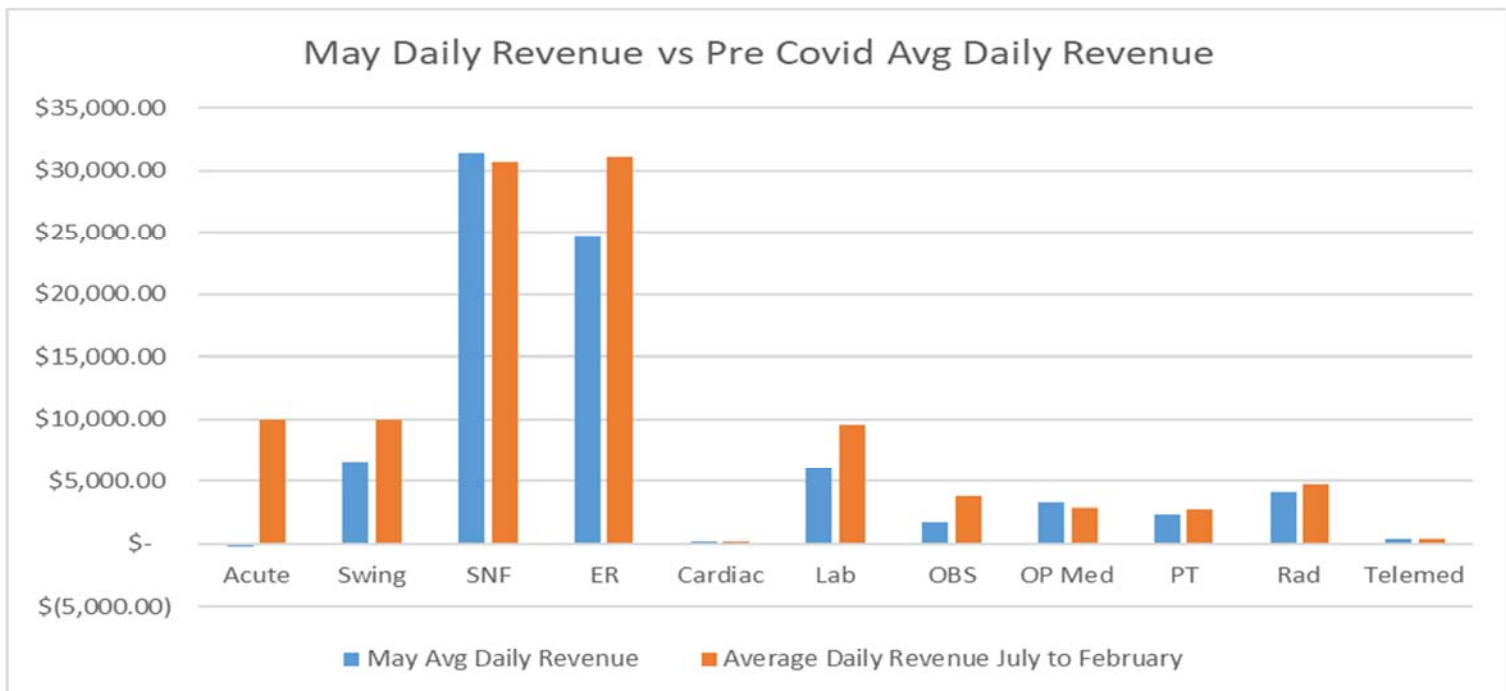


## April FY 20 Finance Notes

<b>Summary of Financial Ratio</b>			
Ratio	Period	YTD or Average where Applicable	
Cash on Hand	256	93	Average PY
Net Income	394,985	295,868	Average Monthly PY
Current Ratio	9.04		N/A
AR Days	48	68.4	Average PY
AP	456,820	307,859	Average PY
Daily Gross Revenue YE	83,861	112,632	Average this year
<b>% of Gross Revenue Collected</b>	<b>69%</b>	<b>57%</b>	<b>PY Year End</b>

- Revenue was down 26% in April and is trending to be down 28% in May. This actually an uptick as earlier in the month we were 37% down revenue wise. I am not sure how many months it will take to get back to normal patient behaviors. I know the larger hospitals are dealing with the same issues, as they are advertising for patients to come back promoting it's safe to receive care.



- California hospitals have received a considerable amount of funding through the Cares Act. I attached a snippet where I narrowed the spreadsheet down to the hospitals like ourselves that are Critical Access Hospitals due to very low population in our service areas. If anyone wants the spreadsheet with all CA hospitals, I would be glad to send it. The spreadsheet shows the different allocations, the total funding and how much of your 2018 revenue that funding constitutes. The funding seems like a lot but no one is sure how long the drop in revenue will last and just how much the increase in expenses will be by the time this is over. There is a high likelihood at the end of all of this once those calculations are done there will be a repayment of whatever is left over. So far, there has not been guidance on how to treat this payment so for now I am putting it in non-operating revenue but this could change on the audit as there's been quite a lot of debate so far.

### CARES Act Funding Distribution through CALIFOR

May 10, 2020

NIA

2,922,111,461

#####

3,423,743,584

Hospital Name	System	CD	1st & 2nd Allocation based on net patient revenue \$50B	3rd	4th Allocation based on rural provider status \$10B	Estimated Total CARES Act Payments as of May 10, 2020	2018 Patient Revenues	CARES Act Payments as % of 2018 Patient Revenues
Surprise Valley Health Care District		1	60,976		2,434,626	2,495,602	3,048,801	81.9%
Seneca Healthcare District		1	415,632		3,373,027	3,788,659	20,781,585	18.2%
Plumas District Hospital		1	440,149		3,485,433	3,925,582	22,007,430	17.8%
Modoc Medical Center		1	459,687		3,398,717	3,858,404	22,984,350	16.8%
Orchard Hospital		1	487,750		3,518,870	4,006,620	24,387,516	16.4%
Mayers Memorial Hospital District		1	541,198		3,543,606	4,084,804	27,059,891	15.1%
Eastern Plumas Health Care		1	623,653		3,548,024	4,171,677	31,182,627	13.4%
Jerold Phelps Community Hospital		2	148,201		3,248,133	3,396,334	7,410,026	45.8%
Trinity Hospital		2	347,955		3,343,747	3,691,702	17,397,726	21.2%
San Bernardino Mountains Community Hospital		8	530,853		3,500,826	4,031,679	26,542,638	15.2%
Bear Valley Community Hospital		8	576,401		3,504,298	4,080,699	28,820,063	14.2%
Kern Valley Healthcare District		23	564,222		3,573,728	4,137,950	28,211,099	14.7%
Catalina Island Medical Center		47	199,944		3,215,617	3,415,561	9,997,196	34.2%

- April looks odd with negative contractuals and a huge bottom line as we had many supplemental payments come in during the period. We had Rate Range, DPNF Supplemental, Outpatient Supplemental, and cost report settlements which all reduce contractuals, and Cares Act Payments of 547K that increase our Non-Operating Revenue. This is the last year that we will receive DPNF and Outpatient Supplemental payments from Partnership as our new contract with them removes those supplemental payments for a higher rate.
- We successfully wrapped up the 2018 Medicare and Medi-Cal annual audits this month. Medicare we have a 30,086 receivable and in Medi-Cal a 27,995 payable. Considering the millions that are paid through Care and Cal these are minor adjustments.
- Budgeting this year is going to be handled between Louis and myself due to the economic conditions created by Covid and probable ramifications from the state budget. We typically like to involve all of the department managers and have a good interactive process but this year it is not really feasible. In the weekly DHLF CFO calls I attend budgeting is hot topic with wide ranging thoughts on what the next year will bring. I am hoping by waiting we can see if visits and revenue will trend back towards normal before we present a budget for approval.

6. I've started to do research for our annual chargemaster adjustments and compared some of the most common charges with other hospitals in our area. Except for one charge our 2020 prices are considerably lower than the area average posted 2019 prices. This is based off OSHPD data hospitals are required to annually report. Some hospitals on the 25 common outpatient charges selectively report only 25 so that is why there are blanks in some of their columns. <https://oshpd.ca.gov/data-and-reports/cost-transparency/hospital-chargemasters/latest-chargemasters/>

Hospital Name: Mayers Memorial Hospital District										
OSHPD Facility No: 106450936										
Effective Date of Charges:7/1/2018										
		2019 Posted Prices								
developed this form to assist hospitals in collecting and submitting the average charge for 25 common outpatient procedures performed by hospitals, as required by AB 1045 (Chapter 532, Statutes of 2005). Use of the OSHPD form is voluntary, but highly encouraged, as it allows hospitals to report and the public to compare uniform information		Mayers 2020 Pricing	Mercy Redding	Shasta Regional	Mercy Mt Shasta	Mercy Red Bluff	Enloe	Average 2019 Price Other Hospitals	Difference	%
Evaluation & Management Services (CPT Codes 99201-99499)	2019 CPT Code									
Emergency Room Visit, Level 2 (low to moderate severity)	99282	\$606.00	\$ 749.00	\$ 594.00	\$1,035.00	\$1,289.00	\$ 969.00	\$ 927.20	\$ 321.20	53%
Emergency Room Visit, Level 3 (moderate severity)	99283	\$1,002.00	\$ 1,230.00	\$ 968.00	\$1,538.00	\$2,109.00	\$ 2,397.00	\$ 1,648.40	\$ 646.40	65%
Emergency Room Visit, Level 4 (high severity without significant threat)	99284	\$1,744.00	\$ 1,605.00	\$1,632.00	\$2,958.00	\$3,363.00	\$ 4,088.00	\$ 2,729.20	\$ 985.20	56%
Emergency Room Visit, Level 4 (high severity with significant threat)	99285		\$ 2,356.00		\$4,378.00	\$4,984.00				
Outpatient Visit, established patient, 15 minutes	99213	\$131.00	\$ 369.00		\$ 142.00	\$ -	\$ 200.00	\$ 177.75	\$ 46.75	36%
Laboratory & Pathology Services (CPT Codes 80047-89398)	2019 CPT Code									
Basic Metabolic Panel	80048	\$114.00	\$ 668.00	\$ 806.00	\$ 157.00	\$ 394.00	\$ 299.00	\$ 464.80	\$ 350.80	308%
Blood Gas Analysis, including O2 saturation	82805		\$ 464.00		\$ 635.00	\$ 856.00		\$ 651.67	\$ 651.67	
Complete Blood Count, automated	85027	\$89.00	\$ 226.00	\$ 225.00	\$ 106.00	\$ 233.00	\$ 308.00	\$ 219.60	\$ 130.60	147%
Complete Blood Count, with differential WBC, automated	85025	\$102.00	\$ 452.00	\$ 327.00	\$ 135.00	\$ 334.00		\$ 312.00	\$ 210.00	206%
Comprehensive Metabolic Panel	80053	\$151.00	\$ 1,062.00	\$1,392.00	\$ 214.00	\$ 538.00		\$ 801.50	\$ 650.50	431%
Creatine Kinase (CK), (CPK), Total	82550	\$80.00	\$ 343.00	\$ 185.00	\$ 96.00	\$ 251.00	\$ 341.00	\$ 243.20	\$ 163.20	204%
Lipid Panel	80061	\$179.00	\$ 1,147.00	\$ 525.00	\$ 232.00	\$ 309.00	\$ 19.85	\$ 446.57	\$ 267.57	149%
Partial Thromboplastin Time	85730	\$97.00	\$ 210.00	\$ 242.00	\$ 160.00	\$ 170.00	\$ 117.71	\$ 179.94	\$ 82.94	86%
Prothrombin Time	85610	\$75.00		\$ 225.00	\$ 99.00	\$ 101.00	\$ 77.60	\$ 125.65	\$ 50.65	68%
Thyroid Stimulating Hormone	84443	\$195.00	\$ 278.00	\$ 105.00			\$ 103.18	\$ 162.06	\$ (32.94)	-17%
Troponin, Quantitative	84484	\$172.00		\$ 679.00	\$ 174.00	\$ 379.00	\$ 653.00	\$ 471.25	\$ 299.25	174%
Urinalysis, without microscopy	81002 or 81003	\$43.00	\$ 240.00	\$ 118.00	\$ 38.00	\$ 123.00	\$ 46.93	\$ 113.19	\$ 70.19	163%
Urinalysis, with microscopy	81000 or 81001	\$75.00	\$ 349.00	\$ 160.00	\$ 111.00	\$ 298.00	\$ 225.00	\$ 228.60	\$ 153.60	205%
Radiology Services (CPT Codes 70010-79999)	2019 CPT Code									
CT Scan, Abdomen, with contrast	74160	\$2,793.00	\$ 4,268.00		\$3,193.00	\$3,996.00	\$ 4,630.00	\$ 4,021.75	\$ 1,228.75	44%
CT Scan, Head or Brain, without contrast	70450	\$1,892.00	\$ 4,071.00		\$1,290.00	\$3,291.00	\$ 4,621.00	\$ 3,318.25	\$ 1,426.25	75%
CT Scan, Pelvis, with contrast	72193	\$2,626.00	\$ 4,541.00		\$2,414.00	\$6,142.00		\$ 4,365.67	\$ 1,739.67	66%
Mammography, Screening, Bilateral	77067		\$ 769.00		\$ 343.00	\$ 154.00		\$ 422.00	\$ 422.00	
MRI, Brain, without contrast, followed by contrast	70553		\$ 8,506.00		\$3,668.00	\$3,470.00	\$ 4,621.00	\$ 5,066.25	\$ 5,066.25	
Ultrasound, Abdomen, Complete	76700	\$921.00	\$ 1,964.00	\$1,952.00	\$ 507.00	\$ 595.00	\$ 3,351.00	\$ 1,673.80	\$ 752.80	82%
Ultrasound, OB, 14 weeks or more, transabdominal	76805	\$960.00	\$ 1,411.00		\$ 725.00	\$ 636.00	\$ 2,289.00	\$ 1,265.25	\$ 305.25	32%
X-Ray, Lower Back, minimum four views	72110	\$596.00					\$ 1,547.00	\$ 1,547.00	\$ 951.00	160%
X-Ray, Chest, two views	71046	\$277.00		\$ 782.00				\$ 782.00	\$ 505.00	182%

## Statistics

1. Below I put together a table to show pre and post covid year to date. Most services have dropped dramatically during March and April.

