

Chief Executive Officer  
Louis Ward, MHA



Board of Directors  
Beatriz Vasquez, PhD, President  
Abe Hathaway, Vice President  
Laura Beyer, Secretary  
Allen Albaugh, Treasurer  
Jeanne Utterback, Director

## Finance Committee Meeting Agenda

April 22, 2020 – 10:30 am

**Due to COVID-19 shelter in place orders and under the authority of the Governor's Executive Order N-29-20, this meeting will be conducted entirely by teleconference. No physical location will be available. Members of the public can attend and provide public comment via teleconference at the following link and number:**

Zoom Meeting: [LINK](#)

Zoom Call In Number: 1 669 900 9128, Meeting ID: 963 5813 6129

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

### Attendees

Abe Hathaway, Chair, Board Member  
Allen Albaugh, Board Member  
Louis Ward, CEO  
Travis Lakey, CFO

1	<b>CALL MEETING TO ORDER</b>			
2	<b>CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS</b>			<b>Approx. Time Allotted</b>
3	<b>APPROVAL OF MINUTES</b>			
3.1	Regular Meeting – March 25, 2020	<i>Attachment A</i>	<b>Action Item</b>	2 min.
4	<b>DEPARTMENT REPORTS/OTHER: WRITTEN REPORTS SUBMITTED, NO VERBAL REPORTS</b>			
4.1	Purchasing – Steve Sweet	<i>Attachment B</i>	Report	
4.2	Respiratory – David Ferrer	<i>Attachment C</i>	Report	
4.3	Social Services – Marinda May	<i>Attachment D</i>	Report	
4.4	Activities – Sondra Camacho	<i>Attachment E</i>	Report	
4.5	Staff Development – Brigid Doyle	<i>Attachment F</i>	Report	
4.6	Infection Control – Dawn Jacobson	<i>Attachment G</i>	Report	
5	<b>FINANCIAL REVIEWS/BUSINESS</b>			
5.1	March 2020 Financials	<i>Attachment H</i>	<b>Action Item</b>	5 min.
5.2	Accounts Payable (AP)/Accounts Receivable (AR)		<b>Action Item</b>	5 min.
5.3	CHFFA Financing Update		Report	5 min.
5.4	Paycheck Protection Program Update		Report	5 min.

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at [www.mayersmemorial.com](http://www.mayersmemorial.com).

5.5	Burney Health Clinic Contract Recommendation	<b>Attachment I</b>	<b>Action Item</b>	5 min.
5.6	Abraxas Energy Audit Review	<b>Attachment J</b>	Report	20 min.
5.7	Capital Expenditure Plan: : Review, Accept and Recommend to Regular Board Meeting	<b>Attachment K</b>	<b>Action Item</b>	5 min.
5.8	Scorecard Goals		Report	10 min.
6	<b>ADMINISTRATIVE REPORT</b>		Report	10 min.
7	<b>OTHER INFORMATION/ANNOUNCEMENTS</b>		Information	
8	<b>ADJOURNMENT:</b> Next Regular Meeting – May 27, 2020 Posted 4/17/2020			

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**Mayers Memorial Hospital District**

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Board of Directors  
**Finance Committee**  
**Minutes**

March 25, 2020 – 10:30 am  
Teleconference Call – FULLY Remote

*These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.*

- 1 **CALL MEETING TO ORDER:** Abe Hathaway called the meeting to order at 10:32 am on the above date.

**BOARD MEMBERS PRESENT:**

Abe Hathaway, Committee Chair  
Allen Albaugh, Board Member

**STAFF PRESENT:**

Travis Lakey, CFO  
Ryan Harris, COO  
Louis Ward, CEO  
Jessica DeCoito, Board Clerk

**ABSENT:**

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- 2 **CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS**

None

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- 3 **APPROVAL OF MINUTES**

3.1 A motion/second carried; committee members accepted the minutes of February 26, 2020

**Albaugh, Hathaway**

**All Approved  
Albaugh – Y  
Hathaway - Y**

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- 4 **DEPARTMENT REPORTS**

4.1 No department reports for March.

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- 5 **FINANCIAL REVIEWS**

5.1 **February 2020 Financials** – revenue has dropped due to current conditions; however, things are still ok for us. QAF payment came in. All COVID related expenses are being tracked for reimbursements at a later date. Discussion took place on employee situations with current conditions. Departments will see less volume because of COVID-19 conditions. Traveler/Registry expenses are down because a lot of folks have been hired on by MMHD. SNF days are up with 82 patients.

**Albaugh, Hathaway**

**All Approved  
Albaugh – Y  
Hathaway - Y**

5.2 **Accounts Payable (A/P)/Accounts Receivable (A/R)** – kudos given to where numbers are sitting.

5.3 **Burney Health Clinic Bid Recommendation for Award of Contract** – Trent Construction is the lowest, responsive and responsible bidder at \$2,033,000.00. Contingency to set in project is around 20%. The Finance Committee will recommend, for final approval, Trent Construction for award of contract to the Board Meeting on March 25<sup>th</sup> at 12:00 pm.

**Albaugh, Hathaway**

**All Approved  
Albaugh – Y  
Hathaway - Y**

5.4 **Clinic Financing** – CHFFA has a better rate and an easier approval process. 2% over 20 years but we would be self-funding anything over \$1,500,000.00. The Finance Committee will recommend, for final approval, we proceed with CHFFA Financing application for the Burney Clinic to the Board Meeting on March 25<sup>th</sup> at 12:00 pm.

**Albaugh, Hathaway**

**All Approved  
Albaugh – Y  
Hathaway - Y**

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- 6 **ADMINISTRATIVE REPORT** – health fair has been postponed. If COVID-19 enters into our area, we will see an increase in staff, shift hours, overtime, etc. Staff morale is great considering things. Business Office employees are working from home but we are seeing employees needing to come into facilities for hard copies. PPE is in need and we are searching for more supplies, just like every health care facility, but our stock is plenty and we monitor daily. SNF is not accepting additional patients at this time. We are limiting entrances and exits, traffic, and have planned routes for different departments into the facility. Employee screening is taking place as you enter into the facility. All potential COVID-19 patients are taken to the isolation trailer for screening. Specimens are collected and certain tests are analyzed here and if needed, a swab is taken for coronavirus and sent to on for testing to another facility on the advice/direction of Public Health. Shasta Co. has tested 89 individuals, and only 3 positive results out of that. One has fully recovered, one has passed away, and the other is in isolation. We have spoken with local clinics on process for sending patients here for testing/screening. Energy audit and HVAC projects were discussed. Hospitalists have been very beneficial to our facility, patients and staff.

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- 7 **OTHER INFORMATION/ANNOUNCEMENTS**

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8 **ADJOURNMENT – 11:45 pm**

Next Finance Committee Meeting: April 22, 2020 – Burney Boardroom

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Purchasing Report

Finance Committee: April 22, 2020

Daily Inventory Counts in all PPE storage locations

Burn Rate Calculator to estimate days on hand of PPE supplies

Constant search for PPE availability through various vendors

Regular ordering process we were doing daily

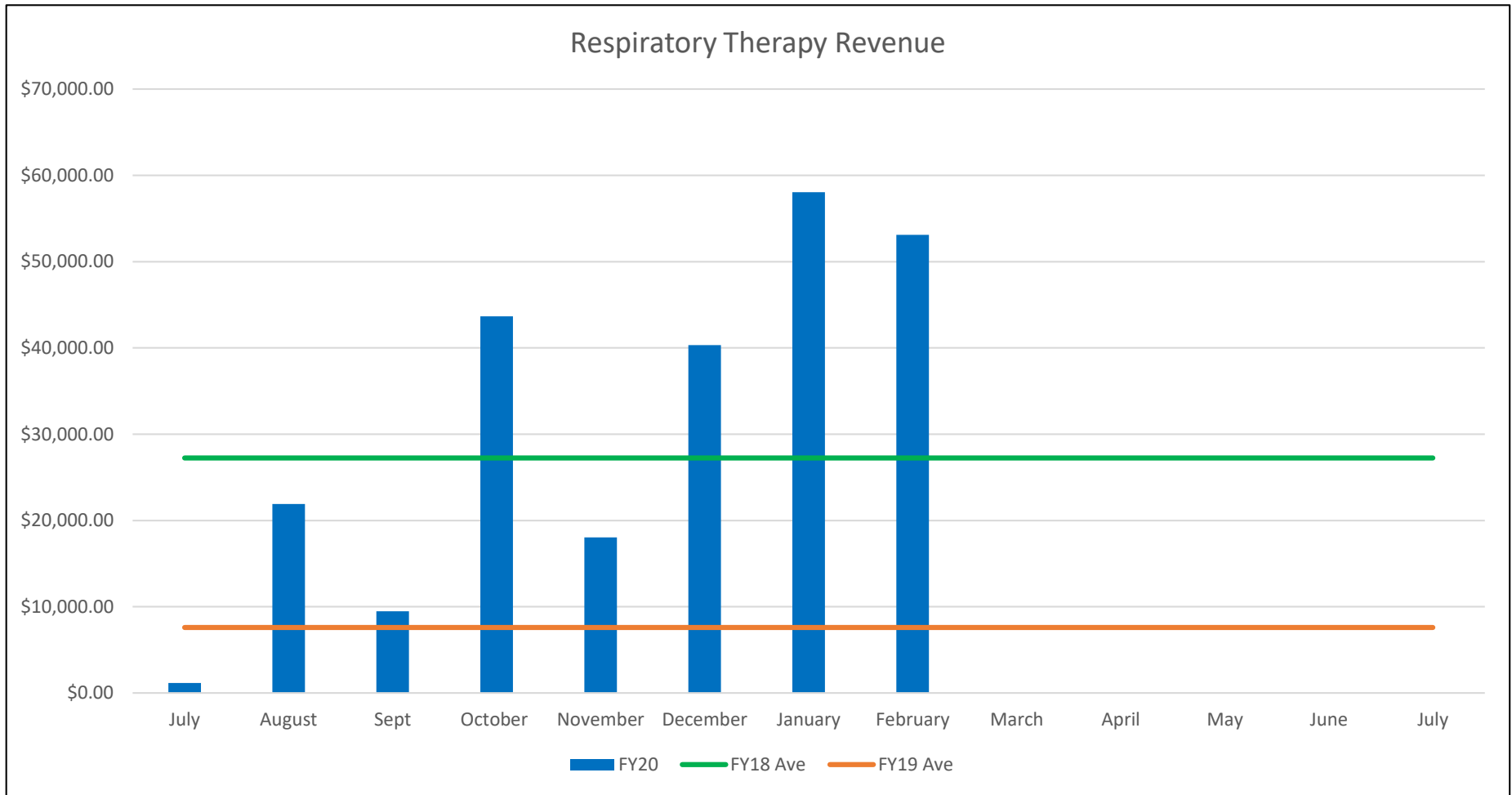
Maintaining stock of PPE supplies and acting as gatekeepers to reduce waste

Purchasing has restricted access to our supply rooms, so we are providing much more assistance in check out of supplies and delivery of supplies to each location to reduce the spread of germs around hospital

Moving our current purchasing location at Burney annex to an entire new room

Creating another utility room down our station 3 hall to prepare for a possible surge of patients within the coming weeks. Creating new Par sheets to stock as well as maintaining list of supplies in that new utility area.

One content training & virtual meeting to prepare for go live with new document sharing system



## **Acute/LTC Social Services Report**

**April 2020**

With the retirement of BJ in January, we have re-worked our social services department. We hired Steve Bevier as our social worker for the Burney Annex & I have taken LTC here in Fall River. We have found that having a designated social worker in each facility gives our residents and their families consistency as well as full time coverage at both facilities.

With COVID-19 and all that pandemic has brought, we have gotten creative in the ways our families connect with their loved ones. We have purchased Ipads & set up ZOOM calls for families to stay connected. We have also purchased 2 small tables and chairs for each facility that will allow families to talk with residents through the window. I am also sending a weekly newsletter to families that communicates any updates and changes. The families receive a text or email with a link that directs them to the letter.

Should you have any questions, please feel free to contact me. Thank you for your time.

## SNF ACTIVITY DEPARTMENT FINANCE REPORT

**MARCH 2020**

Continuing to enhance and grow...

