Chief Executive Officer Louis Ward, MHA



Board of Directors

Beatriz Vasquez, PhD, President Abe Hathaway, Vice President Laura Beyer, Secretary Allen Albaugh, Treasurer Jeanne Utterback, Director

Finance Committee **Meeting Agenda**

June 24, 2019 – 11:00 am Fall River Board Room

Attendees

Abe Hathaway, Chair, Board Member Allen Albaugh, Board Member Louis Ward, CEO Travis Lakey, CFO

1	L CALL MEETING TO ORDER							
2	CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS							
3	APPE	ROVAL OF MINUTES			V	Time Allotted		
	3.1	Regular Meeting – May 20, 2019		Attachment A	Action Item	2 min.		
4	DEP/	ARTMENT REPORTS/OTHER		-187				
	4.1	Patient Access	Travis Lakey		Report	10 min.		
	4.2	Business Office	Travis Lakey		Report	10 min.		
	4.3	HIM	Travis Lakey		Report	10 min.		
	4.4	SNF Staffing Report/Star Rating	Candy Vculek	Attachment B	Report	10 min.		
5	FINA	NCIAL REVIEWS/BUSINESS						
	5.1	May 2019 Financials			Action Item	5 min.		
	5.2	Accounts Payable (AP)/Accounts Receiv	/able (AR)		Action Item	5 min.		
	5.3	Resolution 2019-07 Recommendation of FY20 MMHD Operating Budget	of Approval of the	Attachment C	Action Item	10 min.		
6	NEW	/ BUSINESS						
	6.1	Resolution 2019-08 LOCAL AGENCY INVESTMENT FUND		Attachment D	Action Item	5 min.		
	6.2	IT infrastructure 10 year plan			Information	10 min.		

P.O. 8ox 459 - 43563 Highway 299 East, Fall River Mills, CA 96028 Tel. (530) 336-5511 Fax (530) 336-6199 http://www.mayersmemorial.com

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	6.3 Day Care Discussion	Information	10 min.	
7 ADMINISTRATIVE REPORT		Report	10 min.	
8	OTHER INFORMATION/ANNOUNCEMENTS	Information		

9 ADJOURNMENT: Next Regular Meeting – July 24, 2019 (Fall River Mills)

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Chief Executive Officer Louis Ward, MHA



Board of Directors

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Board of Directors Finance Committee Minutes

May 20, 2019 – 9:00 am Boardroom (Fall River Mills)

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1 CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 9:03 am on the above date.

BOARD MEMBERS PRESENT:

Abe Hathaway, Committee Chair Allen Albaugh, Board Member

ABSENT:

STAFF PRESENT:

Travis Lakey, CFO Ryan Harris, COO Theresa Overton, DON Val Lakey, Board Clerk

2 CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS

3 APPROVAL OF MINUTES

3.1 A motion/second carried; committee members accepted the minutes of April 24, 2019

Albaugh/Hathaway Ap

Approved All

4 DEPARTMENT REPORTS

4.1 Surgery – Theresa Overton – (See attached Power Point) Reviewed accomplishments in the department. Also looked at the Unforeseen expenses. Fees were reviewed by payer. There are no on-call positions. The surgery "lead" position is no longer. Theresa Overton is managing the department. Staff is being shared for surgery days. CRNA costs have reduced dramatically. Working on managing expenses.

5 FINANCIAL REVIEWS

5.1 April 2019 Financials – Travis Lakey reviewed the financials. Albaugh asked about the \$91,000 for DHCS – It was a payment payback EMR payment audit from 2016 that covered four years. Albaugh asked about the clawback and what they are asking for back. It is around \$780,000. Partnership amendment regarding payment DP-NF supplemental. On the cost report we were at about \$346. A lot of discussion regarding the number of SNF beds, Alzheimer unit and staffing and how it relates to cost. We are at 165 days cash on hand. Discussion about investments and bonuses. The committee asked that staff look into investments. The board has requested that employee bonuses are given.