<b>ANCILLARY SERVICES</b>	<b>Pre-Covid YTD</b>	<b>April YTD</b>
Acute	-0.41%	-9.51%
Swing	-16.61%	-28.41%
SNF	2.62%	2.32%
Surgery OP/ procedure visits	23.02%	.62%
Emergency Room Visits	5.72%	-4.21%
Outpatient Services Procedures	-20.31%	-19.71%
Laboratory Visits	-11.21%	-18.51%
Radiology Procedures	5.42%	-3.01%
Hospice Patient Days	-20.81%	-16.81%
Physical Therapy visits	-22.51%	-18.21%
Cardiac Rehab	2.22%	-15.41%
Telemedicine visits	16.22%	12.42%

2. FTEs are up as we have hired more Acute nurses.

## Income Statement

1. Total Patient Revenue is down almost 900K vs the average from July to February.
2. Acute Revenue is down 16.61% due to the reduction in days.
3. SNF revenue is up due to higher days and our rates being closer to the state average than the prior year.
4. Contractuals for Medicare and Medi-Cal are negative for the month with the supplemental payments mentioned above.
5. Salaries are up 16.41% due to the new wage adjustments to stay ahead of minimum wage, RN market based changes and higher staffing due to Covid preparation.
6. Supplies are up as demand has increased and sellers have adjusted their prices to take advantage.
7. Acute/Swing Travelers are down for the month as between July to February we had averaged 53K per month and YTD we are down 27.8%.
8. SNF Travelers are down for the month as we had averaged 186K for the first 9 periods but up YTD by 10.4%.
9. Ancillary Travelers were lower for the month as we had averaged 102K but also up for the year by 12.9%.
10. Utilities are up due to the construction site.
11. Insurance is up due to market conditions and will be up more next year as we have had a couple of claims on our Alliant policy.
12. Depreciation is up and will increase a lot next year once the new building is in use.
13. Interest is up due to having more of our USDA loan drawn than last year.
14. Non Operating Revenue is up due to our Cares Act payments.
15. Interest Income is up as we have money invested in the Local Agency Investment Fund.
16. Net Income is a one year anomaly as Prime will be cut in half next year, we won't receive an Outpatient or DPNF Supplemental from Partnership and hopefully there's no reason for Cares Act funds.

## Balance Sheet

1. Cash is up due to all the payments I described above.
2. AR is down as revenue is down and the Business Office has been collecting in a very timely manner.
3. Medicare/Medi-Cal Settlement is down as we received the majority of those settlements.
4. CIP increased as the expansion project continues.
5. Notes and Loans Payable increased with the current portion of the PPP loan.
6. Notes and Loans Payable increased with the long term portion of the PPP loan.

## Miscellaneous

1. Average Daily Revenue was down to 83K per day vs the average of 112K over the first 8 months.
2. AR days are at 48 which is lower than the CA CAH Flex Average.  
<https://www.flexmonitoring.org/publications/annual-financial-indicator-reports/>
3. Our Payor Mix has been shifting towards Medi-Cal due to a higher percentage of revenue coming from the SNF as most other departments visits have decreased.
4. The Collections vs Obligations spreadsheet gives a good look at all of our supplemental payments this month.
5. I am probably going to be gone next month for a couple of weeks for my wife and I's 20<sup>th</sup> anniversary so there probably will not be a Finance Packet in June and we will approve May and June in July. I will work with Louis to ensure you have a budget to approve.

**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2020		2020				FYE 2020	FYE 2019		
APRIL	MARCH			YTD	YTD			% Increase or Decrease	
Actual	Actual	Variance	<b>VOLUME:</b>	Actual	Actual	Variance			
<b>DISCHARGES</b>									
9	17	(8)	Acute	169	171	(2)	-1.21%		
9	5	4	Swing Bed	76	78	(2)	-2.61%		
7	5	2	Skilled Nursing Care (DISCHG)	42	38	4	10.52%		
7	7	0	Observations	116	91	25	27.52%		
<b>PATIENT DAYS</b>									
20	41	(21)	Acute	517	571	(54)	-9.51%		
62	48	14	Swing Bed	745	1,041	(296)	-28.41%		
2367	2503	(136)	Skilled Nursing Care	23432	22,912	520	2.32%		
<b>LENGTH OF STAY</b>									
2.22	2.41	(0)	Acute	5.33	3.34	2	59.62%		
6.89	9.60	(3)	Swing Bed	17.08	13.35	4	28.02%		
<b>AVERAGE DAILY CENSUS</b>									
0.67	1.32	(1)	Acute	1.70	1.88	(0)	-9.81%		
2.07	1.55	1	Swing Bed	2.44	3.42	(1)	-28.71%		
78.90	80.74	(2)	Skilled Nursing Care	76.83	75.37	1	1.92%		
<b>ANCILLARY SERVICES</b>									
0	0	0	Surgery Inpatient Visits	3	1	2	200.02%		
0	8	(8)	Surgery OP/ procedure visits	158	157	1	.62%		
143	287	(144)	Emergency Room Visits	3283	3,427	(144)	-4.21%		
96	131	(35)	Outpatient Services Procedures	1365	1,699	(334)	-19.71%		
425	493	(68)	Laboratory Visits	6414	7,872	(1458)	-18.51%		
274	343	(69)	Radiology Procedures	4026	4,149	(123)	-3.01%		
24	80	(56)	Hospice Patient Days	874	1,050	(176)	-16.81%		
194	239	(45)	Physcial Therapy visits	2104	2,572	(468)	-18.21%		
25	144	(119)	Cardiac Rehab	2039	2,411	(372)	-15.41%		
29	25	4	Telemedicine visits	245	218	27	12.42%		
13	22	(9)	Admissions from ER	252	240	12	5.02%		
13	17	(4)	Transfers from ER	133	107	26	24.32%		
<b>PRODUCTIVITY:</b>									
Productive FTE's									
17.72	14.25		Nursing - Acute	14.07	13.36				
55.02	55.93		Long Term Care	51.77	53.02				
42.64	42.01		Ancillary	38.94	32.96				
86.47	86.20		Service	84.79	82.07				
201.85	198.39		Total Productive	189.57	181.41				
22.97	21.34		Non-Productive FTE's	21.82	21.67				
224.82	219.73		Paid FTE's	211.39	203.08				
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>									
3.81	3.16			2.96	2.53				

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2020	2019			FYE 2020	FYE 2019		Increase Decrease %
APRIL ACTUAL	APRIL ACTUAL	Variance	PATIENT REVENUE	YTD ACTUAL	YTD ACTUAL	Variance	
227,123	528,554	(301,431)	Acute	3,591,323.90	4,307,191.68	(715,868)	-16.61%
1,020,940	756,446	264,494	Skilled Nursing	9,812,517	7,402,294	2,410,223	32.62%
149,524	188,491	(38,967)	Inpatient Ancillary	2,055,729	1,820,631	235,098	12.92%
-	(1,306)	1,306	Acute	(1,836)	5,804	(7,640)	
			Skilled Nursing				
1,397,587	1,472,185	(74,598)	Total Inpatient Revenue	15,457,734	13,535,920	1,921,814	14.22%
1,155,709	2,101,853	(946,144)	Total Outpatient Revenue	17,774,439	18,365,489	(591,050)	-3.21%
2,553,296	3,574,038	(1,020,742)	<b>Total Patient Revenue</b>	<b>33,232,173</b>	<b>31,901,409</b>	<b>1,330,764</b>	<b>4.22%</b>
			<b>DEDUCTIONS FROM REVENUE</b>				
(3,523,315)	793,196	4,316,511	Contractuals - Care/Cal	2,901,674	6,077,878	3,176,204	
109,519	102,984	(6,535)	Contractuals - PPO	1,147,563	1,024,536	(123,027)	
-	375	375	Charity and Write Offs	115,447	375	(115,072)	
67,207	62,575	(4,631)	Admin Adjmts/Emp Discounts	504,270	980,601	476,331	
(15,978)	26,235	42,213	Provision for Bad Debts	522,766	910,097	387,332	
(3,362,567)	985,365	4,347,933	<b>Total Deductions</b>	<b>5,191,719</b>	<b>8,993,487</b>	<b>3,801,768</b>	
109,901	79,415	30,486	Other Operating Revenues	435,936	353,620	82,315	
6,025,764	2,668,087	3,357,676	<b>Net Revenue</b>	<b>28,476,390</b>	<b>23,261,542</b>	<b>5,214,847</b>	
			<b>OPERATING EXPENSES</b>				
992,883	784,748	(208,136)	Productive Salaries	8,914,510	7,658,249	(1,256,261)	-16.41%
84,521	79,820	(4,701)	Non-Productive Salaries	1,080,080	944,158	(135,922)	-14.41%
270,193	243,239	(26,953)	Employee Benefits	2,505,793	2,527,334	21,541	.92%
319,285	213,824	(105,461)	Supplies	2,518,308	2,263,661	(254,647)	-11.21%
146,500	153,500	7,000	Professional Fees	1,466,339	1,460,407	(5,932)	-.41%
27,393	126,080	98,687	Acute/Swing Travelers	477,303	660,814	183,511	27.82%
147,535	243,759	96,224	SNF Travelers	1,825,040	1,653,291	(171,749)	-10.41%
72,460	132,968	60,508	Ancillary Travelers	997,725	884,040	(113,684)	-12.91%
102,842	181,266	78,424	Other Purchased Services	1,465,685	1,670,268	204,583	12.22%
45,324	49,232	3,909	Repairs	239,571	369,185	129,613	35.12%
53,520	28,834	(24,685)	Utilities	545,308	429,555	(115,753)	-26.91%
22,191	19,799	(2,392)	Insurance	235,252	198,781	(36,471)	-18.31%
45,871	82,458	36,588	Other	541,072	654,430	113,358	17.32%
72,529	73,836	1,307	Depreciation	760,218	698,127	(62,091)	-8.91%
-	0	0	Bond Repayment Insurance	-	0	0	
17,911	17,911	0	Bond Repayment Interest	179,108	179,108	0	.02%
2,491	1,681	(810)	Interest	23,283	18,733	(4,551)	-24.31%
8,224	10,837	2,613	Rental - Lease	34,384	205,303	170,920	83.32%
2,431,672	2,443,792	12,119	<b>Total Operating Expense</b>	<b>23,808,980</b>	<b>22,475,446</b>	<b>(1,333,534)</b>	<b>-5.91%</b>
3,594,092	224,296	3,369,796	<b>Income From Operations</b>	<b>4,667,410</b>	<b>786,096</b>	<b>3,881,313</b>	
			<b>NON-OPERATING REVENUE AND EXPENSE</b>				
762,676	1,542,337	(779,660)	Non-Operating Revenue	4,032,939	2,970,660	1,062,279	
44,183	0	44,183	Interest Income	134,118	0	134,118	
162,275	4,450	(157,825)	Non-Operating Expense	1,047,921	4,450	(1,043,471)	
644,584	1,537,886	(893,302)	<b>Total Non-Operating</b>	<b>3,119,136</b>	<b>2,966,210</b>	<b>152,926</b>	
4,238,676	1,762,182	2,476,493	<b>NET INCOME</b>	<b>7,786,545</b>	<b>3,752,306</b>	<b>4,034,239</b>	

**MAYERS MEMORIAL HOSPITAL  
NON-OPERATING REVENUE AND EXPENSE  
RETAIL PHARMACY**

2020 <b>APRIL ACTUAL</b>	2019 <b>APRIL ACTUAL</b>	Variance		FYE 2020 <b>YTD ACTUAL</b>	FYE 2019 <b>YTD ACTUAL</b>	Variance	Increase Decrease %
			<b>RETAIL PHARM REVENUE</b>				
			<b>NON-OPERATING REVENUE</b>				
0	0	0	MEDICARE	0	0	0	#DIV/0!
101	0	101	MEDI-CAL	101	0	101	#DIV/0!
97,986	0	97,986	THIRD PARTY	536,851	0	536,851	#DIV/0!
21,387	0	21,387	PRIVATE	137,933	0	137,933	#DIV/0!
(165)	0	(165)	OTHER	7,129	0	7,129	#DIV/0!
119,309 #	0 #	119,309	<b>Total Revenue</b>	682,014	0	682,014	#DIV/0!
119,309	0	119,309	<b>Net Non Operating Revenue</b>	682,014 #	0	682,014	
			<b>NON - OPERATING EXPENSES</b>				
26,860	0	(26,860)	Productive Salaries	162,267	0	(162,267)	#DIV/0!
1,093	0	(1,093)	Non-Productive Salaries	5,482	0	(5,482)	#DIV/0!
1,482	0	(1,482)	Employee Benefits	9,860	0	(9,860)	#DIV/0!
127,823	60	(127,763)	Supplies	822,065	60	(822,006)	-1381521.91%
0	0	0	Ancillary Travelers	0	0	0	#DIV/0!
1,393	0	(1,393)	Other Purchased Services	17,792	0	(17,792)	#DIV/0!
0	0	0	Repairs	2,833	0	(2,833)	#DIV/0!
327	0	(327)	Utilities	3,256	0	(3,256)	#DIV/0!
490	4,391	3,900	Other	7,526	4,391	(3,135)	-71.41%
2,807	0	(2,807)	Depreciation	16,840	0	(16,840)	#DIV/0!
0	0	0	Rental - Lease	0	0	0	#DIV/0!
162,275	4,450	(157,825)	<b>Total Non-Operating Expense</b>	1,047,921	4,450	(1,043,471)	-23447.71%
(42,966)	(4,450)	(38,516)	<b>NET INCOME</b>	(365,907)	(4,450)	(361,457)	

(LOSS) GAIN



**MAYERS MEMORIAL HOSPITAL**  
Balance Sheet

	<b>APRIL 2020</b>	<b>MARCH 2020</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	6,855,192	2,061,274
Reserve Cash (unrestricted)	13,265,134	9,220,952
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,561,308	1,505,113
Accounts Receivable	4,611,015	5,260,621
County Treasury receivable	463,494	367,598
Less: Reserve for Uncollectibles	(588,095)	(644,939)
Reserve for Medicare/Medi-Cal	(1,019,224)	(1,436,896)
Inventories	255,713	232,033
Accounts Receivable - Other	1,007,611	1,007,611
Prepaid Expenses	446,114	464,760
Medicare/Medi-Cal Settlement	1,619,645	4,646,876
<b>TOTAL CURRENT ASSETS</b>	<b>28,477,907</b>	<b>22,685,003</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	753,510	753,510
Building and Fixed Equipment	12,266,274	12,266,274
Equipment	13,225,483	12,663,317
Construction in Progress (other)	1,829,900	1,809,609
Hospital expansion	18,281,377	18,024,414
Less: Reserve for Depreciation	(22,097,773)	(22,022,437)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>24,258,771</b>	<b>23,494,687</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	700	700
Unamortized Bond Discount	-	0
Unamortized Cost of Bond Defeasance	0	0
G.O. Bond - issue / discount / cost	6,826	6,826
<b>TOTAL OTHER ASSETS</b>	<b>7,526</b>	<b>7,526</b>
<b>TOTAL ASSETS</b>	<b>52,744,204</b>	<b>46,187,217</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	456,820	440,325
Accrued Payroll	452,630	403,137
Accrued Payroll Taxes	27,367	8,123
Accrued Vacation & Holiday	633,387	624,664
Accrued Health Insurance	40,022	40,505
Accrued Interest	(287,813)	(305,724)
PRIME PLAN	0	0
HQAF	0	0
IGT (TRAD/PHP)	0	0
NOTES & LOANS PAYABLE	871,251	74,700
Current Portion of Medicare/Medi-Cal Settlement	957,514	1,244,389
<b>TOTAL CURRENT LIABILITIES</b>	<b>3,151,178</b>	<b>2,530,120</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,189,599	1,189,599
Capital Leases / Settlement pymt		
Leases	16,444	18,473
Notes & Loans Payable	1,625,349	
GO BOND SERIES B & REFUNDING	19,236,999	19,180,803
<b>TOTAL LONG-TERM DEBT</b>	<b>22,068,391</b>	<b>20,388,875</b>
<b>FUND EQUITY</b>	<b>27,524,636</b>	<b>23,268,222</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>52,744,204.47</b>	<b>46,187,217</b>
<b>CURRENT RATIO:</b>	<b>9.04</b>	<b>8.97</b>