- To improve the quality of care that we provide to our Residents we have hired two additional Activity aides and are currently fully staffed with a total of 7 activity aides and 1 Activity Director. We are Still looking for a van driver to accommodate clinical appointments outside of the facility.
- Progress had been made in the Music and Memory Program. 6 additional IPods and an iTunes card have been purchased to expand the program to lessen pain and discomfort and promote positive changes in mood.
- Senior T.V continues to add value to the residents offering movies played by request,"you tube videos", music, shout outs to staff, lunch menu for the Residents as well as reminders for current events.
- Aroma therapy by diffuser and scented lotion massages aide in reducing stress, agitation and anxiety.
- As more seniors are embracing technology 2 laptops and 3 tablets have been ordered to keep up with significant growth in the adoption of digital technology by our seniors.
- The Workability Program assists the youth to obtain future employment and offers the possibility for growing our own.
- Sky lights / panels have been added to the memory care unit to decrease stress, boost mood and lessen agitation
- Memory Care Unit dining room has been painted to stimulate and increase appetite. Plans have been made for the memory care activity room to soften the atmosphere with nature like wall coverings.
- Zoom video conferencing calls between Residents and their families have been effective in getting the face to face interaction during COVID 19.
- The planned farm day on April the 14th and car show in June have been temporarily put off until further notice due to COVID 19.
- Activity Director will resume the process of establishing a relationship and get needed training with prescription pets in Redding to reduce depression, stress and anxiety levels in our Residents after COVID 19 precautions end.
- Van outings play an important role in our Residents lives. Planned Trips to Lassen national park, fishing, fish hatchery, Casino and tours of our local area where some of our Residents spent their lives will resume after COVID 19 precautions are over.
- 3 portable DVD players used with head phones have been purchased for the Residents to lessen the stress of sharing one TV during the" in- room" precautions of COVID 19.
- In- room materials for the month of April such as simple seasonal arts & craft kits, Latch kits, crochet needles, punch balloons, earth day stress balls were purchased to lessen the negative effects of COVID 19 and social isolation.



# Mayers Memorial Hospital District

## Report to the Finance Committee

### ***Staff Development***

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The Clinical Nurse Educator (CNE) role was expanded to include the functions of the Director of Staff Development (DSD) role for recertification of CNA staff beginning in July 2019. The CNE attended 48 hours of training and is now certified as a Director of Staff Development. CNA staff are integral to the care of residents in the Long Term Care-Skilled Nursing and Memory Care Units. The California Department of Public Health oversees the recertification process and CNA staff must complete 48 hours of continuing education for successful recertification.

#### **Challenge noted:**

**CNA staff that are not recertified in a timely manner, have to be removed from the staffing matrix.** CNA recertification has proven to be a challenge for CNA staff at MMHD and is common in many SNF units. It has long been noted that CNA students and staff often have not received training in the process of certification and recertification, and rely heavily upon DSD staff to be successfully recertified. The CNA staff report that some training programs do not teach the process leading to confusion. CNA staff are able to understand and master the recertification process, which is a reflection of professionalism and autonomy. The CNA staff are needed at the bedside to provide high quality care to our residents and in the classroom to provide high quality training and education at the same time. The DSD plans and schedules class in collaboration with Nurse Leaders optimize attendance and prevent staffing shortages. In-service training sometimes takes staff away from the units. A rural setting makes it a further challenge when CNA staff have limited choices for in class experiences while at work, poor connectivity to the internet for web based learning outside of work, long commutes to work which limits their time, and desire to use time off to fulfill their family and community commitments.

#### **Solutions:**

**Increase the number of classes and increase the hours in each class.** The CNA 2020 calendar of in-service created with twice the number of monthly classes and the hours increased from 1-2 hours to 4-5 hours. This provides greater flexibility for scheduling and greater opportunities to meet the hours needed for recertification.

**Increase the CNA staffs ability to navigate Relias for approved learning.** CDPH allows CNA staff to complete 24 of the 48 hours online using a CDPH approved CEU provider. The purchase of Relias a web-based learning platform in 2019, which has CDPH approved courses for CNA recertification provides further flexibility for CNA staff to successfully fulfil requirements for recertification.

**Recertification Mentoring.** Identify the CNA staff who are recertifying in the next 90 days and reach out to them with a plan. The staff receive an email informing them of how many CEU's they have completed in the recertification period both in class and in the RLMS, with a recommendation plan for completing the required courses. The CNA is encouraged to meet in person or by phone, (sometimes an email is sufficient) with the DSD to formalize a plan if they do not communicate that they have successfully completed the recertification requirements. This is particularly valuable for new CNA's who have anxiety about the process. Teaching them the process, decreases self-reported anxiety and promotes feelings of professionalism. The CNA is supported to develop skills that increase confidence in their ability to manage this process.

**Recertification Training in New Employee Training.** New orientation includes the aforementioned recertification training/mentoring with new staff. A presentation showing all required documents, and describing and discussing the process has been met with great success and appreciation from the new staff. New CNA's in the orientation have shared that they had never seen the documents before and felt less anxious about the process.

**Fiscal Impact of Solution.** Anecdotally, there have been 3 CNA staff who state that without the training and support they would have not been prepared for recertification due to one or more knowledge deficits related to the process. When staff do not recertify in a timely manner they need to be replaced, by registry staff or overtime with impacts on the budget. CNA staff that have been encouraged to understand and own the process, cite increased feelings of accomplishment and decreased feelings of

The following Events, Activities and In-service's/Courses were held:

1. Relias Web Based Learning Platform continues to evolve and offer more and varied opportunities for training. In the past year, Relias content has been used in **“live events”** which confer CEU's that meet half of the credits required for CNA recertification.
2. Relias Competency Assessments are utilized to assess clinical staff during the pre-hire process. The CNE/DSD works with Nurse Leaders/Hiring Managers to develop an individualized orientation and training plan based on assessments.

3. Registry Staff that fulfill regulatory requirements by CDPH and TJC complete Relias Competency Assessments. The CNE/DSD works with Nurse Leaders/Registries to develop an individualized orientation and training plan based on assessments.
4. Certified Nursing Assistant; CNA's are required by Title 22 to attend 24 hours of In-Service Training per year of which the Dementia Specific/Reporting Elder Abuse and the Dietary In- Service trainings are mandatory . The following hours of in class training are on the calendar:

Six – 5-hour Dementia Specific Training/Reporting Elder and Dependent Adult Abuse  
Eighteen – 4-hour General In-Service courses

Six – 3-hour Dietary In-Service courses taught by Lani Martin, RD

16-hours of New Hire CNA Orientation required by CDPH classes as needed

#### Upcoming Departmental Activities:

- Schedule Department Leaders for training in the new “Clinical Solutions” component of Relias to assess competencies on current clinical staff in order to identify knowledge gaps
- Informed by the results of “Clinical Solutions Assessment’s” individuals training plans can be developed to close knowledge and skills gaps.
- Provide additional trainings that are driven by the interests and needs identified by staff.
- DSD has begun the process of qualifying as an Instructor in collaboration with the College of the Siskiyou’s CNA training program, which will increase staff and decrease overtime and registry use.
- Clinical Nurse Educator was working with nursing leaders in wound care and ED to plan “Skills Fair” (Target date in Spring 2020, now deferred).

Respectfully Submitted by: Brigid Doyle MSN, RN Clinical Nurse Educator/Director of Staff Development

# Infection control

## Financial Report 4/15/2020

Infection control is a non-revenue generating department. I am however working on some projects to keep us in line with regulations. I am currently studying for my certification in infection control per phase III of long term care changes. With our current situation with the Coronavirus I will have to wait to take the test. For now, I am concentrating on keeping up to date with changes in disinfection and PPE for the Coronavirus and helping out on Acute care as needed. I have been working with the county to hopefully change our TB testing policies to perform the test less frequently which will decrease costs. With the retail pharmacy, we can now bill insurance for the mandatory annual influenza vaccine to recoup some of our costs of the vaccine.

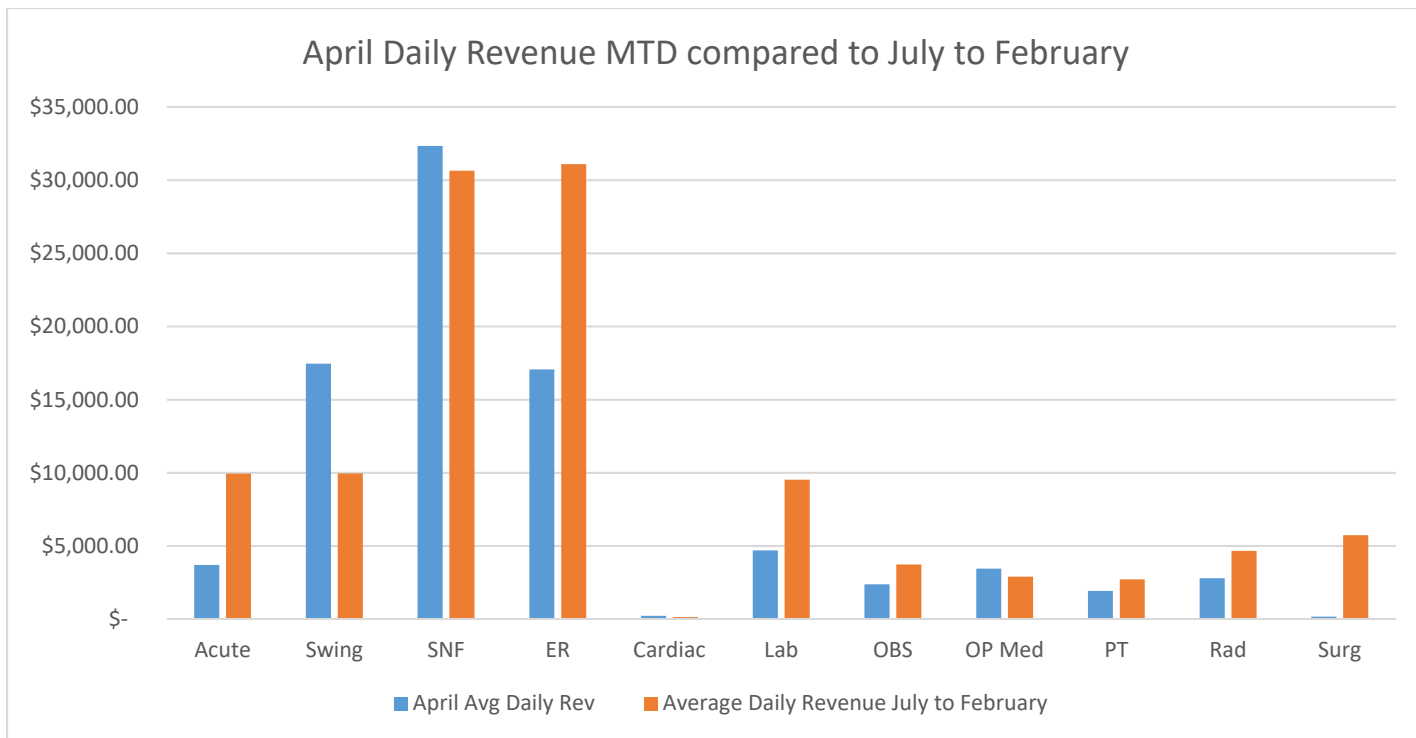
Dawn Jacobson, RN, Infection Control

## March FY 20 Finance Notes

<b>Summary of Financial Ratio</b>			
<b>Ratio</b>	<b>Period</b>	<b>YTD or Average where Applicable</b>	
<b>Cash on Hand</b>	<b>144</b>	<b>93</b>	<b>Average PY</b>
<b>Net Income</b>	<b>394,985</b>	<b>295,868</b>	<b>Average Monthly PY</b>
<b>Current Ratio</b>	<b>8.96</b>		<b>N/A</b>
<b>AR Days</b>	<b>50</b>	<b>68.4</b>	<b>Average PY</b>
<b>AP</b>	<b>440,325</b>	<b>307,859</b>	<b>Average PY</b>
<b>Daily Gross Revenue YE</b>	<b>98,469</b>	<b>112,632</b>	<b>Average this year</b>
<b>% of Gross Revenue Collected</b>	<b>61%</b>	<b>57%</b>	<b>PY Year End</b>

- Revenue is down 12% in March and 23% in April. This extrapolates into an eventual drop in collections of 472K for April and 258K for March. In May even if restrictions are lifted it will take time for patients to resume pre covid behaviors.