Albaugh/Hathaway Approved All

5.2 Accounts Payable (A/P)/Accounts Receivable (A/R)

Albaugh/Hathaway Approved All

5.3 Board Quarterly Finance Review

Albaugh/Hathaway Approved All

5.4 Pharmacy Paving Quote — Ryan Harris reviewed the paving quotes for the pharmacy. There are grading issues; the amount of asphalt was discussed. Recommend to tear out and pave over the existing. Three inches ins recommended. If there is any grading, there is a grading permit required. If it is just re-paved then no permit. It was recommended by the committee to use Nelson Construction with 3 inches. \$98,300 bid.

Albaugh/Hathaway Approved All

Administrative Report: HRSA OB grant that MVHC is looking into. \$600,000 per year for 3 years. The physical improvements to the facility would not be covered by the grant.

7 OTHER INFORMATION/ANNOUNCEMENTS

8 ADJOURNMENT 10:35 am

Next Finance Committee Meeting – June 26, 2019 – Burney

SNF STAFFING BOARD FINANCE REPORT

JUNE 2019

Review of data within CMS Stars report

- Overall Rating is one star
 - o Negative health inspections will continue to affect MMHD for several more years.
 - Total weighted health inspection score is 142.7. Has been over 200 in the recent past. Will continue to drop if SNF does not receive more tags from CDPH. Do not currently qualify for even one star in this category, as the number must be less than 112.33 to award one star.
 - o Staffing continues to have a negative impact upon the report as well.
 - RN staffing averages 13 minutes per day. California average for SNF's is 37 minutes per day and the US average is 41 minutes.
 - LVN staffing exceeds both the California and US averages but when the two licensed staff categories are added together, MMHD is below the California average and right at the US average.
 - MMHD LVN averages 1 hour 22 minutes per day California average for SNF's is 1 hour 8 minutes and the US average is 53 minutes.
 - Combined average times for licensed staff is 1 hour 35 minutes. California combined average is 1 hour and 45 minutes and the US average is 1 hour and 34 minutes.
- Direct Patient Care Staffing vs Indirect Patient Care Staffing
 - o Only the staff involved in actual, direct patient care count towards meeting the established staffing goal of 3.5 hour per day per resident.
 - Any supervisor/ administrative staff member does not fall into this category and is a fixed cost for the department.
 - DON/ADON
 - MSDS Coordinator
 - Charge LVN's
 - DSD
 - Infection Control Nurse
 - Unit Secretary
 - o Staff that counts towards the staffing goal and can be flexed according to census
 - LVN doing direct patient care
 - C.N.A. doing direct patient care
 - Total current hours per day per resident is 4.2

- Number is above the 3.5 state requirement for several reasons
 - Staffing two facilities rather than one does not allow for maximum efficiency
 - Frequently have empty beds but have too many residents to reduce staffing (would drop MMHD below the required minimum staffing).
 - The memory care unit residents require more care than can be provided within the state requirements
- Analysis of proposed reduction from 75 to 60 residents
 - o Result is \$1,296,962.00 in Lost revenue
 - See attached spreadsheet
- Analysis of lost revenue for 2018 and 2019 through April based on current room rate of \$309.00 per day
 - See attached spreadsheet
- Comparison of potential loss of revenue for 2020 based on 2019 census.
 - o See attached spreadsheet
- Overview of routinely scheduled overtime
 - See attached schedule



Nursing Home Compare Five-Star Ratings of Nursing Homes

Provider Rating Report Incorporating data reported through 04/30/2019

	•	yers Memorial Hos River Mills, Califo	•	
Overall Quality	Health Inspection	Quality Measures	Staffing	RN Staffing
*	*	**	★1	*1

The May 2019 Five-Star ratings provided above will be displayed for your nursing home on the Nursing Home Compare (NHC) website on or around May 29, 2019. The Quality Measure (QM) Rating that will be posted is based on MDS 3.0 quality measures using data from the first, second, third and fourth quarters of 2018, re-hospitalization and emergency department claims-based quality measures using data from 10/1/2017 through 9/30/2018, the community discharge claims-based quality measure using data from 10/1/2016 through 9/30/2017, and the short-stay pressure ulcer MDS 3.0 quality measure using data from 7/1/2017 through 6/30/2018. The Staffing and RN Staffing Ratings are based on Payroll-based journal staffing data reported for the fourth calendar quarter of 2018.