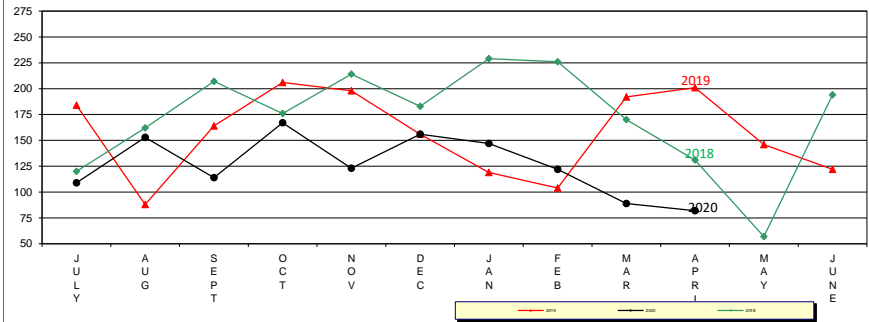
**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2020

DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
July 31, 2019	3,556,341.05	114,720.68	2,690,416.65	0.00	532,330.11	71,243.08	2,086,843.46	1,519,295.78	2,643.45
August 31, 2019	3,709,166.13	119,650.52	2,049,414.19	0.00	9,147.05	146.65	2,040,120.49	2,256,790.23	230.60
September 30, 2019	3,401,558.45	113,385.28	1,823,357.81	0.00	837.32	0.00	1,822,520.49	160,438.17	8,220.84
October 31, 2019	3,717,781.06	119,928.42	2,490,793.73	0.00	29,321.61	167,138.78	2,294,333.34	2,157,669.65	2,463.04
November 30, 2019	3,072,030.94	102,401.03	2,864,409.03	0.00	675,041.71	61,175.42	2,128,191.90	789,474.80	12,400.00
December 31, 2019	3,231,550.89	104,243.58	2,540,027.36	0.00	528,982.58	12,205.23	1,998,839.55	2,142,112.77	5,144.50
January 30, 2020	3,440,833.43	110,995.63	2,421,535.93	0.00	388,676.88	17,006.03	2,015,853.02	1,132,448.96	6,478.27
February 28, 2020	3,240,532.31	115,733.30	2,094,838.28	0.00	96,141.01	1,203.35	1,997,493.92	1,844,585.44	1,718.30
March 30, 2020	3,052,554.14	98,469.49	5,609,743.45	0.00	116,462.35	3,358,986.58	2,134,294.52	1,262,445.48	0.00
April 29, 2020	2,515,849.26	83,861.64	9,898,329.90	0.00	547,522.22	7,438,577.35	1,912,230.33	1,531,939.37	2,933.25
May 30, 2020	0.00		0.00	0.00	0.00	0.00		0.00	0.00
June 29, 2020	0.00		0.00	0.00	0.00	0.00		0.00	0.00
<b>YTD TOTAL</b>	<b>32,938,197.66</b>	<b>108,338.96</b>	<b>34,482,866.33</b>	<b>0.00</b>	<b>2,924,462.84</b>	<b>11,127,682.47</b>	<b>20,430,721.02</b>	<b>14,797,200.65</b>	<b>42,232.25</b>

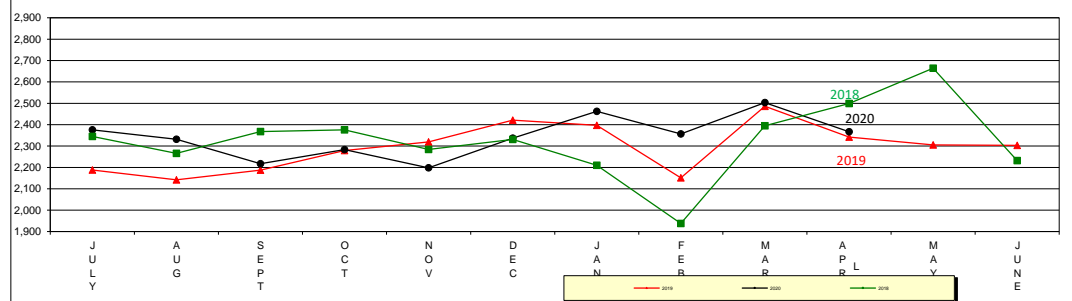
<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	APRIL \$ OUTSTANDING	APRIL DAYS OUT	MARCH DAYS OUT	FEBRUARY DAYS OUT		APRIL	MARCH	FEBRUARY	3 MONTH AVERAGE
MEDICARE	1,288,487.55	27.92	30.31	36.09	MEDICARE	33.22%	34.07%	41.94%	36.41%
MEDI - CAL	1,633,503.87	34.36	43.24	41.18	MEDI - CAL	50.92%	47.42%	43.04%	47.13%
THIRD PARTY	1,170,021.68	84.15	90.69	100.16	THIRD PARTY	13.96%	15.62%	13.38%	14.32%
PRIVATE	603,156.86				PRIVATE	1.90%	2.89%	1.64%	2.14%
<b>LTC ONLY (INCLUDE)</b>	<b>1,421,699.24</b>	<b>45.26</b>	<b>44.05</b>	<b>46.49</b>					
<b>OVERALL</b>	<b>4,695,169.96</b>	<b>47.97</b>	<b>49.97</b>	<b>51.13</b>					

## MAYERS MEMORIAL HOSPITAL DISTRICT

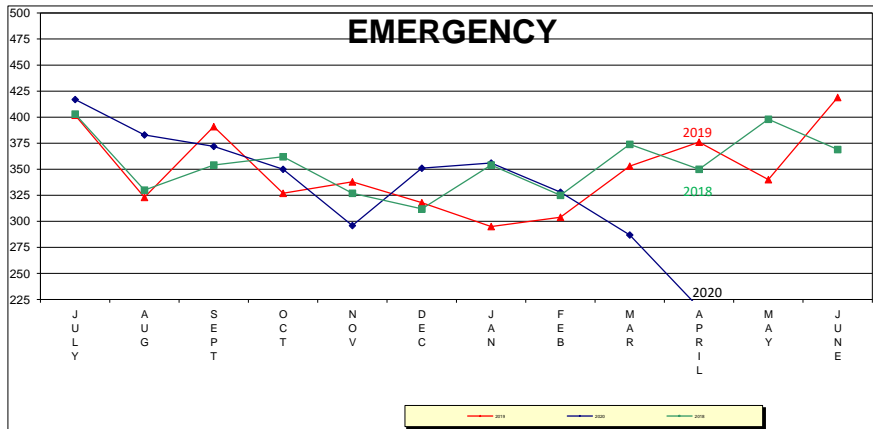
### ACUTE / SWING PATIENT DAYS



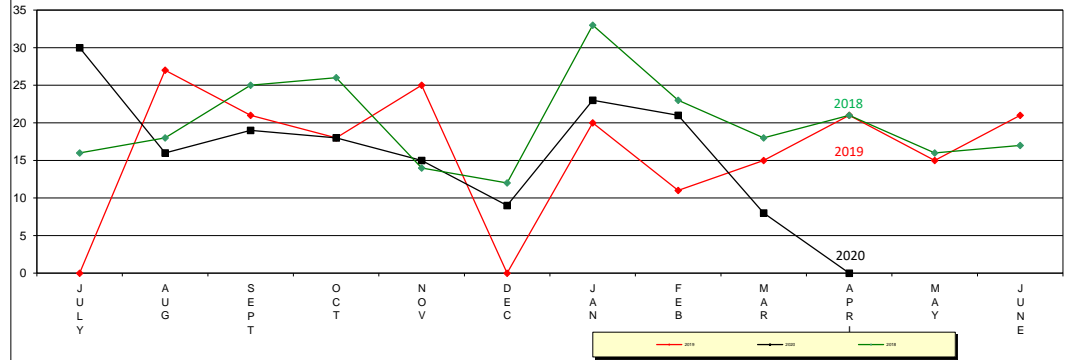
### SNF PATIENT DAYS



### EMERGENCY



### SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2019-2020 OPERATING ACTUAL**

YEAR TO DATE

	July-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	ACTUAL	6/30/2020	12/31/2018	ACTUAL	
<b>Operating Revenue:</b>																	
Routine																	
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	0	0		3,591,324	4,307,192		
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	0	0		9,812,517	7,402,294		
Ancillary																	
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	0	0		2,055,729	1,820,631		
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	0		(1,836)	5,804		
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	0	0		17,774,439	18,365,489		
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	0	0		33,232,173	31,901,409		
<b>Less Deductions:</b>																	
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	0	0		2,901,674	6,077,878		
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	0	0		1,147,563	1,024,536		
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	0	0		115,447	375		
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	0	0		504,270	980,601		
Medicare														0	0		
Medi-Cal														0	0		
PPO's														0	0		
Administrative & Other														0	0		
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	0	0		522,766	910,097		
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	0	0		5,191,719	8,993,487		
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	0	0		435,936	353,620		
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	0	0		28,476,390	23,261,542		
<b>Operating Expenses:</b>																	
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	0	0		8,914,510	7,658,249		
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	0	0		1,080,080	944,158		
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	0	0		2,505,793	2,527,334		
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	0	0		2,518,308	2,263,661		
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	0	0		1,466,339	1,460,407		
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	0	0		477,303	660,814		
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	0	0		1,825,040	1,653,291		
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	0	0		997,725	884,040		
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	0	0		1,465,685	1,670,268		
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	0	0		239,571	369,185		
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	0	0		545,308	429,555		
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	0	0		235,252	198,781		
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	0	0		541,072	654,430		
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	0	0		760,218	698,127		
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0		0	0		
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	0	0		179,108	179,108		
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	0	0		23,283	18,733		
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	0	0		34,384	205,303		
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	0	0		23,808,980	22,475,446		
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	0	0		4,667,410	786,096		
<b>Non-Operating Revenue:</b>																	
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	0	0		4,032,939	2,970,660		
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0		134,118	0		
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	0	0		1,047,921	4,450		
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	0	0		3,119,136	2,966,210		
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	0	0		7,786,545	3,752,306		
<b>DAYS CASH ON HAND (MTD)</b>																	
AVERAGE YTD	176.22	155.93	140.84	175.64	171.02	162.54	118.74	115.87	143.69	255.86	#DIV/0!	#DIV/0!		YTD	0.00		
	176.22	166.07	157.66	162.16	163.93	163.70	157.28	147.44	151.17	161.64	#DIV/0!	#DIV/0!					

**MAYERS MEMORIAL HOSPITAL  
2018-2019 OPERATING ACTUAL**

	<u>July-18</u>	<u>AUG</u>	<u>SEPT</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>Jan-19</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	YEAR TO DATE 6/30/2019 <u>ACTUAL</u>	12/31/2018 <u>ACTUAL</u>
<b>Operating Revenue:</b>														
Routine														
Acute	480,161	234,242	424,733	533,996	532,129	405,050	327,927	309,480	530,918	528,554	367,439	327,074	5,001,704	4,307,192
SNF	708,575	689,540	701,524	744,383	749,986	771,745	780,542	698,987	800,567	756,446	748,897	740,371	8,891,561	7,402,294
Ancillary														
Acute	171,679	120,315	172,319	207,781	206,795	134,701	152,478	139,956	326,116	188,491	151,675	140,793	2,113,098	1,820,631
SNF	1,646	1,160	1,039	1,537	0	43	(43)	554	1,174	(1,306)	0	0	5,804	5,804
Outpatient	1,911,737	1,859,812	1,900,553	1,926,884	1,859,476	1,431,351	1,796,116	1,780,220	1,797,487	2,101,853	1,927,851	1,949,497	22,242,837	18,365,489
	3,273,798	2,905,069	3,200,168	3,414,580	3,348,386	2,742,891	3,057,019	2,929,197	3,456,263	3,574,038	3,195,861	3,157,734	38,255,004	31,901,409
<b>Less Deductions:</b>														
Contractuals - Care/Cal	724,965	536,153	787,220	853,289	816,070	665,338	394,427	355,038	152,182	793,196	1,075,652	880,747	8,034,278	6,077,878
Contractuals - PPO	126,488	102,308	84,540	166,151	87,059	93,870	99,802	63,506	97,828	102,984	124,390	118,760	1,267,687	1,024,536
Charity Care & Write off	0	0	0	0	0	0	0	0	0	375	0	13,892	14,267	375
Other Contractual write offs	49,804	38,987	45,162	342,553	182,492	58,083	115,999	16,314	68,630	62,575	60,008	46,044	1,086,653	980,601
Provision For Bad Debts	95,004	151,235	14,672	16,921	63,878	49,875	108,450	(4,366)	388,195	26,235	(53,194)	(64,673)	792,230	910,097
Total Deductions	996,261	828,682	931,595	1,378,914	1,149,498	867,166	718,678	430,491	706,835	985,365	1,206,858	994,770	11,195,114	8,993,487
													0	0
Other Revenue	(4,019)	40,670	(10,764)	126,488	17,865	19,073	22,491	37,411	24,900	79,415	111,991	16,361	481,972	353,620
Net Revenue	2,273,519	2,117,057	2,257,808	2,162,154	2,216,753	1,894,798	2,360,832	2,536,116	2,774,418	2,668,087	2,100,995	2,179,325	27,541,862	23,261,542
<b>Operating Expenses:</b>														
Salaries - Productive	728,137	790,634	740,382	825,433	739,170	778,494	719,790	734,529	816,931	784,748	824,535	777,605	9,260,389	7,658,249
Salaries - Non-productive	95,139	74,530	128,991	77,874	89,321	73,274	123,285	70,249	131,674	79,820	77,545	97,282	1,118,985	944,158
Employee Benefits	242,259	238,930	285,341	241,322	241,924	233,044	265,621	252,903	282,750	243,239	206,308	250,795	2,984,437	2,527,334
Supplies	239,458	240,538	233,565	259,509	232,863	211,207	203,384	211,802	217,512	213,824	385,068	279,485	2,928,214	2,263,661
Professional Fees	164,116	142,974	162,460	144,302	139,185	132,905	131,988	154,202	134,776	153,500	37,094	249,404	1,746,905	1,460,407
Acute/Swing travelers	29,855	37,206	52,227	65,364	34,932	113,862	84,351	81,894	35,044	126,080	72,653	74,378	807,844	660,814
SNF travelers	162,723	149,690	156,929	158,148	77,170	261,752	175,103	170,863	97,152	243,759	204,400	207,864	2,065,555	1,653,291
Ancillary travelers	75,318	68,085	70,196	68,695	42,760	59,631	115,405	138,071	112,912	132,968	84,591	130,501	1,099,133	884,040
Other Purchased Services	147,675	131,845	186,443	166,961	106,352	298,185	172,298	122,836	156,407	181,266	130,305	165,788	1,966,361	1,670,268
Repairs & Maintenance	34,343	47,928	29,183	36,268	36,591	23,916	43,430	25,047	43,247	49,232	10,185	31,752	411,121	369,185
Utilities	44,247	45,418	46,116	37,043	40,891	43,129	48,257	46,328	49,293	28,834	41,069	59,966	530,591	429,555
Insurance	19,849	19,799	19,799	19,799	19,799	20,539	19,799	19,799	19,799	19,799	19,799	6,780	225,360	198,781
Other Expense	53,881	48,558	63,509	64,381	80,608	67,271	86,248	56,762	50,754	82,458	51,438	(65,961)	639,907	654,430
Depreciation	67,117	67,092	67,092	66,872	67,805	67,346	72,920	75,439	72,608	73,836	73,836	73,198	845,161	698,127
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	179,108
Interest	2,022	1,673	1,767	2,081	2,140	1,800	1,424	2,480	1,665	1,681	1,910	1,836	22,478	18,733
Rent/Lease Equipment	13,553	3,616	41,685	48,559	21,528	15,730	25,975	13,039	10,783	10,837	7,488	3,891	216,682	205,303
Total Operating Expense	2,137,602	2,126,426	2,303,597	2,300,522	1,990,951	2,419,997	2,307,187	2,194,154	2,251,219	2,443,792	2,246,133	2,362,475	27,084,053	22,475,446
Net Operating Rev over Expense	135,917	(9,369)	(45,789)	(138,368)	225,802	(525,199)	53,644	341,963	523,200	224,296	(145,138)	(183,150)	457,809	786,096
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,542,337	193,831	98,632	3,263,123	2,970,660
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	0	0	0	0	0	0	0	0	0	4,450	12,760	9,410	26,620	4,450
Total Non-Operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,537,886	181,071	89,222	3,236,504	2,966,210
Net Revenue over Expense	307,207	95,087	106,084	(495)	400,792	(362,327)	191,517	579,835	672,424	1,762,182	35,934	(93,927)	3,694,313	3,752,306