	<b>March</b>	<b>April Extrapolated from MTD info</b>	<b>Total</b>
<b>Total Reduction in Revenue</b>	<b>\$ 430,493.59</b>	<b>\$ 787,700.90</b>	<b>\$ 1,218,194.49</b>
<b>Reduction in Average Dail Revenue</b>	<b>12%</b>	<b>23%</b>	<b>18%</b>
<b>Total Expected Reduction in Collections (Cash)</b>	<b>\$ 258,296.15</b>	<b>\$ 472,620.54</b>	<b>\$ 730,916.69</b>



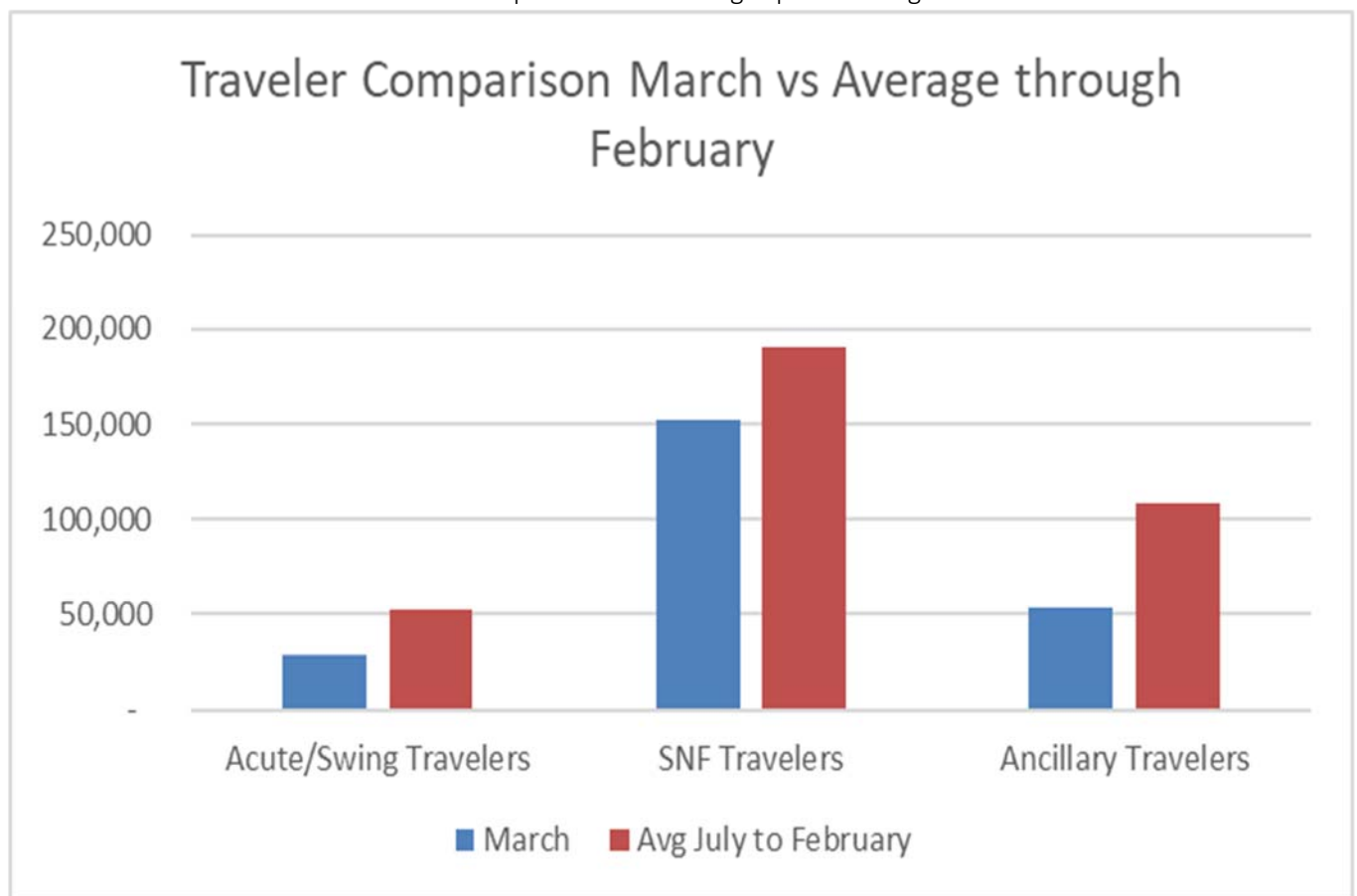
2. Expenses are up as we have increased nurse staffing, supplies and equipment preparing for a surge that hopefully never comes.
3. I'm working with Tri Counties and it's not looking positive on the Paycheck Protection Program as the federal government funds are pretty much depleted. We are hoping that there's more money put into the program. The hospital in Weaverville put in their application four days later than I did and their bank actually got their application processed so I am disappointed that ours could not do that for us.
4. I've set up a FEMA account and have been watching webinars so when this is over we can submit for some of our disaster costs. This will be a very lengthy process according to some of my counterparts at other facilities that have had to deal with FEMA in the past.
5. Partnership sent out rate range funds over a month early out of their own reserves before they received the federal funds. This is much appreciated and so far, they are the only Medi-Cal Managed Care entity in the state to do that.
6. Still working with CHFFA and USDA on the clinic financing and the approval from USDA for us to get additional financing.
7. Our Cost Report Settlement came in finally over 6 weeks later than normal.
8. Cash is going to drop as we are buying the CT and X-Ray and other equipment for the new hospital wing.
9. We received the Cares Act payment, which was 400K. This was the federal government's quick way to get payments to hospitals to help cover costs and drops in revenue.

#### Stats

1. Patient Days are down in March and YTD for Swing and Acute.
2. Skilled Days are up 2.4% YTD. Since adding mid-levels to round on patients daily and to review intakes our census has increased.
3. Surgery was down in March as we stopped doing elective surgeries half way through the month due to Covid concerns.
4. ER visits are down as they started to trail off towards the end of March.
5. OP Medical and PT continue to trail last year's numbers.
6. Cardiac Rehab numbers will be very low as halfway through March we decided to only see monitor patients.
7. Stats in general are going to be rough on next month's packet as you can see from the chart above that we are down in most services.

## Income Statement

1. Acute Revenue is down which corresponds with the days.
2. Skilled Nursing Revenue is up 32% based off a higher census and moving our charges closer but still lower than the state average for DPNFs.
3. Outpatient Revenue is down 22% in March based off the monthly average (1.8 million) for the first 8 months of fiscal 2020.
4. Contractuals are down for Care/Cal due to booking the HQAF payment. Next month they might actually be negative as we got the Rate Range payment in April.
5. Salaries are up 14.71% due to the new wage adjustments to stay ahead of minimum wage and RN market based changes.
6. Non-Productive Salaries are up due to sign on and retention bonuses for nurses and PTO Cash outs.
7. Supplies are up as we are stocking more and supplies have been more expensive in general. The basic facemasks have gone from 8 cents apiece to 49 cents.
8. Pro Fees are up as we have increased the wages for the ER Docs.
9. Travelers were down across the board compared to the average spend through the first 8 months.



10. Other Purchased Services are up for the month due to software subscription payments but down year to date 8.5%
11. Insurance is up due to market conditions and will be up more next year as we have had a couple of claims.
12. Rental lease is down 86.5% from last year but I do expect it to creep up as we are renting three ventilators.
13. Income from Operations is positive even though expenses are up and revenue is down due to the HQAF payment reducing contractuals.

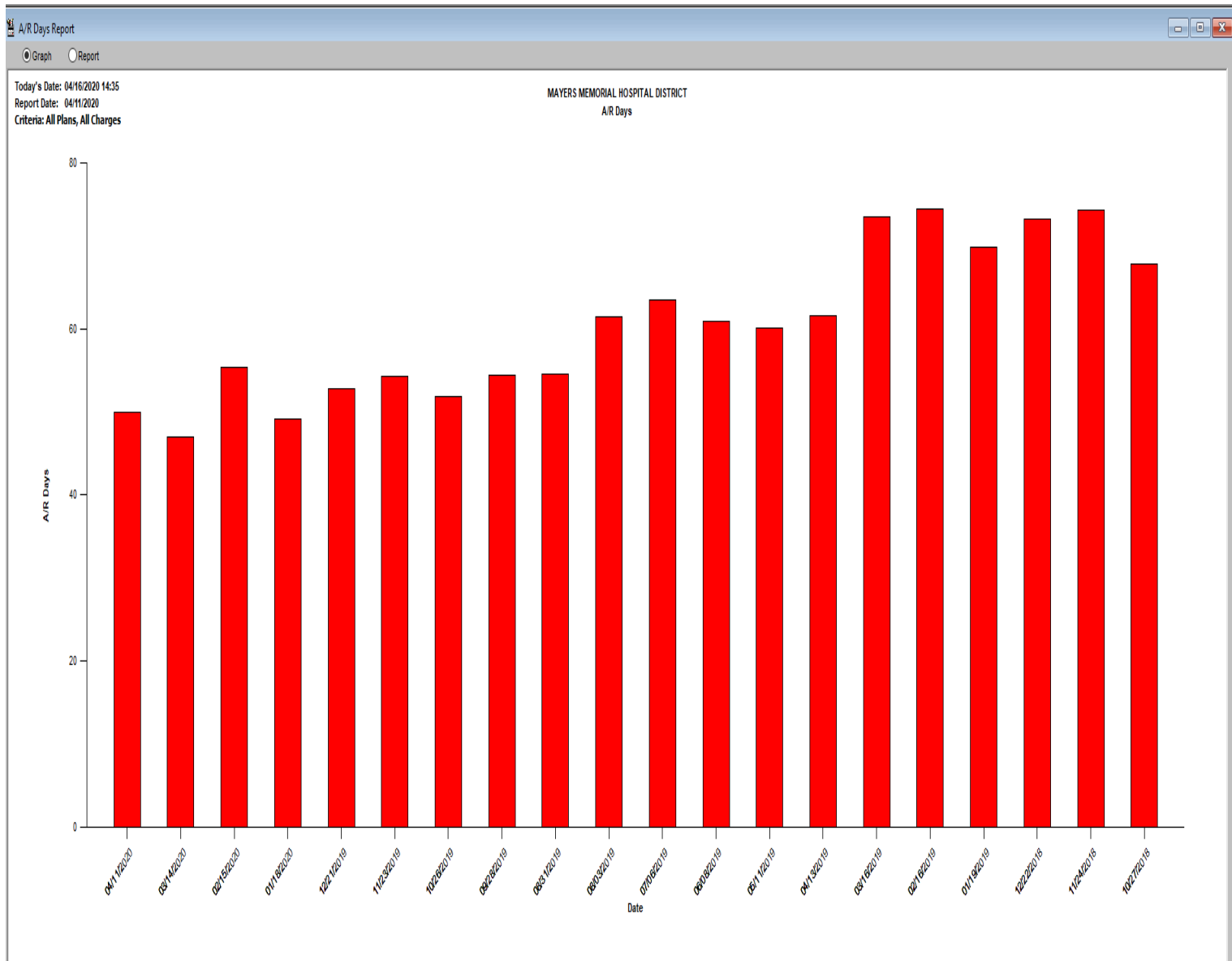
## Balance Sheet

1. Cash is up due to the HQAF payment.
2. Reserve Cash Restricted is down as USDA took their bi-annual payment on March 1<sup>st</sup>.

3. AR is down as revenue was lower in March and is being collected quicker.
4. AP was up due to some USDA related invoices.
5. The current portion of the Medicare/Medi-Cal Settlement is down as we paid the IGT portion of Rate Range in March.

Miscellaneous

1. I attached our last approved pay request by USDA.
2. We are currently doing an interim cost report with Medicare so we'll get a bump in rates and a settlement of around 500K since days are down and costs have been up. As slow as they processed the 19 cost report it might be June before we see settlement amount.
3. AR days ended at 50 which is great as they typically work their way back up to the mid 50's with all the SNF charges that add up during the month.







## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2020	2019			FYE 2020	FYE 2019		Increase Decrease %
<b>MARCH ACTUAL</b>	<b>MARCH ACTUAL</b>	Variance	<b>PATIENT REVENUE</b>	<b>YTD ACTUAL</b>	<b>YTD ACTUAL</b>	Variance	
258,135	530,918	(272,783)	Acute	3,364,200.90	3,778,637.48	(414,437)	-11.01%
1,081,897	800,567	281,330	Skilled Nursing	8,791,577	6,645,848	2,145,729	32.32%
127,821	326,116	(198,295)	Inpatient Ancillary	1,906,205	1,632,140	274,065	16.82%
-	1,174	(1,174)	Acute	(1,836)	7,110	(8,946)	
			Skilled Nursing				
1,467,853	1,658,776	(190,923)	Total Inpatient Revenue	14,060,147	12,063,736	1,996,412	16.52%
1,628,329	1,797,487	(169,158)	Total Outpatient Revenue	16,618,730	16,263,636	355,094	2.22%
3,096,182	3,456,263	(360,081)	<b>Total Patient Revenue</b>	<b>30,678,877</b>	<b>28,327,371</b>	<b>2,351,506</b>	<b>8.32%</b>
			<b>DEDUCTIONS FROM REVENUE</b>				
98,423	152,182	53,759	Contractuals - Care/Cal	6,424,989	5,284,682	(1,140,307)	
162,839	97,828	(65,011)	Contractuals - PPO	1,038,044	921,552	(116,492)	
9,247	0	(9,247)	Charity and Write Offs	115,447	0	(115,447)	
34,826	68,630	33,804	Admin Adjmts/Emp Discounts	437,063	918,025	480,962	
85,040	388,195	303,154	Provision for Bad Debts	538,744	883,862	345,119	
390,376	706,835	316,458	<b>Total Deductions</b>	<b>8,554,286</b>	<b>8,008,121</b>	<b>(546,165)</b>	
58,616	24,990	33,626	Other Operating Revenues	326,035	274,205	51,830	
2,764,421	2,774,418	(9,997)	<b>Net Revenue</b>	<b>22,450,626</b>	<b>20,593,455</b>	<b>1,857,171</b>	
			<b>OPERATING EXPENSES</b>				
972,747	816,931	(155,816)	Productive Salaries	7,921,627	6,873,502	(1,048,125)	-15.21%
91,150	131,674	40,524	Non-Productive Salaries	995,559	864,338	(131,221)	-15.21%
298,546	282,750	(15,796)	Employee Benefits	2,235,600	2,284,095	48,495	2.12%
278,528	217,512	(61,016)	Supplies	2,199,023	2,049,837	(149,185)	-7.31%
171,414	134,776	(36,637)	Professional Fees	1,319,839	1,306,907	(12,932)	-1.01%
28,511	35,044	6,533	Acute/Swing Travelers	449,910	534,734	84,824	15.92%
152,163	97,152	(55,011)	SNF Travelers	1,677,505	1,409,532	(267,973)	-19.01%
53,410	112,912	59,502	Ancillary Travelers	925,265	751,072	(174,192)	-23.21%
204,222	156,407	(47,815)	Other Purchased Services	1,362,843	1,489,002	126,160	8.52%
27,746	43,247	15,501	Repairs	194,248	319,952	125,705	39.32%
54,787	49,293	(5,493)	Utilities	491,789	400,721	(91,068)	-22.71%
22,191	19,799	(2,392)	Insurance	213,061	178,982	(34,079)	-19.01%
49,989	50,754	766	Other	495,201	571,972	76,770	13.42%
72,529	72,608	79	Depreciation	687,689	624,291	(63,398)	-10.21%
-	0	0	Bond Repayment Insurance	-	0	0	
17,911	17,911	0	Bond Repayment Interest	161,197	161,197	0	.02%
2,353	1,665	(687)	Interest	20,792	17,052	(3,740)	-21.91%
8,342	10,783	2,441	Rental - Lease	26,160	194,467	168,307	86.52%
2,506,537	2,251,219	(255,319)	<b>Total Operating Expense</b>	<b>21,377,308</b>	<b>20,031,654</b>	<b>(1,345,653)</b>	<b>-6.71%</b>
257,884	523,200	(265,315)	<b>Income From Operations</b>	<b>1,073,318</b>	<b>561,801</b>	<b>511,517</b>	
			<b>NON-OPERATING REVENUE AND EXPENSE</b>				
264,276	149,225	115,051	Non-Operating Revenue	3,270,262	1,428,323	1,841,939	
-	0	0	Interest Income	89,935	0	89,935	
102,553	0	(102,553)	Non-Operating Expense	885,646	0	(885,646)	
161,722	149,225	12,498	<b>Total Non-Operating</b>	<b>2,474,552</b>	<b>1,428,323</b>	<b>1,046,228</b>	
419,606	672,424	(252,818)	<b>NET INCOME</b>	<b>3,547,870</b>	<b>1,990,124</b>	<b>1,557,746</b>	

## Balance Sheet

	<b>MARCH 2020</b>	<b>FEBRUARY 2020</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	2,061,274	115,579
Reserve Cash (unrestricted)	9,220,952	9,220,952
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,505,113	1,789,095
Accounts Receivable	5,260,621	5,486,875
County Treasury receivable	367,598	271,702
Less: Reserve for Uncollectibles	(644,939)	(593,448)
Reserve for Medicare/Medi-Cal	(1,436,896)	(1,383,944)
Inventories	232,033	228,447
Accounts Receivable - Other	1,007,611	3,666,492
Prepaid Expenses	464,760	485,152
Medicare/Medi-Cal Settlement	4,646,876	4,310,517
<b>TOTAL CURRENT ASSETS</b>	<b>22,685,003</b>	<b>23,597,420</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	753,510	753,510
Building and Fixed Equipment	12,266,274	12,266,274
Equipment	12,663,317	12,663,317
Construction in Progress (other)	1,809,609	1,760,998
Hospital expansion	18,024,414	17,886,990
Less: Reserve for Depreciation	(22,022,437)	(21,947,101)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>23,494,687</b>	<b>23,383,988</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	700	700
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	0	0
G.O. Bond - issue / discount / cost	6,826	6,826
<b>TOTAL OTHER ASSETS</b>	<b>7,526</b>	<b>7,526</b>
<b>TOTAL ASSETS</b>	<b>46,187,217</b>	<b>46,988,934</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	440,325	232,359
Accrued Payroll	403,137	366,720
Accrued Payroll Taxes	8,123	6,140
Accrued Vacation & Holiday	624,664	605,175
Accrued Health Insurance	40,505	38,720
Accrued Interest	(305,724)	(39,652)
PRIME PLAN	0	0
HQAF	0	0
IGT (TRAD/PHP)	0	0
NOTES & LOANS PAYABLE	74,700	74,700
Current Portion of Medicare/Medi-Cal Settlement	1,244,389	2,753,180
<b>TOTAL CURRENT LIABILITIES</b>	<b>2,530,120</b>	<b>4,037,342</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,189,599	1,189,599
Capital Leases / Settlement pymt		
Leases	18,473	20,496
GO BOND SERIES B & REFUNDING	19,180,803	18,903,790
<b>TOTAL LONG-TERM DEBT</b>	<b>20,388,875</b>	<b>20,113,885</b>
<b>FUND EQUITY</b>	<b>23,268,222</b>	<b>22,837,707</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>46,187,216.63</b>	<b>46,988,934</b>
<b>CURRENT RATIO:</b>	<b>8.97</b>	<b>5.84</b>

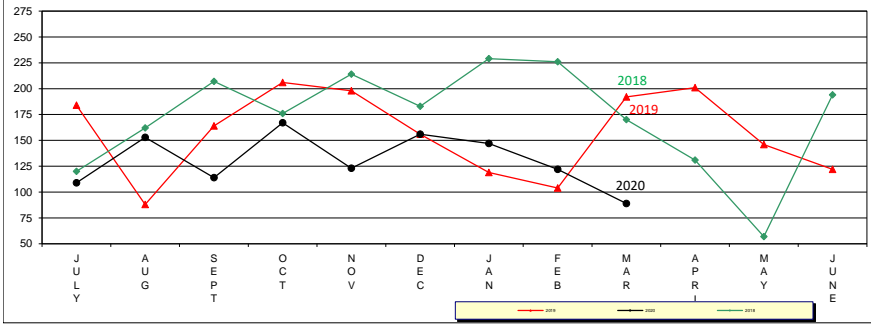
**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2020

DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
July 31, 2019	3,556,341.05	114,720.68	2,690,416.65	0.00	532,330.11	71,243.08	2,086,843.46	1,519,295.78	2,643.45
August 31, 2019	3,709,166.13	119,650.52	2,049,414.19	0.00	9,147.05	146.65	2,040,120.49	2,256,790.23	230.60
September 30, 2019	3,401,558.45	113,385.28	1,823,357.81	0.00	837.32	0.00	1,822,520.49	160,438.17	8,220.84
October 31, 2019	3,717,781.06	119,928.42	2,490,793.73	0.00	29,321.61	167,138.78	2,294,333.34	2,157,669.65	2,463.04
November 30, 2019	3,072,030.94	102,401.03	2,864,409.03	0.00	675,041.71	61,175.42	2,128,191.90	789,474.80	12,400.00
December 31, 2019	3,231,550.89	104,243.58	2,540,027.36	0.00	528,982.58	12,205.23	1,998,839.55	2,142,112.77	5,144.50
January 30, 2020	3,440,833.43	110,995.63	2,421,535.93	0.00	388,676.88	17,006.03	2,015,853.02	1,132,448.96	6,478.27
February 28, 2020	3,240,532.31	115,733.30	2,094,838.28	0.00	96,141.01	1,203.35	1,997,493.92	1,844,585.44	1,718.30
March 30, 2020	3,052,554.14	98,469.49	5,609,743.45	0.00	116,462.35	3,358,986.58	2,134,294.52	1,262,445.48	0.00
April 29, 2020	0.00		0.00	0.00	0.00	0.00		0.00	0.00
May 30, 2020	0.00		0.00	0.00	0.00	0.00		0.00	0.00
June 29, 2020	0.00		0.00	0.00	0.00	0.00		0.00	0.00
<b>YTD TOTAL</b>	<b>30,422,348.40</b>	<b>111,058.66</b>	<b>24,584,536.43</b>	<b>0.00</b>	<b>2,376,940.62</b>	<b>3,689,105.12</b>	<b>18,518,490.69</b>	<b>13,265,261.28</b>	<b>39,299.00</b>

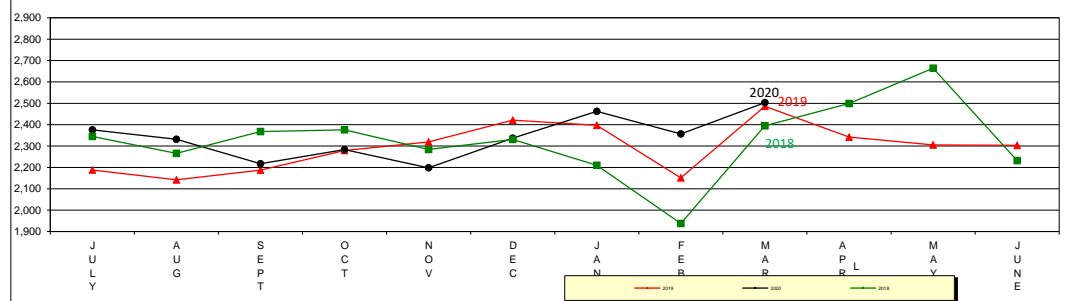
<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	MARCH \$ OUTSTANDING	MARCH DAYS OUT	FEBRUARY DAYS OUT	JANUARY DAYS OUT		MARCH	FEBRUARY	JANUARY	3 MONTH AVERAGE
MEDICARE	1,383,573.19	30.31	36.09	39.12	MEDICARE	34.07%	41.94%	41.35%	39.12%
MEDI - CAL	2,033,232.91	43.24	41.18	44.46	MEDI - CAL	47.42%	43.04%	44.52%	44.99%
THIRD PARTY	1,247,161.49	90.69	100.16	95.96	THIRD PARTY	15.62%	13.38%	11.98%	13.66%
PRIVATE	681,159.21				PRIVATE	2.89%	1.64%	2.15%	2.23%
<b>LTC ONLY (INCLUDE)</b>	<b>1,389,148.83</b>	<b>44.05</b>	<b>46.49</b>	<b>50.02</b>					
<b>OVERALL</b>	<b>5,345,126.80</b>	<b>49.97</b>	<b>51.13</b>	<b>56.92</b>					