¹The staffing ratings for your nursing home have been reduced to one star because no staffing data was submitted, the reported staffing indicated a high number of days without a registered nurse onsite, or the data submitted could not be verified based on an audit.

Helpline

The Five-Star Helpline will operate Tuesday - Friday, May 28 - May 31, 2019. Hours of operation will be from 9 am - 5 pm ET, 8 am - 4 pm CT, 7 am - 3 pm MT, and 6 am - 2 pm PT. The Helpline number is 1-800-839-9290. The Helpline will be available again June 24 - June 28, 2019. During other times, direct inquiries to BetterCare@cms.hhs.gov as Helpline staff help respond to e-mail inquiries when the telephone Helpline is not operational.

Important News

Provided below is an overview of the changes that became effective as of the April 2019 Nursing Home Compare (NHC) refresh. The changes have been incorporated into the ratings and data preview provided in this report. For specific details please see the Five-Star Quality Rating Technical Users' Guide located at the link provided on the References page of this report.

There were some slight changes to the April 2019 Five-Star Quality Rating System Technical Users' Guide. If you downloaded the version that was originally posted on March 5, 2019 please visit the link on the References page for an updated April 2019 Technical Users' Guide.

Health Inspection Changes:

The health inspection rating is no longer being held constant and is once again being calculated based on 3 cycles of survey data and 3 years of complaint inspections without regard to whether these surveys took place before or after November 28, 2017. Cycle 1 is weighted 1/2, cycle 2 is weighted 1/3, and cycle 3 is weighted 1/6.

Important News (continued)

Staffing Changes:

1. The national staffing star rating cut points have been updated.

2. The staffing and RN staffing ratings will be set to one star if there are four or more days without RN staffing hours on days when there are residents in a facility (previously this occurred when there were seven or more days without RN staffing hours).

3. Reported staffing hours and staffing ratings are not being suppressed for nursing homes that have five

or more days with residents and no nurse staffing hours reported.

4. The term "expected hours" has been replaced with the term "case-mix hours" in the staffing rating calculations. The case-mix hours are based on the RUG-IV levels of the residents using the same methodology previously used for the expected hours calculation.

Quality Measure (QM) Changes:

1. NHC is reporting separate ratings for short-stay residents' quality of care and long-stay residents' quality of care in addition to an overall quality of care rating.

2. There are 17 QMs used in the calculation of the Five-Star QM rating with 10 long-stay and seven

short-stay QMs.

3. The scoring rules for the quality measures have changed to give more weight to measures with greater opportunity for improvement. Some measures have a maximum score of 150 points while the maximum number of points for other measures is 100.

4. There are new thresholds for the quality measure rating. The thresholds have been adjusted based on the improvement in QMs that has occurred since July 2016, which is the last time that the measure

thresholds were adjusted.

5. The long-stay claims-based QM, number of hospitalizations per 1,000 long-stay resident days, has been added to the Five-Star QM rating calculation.

A new long-stay claims-based QM, number of outpatient emergency department visits per 1,000. long-stay resident days, has been added to the Five-Star QM rating calculation.

The short-stay MDS-based QM, percentage of residents with pressure ulcers that are new or worsened, has been replaced with the SNF QRP QM, percentage of SNF residents with pressure ulcers that are new or worsened, in the Five-Star QM rating calculation.

The short-stay claims-based QM, percentage of residents who were successfully discharged to the community, has been replaced with the SNF QRP QM, rate of successful return to home and community from a SNF, in the Five-Star QM rating calculation.

The long-stay QM, percentage of residents who were physically restrained, is no longer included in the Five-Star QM calculation. Note that this measure will continue to be displayed on NHC.

10. The long-stay QM, percentage of high-risk residents with pressure ulcers, now includes unstageable pressure ulcers.

Special Focus Facilities:

As of the April 2019 update to NHC, nursing homes that are part of the SFF program no longer receive star ratings for any domain on the NHC website or on the provider preview reports. A yellow warning sign is displayed instead of the overall rating and "Not Available" is displayed in place of the ratings for all other domains until the nursing home graduates from the SFF program.