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED APRIL 20

FISCAL 2020

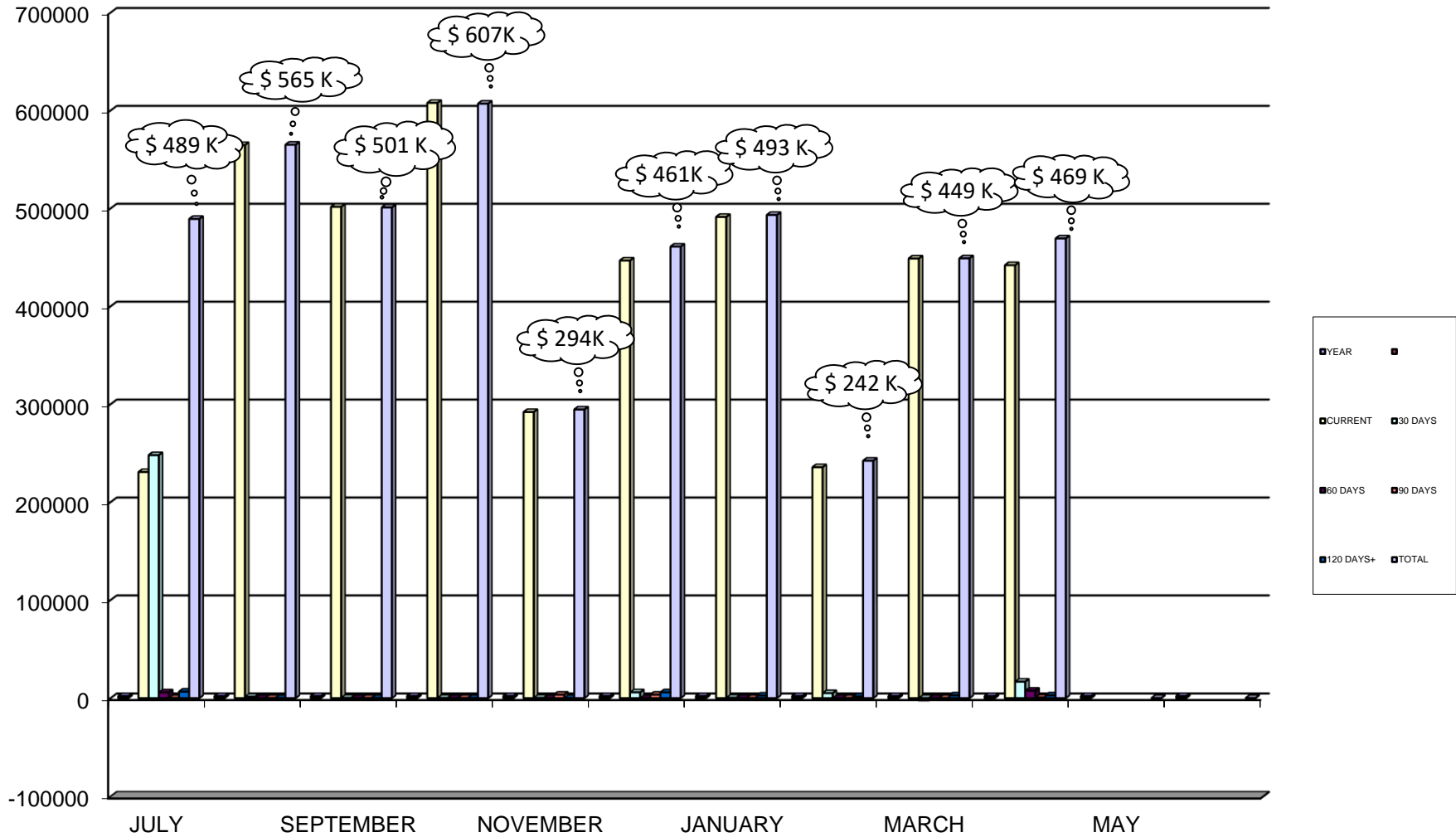
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

	APRIL 20	APRIL 19	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,591,324	\$ 4,307,192	(715,867.78)	-17%
SNF	\$ 9,812,517	\$ 7,402,294	2,410,223.25	33%
Inpatient Ancillary Revenue				
Acute/OB/Swing	2,055,729	1,820,631	235,098.05	13%
SNF	(1,836)	5,804	(7,639.90)	-132%
Outpatient Revenue	17,774,439	18,365,489	(591,049.77)	-3%
Total Gross Revenue	\$ 33,232,173	\$ 31,901,409	1,330,763.85	4%

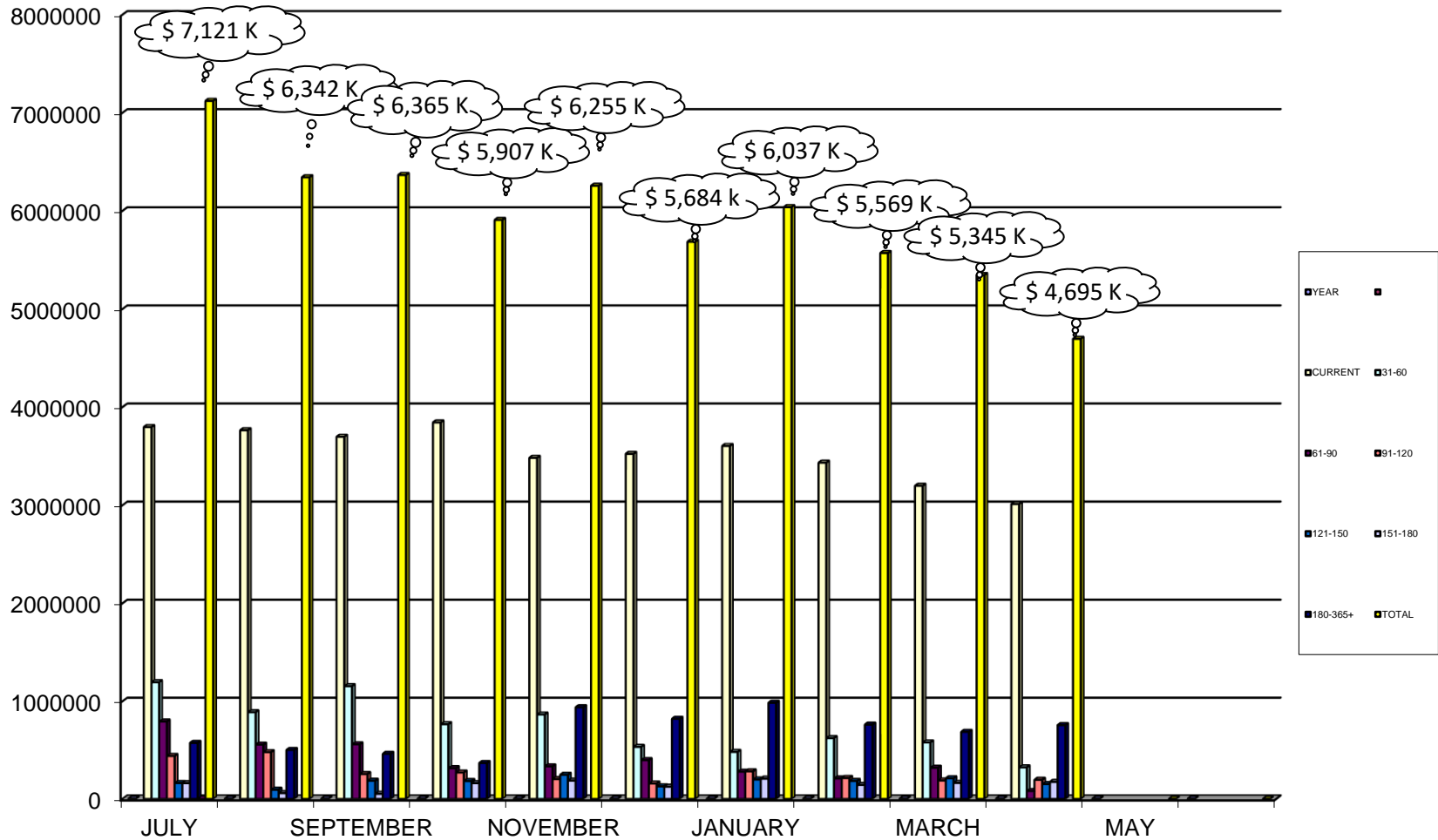
ACTUAL YTD      ACTUAL YTD

<u>Statistics</u>	APRIL 20	APRIL 19	<u>Variance</u>	<u>Variance %</u>
Patient Days	24,694	24,524	170	0.7%
Outpatient Services	1,365	1,699	(334)	-20%
Labs	6,414	7,872	(1,458)	-19%
Imaging	4,026	4,149	(123)	-3%
Hospice	874	1,050	(176)	-17%
PT	2,104	2,572	(468)	-18%

# ACCOUNTS PAYABLE



## ACCOUNTS RECEIVABLE





## ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2019	3,795,790.54	1,194,231.78	792,401.42	439,956.97	162,696.94	162,277.73	573,262.54	7,120,617.92
AUGUST	2019	3,763,568.76	887,657.04	555,689.60	478,849.52	94,546.40	60,440.10	501,339.09	6,342,090.51
SEPTEMBER	2019	3,696,717.18	1,153,525.95	558,993.77	255,022.67	186,505.56	53,001.37	461,687.93	6,365,454.43
OCTOBER	2019	3,843,468.49	765,008.21	314,961.93	270,472.85	183,433.85	162,269.87	367,849.83	5,907,465.03
NOVEMBER	2019	3,482,599.26	863,579.00	333,588.30	203,816.58	246,923.83	187,471.54	937,518.01	6,255,496.52
DECEMBER	2019	3,522,929.57	532,515.54	396,873.70	158,196.05	129,038.12	125,584.34	819,770.64	5,684,907.96
JANUARY	2020	3,603,100.65	481,228.83	278,901.17	282,754.83	199,624.98	207,985.38	983,851.80	6,037,447.64
FEBRUARY	2020	3,432,769.55	622,757.62	209,940.36	214,711.70	184,216.30	144,169.39	760,800.88	5,569,365.80
MARCH	2020	3,197,426.50	578,265.02	319,037.03	188,511.67	211,726.11	164,092.03	686,068.44	5,345,126.80
APRIL	2020	3,011,491.48	323,546.42	81,268.02	195,990.38	152,372.01	175,163.72	755,337.93	4,695,169.96
MAY	2020								0.00
JUNE	2020								0.00

## ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2019	230,706.24	247,961.95	5,729.21	(1,724.24)	6,530.97	489,204.13
AUGUST	2019	564,652.09	1,382.95	0.00	0.00	(1,030.43)	565,004.61
SEPTEMBER	2019	501,593.80	279.78	0.00	0.00	(924.03)	500,949.55
OCTOBER	2019	607,759.46	131.93	0.00	0.00	(924.03)	606,967.36
NOVEMBER	2019	291,983.34	243.41	(151.60)	3,404.04	(924.03)	294,555.16
DECEMBER	2019	446,721.67	5,853.00	(837.00)	3,404.04	5,810.97	460,952.68
JANUARY	2020	491,253.17	348.99	20.90	(837.00)	2,480.01	493,266.07
FEBRUARY	2020	235,600.59	5,018.31	0.00	0.00	1,643.01	242,261.91
MARCH	2020	448,784.56	(2,383.87)	(171.11)	0.00	2,749.14	448,978.72
APRIL	2020	441,963.39	16,609.62	7,507.00	486.31	2,749.14	469,315.46
MAY	2020						0.00
JUNE	2020						0.00

