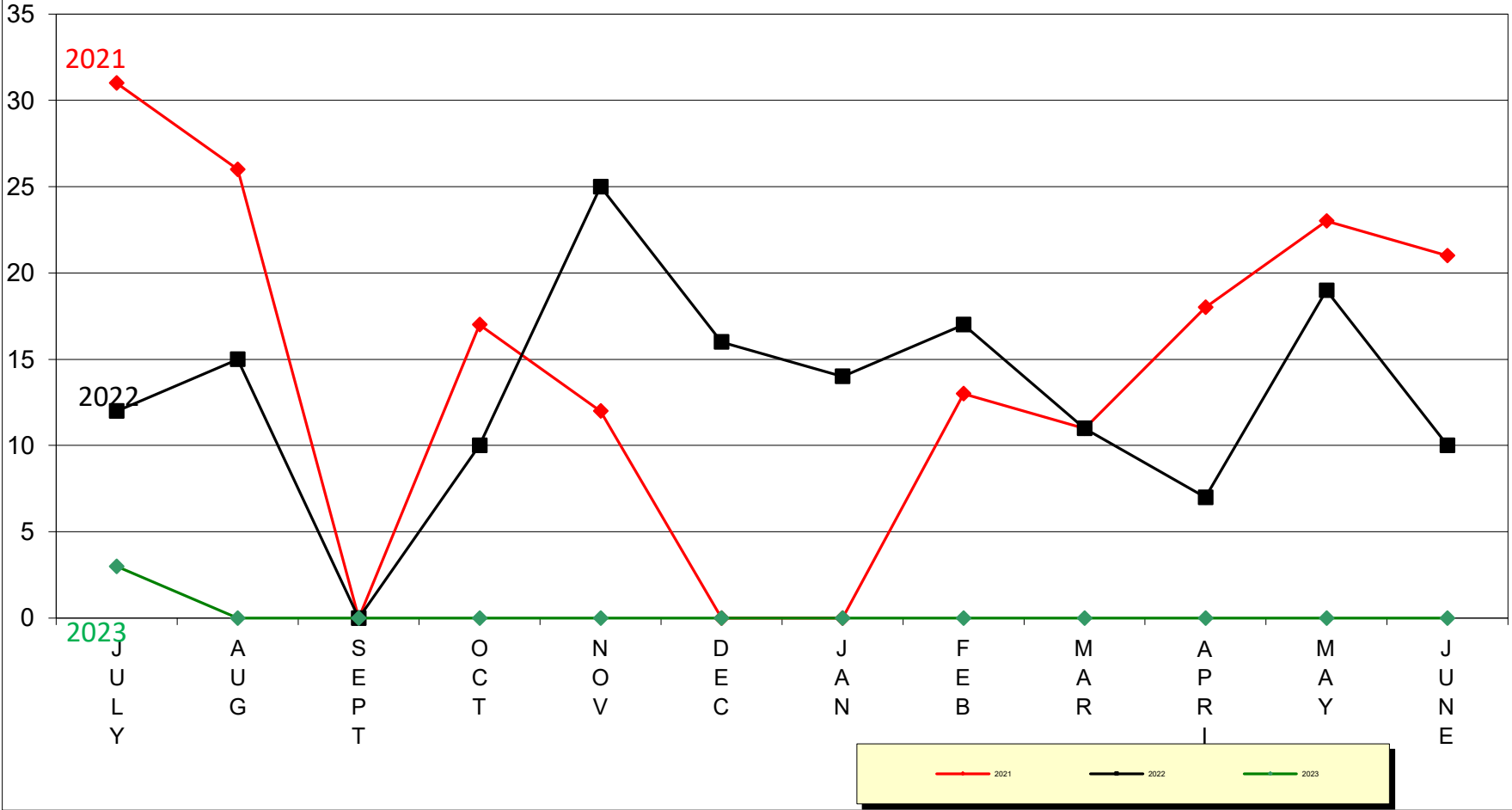




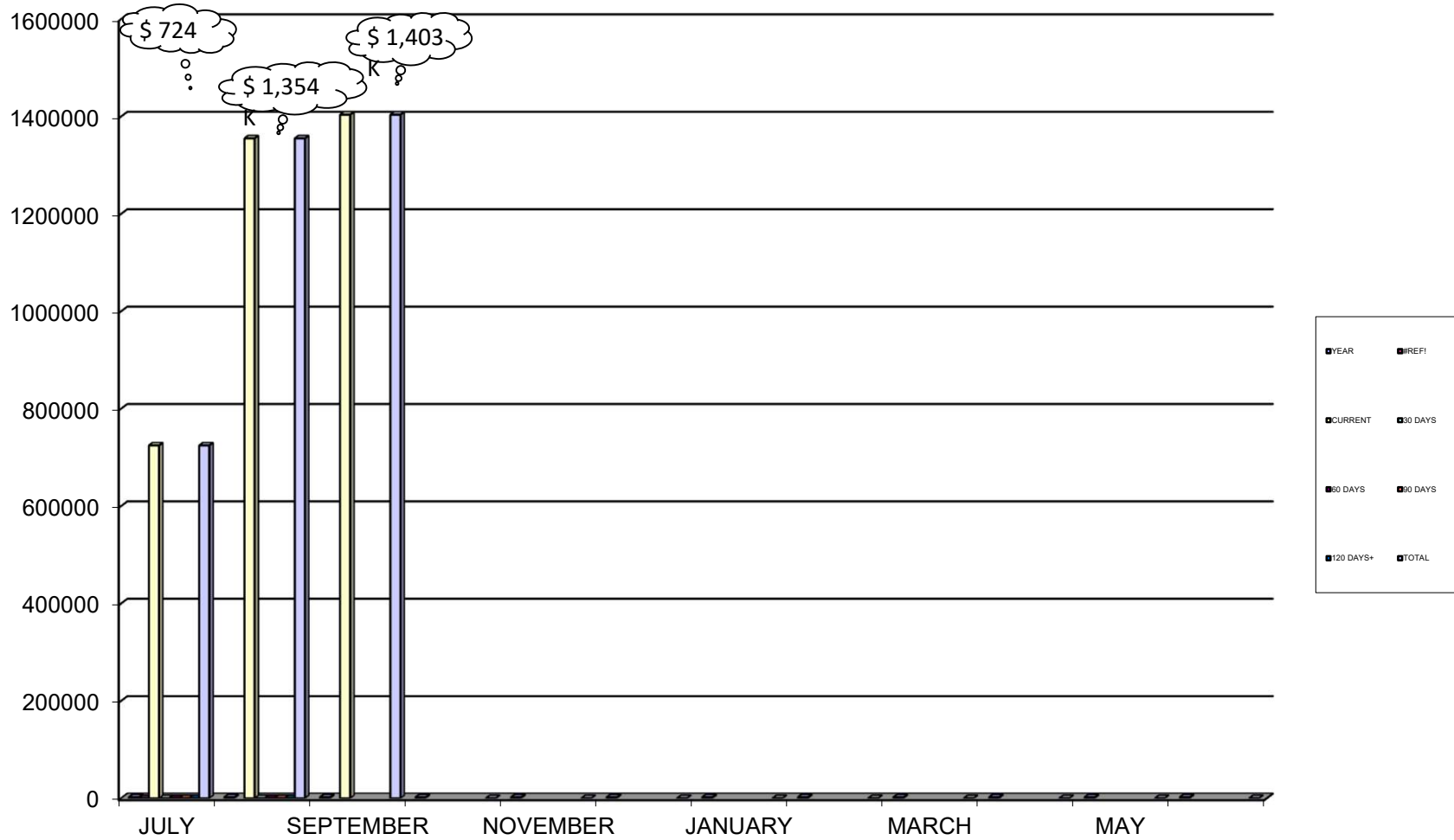
# SNF PATIENT DAYS



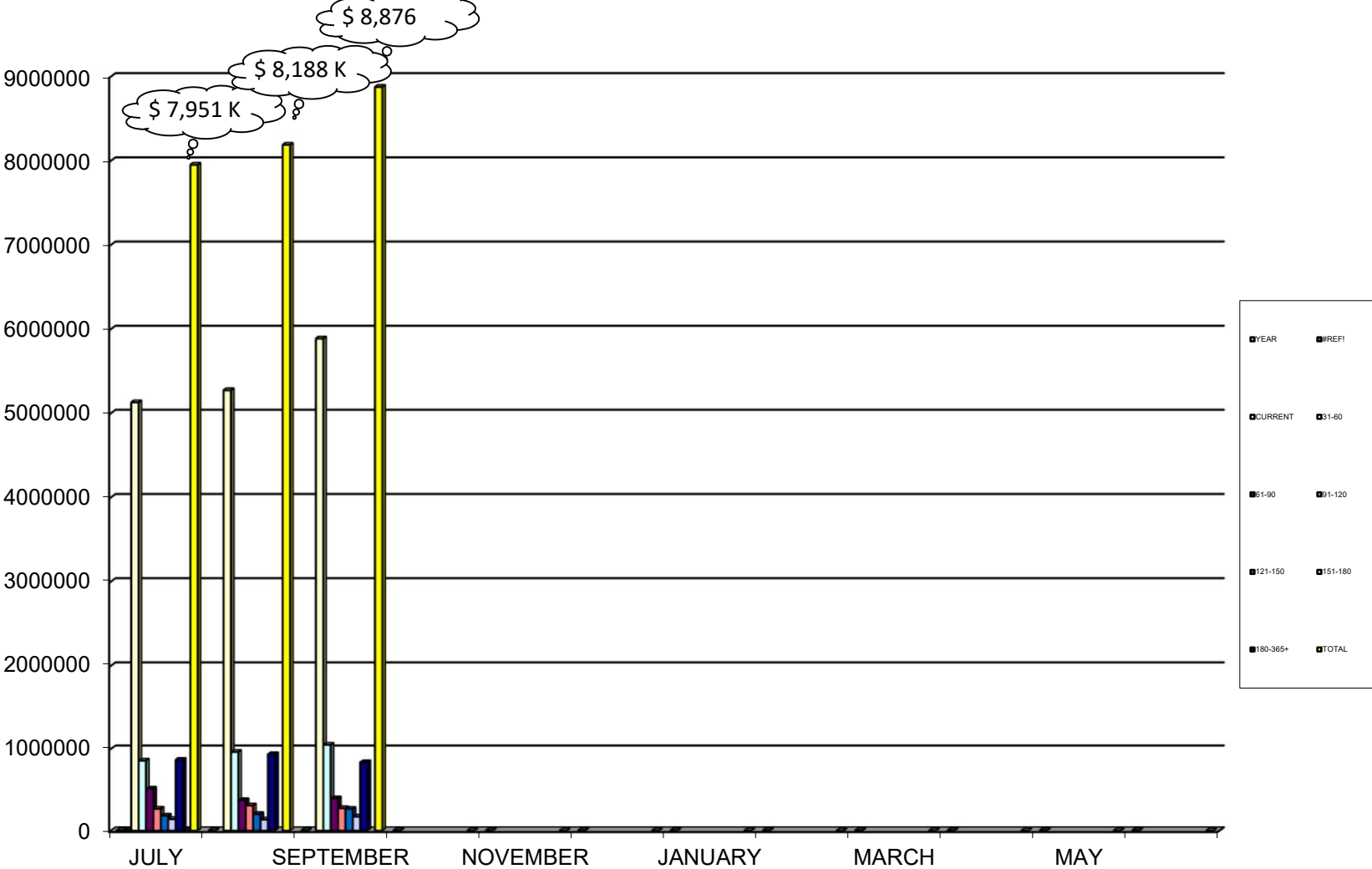
# SURGERY / OUTPATIENT PROCEDURES



# ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE



**ACCOUNTS RECEIVABLE**

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2023	5,129,418.81	855,710.44	511,902.11	267,808.34	181,366.34	140,335.86	865,049.42	7,951,591.32
AUGUST	2023	5,273,384.11	962,458.04	372,018.73	307,975.52	203,337.36	136,376.78	933,253.00	8,188,803.54
SEPTEMBER	2023	5,887,057.58	1,049,061.98	395,095.95	273,731.12	265,748.11	170,330.58	835,320.08	8,876,345.40
OCTOBER	2023								0.00
NOVEMBER	2023								0.00
DECEMBER	2023								0.00
JANUARY	2024								0.00
FEBRUARY	2024								0.00
MARCH	2024								0.00
APRIL	2024								0.00
MAY	2024								0.00
JUNE	2024								0.00

**ACCOUNTS PAYABLE (includes accrued payables)**

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2023	724,249.80	0.00	0.00	0.00	0.00	724,249.80
AUGUST	2023	1,354,803.00	0.00	0.00	0.00	0.00	1,354,803.00
SEPTEMBER	2023	1,403,432.00					1,403,432.00
OCTOBER	2023						0.00
NOVEMBER	2023						0.00
DECEMBER	2023						0.00
JANUARY	2024						0.00
FEBRUARY	2024						0.00
MARCH	2024						0.00
APRIL	2024						0.00
MAY	2024						0.00
JUNE	2024						0.00