User Guides and Manual Updates:

Below is a list of Users' Guides and Manuals that have been updated for the April 2019 NHC refresh (links to each provided in the References section of this report):

1. Five-Star Quality Rating Technical Users' Guide

2. MDS 3.0 Quality Measures User's Manual

3. Nursing Home Compare Claims-Based Quality Measure Technical Specifications

Health Inspections

The Five-Star health inspection rating listed on the first page is once again based on 3 cycles of survey data and 3 years of complaint inspections without regard to whether these surveys took place before or after November 28, 2017.

Your Health Inspection Rating

Provided below are the survey dates included in the calculation of the Five-Star health inspection rating for your facility. For more detailed information about the deficiencies cited on each survey, please visit; https://data.medicare.gov/data/nursing-home-compare. This website updates on the same day as the Nursing Home Compare website. Any additional revisit points can be found in the 'Provider Info' table at the link provided above.

Health Inspection Rating Cycle 1 Survey Dates:

August 20, 2018

November 29, 2018

Health Inspection Rating Cycle 2 Survey Dates:

October 9, 2017

November 17, 2017

February 1, 2018

February 7, 2018

April 17, 2018

Health Inspection Rating Cycle 3 Survey Dates:

June 2, 2016

August 31, 2016

September 1, 2016

November 10, 2016

Total weighted health inspection score for your facility, 142.7

State-level Health Inspection Cut Points for California								
1 Star	2 Stars	3 Stars	4 Stars	5 Stars				
>112.33	71.34-112.33	48.01-71.33	24.01-48.00	0.00-24.00				

Please note that the state cut points are recalculated each month, but the total weighted health inspection score for your facility is compared to the cut points only if there is a change in your score.

Long-Stay Quality Measures that are Included in the QM Rating

			Provide	r 056416			CA	US
_	2018Q1	2018Q2	2018Q3	2018Q4	4Q avg	Rating Points	4Q avg	4Q avg
MDS Long-Stay Measures								
Lower percentages are better.								
Percentage of residents experiencing one or more falls with major injury	1.4%	1.4%	2.9%	0.0%	1.4%	80	1.8%	3.4%
Percentage of residents who self-report moderate to severe pain ¹	25.4%	17.8%	11.4%	4.1%	14.3%	20	3 3%	6.9%
Percentage of high-risk residents with pressure sores ¹	0.0%	10.3%	2.3%	4.5%	4.2%	80	7.1%	7.4%
Percentage of residents with a urinary tract infection	1.4%	0.0%	2.9%	7.1%	2.9%	40	1.9%	2.8%
Percentage of residents with a catheter inserted and left in their bladder ¹	7.6%	8.5%	4.3%	8.4%	7.2%	20	2.4%	2.1%
Percentage of residents whose need for help with daily activities has increased	25.0%	14.5%	11.6%	10.1%	15.3%	75	9.6%	14.8%
Percentage of residents who received an antipsychotic medication	17.4%	17.4%	17.6%	19.1%	17.9%	45	11.0%	14.7%
Percentage of residents whose ability to move independently worsened ¹	21.9%	18.9%	27.7%	26.7%	23.8%	45	14.4%	18.0%

¹These measures are risk adjusted

²This measure includes some imputed data because there are fewer than 20 resident assessments or stays across the four quarters. This value is used in calculating the QM points and used in the QM rating calculation but will not be displayed on Nursing Home Compare.

		Provider 056416				US	
	Observed Rate ³	Expected Rate ³	Risk- Adjusted Rate ³	Rating Points	Risk- Adjusted Rate	Observed Rate	Risk- Adjusted Rate
Claims-Based Long-Stay Measures							: <u>-</u>
Lower rates ere better. The time period for data used in reporting is 10/1/2017 through 9/30/2018.							
Number of hospitalizations per 1,000 long-stay resident days [†]	1:14	1.34	1.53	90	1:94	1.796	1,73
Number of emergency department visits per 1,000 long-stay resident days ¹	1.57	1.63	1.41	45	0.88	1.461	1.02

¹These measures are risk adjusted.