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2020

COMPARISON TO ACTUAL

2020 <b>APRIL ACTUAL</b>	2019 <b>APRIL ACTUAL</b>	Variance		FYE 2020 <b>YTD ACTUAL</b>	FYE 2019 <b>YTD ACTUAL</b>	Variance	Increase Decrease %
227,123	528,554	(301,431)	<b>PATIENT REVENUE</b>	3,591,323.90	4,307,191.68	(715,868)	-16.61%
1,020,940	756,446	264,494	Acute	9,812,517	7,402,294	2,410,223	32.62%
			Skilled Nursing				
149,524	188,491	(38,967)	Inpatient Ancillary	2,055,729	1,820,631	235,098	12.92%
-	(1,306)	1,306	Acute	(1,836)	5,804	(7,640)	
			Skilled Nursing				
1,397,587	1,472,185	(74,598)	Total Inpatient Revenue	15,457,734	13,535,920	1,921,814	14.22%
1,155,709	2,101,853	(946,144)	Total Outpatient Revenue	17,774,439	18,365,489	(591,050)	-3.21%
2,553,296	3,574,038	(1,020,742)	<b>Total Patient Revenue</b>	33,232,173	31,901,409	1,330,764	4.22%
			<b>DEDUCTIONS FROM REVENUE</b>				
(3,523,315)	793,196	4,316,511	Contractuals - Care/Cal	2,901,674	6,077,878	3,176,204	
109,519	102,984	(6,535)	Contractuals - PPO	1,147,563	1,024,536	(123,027)	
-	375	375	Charity and Write Offs	115,447	375	(115,072)	
67,207	62,575	(4,631)	Admin Adjmts/Emp Discounts	504,270	980,601	476,331	
(15,978)	26,235	42,213	Provision for Bad Debts	522,766	910,097	387,332	
(3,362,567)	985,365	4,347,933	<b>Total Deductions</b>	5,191,719	8,993,487	3,801,768	
109,901	79,415	30,486	Other Operating Revenues	435,936	353,620	82,315	
6,025,764	2,668,087	3,357,676	<b>Net Revenue</b>	28,476,390	23,261,542	5,214,847	
			<b>OPERATING EXPENSES</b>				
992,883	784,748	(208,136)	Productive Salaries	8,914,510	7,658,249	(1,256,261)	-16.41%
84,521	79,820	(4,701)	Non-Productive Salaries	1,080,080	944,158	(135,922)	-14.41%
270,193	243,239	(26,953)	Employee Benefits	2,505,793	2,527,334	21,541	.92%
319,285	213,824	(105,461)	Supplies	2,518,308	2,263,661	(254,647)	-11.21%
146,500	153,500	7,000	Professional Fees	1,466,339	1,460,407	(5,932)	-.41%
27,393	126,080	98,687	Acute/Swing Travelers	477,303	660,814	183,511	27.82%
147,535	243,759	96,224	SNF Travelers	1,825,040	1,653,291	(171,749)	-10.41%
72,460	132,968	60,508	Ancillary Travelers	997,725	884,040	(113,684)	-12.91%
102,842	181,266	78,424	Other Purchased Services	1,465,685	1,670,268	204,583	12.22%
45,324	49,232	3,909	Repairs	239,571	369,185	129,613	35.12%
53,520	28,834	(24,685)	Utilities	545,308	429,555	(115,753)	-26.91%
22,191	19,799	(2,392)	Insurance	235,252	198,781	(36,471)	-18.31%
45,871	82,458	36,588	Other	541,072	654,430	113,358	17.32%
72,529	73,836	1,307	Depreciation	760,218	698,127	(62,091)	-8.91%
-	0	0	Bond Repayment Insurance	-	0	0	
17,911	17,911	0	Bond Repayment Interest	179,108	179,108	0	.02%
2,491	1,681	(810)	Interest	23,283	18,733	(4,551)	-24.31%
8,224	10,837	2,613	Rental - Lease	34,384	205,303	170,920	83.32%
2,431,672	2,443,792	12,119	<b>Total Operating Expense</b>	23,808,980	22,475,446	(1,333,534)	-5.91%
3,594,092	224,296	3,369,796	<b>Income From Operations</b>	4,667,410	786,096	3,881,313	
			<b>NON-OPERATING REVENUE AND EXPENSE</b>				
762,676	1,542,337	(779,660)	Non-Operating Revenue	4,032,939	2,970,660	1,062,279	
44,183	0	44,183	Interest Income	134,118	0	134,118	
162,275	4,450	(157,825)	Non-Operating Expense	1,047,921	4,450	(1,043,471)	
644,584	1,537,886	(893,302)	<b>Total Non-Operating</b>	3,119,136	2,966,210	152,926	
4,238,676	1,762,182	2,476,493	<b>NET INCOME</b>	7,786,545	3,752,306	4,034,239	

**MAYERS MEMORIAL HOSPITAL  
NON-OPERATING REVENUE AND EXPENSE  
RETAIL PHARMACY**

2020 <b>APRIL ACTUAL</b>	2019 <b>APRIL ACTUAL</b>	Variance		FYE 2020 <b>YTD ACTUAL</b>	FYE 2019 <b>YTD ACTUAL</b>	Variance	Increase Decrease %
			<b>RETAIL PHARM REVENUE</b>				
			<b>NON-OPERATING REVENUE</b>				
0	0	0	MEDICARE	0	0	0	#DIV/0!
101	0	101	MEDI-CAL	101	0	101	#DIV/0!
97,986	0	97,986	THIRD PARTY	536,851	0	536,851	#DIV/0!
21,387	0	21,387	PRIVATE	137,933	0	137,933	#DIV/0!
(165)	0	(165)	OTHER	7,129	0	7,129	#DIV/0!
<b>119,309 #</b>	<b>0 #</b>	<b>119,309</b>	<b>Total Revenue</b>	<b>682,014</b>	<b>0</b>	<b>682,014</b>	<b>#DIV/0!</b>
<b>119,309</b>	<b>0</b>	<b>119,309</b>	<b>Net Non Operating Revenue</b>	<b>682,014 #</b>	<b>0</b>	<b>682,014</b>	
			<b>NON - OPERATING EXPENSES</b>				
26,860	0	(26,860)	Productive Salaries	162,267	0	(162,267)	#DIV/0!
1,093	0	(1,093)	Non-Productive Salaries	5,482	0	(5,482)	#DIV/0!
1,482	0	(1,482)	Employee Benefits	9,860	0	(9,860)	#DIV/0!
127,823	60	(127,763)	Supplies	822,065	60	(822,006)	-1381521.91%
0	0	0	Ancillary Travelers	0	0	0	#DIV/0!
1,393	0	(1,393)	Other Purchased Services	17,792	0	(17,792)	#DIV/0!
0	0	0	Repairs	2,833	0	(2,833)	#DIV/0!
327	0	(327)	Utilities	3,256	0	(3,256)	#DIV/0!
490	4,391	3,900	Other	7,526	4,391	(3,135)	-71.41%
2,807	0	(2,807)	Depreciation	16,840	0	(16,840)	#DIV/0!
0	0	0	Rental - Lease	0	0	0	#DIV/0!
<b>162,275</b>	<b>4,450</b>	<b>(157,825)</b>	<b>Total Non-Operating Expense</b>	<b>1,047,921</b>	<b>4,450</b>	<b>(1,043,471)</b>	<b>-23447.71%</b>
<b>(42,966)</b>	<b>(4,450)</b>	<b>(38,516)</b>	<b>NET INCOME</b>	<b>(365,907)</b>	<b>(4,450)</b>	<b>(361,457)</b>	

(LOSS) GAIN

**MAYERS MEMORIAL HOSPITAL**  
Balance Sheet

	<b>APRIL 2020</b>	<b>MARCH 2020</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	6,855,192	2,061,274
Reserve Cash (unrestricted)	13,265,134	9,220,952
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,561,308	1,505,113
Accounts Receivable	4,611,015	5,260,621
County Treasury receivable	463,494	367,598
Less: Reserve for Uncollectibles	(588,095)	(644,939)
Reserve for Medicare/Medi-Cal	(1,019,224)	(1,436,896)
Inventories	255,713	232,033
Accounts Receivable - Other	1,007,611	1,007,611
Prepaid Expenses	446,114	464,760
Medicare/Medi-Cal Settlement	1,619,645	4,646,876
<b>TOTAL CURRENT ASSETS</b>	<b>28,477,907</b>	<b>22,685,003</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	753,510	753,510
Building and Fixed Equipment	12,266,274	12,266,274
Equipment	13,225,483	12,663,317
Construction in Progress (other)	1,829,900	1,809,609
Hospital expansion	18,281,377	18,024,414
Less: Reserve for Depreciation	(22,097,773)	(22,022,437)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>24,258,771</b>	<b>23,494,687</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	700	700
Unamortized Bond Discount	-	0
Unamortized Cost of Bond Defeasance	0	0
G.O. Bond - issue / discount / cost	6,826	6,826
<b>TOTAL OTHER ASSETS</b>	<b>7,526</b>	<b>7,526</b>
<b>TOTAL ASSETS</b>	<b>52,744,204</b>	<b>46,187,217</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	456,820	440,325
Accrued Payroll	452,630	403,137
Accrued Payroll Taxes	27,367	8,123
Accrued Vacation & Holiday	633,387	624,664
Accrued Health Insurance	40,022	40,505
Accrued Interest	(287,813)	(305,724)
PRIME PLAN	0	0
HQAF	0	0
IGT (TRAD/PHP)	0	0
NOTES & LOANS PAYABLE	871,251	74,700
Current Portion of Medicare/Medi-Cal Settlement	957,514	1,244,389
<b>TOTAL CURRENT LIABILITIES</b>	<b>3,151,178</b>	<b>2,530,120</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,189,599	1,189,599
Capital Leases / Settlement pymt		
Leases	16,444	18,473
Notes & Loans Payable	1,625,349	
GO BOND SERIES B & REFUNDING	19,236,999	19,180,803
<b>TOTAL LONG-TERM DEBT</b>	<b>22,068,391</b>	<b>20,388,875</b>
<b>FUND EQUITY</b>	<b>27,524,636</b>	<b>23,268,222</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>52,744,204.47</b>	<b>46,187,217</b>
<b>CURRENT RATIO:</b>	<b>9.04</b>	<b>8.97</b>

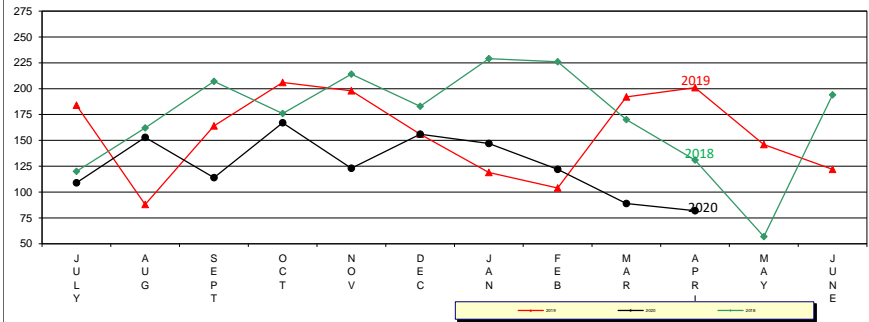
**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2020

DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	RESERVE DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENTS & WRITE-OFFS	REFUNDS
July 31, 2019	3,556,341.05	114,720.68	2,690,416.65	0.00	532,330.11	71,243.08	2,086,843.46	1,519,295.78	2,643.45
August 31, 2019	3,709,166.13	119,650.52	2,049,414.19	0.00	9,147.05	146.65	2,040,120.49	2,256,790.23	230.60
September 30, 2019	3,401,558.45	113,385.28	1,823,357.81	0.00	837.32	0.00	1,822,520.49	160,438.17	8,220.84
October 31, 2019	3,717,781.06	119,928.42	2,490,793.73	0.00	29,321.61	167,138.78	2,294,333.34	2,157,669.65	2,463.04
November 30, 2019	3,072,030.94	102,401.03	2,864,409.03	0.00	675,041.71	61,175.42	2,128,191.90	789,474.80	12,400.00
December 31, 2019	3,231,550.89	104,243.58	2,540,027.36	0.00	528,982.58	12,205.23	1,998,839.55	2,142,112.77	5,144.50
January 30, 2020	3,440,833.43	110,995.63	2,421,535.93	0.00	388,676.88	17,006.03	2,015,853.02	1,132,448.96	6,478.27
February 28, 2020	3,240,532.31	115,733.30	2,094,838.28	0.00	96,141.01	1,203.35	1,997,493.92	1,844,585.44	1,718.30
March 30, 2020	3,052,554.14	98,469.49	5,609,743.45	0.00	116,462.35	3,358,986.58	2,134,294.52	1,262,445.48	0.00
April 29, 2020	2,515,849.26	83,861.64	9,898,329.90	0.00	547,522.22	7,438,577.35	1,912,230.33	1,531,939.37	2,933.25
May 30, 2020	0.00		0.00	0.00	0.00	0.00		0.00	0.00
June 29, 2020	0.00		0.00	0.00	0.00	0.00		0.00	0.00
<b>YTD TOTAL</b>	<b>32,938,197.66</b>	<b>108,338.96</b>	<b>34,482,866.33</b>	<b>0.00</b>	<b>2,924,462.84</b>	<b>11,127,682.47</b>	<b>20,430,721.02</b>	<b>14,797,200.65</b>	<b>42,232.25</b>

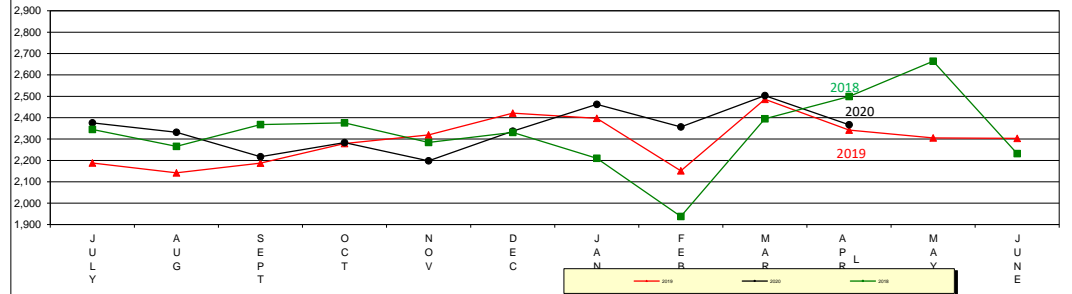
<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	APRIL \$ OUTSTANDING	APRIL DAYS OUT	MARCH DAYS OUT	FEBRUARY DAYS OUT		APRIL	MARCH	FEBRUARY	3 MONTH AVERAGE
MEDICARE	1,288,487.55	27.92	30.31	36.09	MEDICARE	33.22%	34.07%	41.94%	36.41%
MEDI - CAL	1,633,503.87	34.36	43.24	41.18	MEDI - CAL	50.92%	47.42%	43.04%	47.13%
THIRD PARTY	1,170,021.68	84.15	90.69	100.16	THIRD PARTY	13.96%	15.62%	13.38%	14.32%
PRIVATE	603,156.86				PRIVATE	1.90%	2.89%	1.64%	2.14%
<b>LTC ONLY (INCLUDE)</b>	<b>1,421,699.24</b>	<b>45.26</b>	<b>44.05</b>	<b>46.49</b>					
<b>OVERALL</b>	<b>4,695,169.96</b>	<b>47.97</b>	<b>49.97</b>	<b>51.13</b>					