## MAYERS MEMORIAL HOSPITAL DISTRICT

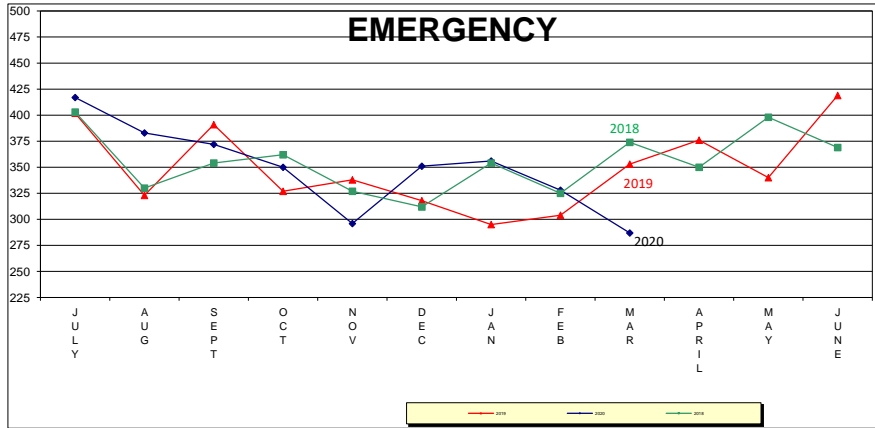
### ACUTE / SWING PATIENT DAYS



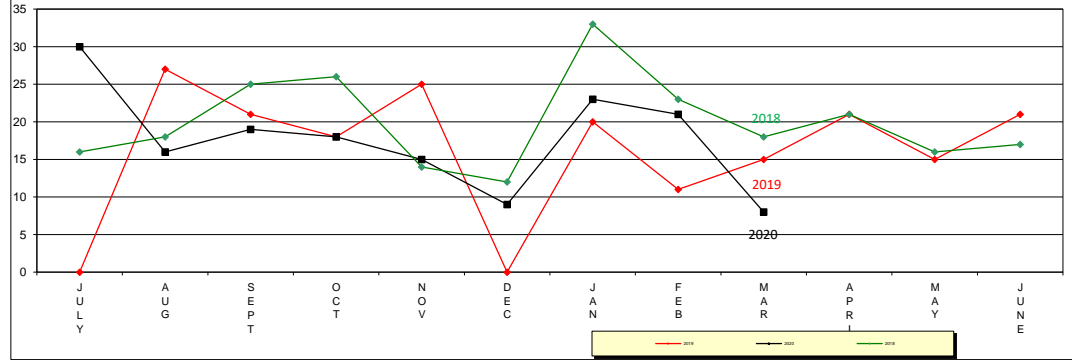
### SNF PATIENT DAYS



### EMERGENCY



### SURGERY / OUTPATIENT PROCEDURES





**MAYERS MEMORIAL HOSPITAL  
2018-2019 OPERATING ACTUAL**

	<u>July-18</u>	<u>AUG</u>	<u>SEPT</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>Jan-19</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	YEAR TO DATE 6/30/2019 <u>ACTUAL</u>	12/31/2018 <u>ACTUAL</u>
<b>Operating Revenue:</b>														
Routine														
Acute	480,161	234,242	424,733	533,996	532,129	405,050	327,927	309,480	530,918	528,554	367,439	327,074	5,001,704	3,778,637
SNF	708,575	689,540	701,524	744,383	749,986	771,745	780,542	698,987	800,567	756,446	748,897	740,371	8,891,561	6,645,848
Ancillary														
Acute	171,679	120,315	172,319	207,781	206,795	134,701	152,478	139,956	326,116	188,491	151,675	140,793	2,113,098	1,632,140
SNF	1,646	1,160	1,039	1,537	0	43	(43)	554	1,174	(1,306)	0	0	5,804	7,110
Outpatient	1,911,737	1,859,812	1,900,553	1,926,884	1,859,476	1,431,351	1,796,116	1,780,220	1,797,487	2,101,853	1,927,851	1,949,497	22,242,837	16,263,636
	3,273,798	2,905,069	3,200,168	3,414,580	3,348,386	2,742,891	3,057,019	2,929,197	3,456,263	3,574,038	3,195,861	3,157,734	38,255,004	28,327,371
<b>Less Deductions:</b>														
Contractuals - Care/Cal	724,965	536,153	787,220	853,289	816,070	665,338	394,427	355,038	152,182	793,196	1,075,652	880,747	8,034,278	5,284,682
Contractuals - PPO	126,488	102,308	84,540	166,151	87,059	93,870	99,802	63,506	97,828	102,984	124,390	118,760	1,267,687	921,552
Charity Care & Write off	0	0	0	0	0	0	0	0	0	375	0	13,892	14,267	0
Other Contractual write offs	49,804	38,987	45,162	342,553	182,492	58,083	115,999	16,314	68,630	62,575	60,008	46,044	1,086,653	918,025
Provision For Bad Debts	95,004	151,235	14,672	16,921	63,878	49,875	108,450	(4,366)	388,195	26,235	(53,194)	(64,673)	792,230	883,862
Total Deductions	996,261	828,682	931,595	1,378,914	1,149,498	867,166	718,678	430,491	706,835	985,365	1,206,858	994,770	11,195,114	8,008,121
													0	0
Other Revenue	(4,019)	40,670	(10,764)	126,488	17,865	19,073	22,491	37,411	24,900	79,415	111,991	16,361	481,972	274,205
Net Revenue	2,273,519	2,117,057	2,257,808	2,162,154	2,216,753	1,894,798	2,360,832	2,536,116	2,774,418	2,668,087	2,100,995	2,179,325	27,541,862	20,593,455
<b>Operating Expenses:</b>														
Salaries - Productive	728,137	790,634	740,382	825,433	739,170	778,494	719,790	734,529	816,931	784,748	824,535	777,605	9,260,389	6,873,502
Salaries - Non-productive	95,139	74,530	128,991	77,874	89,321	73,274	123,285	70,249	131,674	79,820	77,545	97,282	1,118,985	864,338
Employee Benefits	242,259	238,930	285,341	241,322	241,924	233,044	265,621	252,903	282,750	243,239	206,308	250,795	2,984,437	2,284,095
Supplies	239,458	240,538	233,565	259,509	232,863	211,207	203,384	211,802	217,512	213,824	385,068	279,485	2,928,214	2,049,837
Professional Fees	164,116	142,974	162,460	144,302	139,185	132,905	131,988	154,202	134,776	153,500	37,094	249,404	1,746,905	1,306,907
Acute/Swing travelers	29,855	37,206	52,227	65,364	34,932	113,862	84,351	81,894	35,044	126,080	72,653	74,378	807,844	534,734
SNF travelers	162,723	149,690	156,929	158,148	77,170	261,752	175,103	170,863	97,152	243,759	204,400	207,864	2,065,555	1,409,532
Ancillary travelers	75,318	68,085	70,196	68,695	42,760	59,631	115,405	138,071	112,912	132,968	84,591	130,501	1,099,133	751,072
Other Purchased Services	147,675	131,845	186,443	166,961	106,352	298,185	172,298	122,836	156,407	181,266	130,305	165,788	1,966,361	1,489,002
Repairs & Maintenance	34,343	47,928	29,183	36,268	36,591	23,916	43,430	25,047	43,247	49,232	10,185	31,752	411,121	319,952
Utilities	44,247	45,418	46,116	37,043	40,891	43,129	48,257	46,328	49,293	28,834	41,069	59,966	530,591	400,721
Insurance	19,849	19,799	19,799	19,799	19,799	20,539	19,799	19,799	19,799	19,799	19,799	6,780	225,360	178,982
Other Expense	53,881	48,558	63,509	64,381	80,608	67,271	86,248	56,762	50,754	82,458	51,438	(65,961)	639,907	571,972
Depreciation	67,117	67,092	67,092	66,872	67,805	67,346	72,920	75,439	72,608	73,836	73,836	73,198	845,161	624,291
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	161,197
Interest	2,022	1,673	1,767	2,081	2,140	1,800	1,424	2,480	1,665	1,681	1,910	1,836	22,478	17,052
Rent/Lease Equipment	13,553	3,616	41,685	48,559	21,528	15,730	25,975	13,039	10,783	10,837	7,488	3,891	216,682	194,467
Total Operating Expense	2,137,602	2,126,426	2,303,597	2,300,522	1,990,951	2,419,997	2,307,187	2,194,154	2,251,219	2,443,792	2,246,133	2,362,475	27,084,053	20,031,654
Net Operating Rev over Expense	135,917	(9,369)	(45,789)	(138,368)	225,802	(525,199)	53,644	341,963	523,200	224,296	(145,138)	(183,150)	457,809	561,801
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,542,337	193,831	98,632	3,263,123	1,428,323
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	0	0	0	0	0	0	0	0	0	4,450	12,760	9,410	26,620	0
Total Non-Operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,537,886	181,071	89,222	3,236,504	1,428,323
Net Revenue over Expense	307,207	95,087	106,084	(495)	400,792	(362,327)	191,517	579,835	672,424	1,762,182	35,934	(93,927)	3,694,313	1,990,124

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED MARCH 20

FISCAL 2020

FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

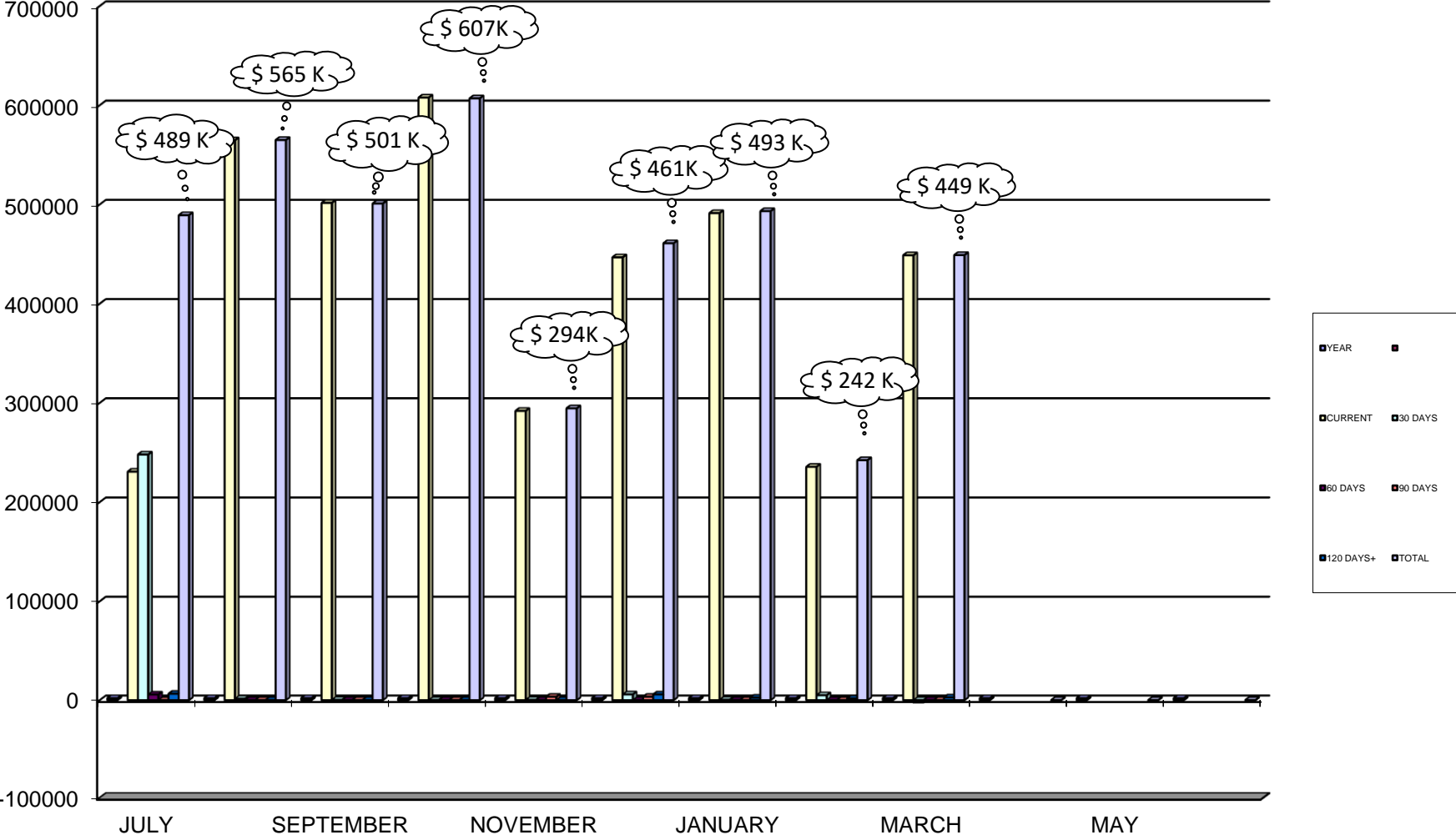
	MARCH 20	MARCH 19	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,364,201	\$ 3,778,637	(414,436.58)	-11%
SNF	\$ 8,791,577	\$ 6,645,848	2,145,729.34	32%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,906,205	1,632,140	274,064.85	17%
SNF	(1,836)	7,110	(8,945.90)	-126%
Outpatient Revenue	16,618,730	16,263,636	355,093.93	2%
Total Gross Revenue	\$ 30,678,877	\$ 28,327,371	2,351,505.64	8%