These measures are nsk adjusted.

This measure includes some imputed data because there are fewer than 20 resident assessments or stays across the four quarters. This value is used in calculating the QM points and used in the QM rating calculation but will not be displayed on NHC.

The observed rate is the actual rate observed for the facility without any risk-adjustment, the expected rate is the rate that would be expected for the facility given the risk-adjustment profile of the facility, and the risk-adjusted rate is adjusted for the expected rate of the outcome and is calculated as (observed rate for facility / expected rate for facility) * US observed rate. Only the risk-adjusted rate will appear on NHC.

Total Long-Stay Quality Measure Score	540
Long-Stay Quality Measure Star Rating	**

Quality Measures that are Not Included in the QM Rating

		Pro	vider 056	416		CA	US 4Q avg
	2018Q1	2018Q2	2018Q3	2018Q4	4Q avg	4Q avg	
MDS Long-Stay Measures							
Higher percentages are better.							
Percentage of residents assessed and appropriately given the seasonal influenza vaccine	94.8%	94.8%	94.8%	94.8%	94.8%	96 6%	95.6%
Percentage of residents assessed and appropriately given the pneumococcal vaccine	82.9%	95.8%	97.1%	100%	94.0%	96,9%	93.7%
Lower percentages are better.							
Percentage of residents who were physically restrained	1.4%	2.8%	2.9%	0.0%	1.8%	0.5%	0.3%
Percentage of low-risk residents who lose control of their bowels or bladder	30 3%	44.1%	37.0%	46.7%	39.5%	42.7%	48.4%
Percentage of residents who lose too much weight	11.6%	6.0%	8.8%	1.4%	7.0%	4.5%	5.6%
Percentage of residents who have depressive symptoms	1,7%	1.4%	0.0%	0.0%	0.7%	0.8%	4.6%
Percentage of residents who received an antianxiety or hypnotic medication	15.7%	15.7%	13.0%	13.0%	14.4%	16.1%	20.7%
MDS Short-Stay Measures							
Higher percentages are better.							
Percentage of residents assessed and appropriately given the seasonal influenza vaccine	64.0%	64.0%	64.0%	64.0%	64.0%	87.9%	82.4%
Percentage of residents assessed and appropriately given the pneumococcal vaccine	69.0%	69.6%	60.0%	d<20	67.0%	89.4%	83.2%

Additional Notes Regarding the Quality Measure Tables

"d<20". For individual quarters for the MDS-based QMs, d<20 means the denominator for the measure (the number of eligible resident assessments) is too small to report. A four quarter average may be displayed if there are at least 20 eligible resident assessments summed across the four quarters.

"NA". "NA" will be reported for quality measures not included in the QM Rating: 1) for which data are not available or 2) for which the total number of eligible resident assessments summed across the four quarters is less than 20.

SNF Quality Reporting Program (QRP) Measures:

There are additional SNF QRP measures that are not included in the Five-Star ratings but are displayed on NHC. Information about these measures can be found on separate provider preview reports that are located in the QIES mailbox. Please watch for communication from CMS on the availability of these reports. Additional information about the SNF QRP measures can be found in the Quality of Resident Care section under References at the end of this report.

Staffing

PBJ data for October 1, 2018 to December 31, 2018 (submitted and accepted by the February 14, 2019 deadline) are being used to calculate the staffing ratings for three months starting with the April 2019 website update. The data listed below include the reported, case-mix and adjusted staffing levels for your facility, using the PBJ data for October 1, 2018 to December 31, 2018. The case-mix staffing values are based on resident acuity levels using RUG-IV data. The Five-Star Rating Technical Users' Guide contains a detailed explanation of the staffing rating and the case-mix adjustment methodology. Please see the link to the Technical Users' Guide located later in this report.