## MAYERS MEMORIAL HOSPITAL DISTRICT

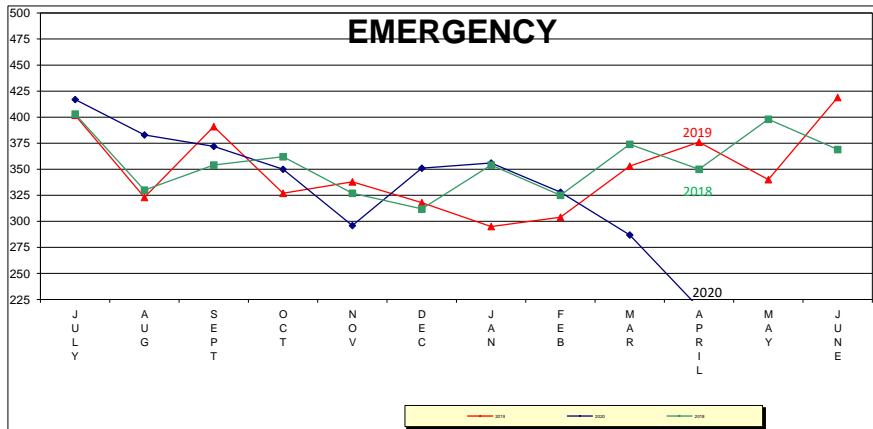
### ACUTE / SWING PATIENT DAYS



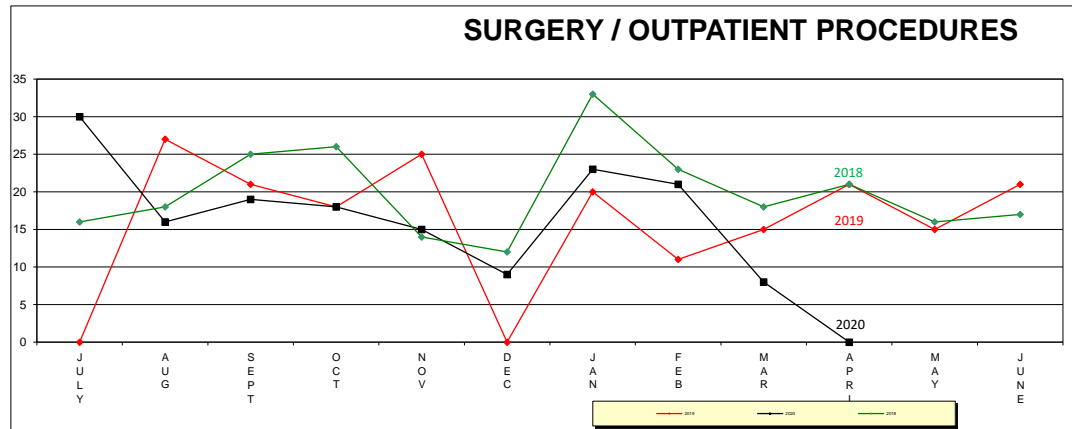
### SNF PATIENT DAYS



### EMERGENCY



### SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2019-2020 OPERATING ACTUAL**

YEAR TO DATE

	July-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	ACTUAL	6/30/2020	12/31/2018	ACTUAL	
<b>Operating Revenue:</b>																	
Routine																	
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	0	0		3,591,324	4,307,192		
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	0	0		9,812,517	7,402,294		
Ancillary																	
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	0	0		2,055,729	1,820,631		
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	0		(1,836)	5,804		
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	0	0		17,774,439	18,365,489		
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	0	0		33,232,173	31,901,409		
<b>Less Deductions:</b>																	
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	0	0		2,901,674	6,077,878		
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	0	0		1,147,563	1,024,536		
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	0	0		115,447	375		
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	0	0		504,270	980,601		
Medicare														0	0		
Medi-Cal														0	0		
PPO's														0	0		
Administrative & Other														0	0		
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	0	0		522,766	910,097		
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	0	0		5,191,719	8,993,487		
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	0	0		435,936	353,620		
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	0	0		28,476,390	23,261,542		
<b>Operating Expenses:</b>																	
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	0	0		8,914,510	7,658,249		
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	0	0		1,080,080	944,158		
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	0	0		2,505,793	2,527,334		
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	0	0		2,518,308	2,263,661		
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	0	0		1,466,339	1,460,407		
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	0	0		477,303	660,814		
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	0	0		1,825,040	1,653,291		
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	0	0		997,725	884,040		
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	0	0		1,465,685	1,670,268		
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	0	0		239,571	369,185		
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	0	0		545,308	429,555		
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	0	0		235,252	198,781		
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	0	0		541,072	654,430		
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	0	0		760,218	698,127		
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0		0	0		
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	0	0		179,108	179,108		
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	0	0		23,283	18,733		
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	0	0		34,384	205,303		
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	0	0		23,808,980	22,475,446		
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	0	0		4,667,410	786,096		
<b>Non-Operating Revenue:</b>																	
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	0	0		4,032,939	2,970,660		
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0		134,118	0		
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	0	0		1,047,921	4,450		
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	0	0		3,119,136	2,966,210		
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	0	0		7,786,545	3,752,306		
<b>DAYS CASH ON HAND (MTD)</b>																	
	176.22	155.93	140.84	175.64	171.02	162.54	118.74	115.87	143.69	255.86	#DIV/0!	#DIV/0!				YTD	
AVERAGE YTD	176.22	166.07	157.66	162.16	163.93	163.70	157.28	147.44	151.17	161.64	#DIV/0!	#DIV/0!				0.00	

**MAYERS MEMORIAL HOSPITAL  
2018-2019 OPERATING ACTUAL**

	<u>July-18</u>	<u>AUG</u>	<u>SEPT</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>Jan-19</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	YEAR TO DATE 6/30/2019 <u>ACTUAL</u>	12/31/2018 <u>ACTUAL</u>
<b>Operating Revenue:</b>														
Routine														
Acute	480,161	234,242	424,733	533,996	532,129	405,050	327,927	309,480	530,918	528,554	367,439	327,074	5,001,704	4,307,192
SNF	708,575	689,540	701,524	744,383	749,986	771,745	780,542	698,987	800,567	756,446	748,897	740,371	8,891,561	7,402,294
Ancillary														
Acute	171,679	120,315	172,319	207,781	206,795	134,701	152,478	139,956	326,116	188,491	151,675	140,793	2,113,098	1,820,631
SNF	1,646	1,160	1,039	1,537	0	43	(43)	554	1,174	(1,306)	0	0	5,804	5,804
Outpatient	1,911,737	1,859,812	1,900,553	1,926,884	1,859,476	1,431,351	1,796,116	1,780,220	1,797,487	2,101,853	1,927,851	1,949,497	22,242,837	18,365,489
	3,273,798	2,905,069	3,200,168	3,414,580	3,348,386	2,742,891	3,057,019	2,929,197	3,456,263	3,574,038	3,195,861	3,157,734	38,255,004	31,901,409
<b>Less Deductions:</b>														
Contractuals - Care/Cal	724,965	536,153	787,220	853,289	816,070	665,338	394,427	355,038	152,182	793,196	1,075,652	880,747	8,034,278	6,077,878
Contractuals - PPO	126,488	102,308	84,540	166,151	87,059	93,870	99,802	63,506	97,828	102,984	124,390	118,760	1,267,687	1,024,536
Charity Care & Write off	0	0	0	0	0	0	0	0	0	375	0	13,892	14,267	375
Other Contractual write offs	49,804	38,987	45,162	342,553	182,492	58,083	115,999	16,314	68,630	62,575	60,008	46,044	1,086,653	980,601
Provision For Bad Debts	95,004	151,235	14,672	16,921	63,878	49,875	108,450	(4,366)	388,195	26,235	(53,194)	(64,673)	792,230	910,097
Total Deductions	996,261	828,682	931,595	1,378,914	1,149,498	867,166	718,678	430,491	706,835	985,365	1,206,858	994,770	11,195,114	8,993,487
													0	0
Other Revenue	(4,019)	40,670	(10,764)	126,488	17,865	19,073	22,491	37,411	24,900	79,415	111,991	16,361	481,972	353,620
Net Revenue	2,273,519	2,117,057	2,257,808	2,162,154	2,216,753	1,894,798	2,360,832	2,536,116	2,774,418	2,668,087	2,100,995	2,179,325	27,541,862	23,261,542
<b>Operating Expenses:</b>														
Salaries - Productive	728,137	790,634	740,382	825,433	739,170	778,494	719,790	734,529	816,931	784,748	824,535	777,605	9,260,389	7,658,249
Salaries - Non-productive	95,139	74,530	128,991	77,874	89,321	73,274	123,285	70,249	131,674	79,820	77,545	97,282	1,118,985	944,158
Employee Benefits	242,259	238,930	285,341	241,322	241,924	233,044	265,621	252,903	282,750	243,239	206,308	250,795	2,984,437	2,527,334
Supplies	239,458	240,538	233,565	259,509	232,863	211,207	203,384	211,802	217,512	213,824	385,068	279,485	2,928,214	2,263,661
Professional Fees	164,116	142,974	162,460	144,302	139,185	132,905	131,988	154,202	134,776	153,500	37,094	249,404	1,746,905	1,460,407
Acute/Swing travelers	29,855	37,206	52,227	65,364	34,932	113,862	84,351	81,894	35,044	126,080	72,653	74,378	807,844	660,814
SNF travelers	162,723	149,690	156,929	158,148	77,170	261,752	175,103	170,863	97,152	243,759	204,400	207,864	2,065,555	1,653,291
Ancillary travelers	75,318	68,085	70,196	68,695	42,760	59,631	115,405	138,071	112,912	132,968	84,591	130,501	1,099,133	884,040
Other Purchased Services	147,675	131,845	186,443	166,961	106,352	298,185	172,298	122,836	156,407	181,266	130,305	165,788	1,966,361	1,670,268
Repairs & Maintenance	34,343	47,928	29,183	36,268	36,591	23,916	43,430	25,047	43,247	49,232	10,185	31,752	411,121	369,185
Utilities	44,247	45,418	46,116	37,043	40,891	43,129	48,257	46,328	49,293	28,834	41,069	59,966	530,591	429,555
Insurance	19,849	19,799	19,799	19,799	19,799	20,539	19,799	19,799	19,799	19,799	19,799	6,780	225,360	198,781
Other Expense	53,881	48,558	63,509	64,381	80,608	67,271	86,248	56,762	50,754	82,458	51,438	(65,961)	639,907	654,430
Depreciation	67,117	67,092	67,092	66,872	67,805	67,346	72,920	75,439	72,608	73,836	73,836	73,198	845,161	698,127
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	179,108
Interest	2,022	1,673	1,767	2,081	2,140	1,800	1,424	2,480	1,665	1,681	1,910	1,836	22,478	18,733
Rent/Lease Equipment	13,553	3,616	41,685	48,559	21,528	15,730	25,975	13,039	10,783	10,837	7,488	3,891	216,682	205,303
Total Operating Expense	2,137,602	2,126,426	2,303,597	2,300,522	1,990,951	2,419,997	2,307,187	2,194,154	2,251,219	2,443,792	2,246,133	2,362,475	27,084,053	22,475,446
Net Operating Rev over Expense	135,917	(9,369)	(45,789)	(138,368)	225,802	(525,199)	53,644	341,963	523,200	224,296	(145,138)	(183,150)	457,809	786,096
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,542,337	193,831	98,632	3,263,123	2,970,660
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other non-operating Expense	0	0	0	0	0	0	0	0	0	4,450	12,760	9,410	26,620	4,450
Total Non-Operating Revenue	171,290	104,455	151,873	137,873	174,990	162,873	137,873	237,873	149,225	1,537,886	181,071	89,222	3,236,504	2,966,210
Net Revenue over Expense	307,207	95,087	106,084	(495)	400,792	(362,327)	191,517	579,835	672,424	1,762,182	35,934	(93,927)	3,694,313	3,752,306



MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED APRIL 20

FISCAL 2020

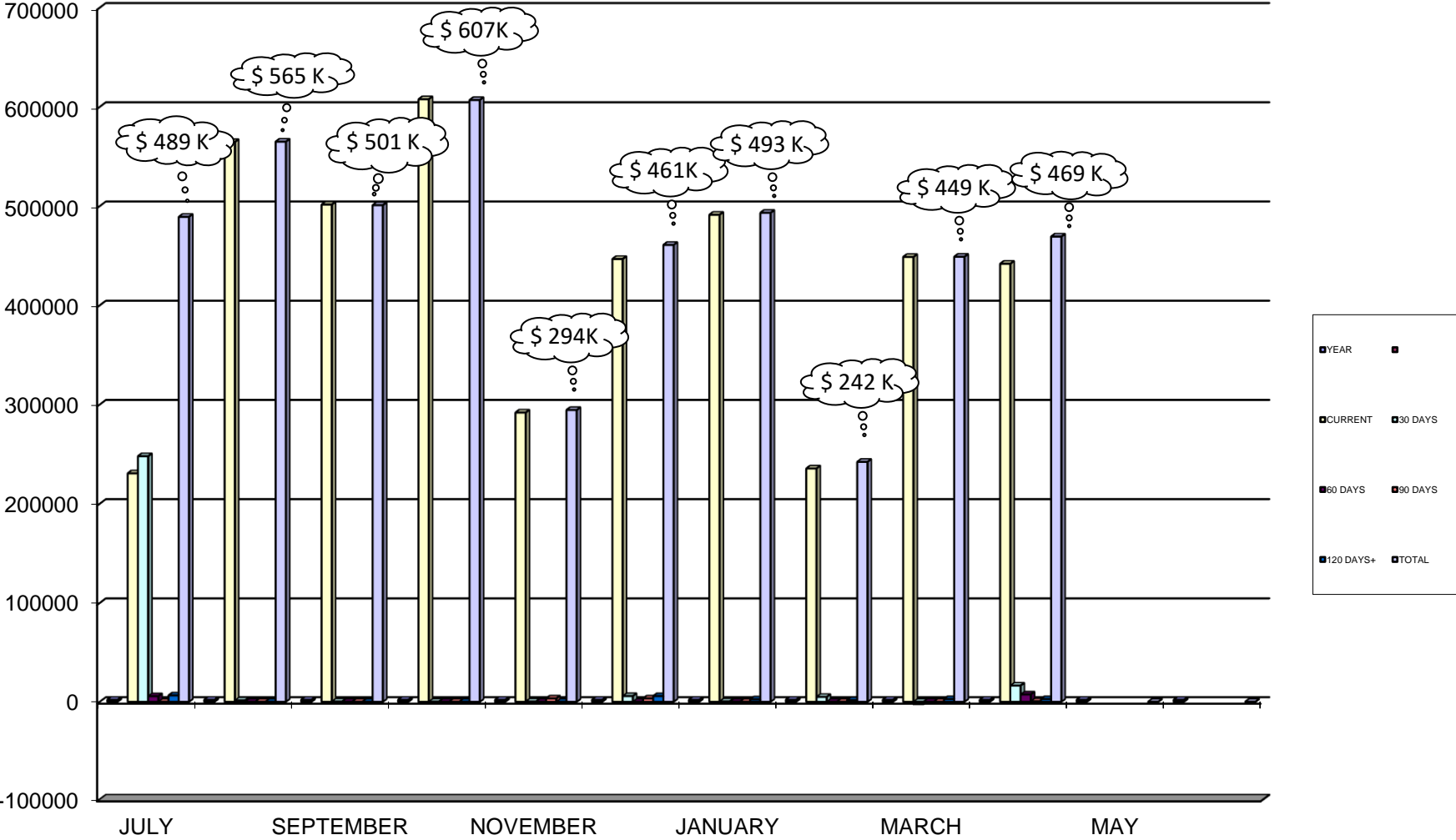
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