ACTUAL YTD      ACTUAL YTD

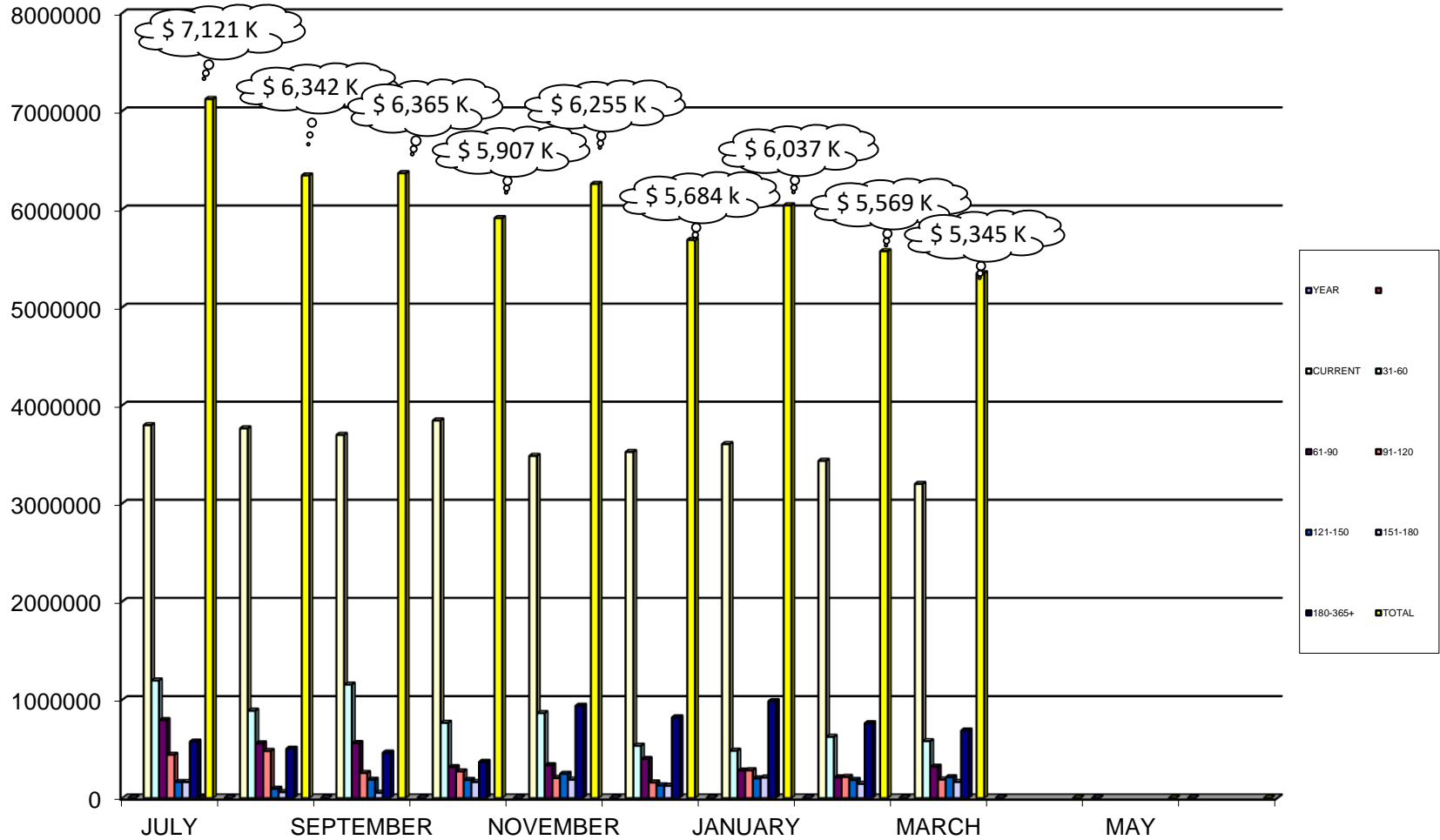
<u>Statistics</u>	MARCH 20	MARCH 19	<u>Variance</u>	<u>Variance %</u>
Patient Days	22,245	21,981	264	1.2%
Outpatient Services	1,269	1,558	(289)	-19%
Labs	5,989	7,050	(1,061)	-15%
Imaging	3,752	3,694	58	2%
Hospice	850	1,047	(197)	-19%
PT	1,910	2,356	(446)	-19%



# ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE



## ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2019	3,795,790.54	1,194,231.78	792,401.42	439,956.97	162,696.94	162,277.73	573,262.54	7,120,617.92
AUGUST	2019	3,763,568.76	887,657.04	555,689.60	478,849.52	94,546.40	60,440.10	501,339.09	6,342,090.51
SEPTEMBER	2019	3,696,717.18	1,153,525.95	558,993.77	255,022.67	186,505.56	53,001.37	461,687.93	6,365,454.43
OCTOBER	2019	3,843,468.49	765,008.21	314,961.93	270,472.85	183,433.85	162,269.87	367,849.83	5,907,465.03
NOVEMBER	2019	3,482,599.26	863,579.00	333,588.30	203,816.58	246,923.83	187,471.54	937,518.01	6,255,496.52
DECEMBER	2019	3,522,929.57	532,515.54	396,873.70	158,196.05	129,038.12	125,584.34	819,770.64	5,684,907.96
JANUARY	2020	3,603,100.65	481,228.83	278,901.17	282,754.83	199,624.98	207,985.38	983,851.80	6,037,447.64
FEBRUARY	2020	3,432,769.55	622,757.62	209,940.36	214,711.70	184,216.30	144,169.39	760,800.88	5,569,365.80
MARCH	2020	3,197,426.50	578,265.02	319,037.03	188,511.67	211,726.11	164,092.03	686,068.44	5,345,126.80
APRIL	2020								0.00
MAY	2020								0.00
JUNE	2020								0.00

## ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2019	230,706.24	247,961.95	5,729.21	(1,724.24)	6,530.97	489,204.13
AUGUST	2019	564,652.09	1,382.95	0.00	0.00	(1,030.43)	565,004.61
SEPTEMBER	2019	501,593.80	279.78	0.00	0.00	(924.03)	500,949.55
OCTOBER	2019	607,759.46	131.93	0.00	0.00	(924.03)	606,967.36
NOVEMBER	2019	291,983.34	243.41	(151.60)	3,404.04	(924.03)	294,555.16
DECEMBER	2019	446,721.67	5,853.00	(837.00)	3,404.04	5,810.97	460,952.68
JANUARY	2020	491,253.17	348.99	20.90	(837.00)	2,480.01	493,266.07
FEBRUARY	2020	235,600.59	5,018.31	0.00	0.00	1,643.01	242,261.91
MARCH	2020	448,784.56	(2,383.87)	(171.11)	0.00	2,749.14	448,978.72
APRIL	2020						0.00
MAY	2020						0.00
JUNE	2020						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	0.00	0.00	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b> <b><u>cash collections</u></b>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	0.00	0.00	0.00	18,244,989.43
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	0.00	0.00	0.00	52,367.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	54,237.08
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	0.00	0.00	0.00	178,960.56
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	0.00	0.00	0.00	3,527,669.55
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	0.00	0.00	544,248.67
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	0.00	30,493.71
MISC (REBATES/REIMB ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	0.00	0.00	0.00	1,245,351.40
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,412,554.22</b>	<b>3,668,522.44</b>	<b>2,995,167.40</b>	<b>2,976,538.75</b>	<b>2,864,409.03</b>	<b>3,466,312.15</b>	<b>3,144,906.43</b>	<b>2,094,838.28</b>	<b>5,886,756.38</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>30,510,005.08</b>
<b><u>EXPENSES</u></b>													<b><u>YTD total</u></b> <b><u>expenses</u></b>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	0.00	0.00	0.00	20,670,817.56
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	0.00	0.00	0.00	7,590,378.96
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	0.00	0.00	0.00	2,891,833.00
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	18,743.22
<b><u>TOTAL EXPENSES</u></b>	<b>3,114,155.76</b>	<b>4,495,160.58</b>	<b>4,142,322.28</b>	<b>2,592,231.81</b>	<b>3,730,821.73</b>	<b>3,186,309.48</b>	<b>4,617,779.69</b>	<b>2,372,810.84</b>	<b>4,447,089.75</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>32,698,681.92</b>
<b><u>collections less expenses</u></b>	<b>298,398.46</b>	<b>(826,638.14)</b>	<b>(1,147,154.88)</b>	<b>384,306.94</b>	<b>(866,412.70)</b>	<b>280,002.67</b>	<b>(1,472,873.26)</b>	<b>(277,972.56)</b>	<b>1,439,666.63</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>(2,188,676.84)</b>
													<b><u>average</u></b> <b><u>ending balance</u></b>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	0.00	0.00	0.00	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
<b>TOTAL COLLECTIONS</b>	<b>2,268,794.86</b>	<b>2,955,231.43</b>	<b>2,187,710.19</b>	<b>2,084,413.15</b>	<b>3,974,353.71</b>	<b>1,787,833.00</b>	<b>2,341,321.67</b>	<b>4,645,911.52</b>	<b>3,001,841.98</b>	<b>4,180,660.03</b>	<b>12,027,329.31</b>	<b>2,868,571.18</b>	<b>44,323,972.03</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b>TOTAL EXPENSES</b>	<b>2,699,605.86</b>	<b>2,784,499.15</b>	<b>2,549,608.57</b>	<b>2,365,618.46</b>	<b>2,775,880.06</b>	<b>2,629,471.12</b>	<b>2,844,546.71</b>	<b>5,607,409.61</b>	<b>2,347,513.65</b>	<b>5,253,756.50</b>	<b>3,331,600.01</b>	<b>558,996.22</b>	<b>35,748,505.92</b>
<b>collections less expenses</b>	<b>(430,811.00)</b>	<b>170,732.28</b>	<b>(361,898.38)</b>	<b>(281,205.31)</b>	<b>1,198,473.65</b>	<b>(841,638.12)</b>	<b>(503,225.04)</b>	<b>(961,498.09)</b>	<b>654,328.33</b>	<b>(1,073,096.47)</b>	<b>8,695,729.30</b>	<b>2,309,574.97</b>	<b>8,575,466.12</b>
													<b>average</b>
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017					2018						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	0.00	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
<b>TOTAL COLLECTIONS</b>	<b>1,546,588.48</b>	<b>1,838,495.44</b>	<b>8,206,693.16</b>	<b>5,315,451.34</b>	<b>1,979,360.32</b>	<b>2,689,483.52</b>	<b>2,561,209.47</b>	<b>1,809,184.12</b>	<b>2,563,741.29</b>	<b>1,830,987.79</b>	<b>2,720,595.36</b>	<b>5,430,362.98</b>	<b>38,492,153.27</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>2,209,121.28</b>	<b>3,040,147.78</b>	<b>8,561,717.80</b>	<b>2,011,113.38</b>	<b>1,930,554.93</b>	<b>2,260,994.69</b>	<b>2,511,173.61</b>	<b>1,911,845.45</b>	<b>3,247,574.60</b>	<b>2,400,308.41</b>	<b>2,923,640.11</b>	<b>2,824,979.18</b>	<b>35,833,171.22</b>
<b>collections less expenses</b>	<b>(662,532.80)</b>	<b>(1,201,652.34)</b>	<b>(355,024.64)</b>	<b>3,304,337.96</b>	<b>48,805.39</b>	<b>428,488.83</b>	<b>50,035.86</b>	<b>(102,661.33)</b>	<b>(683,833.31)</b>	<b>(569,320.62)</b>	<b>(203,044.75)</b>	<b>2,605,383.80</b>	<b>2,658,982.05</b>
													<b>average</b>
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<b><u>CASH COLLECTIONS</u></b>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<b><u>TOTAL COLLECTIONS</u></b>	<b>2,273,299.52</b>	<b>1,715,186.91</b>	<b>2,211,884.21</b>	<b>2,000,796.32</b>	<b>2,999,793.95</b>	<b>1,883,613.24</b>	<b>4,597,719.84</b>	<b>2,949,567.41</b>	<b>1,933,456.40</b>	<b>1,756,442.43</b>	<b>2,196,499.12</b>	<b>2,605,489.21</b>	<b>29,123,748.56</b>
													<u>YTD total</u>
<b><u>EXPENSES</u></b>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>TOTAL EXPENSES</u></b>	<b>2,082,586.84</b>	<b>1,876,256.54</b>	<b>2,023,776.26</b>	<b>3,239,033.11</b>	<b>2,751,298.70</b>	<b>2,036,104.69</b>	<b>2,086,555.78</b>	<b>1,980,512.46</b>	<b>2,014,476.41</b>	<b>1,975,178.94</b>	<b>2,159,439.22</b>	<b>2,171,786.28</b>	<b>26,397,005.23</b>
<b><u>collections less expenses</u></b>	<b>190,712.68</b>	<b>(161,069.63)</b>	<b>188,107.95</b>	<b>(1,238,236.79)</b>	<b>248,495.25</b>	<b>(152,491.45)</b>	<b>2,511,164.06</b>	<b>969,054.95</b>	<b>(81,020.01)</b>	<b>(218,736.51)</b>	<b>37,059.90</b>	<b>433,702.93</b>	<b>2,726,743.33</b>
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
<b>CASH COLLECTIONS</b>													<b>YTD total</b>
													<b>cash collections</b>
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
<b>TOTAL COLLECTIONS</b>	<b>1,956,405.08</b>	<b>1,700,308.34</b>	<b>2,213,122.97</b>	<b>8,523,460.84</b>	<b>1,713,367.39</b>	<b>2,025,787.79</b>	<b>1,575,920.57</b>	<b>1,853,025.74</b>	<b>2,032,860.88</b>	<b>2,568,034.79</b>	<b>2,569,713.46</b>	<b>1,803,913.93</b>	<b>30,535,921.78</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
<b>TOTAL EXPENSES</b>	<b>1,867,608.83</b>	<b>1,935,247.82</b>	<b>2,136,132.92</b>	<b>6,200,876.20</b>	<b>2,444,689.08</b>	<b>2,028,291.81</b>	<b>1,853,592.16</b>	<b>2,050,298.63</b>	<b>2,076,451.88</b>	<b>2,031,032.67</b>	<b>2,012,960.58</b>	<b>1,865,231.82</b>	<b>28,502,414.40</b>
<b>collections less expenses</b>	<b>88,796.25</b>	<b>(234,939.48)</b>	<b>76,990.05</b>	<b>2,322,584.64</b>	<b>(731,321.69)</b>	<b>(2,504.02)</b>	<b>(277,671.59)</b>	<b>(197,272.89)</b>	<b>(43,591.00)</b>	<b>537,002.12</b>	<b>556,752.88</b>	<b>(61,317.89)</b>	<b>2,033,507.38</b>
													<b>average</b>
													<b>ending balance</b>
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30



MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2015

	2014						2015						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	980,471.43	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,486,075.65
BEGINNING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	648,200.46
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,496,890.63	1,369,613.42	1,487,665.14	1,480,839.31	1,283,745.97	1,640,277.89	1,567,631.09	1,829,690.82	1,854,531.02	1,367,876.56	1,596,060.62	2,207,585.85	19,182,408.32
COST REPORT SETTLEMENTS	0.00	159,001.00	0.00	0.00	0.00	0.00	885,913.00	0.00	0.00	0.00	0.00	0.00	1,044,914.00
DSH (Disproportionate Share)	0.00	0.00	0.00	8,659.00	19,041.00	2,105.00	0.00	9,367.00	8,464.00	49,575.19	8,969.00	8,468.00	114,648.19
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,864.00	84,864.00
DPNF SUPPLEMENTAL	0.00	537,195.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	179,442.93	716,638.49
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	115,703.67	0.00	0.00	0.00	269,888.87	0.00	0.00	385,592.54
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	323,206.00	0.00	490,098.00	813,304.00
HQARF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40,899.31	40,899.31
TAXES	7,745.59	10,737.24	26,962.07	6,286.60	896.57	184,331.99	69,955.12	47,206.96	618.41	299.67	180,006.68	36,531.31	571,578.21
RENTS	0.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	22,320.00
VENDING / CAFETERIA	4,124.75	3,571.84	4,412.26	4,011.64	3,583.90	3,901.37	2,492.07	3,662.87	3,436.76	3,712.85	3,543.65	3,401.46	43,855.42
MISC (REBATES/REIMB ETC)	7,785.03	11,398.02	26,222.85	15,296.51	22,749.65	68,387.58	6,367.74	27,160.62	7,180.96	34,319.81	67,120.08	253,150.24	547,139.09
<b>TOTAL COLLECTIONS</b>	<b>1,516,546.00</b>	<b>2,091,517.08</b>	<b>1,547,494.32</b>	<b>1,517,325.06</b>	<b>1,332,249.09</b>	<b>2,016,939.50</b>	<b>2,534,591.02</b>	<b>1,919,320.27</b>	<b>1,876,463.15</b>	<b>2,051,110.95</b>	<b>1,857,932.03</b>	<b>3,306,673.10</b>	<b>23,568,161.57</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,795,254.38	1,755,225.53	1,689,257.20	1,829,618.61	1,616,226.37	1,708,118.30	1,650,989.48	1,523,669.47	1,716,187.61	1,596,779.29	1,722,460.00	1,937,571.00	20,541,357.24
ASSET EXPENSES	0.00	0.00	33,500.00	6,485.00	0.00	0.00	11,462.01	0.00	0.00	0.00	0.00	598,052.30	649,499.31
CIP EXPENSES	34,831.35	45,325.65	78,472.11	15,161.34	27,198.06	77,680.10	19,733.54	0.00	32,730.34	15,161.34	27,667.80	19,661.34	393,622.97
IGT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	177,586.00	0.00	0.00	0.00	0.00	177,586.00
EMR LOAN	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	717,280.56
2007 REVENUE BOND	41,240.21	41,240.21	41,240.21	41,240.21	41,240.21	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	40,773.59	494,407.08
DSH PAYMENT	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	0.00	190,586.88
MEDICARE REPAYMENT PLANS	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	32,650.48	254,945.30
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	147,769.44
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	110,028.36
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	1,916.67	1,980.56	2,587.50	2,395.83	2,475.69	116,675.47	2,577.71	3,873.49	4,007.06	4,140.62	4,007.06	831,192.54	977,830.20
<b>TOTAL EXPENSES</b>	<b>1,994,054.67</b>	<b>1,964,584.01</b>	<b>1,965,869.08</b>	<b>2,015,713.05</b>	<b>1,807,952.39</b>	<b>2,064,524.67</b>	<b>1,846,813.54</b>	<b>1,867,179.76</b>	<b>1,914,975.81</b>	<b>1,778,132.05</b>	<b>1,916,185.66</b>	<b>3,543,178.61</b>	<b>24,679,163.30</b>
<b>collections less expenses</b>	<b>(477,508.67)</b>	<b>126,933.07</b>	<b>(418,374.76)</b>	<b>(498,387.99)</b>	<b>(475,703.30)</b>	<b>(47,585.17)</b>	<b>687,777.48</b>	<b>52,140.51</b>	<b>(38,512.66)</b>	<b>272,978.90</b>	<b>(58,253.63)</b>	<b>(236,505.51)</b>	<b>(1,111,001.73)</b>
													<b>average</b>
ENDING AP BALANCE	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,403,293.12	1,521,310.80
ENDING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	0.00	606,533.79
													<b>ending balance</b>



Rural Development

Alturas Field Office

221 W. 8<sup>th</sup> Street  
Alturas, CA  
96101-3211

Voice 530.233.4137  
Fax 844.206.6796

March 27, 2020

Mr. Travis Lakey, CFO  
Mayers Memorial Hospital District  
PO Box 459  
Fall River Mills, CA 96028

Subject: Hospital Expansion Project  
Partial Payment Estimate No. 35A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 35A, reflecting total "Other Costs" of \$124,418.91 for the period of 2/1/2020 through 3/31/2020 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$124,418.91 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$ .00
USDA Loan Funds:	\$124,418.91

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or [mike.colbert@ca.usda.gov](mailto:mike.colbert@ca.usda.gov).

Sincerely,

J. Michael Colbert  
Community Programs Specialist

Enclosures

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY  <b>PARTIAL PAYMENT ESTIMATE</b>	CONTRACT NO.  PARTIAL PAYMENT ESTIMATE NO. 35A  PAGE 1 of 1  PERIOD OF ESTIMATE FROM 2/1/2020 TO 3/30/2020
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	


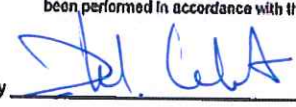
**CONTRACT CHANGE ORDER SUMMARY**

NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract .....	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders .....	-\$20,027.18
1-A	05/05/19		\$10,992.62	3. Revised Contract (1+2) .....	\$10,684,558.92
4-10	08/14/19		\$302,519.04	4. Work Completed* .....	\$9,060,663.42
11-16	10/03/19		\$53,219.29	5. Stored Materials* .....	
18	10/23/19		\$6,172.64	6. Subtotal (4+5) .....	\$9,060,663.42
20-24	02/27/20	\$340,561.15	\$3,639.90	7. Retainage* .....	
<b>TOTALS</b>		\$369,789.96	\$389,817.14	8. Previous Payments .....	\$8,936,244.51
<b>NET CHANGE</b>			-\$20,027.18	9. Amount Due (6-7-8) .....	\$124,418.91

\* Detailed breakdown attached

**CONTRACT TIME**

Original (days)	390		<input checked="" type="checkbox"/> Yes	Starting Date	6/11/2018
Revised		On Schedule	<input type="checkbox"/> No	Projected Completion	7/6/2019
Remaining	-268				

<p><b>APPROVED BY OWNER</b></p> <p>Owner <u></u></p> <p>By <u>CFO</u></p> <p>Date <u>3/27/2020</u></p>	<p><b>ACCEPTED BY AGENCY</b></p> <p>The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.</p> <p>By <u></u></p> <p>Title <u>Community Programs Specialist</u></p> <p>Date <u>3/27/2020</u></p>
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According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

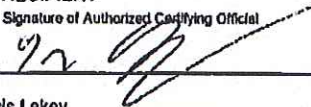
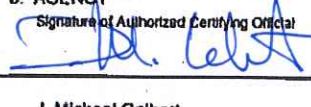


<b>OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS</b> (See Instructions on Back)		OMB Approval No 0348-0002 1 Type of Request Final <input type="checkbox"/> Partial <input checked="" type="checkbox"/>	Page 1 of 1 2 Basis of Request <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual
3 Federal Sponsoring Agency <b>USDA Rural Development</b>		4. Federal Grant ID Number	5. Partial Payment Request No. 35A

B. Employer ID Number <b>04-045-754413938</b>		<b>PERIOD COVERED BY THIS REQUEST</b> From <b>2/1/2020</b> To: <b>3/31/2020</b>	
9. Recipient Organization Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>		10. Payee Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>	

CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES		TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE			
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 126,193.47	\$ 28,217.09	\$ 126,193.47		\$ -	
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32		\$ -	
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00		\$ -	
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -		\$ 25,000.00	
e. OSHPD Fees	\$ 250,000.00	\$ 250,187.52	\$ 600.00	\$ 250,187.52		\$ -	
f. Consultants - Specialty	\$ 145,120.00	\$ 50,636.72	\$ 2,140.00	\$ 50,636.72		\$ -	
- Project Management	\$ 254,880.00	\$ 1,094,136.42	## \$ 7,423.70	\$ 1,073,900.49		\$ 20,235.93	
g. Special Inspection & IOR	\$ 505,000.00	\$ 288,970.98	\$ 25,353.12	\$ 288,970.98		\$ -	
h. County & Local Fees, Testing	\$ 200,000.00	\$ 215,813.40	\$ -	\$ 215,813.40		\$ -	
i. Pre-Design Architectural		\$ 99,323.10	\$ -	\$ 99,323.10		\$ -	
Seismic Demolition/Misc		\$ 160,717.79	\$ 60,785.00	\$ 160,717.79		\$ -	
j. Equipment District	\$ 1,804,000.00	\$ 1,581,486.10	\$ -	\$ 401,080.80		\$ 1,180,405.30	
k. Refinance Debt 2011 COP	\$ 1,848,832.00	\$ 1,709,484.20	\$ -	\$ 1,709,484.20		\$ -	
2011 GO Bond	\$ 4,632,668.00	## \$ 4,599,365.63	## \$ -	\$ 4,599,365.63		\$ -	
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -		\$ 150,000.00	
m. Contingencies	\$ 2,222,708.00	\$ 248,254.27	\$ -	\$ -		\$ 248,254.27	
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,206.00</b>	<b>\$ 10,884,668.92</b>	<b>\$ 124,418.91</b>	<b>\$ 9,080,863.42</b>		<b>\$ 1,623,895.60</b>	
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,780.00	\$ -	\$ 1,148,775.15		\$ 90,984.85	
- Construction	\$ 9,596,894.00	\$ 11,895,581.00	\$ -	\$ 10,331,829.59		\$ 1,663,751.41	
- Change Orders		\$ 20,027.18		\$ (160,509.15)		\$ 180,536.33	
- Contingency		## \$ 306,662.00	## \$ -	\$ 291,328.90		\$ 15,333.10	
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,676,894.00</b>	<b>\$ 13,882,030.18</b>	<b>\$ -</b>	<b>\$ 11,811,424.49</b>		<b>\$ 1,950,806.69</b>	
<b>d. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,808,100.00</b>	<b>\$ 24,246,699.10</b>	<b>\$ 124,418.91</b>	<b>\$ 20,872,087.91</b>		<b>\$ 3,674,501.19</b>	
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,589.10	\$ -	\$ 1,261,283.80		\$ 1,180,305.30	
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,808,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 124,418.91</b>	<b>\$ 19,410,804.11</b>		<b>\$ 2,394,195.89</b>	
r. Federal loan to date							
97-01	\$ 9,900,000.00	\$ 9,900,000.00	\$ -	\$ 8,677,811.89		\$ 1,222,188.31	
97-02 RF		\$ 1,709,484.20	\$ -	\$ 1,709,484.20		\$ -	
97-02	\$ 4,300,000.00	\$ 2,690,615.80	\$ 124,418.91	\$ 1,418,507.37		\$ 1,172,008.43	
97-03 RF		\$ 4,574,000.00	\$ -	\$ 4,574,000.00		\$ -	
97-04 B	\$ 7,605,000.00	## \$ 3,031,000.00	\$ -	\$ 3,031,000.00		\$ -	
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 124,418.91</b>	<b>\$ 19,410,803.26</b>		<b>\$ 2,394,196.74</b>	
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 19,286,384.35			
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 124,418.91	\$ 19,410,803.26		\$ 2,394,196.74	
u. Percentage of physical completion	100%		0.51%	85.26%			