PBJ Nurse Staffing Information for October 1, 2018 to December 31, 2018 for Provider Number 056416							
	Reported Hours per Resident per Day (HRD)	Reported Hours per Resident per Day (HRD) (Decimal)	Case-Mix HRD	Case-Mix Adjusted HRD			
Total number of licensed nurse staff hours per resident per day	1 hour and 35 minutes						
RN hours per resident per day	13 minutes	0.220	0.265	0.310 ¹			
LPN/LVN hours per resident per day	1 hour and 22 minutes	1.369	0.597	1.720			
Nurse aide hours per resident per day	2 hours and 56 minutes	2.928	1.987	3.067			
Total number of nurse staff (RN, LPN/LVN, and Nurse Aide) hours per resident per day	4 hours and 31 minutes	4.516	2.850	5.082 ¹			
Physical therapist ² hours per resident per day	0 minutes						

¹Please see the staffing tables located in the Technical Users' Guide (fink provided below) for the specific cut points utilized with the bold case-mix adjusted values.

²Physical therapist staffing is not included in the staffing rating calculation.

Availability of Reported Staffing Data

Some providers will see 'Not Available' for the reported hours per resident per day in the table above and a staffing rating may not be displayed for these facilities. There are several reasons this could occur:

1. No MDS census data were available for the facility.

2. No on-time PBJ staffing data were submitted for the facility. As a result, the staffing ratings will be set to one star (unless the facility is listed as 'Too New to Rate').

3. Criterion no longer used.

4. The total reported staffing hours per resident per day (HRD) were excessively low (<1.5 HRD).

5. The total reported staffing HRD were excessively high (>12.0 HRD).

6. The total reported nurse aide HRD were excessively high (>5.25 HRD).

7. A CMS audit identified significant discrepancies between the hours reported and the hours verified, or the nursing home failed to respond to an audit request.

8. Other reason.

Scoring Exceptions for the Staffing Rating

The following criteria have been added to the usual scoring rules for assigning the staffing rating and the RN staffing rating.

1. Providers that fail to submit any staffing data by the required deadline will receive a one-star rating for

overall staff and RN staffing for the quarter.

2. Providers that submit staffing data indicating that there were four or more days in the quarter with no RN staffing hours (job codes 5-7) on days when there were one or more residents in the facility, regardless of reported staffing levels, will receive a one-star rating for overall staff and RN staffing for the quarter.

3. CMS conducts audits of nursing homes to verify the data submitted and to ensure accuracy. Facilities for which the audit identifies significant discrepancies between the hours reported and the hours verified or those who fail to respond to an audit request will receive a one-star rating for overall staff and RN staffing

for three months.

Your facility will receive a one-star rating in May 2019 (based on PBJ data from October 1, 2018 to December 31, 2018) because of reason #2 above

The table below shows the reported nurse staffing for your facility as well as the state and national averages. Although only the overall (All Days) staffing levels are displayed on Nursing Home Compare, the table also shows weekday and weekend staffing levels.

PBJ Nurse Staffing Information for October 1, 2018 to December 31, 2018 for Provider Number 056416					
Nursing Hours per Resident per Day	Provider 056416	California Average	US Average		
Total nurse staff ¹					
All Days	4.516	4.292	3.870		
Weekday (Monday-Friday)	4.779	4.433	4.051		
Weekend (Saturday-Sunday)	3.851	3.933	3.407		
Registered Nurse (RN)					
All Days	0.220	0.615	0.676		
Weekday (Monday-Friday)	0.279	0.677	0.763		
Weekend (Saturday-Sunday)	0.069	0.457	0.454		
LPN/LVN					
All Days	1.369	1.132	0.878		
Weekday (Monday-Friday)	1.419	1.183	0.921		
Weekend (Saturday-Sunday)	1.242	1.000	0.766		
Nurse Aide					
All Days	2.928	2.545	2.316		
Weekday (Monday-Friday)	3.081	2.572	2.367		
Weekend (Saturday-Sunday)	2.541	2.476	2.186		

¹Includes RN, LPN/LVN and nurse aide hours

	ion for October 1, 201 for Provider Number (8 to December 31, 201 056416	В
	Provider 056416	California Average	US Average
Average Number of Residents	76.4	85.7	85.7

References

Technical Details on Nursing Home Compare and the Five-Star Rating System

The Five-Star Quality Rating System Technical Users' Guide includes detailed methodology for all domains of the rating system and can be found at:

All of the data posted on the Nursing Home Compare Website as well as additional details on some domains and measures are available for download on the data medicare gov website.