	APRIL 20	APRIL 19	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,591,324	\$ 4,307,192	(715,867.78)	-17%
SNF	\$ 9,812,517	\$ 7,402,294	2,410,223.25	33%
Inpatient Ancillary Revenue				
Acute/OB/Swing	2,055,729	1,820,631	235,098.05	13%
SNF	(1,836)	5,804	(7,639.90)	-132%
Outpatient Revenue	17,774,439	18,365,489	(591,049.77)	-3%
Total Gross Revenue	\$ 33,232,173	\$ 31,901,409	1,330,763.85	4%

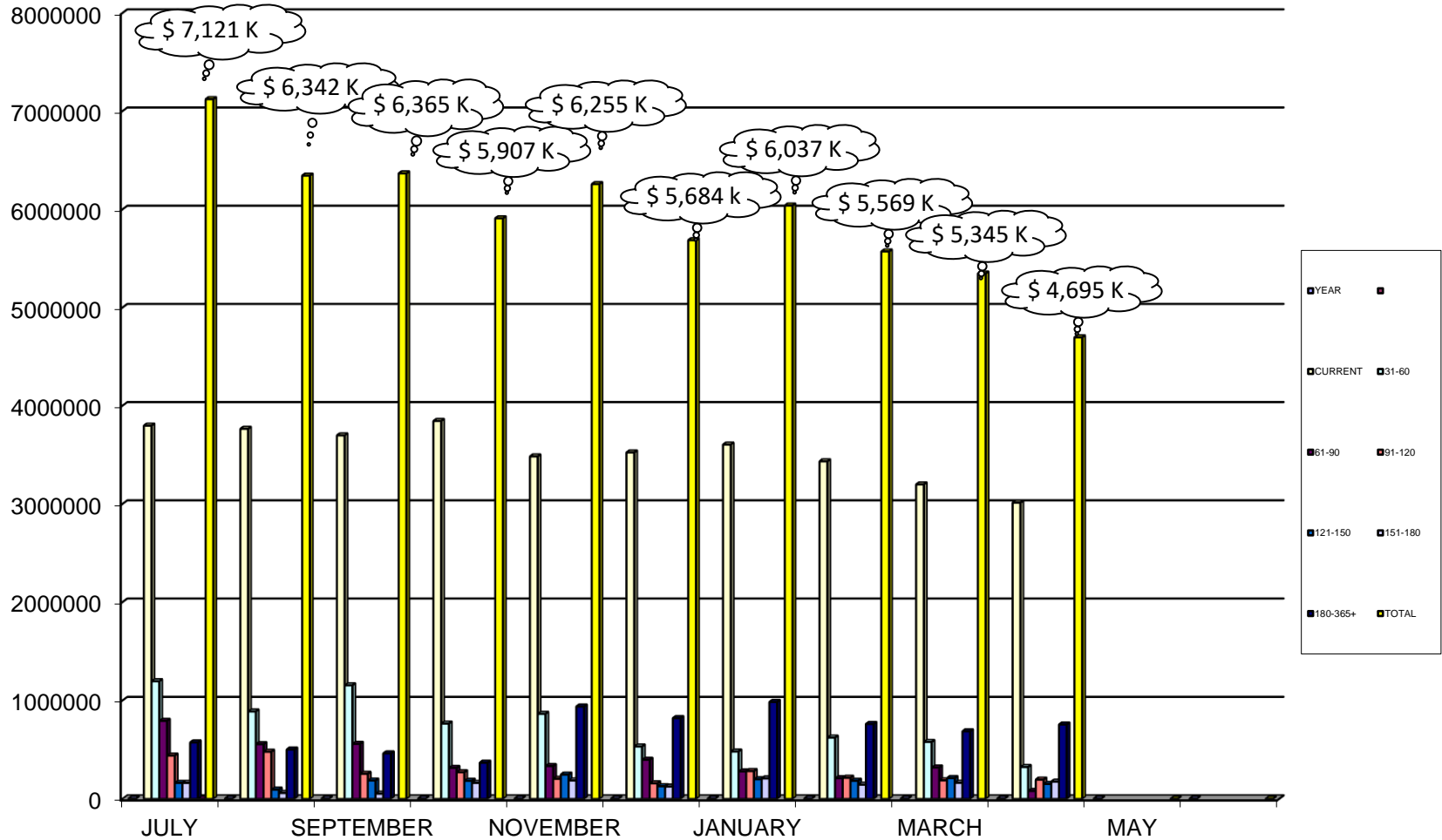
ACTUAL YTD      ACTUAL YTD

<u>Statistics</u>	APRIL 20	APRIL 19	<u>Variance</u>	<u>Variance %</u>
Patient Days	24,694	24,524	170	0.7%
Outpatient Services	1,365	1,699	(334)	-20%
Labs	6,414	7,872	(1,458)	-19%
Imaging	4,026	4,149	(123)	-3%
Hospice	874	1,050	(176)	-17%
PT	2,104	2,572	(468)	-18%

# ACCOUNTS PAYABLE



# ACCOUNTS RECEIVABLE



## ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2019	3,795,790.54	1,194,231.78	792,401.42	439,956.97	162,696.94	162,277.73	573,262.54	7,120,617.92
AUGUST	2019	3,763,568.76	887,657.04	555,689.60	478,849.52	94,546.40	60,440.10	501,339.09	6,342,090.51
SEPTEMBER	2019	3,696,717.18	1,153,525.95	558,993.77	255,022.67	186,505.56	53,001.37	461,687.93	6,365,454.43
OCTOBER	2019	3,843,468.49	765,008.21	314,961.93	270,472.85	183,433.85	162,269.87	367,849.83	5,907,465.03
NOVEMBER	2019	3,482,599.26	863,579.00	333,588.30	203,816.58	246,923.83	187,471.54	937,518.01	6,255,496.52
DECEMBER	2019	3,522,929.57	532,515.54	396,873.70	158,196.05	129,038.12	125,584.34	819,770.64	5,684,907.96
JANUARY	2020	3,603,100.65	481,228.83	278,901.17	282,754.83	199,624.98	207,985.38	983,851.80	6,037,447.64
FEBRUARY	2020	3,432,769.55	622,757.62	209,940.36	214,711.70	184,216.30	144,169.39	760,800.88	5,569,365.80
MARCH	2020	3,197,426.50	578,265.02	319,037.03	188,511.67	211,726.11	164,092.03	686,068.44	5,345,126.80
APRIL	2020	3,011,491.48	323,546.42	81,268.02	195,990.38	152,372.01	175,163.72	755,337.93	4,695,169.96
MAY	2020								0.00
JUNE	2020								0.00

## ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2019	230,706.24	247,961.95	5,729.21	(1,724.24)	6,530.97	489,204.13
AUGUST	2019	564,652.09	1,382.95	0.00	0.00	(1,030.43)	565,004.61
SEPTEMBER	2019	501,593.80	279.78	0.00	0.00	(924.03)	500,949.55
OCTOBER	2019	607,759.46	131.93	0.00	0.00	(924.03)	606,967.36
NOVEMBER	2019	291,983.34	243.41	(151.60)	3,404.04	(924.03)	294,555.16
DECEMBER	2019	446,721.67	5,853.00	(837.00)	3,404.04	5,810.97	460,952.68
JANUARY	2020	491,253.17	348.99	20.90	(837.00)	2,480.01	493,266.07
FEBRUARY	2020	235,600.59	5,018.31	0.00	0.00	1,643.01	242,261.91
MARCH	2020	448,784.56	(2,383.87)	(171.11)	0.00	2,749.14	448,978.72
APRIL	2020	441,963.39	16,609.62	7,507.00	486.31	2,749.14	469,315.46
MAY	2020						0.00
JUNE	2020						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	0.00	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,912,230.33	0.00	0.00	20,157,219.76
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	0.00	0.00	979,259.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	0.00	0.00	0.00	52,367.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	0.00	0.00	968,424.79
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	0.00	3,574,618.22
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	51.00	0.00	0.00	544,299.67
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	0.00	30,493.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	0.00	0.00	1,792,822.62
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,412,554.22</b>	<b>3,668,522.44</b>	<b>2,995,167.40</b>	<b>2,976,538.75</b>	<b>2,864,409.03</b>	<b>3,466,312.15</b>	<b>3,144,906.43</b>	<b>2,094,838.28</b>	<b>5,886,756.38</b>	<b>9,898,329.90</b>	<b>0.00</b>	<b>0.00</b>	<b>40,408,334.98</b>
<b><u>EXPENSES</u></b>													<b><u>YTD total</u></b>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	0.00	0.00	23,027,469.23
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	0.00	0.00	7,867,632.41
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	0.00	0.00	3,178,783.00
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	20,825.80
<b><u>TOTAL EXPENSES</u></b>	<b>3,114,155.76</b>	<b>4,495,160.58</b>	<b>4,142,322.28</b>	<b>2,592,231.81</b>	<b>3,730,821.73</b>	<b>3,186,309.48</b>	<b>4,617,779.69</b>	<b>2,372,810.84</b>	<b>4,447,089.75</b>	<b>2,922,937.70</b>	<b>0.00</b>	<b>0.00</b>	<b>35,621,619.62</b>
<b><u>collections less expenses</u></b>	<b>298,398.46</b>	<b>(826,638.14)</b>	<b>(1,147,154.88)</b>	<b>384,306.94</b>	<b>(866,412.70)</b>	<b>280,002.67</b>	<b>(1,472,873.26)</b>	<b>(277,972.56)</b>	<b>1,439,666.63</b>	<b>6,975,392.20</b>	<b>0.00</b>	<b>0.00</b>	<b>4,786,715.36</b>
													<b><u>average</u></b>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	0.00	0.00	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b><u>ending balance</u></b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
<b>TOTAL COLLECTIONS</b>	<b>2,268,794.86</b>	<b>2,955,231.43</b>	<b>2,187,710.19</b>	<b>2,084,413.15</b>	<b>3,974,353.71</b>	<b>1,787,833.00</b>	<b>2,341,321.67</b>	<b>4,645,911.52</b>	<b>3,001,841.98</b>	<b>4,180,660.03</b>	<b>12,027,329.31</b>	<b>2,868,571.18</b>	<b>44,323,972.03</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b>TOTAL EXPENSES</b>	<b>2,699,605.86</b>	<b>2,784,499.15</b>	<b>2,549,608.57</b>	<b>2,365,618.46</b>	<b>2,775,880.06</b>	<b>2,629,471.12</b>	<b>2,844,546.71</b>	<b>5,607,409.61</b>	<b>2,347,513.65</b>	<b>5,253,756.50</b>	<b>3,331,600.01</b>	<b>558,996.22</b>	<b>35,748,505.92</b>
<b>collections less expenses</b>	<b>(430,811.00)</b>	<b>170,732.28</b>	<b>(361,898.38)</b>	<b>(281,205.31)</b>	<b>1,198,473.65</b>	<b>(841,638.12)</b>	<b>(503,225.04)</b>	<b>(961,498.09)</b>	<b>654,328.33</b>	<b>(1,073,096.47)</b>	<b>8,695,729.30</b>	<b>2,309,574.97</b>	<b>8,575,466.12</b>
													<b>average</b>
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017					2018						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
<b>TOTAL COLLECTIONS</b>	<b>1,546,588.48</b>	<b>1,838,495.44</b>	<b>8,206,693.16</b>	<b>5,315,451.34</b>	<b>1,979,360.32</b>	<b>2,689,483.52</b>	<b>2,561,209.47</b>	<b>1,809,184.12</b>	<b>2,563,741.29</b>	<b>1,830,987.79</b>	<b>2,720,595.36</b>	<b>5,430,362.98</b>	<b>38,492,153.27</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>2,209,121.28</b>	<b>3,040,147.78</b>	<b>8,561,717.80</b>	<b>2,011,113.38</b>	<b>1,930,554.93</b>	<b>2,260,994.69</b>	<b>2,511,173.61</b>	<b>1,911,845.45</b>	<b>3,247,574.60</b>	<b>2,400,308.41</b>	<b>2,923,640.11</b>	<b>2,824,979.18</b>	<b>35,833,171.22</b>
<b>collections less expenses</b>	<b>(662,532.80)</b>	<b>(1,201,652.34)</b>	<b>(355,024.64)</b>	<b>3,304,337.96</b>	<b>48,805.39</b>	<b>428,488.83</b>	<b>50,035.86</b>	<b>(102,661.33)</b>	<b>(683,833.31)</b>	<b>(569,320.62)</b>	<b>(203,044.75)</b>	<b>2,605,383.80</b>	<b>2,658,982.05</b>
													<b>average</b>
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<b><u>CASH COLLECTIONS</u></b>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<b><u>TOTAL COLLECTIONS</u></b>	<b>2,273,299.52</b>	<b>1,715,186.91</b>	<b>2,211,884.21</b>	<b>2,000,796.32</b>	<b>2,999,793.95</b>	<b>1,883,613.24</b>	<b>4,597,719.84</b>	<b>2,949,567.41</b>	<b>1,933,456.40</b>	<b>1,756,442.43</b>	<b>2,196,499.12</b>	<b>2,605,489.21</b>	<b>29,123,748.56</b>
													<u>YTD total</u>
<b><u>EXPENSES</u></b>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>TOTAL EXPENSES</u></b>	<b>2,082,586.84</b>	<b>1,876,256.54</b>	<b>2,023,776.26</b>	<b>3,239,033.11</b>	<b>2,751,298.70</b>	<b>2,036,104.69</b>	<b>2,086,555.78</b>	<b>1,980,512.46</b>	<b>2,014,476.41</b>	<b>1,975,178.94</b>	<b>2,159,439.22</b>	<b>2,171,786.28</b>	<b>26,397,005.23</b>
<b><u>collections less expenses</u></b>	<b>190,712.68</b>	<b>(161,069.63)</b>	<b>188,107.95</b>	<b>(1,238,236.79)</b>	<b>248,495.25</b>	<b>(152,491.45)</b>	<b>2,511,164.06</b>	<b>969,054.95</b>	<b>(81,020.01)</b>	<b>(218,736.51)</b>	<b>37,059.90</b>	<b>433,702.93</b>	<b>2,726,743.33</b>
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>



MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b> <b><u>cash collections</u></b>
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
<b><u>TOTAL COLLECTIONS</u></b>	<b>1,956,405.08</b>	<b>1,700,308.34</b>	<b>2,213,122.97</b>	<b>8,523,460.84</b>	<b>1,713,367.39</b>	<b>2,025,787.79</b>	<b>1,575,920.57</b>	<b>1,853,025.74</b>	<b>2,032,860.88</b>	<b>2,568,034.79</b>	<b>2,569,713.46</b>	<b>1,803,913.93</b>	<b>30,535,921.78</b>
<b><u>EXPENSES</u></b>													<b><u>YTD total</u></b> <b><u>expenses</u></b>
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
<b><u>TOTAL EXPENSES</u></b>	<b>1,867,608.83</b>	<b>1,935,247.82</b>	<b>2,136,132.92</b>	<b>6,200,876.20</b>	<b>2,444,689.08</b>	<b>2,028,291.81</b>	<b>1,853,592.16</b>	<b>2,050,298.63</b>	<b>2,076,451.88</b>	<b>2,031,032.67</b>	<b>2,012,960.58</b>	<b>1,865,231.82</b>	<b>28,502,414.40</b>
<b><u>collections less expenses</u></b>	<b>88,796.25</b>	<b>(234,939.48)</b>	<b>76,990.05</b>	<b>2,322,584.64</b>	<b>(731,321.69)</b>	<b>(2,504.02)</b>	<b>(277,671.59)</b>	<b>(197,272.89)</b>	<b>(43,591.00)</b>	<b>537,002.12</b>	<b>556,752.88</b>	<b>(61,317.89)</b>	<b>2,033,507.38</b>
													<b><u>average</u></b> <b><u>ending balance</u></b>
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2015

	2014						2015						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	980,471.43	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,486,075.65
BEGINNING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	648,200.46
<b>CASH COLLECTIONS</b>													<b>YTD total</b>
													<b>cash collections</b>
PATIENT PAYMENTS	1,496,890.63	1,369,613.42	1,487,665.14	1,480,839.31	1,283,745.97	1,640,277.89	1,567,631.09	1,829,690.82	1,854,531.02	1,367,876.56	1,596,060.62	2,207,585.85	19,182,408.32
COST REPORT SETTLEMENTS	0.00	159,001.00	0.00	0.00	0.00	0.00	885,913.00	0.00	0.00	0.00	0.00	0.00	1,044,914.00
DSH (Disproportionate Share)	0.00	0.00	0.00	8,659.00	19,041.00	2,105.00	0.00	9,367.00	8,464.00	49,575.19	8,969.00	8,468.00	114,648.19
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,864.00	84,864.00
DPNF SUPPLEMENTAL	0.00	537,195.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	179,442.93	716,638.49
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	115,703.67	0.00	0.00	0.00	269,888.87	0.00	0.00	385,592.54
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	323,206.00	0.00	490,098.00	813,304.00
HQARF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40,899.31	40,899.31
TAXES	7,745.59	10,737.24	26,962.07	6,286.60	896.57	184,331.99	69,955.12	47,206.96	618.41	299.67	180,006.68	36,531.31	571,578.21
RENTS	0.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	22,320.00
VENDING / CAFETERIA	4,124.75	3,571.84	4,412.26	4,011.64	3,583.90	3,901.37	2,492.07	3,662.87	3,436.76	3,712.85	3,543.65	3,401.46	43,855.42
MISC (REBATES/REIMB ETC)	7,785.03	11,398.02	26,222.85	15,296.51	22,749.65	68,387.58	6,367.74	27,160.62	7,180.96	34,319.81	67,120.08	253,150.24	547,139.09
<b>TOTAL COLLECTIONS</b>	<b>1,516,546.00</b>	<b>2,091,517.08</b>	<b>1,547,494.32</b>	<b>1,517,325.06</b>	<b>1,332,249.09</b>	<b>2,016,939.50</b>	<b>2,534,591.02</b>	<b>1,919,320.27</b>	<b>1,876,463.15</b>	<b>2,051,110.95</b>	<b>1,857,932.03</b>	<b>3,306,673.10</b>	<b>23,568,161.57</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,795,254.38	1,755,225.53	1,689,257.20	1,829,618.61	1,616,226.37	1,708,118.30	1,650,989.48	1,523,669.47	1,716,187.61	1,596,779.29	1,722,460.00	1,937,571.00	20,541,357.24
ASSET EXPENSES	0.00	0.00	33,500.00	6,485.00	0.00	0.00	11,462.01	0.00	0.00	0.00	0.00	598,052.30	649,499.31
CIP EXPENSES	34,831.35	45,325.65	78,472.11	15,161.34	27,198.06	77,680.10	19,733.54	0.00	32,730.34	15,161.34	27,667.80	19,661.34	393,622.97
IGT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	177,586.00	0.00	0.00	0.00	0.00	177,586.00
EMR LOAN	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	717,280.56
2007 REVENUE BOND	41,240.21	41,240.21	41,240.21	41,240.21	41,240.21	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	40,773.59	494,407.08
DSH PAYMENT	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	0.00	190,586.88
MEDICARE REPAYMENT PLANS	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	32,650.48	254,945.30
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	147,769.44
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	110,028.36
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	1,916.67	1,980.56	2,587.50	2,395.83	2,475.69	116,675.47	2,577.71	3,873.49	4,007.06	4,140.62	4,007.06	831,192.54	977,830.20
<b>TOTAL EXPENSES</b>	<b>1,994,054.67</b>	<b>1,964,584.01</b>	<b>1,965,869.08</b>	<b>2,015,713.05</b>	<b>1,807,952.39</b>	<b>2,064,524.67</b>	<b>1,846,813.54</b>	<b>1,867,179.76</b>	<b>1,914,975.81</b>	<b>1,778,132.05</b>	<b>1,916,185.66</b>	<b>3,543,178.61</b>	<b>24,679,163.30</b>
<b>collections less expenses</b>	<b>(477,508.67)</b>	<b>126,933.07</b>	<b>(418,374.76)</b>	<b>(498,387.99)</b>	<b>(475,703.30)</b>	<b>(47,585.17)</b>	<b>687,777.48</b>	<b>52,140.51</b>	<b>(38,512.66)</b>	<b>272,978.90</b>	<b>(58,253.63)</b>	<b>(236,505.51)</b>	<b>(1,111,001.73)</b>
													<b>average</b>
ENDING AP BALANCE	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,403,293.12	1,521,310.80
ENDING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	0.00	606,533.79
													<b>ending balance</b>



Rural Development

Alturas Field Office

221 W. 8<sup>th</sup> Street  
Alturas, CA  
96101-3211

Voice 530.233.4137  
Fax 844.206.6796

April 28, 2020

Mr. Travis Lakey, CFO  
Mayers Memorial Hospital District  
PO Box 459  
Fall River Mills, CA 96028

Subject: Hospital Expansion Project  
Partial Payment Estimate No. 36A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 36A, reflecting total "Other Costs" of \$665,422.32 for the period of 4/1/2020 through 4/30/2020 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$665,422.32 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$609,226.87
USDA Loan Funds:	\$56,195.45

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or [mike.colbert@ca.usda.gov](mailto:mike.colbert@ca.usda.gov).

Sincerely,

J. Michael Colbert  
Community Programs Specialist

Enclosures

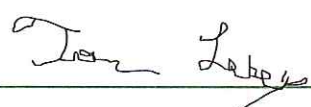
Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY  <b>PARTIAL PAYMENT ESTIMATE</b>	CONTRACT NO.  PARTIAL PAYMENT ESTIMATE NO. 36A  PAGE 1 of 1  PERIOD OF ESTIMATE FROM 4/1/2020 TO 4/30/2020
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

**CONTRACT CHANGE ORDER SUMMARY**

NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract .....	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders .....	-\$20,027.18
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2) .....	\$10,684,558.92
4-10	08/14/19		\$302,519.04	4. Work Completed* .....	\$9,726,085.74
11-16	10/03/19		\$53,219.29	5. Stored Materials* .....	
18	10/23/19		\$6,172.64	6. Subtotal (4+5) .....	\$9,726,085.74
20-24	02/27/20	\$340,561.15	\$3,639.90	7. Retainage* .....	
<b>TOTALS</b>		\$369,789.96	\$389,817.14	8. Previous Payments .....	\$9,060,663.42
<b>NET CHANGE</b>			-\$20,027.18	9. Amount Due (6-7-8) .....	\$665,422.32
				* Detailed breakdown attached	

**CONTRACT TIME**

Original (days)	390		<input checked="" type="checkbox"/> Yes	Starting Date	6/11/2018
Revised		On Schedule	<input type="checkbox"/> No	Projected Completion	7/6/2019
Remaining	-299				

<p>APPROVED BY OWNER</p> <p>Owner <u></u></p> <p>By <u>CFO</u></p> <p>Date <u>04/27/2020</u></p>	<p>ACCEPTED BY AGENCY</p> <p>The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.</p> <p>By <u></u></p> <p>Title <u>Community Programs Specialist</u></p> <p>Date <u>4/28/2020</u></p>
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According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002	Page 1 of 1
3. Federal Sponsoring Agency <b>USDA Rural Development</b>		1. Type of Request Final ___ Partial <u>X</u>	2. Basis of Request <u>X</u> Cash ___ Accrual
4. Federal Grant ID Number		5. Partial Payment Request No. <b>36A</b>	

6. Employer ID Number <b>04-045-754413938</b>	PERIOD COVERED BY THIS REQUEST	
	From <b>4/1/2020</b>	To: <b>4/30/2020</b>
9. Recipient Organization Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>	10. Payee Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>	

CLASSIFICATION	PROGRAMS		FUNCTIONS	ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE	
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 139,525.17	\$ 13,331.70	\$ 139,525.17	\$ -
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -
d. Moving Expenses	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00
e. OSHPD Fees	\$ 250,000.00	\$ 250,187.52	\$ -	\$ 250,187.52	\$ -
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 51,636.72 \$ 1,094,136.42	\$ 1,000.00 ## \$ 5,670.00	\$ 51,636.72 \$ 1,079,570.49	\$ - \$ 14,565.93
g. Special Inspection & IOR	\$ 505,000.00	\$ 325,164.73	\$ 36,193.75	\$ 325,164.73	\$ -
h. County & Local Fees, Testing	\$ 200,000.00	\$ 215,813.40	\$ -	\$ 215,813.40	\$ -
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 160,717.79	\$ - \$ -	\$ 99,323.10 \$ 160,717.79	\$ - \$ -
j. Equipment District	\$ 1,804,000.00	\$ 1,581,486.10	\$ 609,226.87	\$ 1,010,307.67	\$ 571,178.43
k. Refinance Debt 2011 COP	\$ 1,848,832.00	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
2011 GO Bond	\$ 4,632,668.00	# \$ 4,599,365.63	## \$ -	\$ 4,599,365.63	\$ -
l. Landscaping - District Forced Account		\$ 150,000.00	\$ -	\$ -	\$ 150,000.00
m. Contingencies	\$ 2,222,706.00	\$ 197,728.82	\$ -	\$ -	\$ 197,728.82
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,206.00</b>	<b>\$ 10,684,558.92</b>	<b>\$ 665,422.32</b>	<b>\$ 9,726,085.74</b>	<b>\$ 958,473.18</b>
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ -	\$ 1,148,775.15	\$ 90,984.85
- Construction	\$ 9,596,894.00	\$ 11,995,581.00	\$ -	\$ 10,331,829.59	\$ 1,663,751.41
- Change Orders		\$ 20,027.18		\$ (160,509.15)	\$ 180,536.33
- Contingency		# \$ 306,662.00	## \$ -	\$ 291,328.90	\$ 15,333.10
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,676,894.00</b>	<b>\$ 13,562,030.18</b>	<b>\$ -</b>	<b>\$ 11,611,424.49</b>	<b>\$ 1,950,605.69</b>
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,246,589.10</b>	<b>\$ 665,422.32</b>	<b>\$ 21,337,510.23</b>	<b>\$ 2,909,078.87</b>
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,441,589.10	\$ 609,226.87	\$ 1,870,510.67	\$ 571,078.43
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 56,195.45</b>	<b>\$ 19,466,999.56</b>	<b>\$ 2,338,000.44</b>
r. Federal loan to date	97-01 \$ 9,900,000.00	\$ 9,900,000.00	\$ 56,195.45	\$ 8,734,007.14	\$ 1,165,992.86
	97-02 RF \$ 1,709,484.20	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -
	97-02 \$ 4,300,000.00	\$ 2,590,515.80	\$ -	\$ 1,418,507.37	\$ 1,172,008.43
	97-03 RF \$ 4,574,000.00	\$ 4,574,000.00	\$ -	\$ 4,574,000.00	\$ -
	97-04 B \$ 7,605,000.00	# \$ 3,031,000.00	\$ -	\$ 3,031,000.00	\$ -
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ 56,195.45</b>	<b>\$ 19,466,998.71</b>	<b>\$ 2,338,001.29</b>
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 19,410,803.26	
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 56,195.45	\$ 19,466,998.71	\$ 2,338,001.29
u. Percentage of physical completion	100%		2.74%	88.00%	

12. CERTIFICATION  
I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.

a. RECIPIENT		b. AGENCY	
Signature of Authorized Certifying Official 	Date <b>04/27/2020</b>	Signature of Authorized Certifying Official 	Date <b>4/28/2020</b>
Travis Lakey (Typed or Printed Name and Title)	530.336.7512 (Telephone)	J. Michael Colbert (Typed or Printed Name and Title)	530.233.4137 X 112 (Telephone)