12 CERTIFICATION  
 I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.

<b>a. RECIPIENT</b> Signature of Authorized Certifying Official  Date <b>3/27/2020</b>		<b>b. AGENCY</b> Signature of Authorized Certifying Official  Date <b>3/27/2020</b>	
Travis Lakey (Typed or Printed Name and Title)		J. Michael Colbert (Typed or Printed Name and Title)	
530.336.7512 (Telephone)		530.233.4137 X 112 (Telephone)	

Acronym/ Abbreviation	Meaning	Acronym/ Abbreviation	Meaning
DP	Dew Point	HR	Heat Recovery
DP	Differential Pressure	HRU	Heat Recovery Unit
DX	Direct Expansion	HRV	Heat Recovery Ventilator
EAT	Entering Air Temperature	HSPF	Heating Seasonal Performance Factor
ECM	Energy Conservation Measure	HVAC	Heating, Ventilation, and Air Conditioning
ECO	Energy Conservation Opportunity	HWP	Hot Water Pump
EDH	Electric Duct Heater	HWR	Hot Water Return
EEM	Energy Efficiency Measure	HWRT	Hot Water Return Temperature
EER	Energy Efficiency Ratio	HWS	Hot Water Supply
EF	Exhaust Fan	HWST	Hot Water Supply Temperature
eff	efficiency	HX	Heat Exchanger
EH	Electric Heater	I/O	Input/Output
EMS	Energy Management System	IAQ	Indoor Air Quality
ESCO	Energy Service Company	IPMVP	International Performance Measurement and Verification Protocol
EUH	Electric Unit Heater	IR	Infrared
EWT	Entering Water Temperature	kW	Kilowatt
FC	Forward Curved	LAT	Leaving Air Temperature
FCU	Fan Coil Unit	LED	Light Emitting Diode
FIM	Facility Improvement Measure	LHV	Lower Heating Value
FLA	Full Load Amps	LL	Low Limit
FMS	Facility Management System	LON	Local Operating Network
FPM	Feet Per Minute	LP	Low Pressure
FW	Feed Water	LPS	Low Pressure Steam
gpm	Gallons Per Minute	LRA	Locked Rotor Amps
GUI	Graphical User Interface	LWBT	Leaving Wet Bulb Temperature
HCFC	Hydrochlorofluorocarbon	LWT	Leaving Water Temperature
HD	Hot Deck	M&V	Measurement and Verification
HDD	Heating Degree-Days	MA	Mixed Air
HEPA	High Efficiency Particulate Arresting	MAT	Mixed Air Temperature
HFC	Hydrofluorocarbon	MBh	Thousand British Thermal Units per Hour
HHV	Higher Heating Value	MCC	Motor Control Center
HHWP	Heating Hot Water Pump	MUA	Make-up Air Unit
HHWR	Heating Hot Water Return	MX	Metrix Utility Accounting System
HHWS	Heating Hot Water Supply	MZ	Multi-Zone
HL	High Limit	NC	Normally Closed
hp	Horsepower		
HPS	High Pressure Steam		



**Capital Expenditure Plan**  
(Tool for Grant Planning AND Equipment Acquisitions)

Department	Current Manager:	Item Description	Priority	Estimate	Status	Possible Funding Source	Submit Date	Board Reviewed	Notes
Acute	Theresa Overton	Bladder Scanner					12/20/2017	12/20/2017	12/19: Theresa has no new info--she will discuss w/Candy. Quote pending.
		WOWs (OPM, OPT Surgery, Acute)					2/19/2019		1 Floor/1 OPM - 2 more needed
		New Call System	High	\$500,000.00	PLANNED	partial \$28K NHW/\$45K	3/1/2016	11/30/2016	\$345K* funding needed
Administration	Louis Ward	HVAC units (24 units)	High	\$3,000,000.00			2/11/2015	3/25/2015	\$2-\$4 million.
		Electronic Sign (Front of FR)	PLANNED	\$8,000.00		NHW Budget	2/16/2015	3/25/2015	NHW Project
		OSHPD 3 Code Compliance OP Clinic Burney	High	\$2,000,000.00		In process	2/11/2015	3/25/2015	\$2M-\$4M: \$1.5 CHFFA Loan 2% 20 years; balance funding needed.
Cardiac Rehab	Trudi Burns								
Food & Nutrition	Susan Garcia	3-compartment sink (FRM)	Medium	\$8,000.00			11/21/2019		Efficiency, safety (santitize), workflow,
		Dishwasher	Low	\$15,000.00			6/15/2011	6/27/2012	Needed for Burney facility.
		Plate warmer (2)	Med	\$12,000.00			6/15/2011	6/27/2012	1 FRM/1 Burney (\$12K for both)
		Food Tray Delivery Carts (2)	High	\$13,000			10/10/2016	11/30/2016	1 Burney/1 FRM
		Shelving Racks	High	\$9,000.00			10/10/2016	11/30/2016	Need for both Burney and Fall River facilities
		Emergency Food Supplies (20-25 year shelf life)	High	\$30,000.00		Grant denied '19.		10/24/2018	FRM & Burney Facilities (\$30K for both).
		Walk in Refrigerator (FRM)	High	\$11,000.00			10/10/2016	11/30/2016	Safety (flooring), more and efficient storage.
		Freezer	Low	\$24,000.00			10/10/2016	11/30/2016	Needed for both Burney* (1st) and FR (2nd): more storage, efficiency, safety
Emergency	JD Phipps								
Environmental Services	Sherry Rodriguez	Rubbermaid high security cart	Medium	\$3,000.00			11/21/2019		Housekeeping carts more secure (6 needed)
HR	Libby Mee								
Imaging	Alan Northington	Stellant-Medrad Injection System (CT Unit)	Low	\$27,717.00	Research		12/2/2019		Quote rcvd: 12.2.19 Now only single barrel; dual-head injector less contrast (saline & ___)...quality patient care. Many kidney pts (contrast hard on kidneys).
		Point Click Care ??	High	\$25,000.00			6/27/2017	12/20/2017	?? Project deferred to IT 2.11.19
		Paragon Interface ??		\$10,000.00			6/27/2017	12/20/2017	?? Project deferred to IT 2.11.19
		C-Arm (Portable) (digital vs analog)	High	\$169,000.00			10/15/2015	12/16/2015	Planned; NHW, clinic outpatient, ED, surgery, etc.
Infection Control	Dawn Johnson								
IT	Ryan Nicholls	HIPAA security data destruction:		\$11,100.00			12/5/2019		Garner HD-2XT Hard Drive Degausser – erases data off drives \$3695. Garner PD-5 Solid State and Flash Destroyer – data disk and media destruction NSA compliant \$7395Prices from-https://www.markertek.com/
		SIEM (Security Information & Event Mgmt) Tool	Medium						AlienVault (now AT&T Cybersecurity) vendor; "Regular" plan @ \$1695/mo + install and training. https://cybersecurity.att.com/pricing
Laboratory	Chris Hall	Interface for Microscan Analyzer to Paragon	High	\$7,000.00			10/14/2016	11/30/2016	Will verify cost
Facility Operations	Alex Johnson	Keypad/Access Control Exterior Door Locks / FRM	Medium	\$30,000.00			10/10/2016	11/30/2016	\$17,500 each (FRM & Burney done \$30K)
		New Vacuum Pump System	High	\$10,000.00			10/10/2016	11/30/2016	Project pending completion of NHW.
		Resurface Parking Lot in Burney	High	\$200,000.00			10/10/2016	11/30/2016	With new clinic project in Burney. \$175K-\$250K
		New Boilers in Burney (need 2)	Low	\$5,000.00			10/10/2016	11/30/2016	Heats water - needs replaced. Better efficiency.
Outpatient	Michelle Peterson	Curtain Upgrade - Patient Rooms (Infection Control)					11/21/2019		
		Wound & Skin Assessment Tool (hardware/software)	Medium	\$35,000.00		Donor-Advised	11/21/2019		Advanced, intuitive, and affordable technology for better wound care and patient outcomes. Hardware/Software solutions that streamline workflows and evaluate treatment effectiveness
		Vitals Machine (1)	Medium	\$3,500.00			11/21/2019		

**Capital Expenditure Plan**  
(Tool for Grant Planning AND Equipment Acquisitions)

Pharmacy	Keith Earnest	PCA	Low-Med	\$3,000.00			11/12/2015	12/16/2015	Below capital threshold amount.	
Physical Therapy	Daryl Schneider	Pathway EMG Trainer (Muscle Biofeedback)	Medium	\$1,295.00			12/15/2017	12/20/2017		
		Lite Gait Trainer (to assist in unweighting pts to work on walking)	High	\$17,960.00		Grant Pending	4/18/2019		SNF, outpatients, acute	
		NuStep T4R (Burney Annex SNF)	Medium	\$4,160.00			4/18/2019			
Quality	Jack Hathaway	McKesson InterQual Quality Software & Training	High	\$85,000.00			10/10/2016	11/30/2016		
Respiratory		Philips Respironics V60 BIPAP	Medium	\$16,000.00			11/28/2017	12/20/2017		
Skilled Nursing	Diana Groendyke	Recliner Chairs (Burney x 4)	Low	\$1,596.00		Possible donor-advised	6/27/2012	6/27/2012	Need 4 @ cost of \$500/ea.	
		Vera Sabina Patient Lift(s) - used daily (up to 350# passive)	High	\$1,500.00		Possible donor-advised	6/27/2012	6/27/2012	List \$4,810. LIKO (HillRom) Sabina 2 (need 1-2/1 B&1 FRM)	
		Hoyer Lift (up to 500#)	High	\$6,512.00			4/14/2020		1 Lift (Burney)	
		EverFlow Concentrators	High				4/14/2020		4 - 5 liters \$835/	
		ADA Compliant Automatic Doors/Burney	Medium				3/25/2015	3/25/2015	Verified need RH/4.14.20.	
		SNF Refresh Décor Project (FRM)				In Process	MHF Funds/District	12/20/2017	12/20/2017	Winter maintenance project
		Resident Room Decor: Privacy curtains, window blinds	Medium				6/27/2017	12/20/2017	(49 beds/preferred color greens, creams)	
		Automatic Vital Cart (2 Burney)	High	\$7,000.00			Possible grant	6/27/2017	12/20/2017	\$3500 each
		Portable Hepa-Care Filter Systems (1 or more)	High	\$4,158.00			Possible grant	4/22/2018		Manufacturer (Abatement Technologies) is \$4,158./Have 1 @ each facility
SNF - Activities	Sondra Camacho	SNF Activities (TBD)								
		I-Pad Nanos (10) - Activities (SNF Residents)		\$1,400.00			6/27/2017	12/20/2107	\$140 each/Check w/Sondra	
Clinical Education / Staff Development	Brigid Doyle									
Safety/EP	Val Lakey	Emergency Preparedness/Safety		\$6,000.00		District Budget	5/24/2018	10/24/2018	Project approved in budget.	
Surgery	Stacie Warnock	Flooring	High	\$30,000.00			6/27/2017	12/20/2017	Ryan has quote	
		Stryker Refurb Insufflator & Refurb Cameras & New Light Sou	High	\$86,778.49			10/8/2018	10/24/2018	General & orthopedic surgeries	
		Stryker Ortho Power System w/Battery Pack (New)	High	\$37,085.90			10/8/2018	10/24/2018	Ortho only surgeries	
		(2) DPM-6 Cardiac Monitors	High	\$19,600.00			10/2/2013	3/25/2015	need one for each room - already have 2	
Telemedicine	Amanda Harris	COVID-19 Telehealth (services/devices/equipment)				4/13/2020				

Updated: 4/13/2020

\$6,495,362.39

Reviewed by FAC: N/A

Annual Board Acceptance: District Board Approval 12/20/17, 10/24/18, 04/\_\_/20

\*Some of the equipment to be purchased for the new expansion project are not included on this list.