April 2019 Revisions to the Five-Star Rating System

More detailed information on the April 2019 changes can be found in the CMS memorandum:

Staffing

For information on recent Payroll Based Journal (PBJ) Policy Manual Updates, Notification to States regarding staffing levels and New Minimum Data Set (MDS) Census Reports see Memorandum QSO-19-02-NH, at:
https://www.cms.gov.bleducare.ProviderEmotorsertains.Centremo

More information about the use of PBJ staffing data in the Five-Star Rating system is in the Quality, Safety and Oversight memorandum, QSO-18-17-NH, at:

Information about staffing data submission is available on the CMS website at:

For additional assistance with or questions related to the PBJ registration process, please contact the QTSO Help Desk at 877-201-4721 or via email at help@gtso.com.

More information on the Staffing PUF can be found in a CMS survey and certification memo at:

Health Inspections

More information about Phase 2 of the Requirements for Participation is in the S&C memorandum 18-04-NH at:

If the www.cms.gov.Medicard-Provider-Environment and Certification Society Carte Control Certification for Participation of Participation and Resident Resident Resident Certification for Participation for Participation and Resident Resid

Quality of Resident Care

Detailed specifications (including risk-adjustment) for the MDS-based QMs, claims-based QMs and SNF QRP measures can be found under 'User Manuals' in the downloads section at:

Additional information about the SNF QRP measures can be found in the SNF Quality Reporting Program (IMPACT Act 2014) section at:

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For questions about the SNF QRP measures please contact

2019 PBJ Deadlines

SNFQCalityQuestions & cms has gov

Submission Deadline	PBJ Reporting Period	Posted on NHC and used for Staffing Ratings
February 14, 2019	October 1, 2018 - December 31, 2018	April 2019 - June 2019
May 15, 2019	January 1, 2019 - March 31, 2019	July 2019 - September 2019
August 14, 2019	April 1, 2019 - June 30, 2019	October 2019 - December 2019
November 14, 2019	July 1, 2019 - September 30, 2019	January 2020 - March 2020

	TLVN	\$ 457 285 92	Artual Registry Cost \$	43.94	\$ 31.63 \$	\$ 57.79 ¢ CU.K	9.05	LVN	
		`				3	202	11/61	
	3 CNA's	\$ 321,441.12 3 CNA's	\$ 24.53	\$ 30.56 \$	\$ 22.71 \$	8.18 \$ 47.24 \$	8,18	C.N.A	
		the 15 residents	True Traveler Costs per hour		benefits Cost OT Costs	Cost	FTEs		Skilled Nursing
		Actual traveler costs for			Employee plus	Traveler			_
						1000			
					\$	inlovee Cost	Traveler FTEs vs Employee Costs	Trave	
		\$ 1,296,962.40	Actual Revenue lost						
		\$ 2,190,000.00	Amount saved \$ 893,037.60 Total Revenue lost	\$ 893,037.60	Amount saved				
		10 100							
365		\$ 6,000.00	Total daily rate						
				47.24 \$ 619,032.96		252 \$	36	3.375	3 CNA's daily
	15	400		62.73 \$ 274,004.64		84 \$	12	2.25	1 LVN daily
the year	reduce t	day		One Year Cost	Wages	Weekly	Hours Daily Weekly	FTE	FTE Reduction
Days in	Residents to Days in	Basic Room Charge per			Registry hourly	Hours			
						ving impact	has the follow	Reduction of residents from 75 to 60 has the following impact:	Reduction of resid

Fall River Total Burney Total Direct Patient Care Staffing for the SNF Charge LVN/RN LVN/RN Role
Charge LVN/RN
LVN/RN
CNA S 표 33.4 23.4 2.1 8.4 8.4 15 25 Hours Daily 131 179 12 48 86 134 48 Hours Weekly | Average Census | Hours per day per resident 1256 920 336 600 936 336 8 43 43 32 32 fixed cost- does not count in staffing ratio fixed cost- does not count in staffing ratio 1.5 2.7 4.2 3.1 increases staffing needs 4.2 Memory care unit

Analysis of lost revenue based on room charge of \$309.00 per day

\$ 832,446.00	\$ 978,002.66	\$ 28
\$ 748,398.00	\$ 863,054.66	84
\$ 664,350.00	\$ 748,106.66	83
\$ 580,302.00	\$ 633,158.66	82
\$ 496,254.00	\$ 518,210.66	81
\$ 412,206.00	\$ 478,950.00	80
2019 Lost Revenue 7/18-4/19	2018 Lost Revenue	SNF Census Goal

\$ 1,364,640.00	\$ 1,137,200.00 \$	\$ 28
\$ 1,219,200.00	\$ 1,016,000.00	84
\$ 1,073,760.00	\$ 894,800.00	83
\$ 928,320.00	\$ 773,600.00	82
\$ 782,880.00	\$ 652,400.00	81
\$ 640,320.00	\$ 533,600.00	80
Projected annual revenue loss	SNF Census Goal based on 6/18-4/19 data	SNF Census Goal
at new rate of \$400.00 per day	Comparison of potential loss of revenue for 2020 at new rate or	Comparison of poter

Total prescheduled overtime hours at Burney
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Detail of Lost revenue for 2018 and 2019 based on \$309 daily room rate

Coal SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Lost Revenue Sur Sur	496,254.00	69			\$ 518,210.66	81	lost revenue	Parlie-Silva	\$mposp	
Coal SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Lost Revenue Census Vacant beds Census Census Vacant beds Census Census Census Census Cens						á 1				
SNF Rate Days Month Census vacant beds Lost Revenue 2018 2019 2019 2019 3019 3019 3014 3 38.316.00 71 9 \$ \$ 38.316.00 71 9 \$ \$ 38.316.00 71 9 \$ \$ 38.316.00 71 9 \$ \$ 38.316.00 71 9 \$ \$ 38.316.00 71 9 \$ \$ 38.316.00 71 9 \$ \$ 38.316.00 71 71 71 71 71 71 71	ı	€		0	\$ 63,221.40	7	74		309	81
Coal SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds vaca	•	₩		0	\$ (32,136.00)	င်	84		309	81
Coal SNF Rate Days Month Census 2018 2018 2019 2019 2019 3019	27,192.00	€	ယ	78		-	83	30 April	309	81
SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Lost Revenue 2018 2019 2019 2019 300 300 301 July 76 4 5 38,316.00 71 9 5 300 300 301 July 76 4 5 38,316.00 77 9 5 5 300 300 301 July 76 4 5 38,316.00 77 9 5 5 300 300 301 July 76 4 5 38,316.00 77 77 77 77 77 77 77	ı	G		80		4	77	31 March	309	81
SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Census Vacant	36,153.00	₩	4	77	_	12	69	28 February	309	81
SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Census Census Vacant beds Census Census Vacant beds Census C	35,226.00	€9	4	77		1-	71		309	81
SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Census Vacant	27,810.00	G	ယ	78		-	75	·	309	81
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 2018 2019	34,299.00	49	4	77	-		76		309	81
SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Lost Revenue Re	71,688.00	G	7	74		4	77		309	81
Coal SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Lost Revenue 2018 2019	75,087.00	49	co	73		2	79		309	9
Coal SNF Rate Days Month Census vacant beds 2018 2018 2018 2018 2019 20	88,992.00	()	10	71		-	76	30 Aug	309	82
Coal SNF Rate Days Month Census Vacant beds Lost Revenue Census vacant beds Lost Revenue 2018 2019 20	99,807.00		10	71	\$ 51,294.00	5	76		309	02
Goal SNF Rate Days Month Census Vacant beds Lost Revenue Census Vacant beds Lost Revenue 2018 2019	2019		2019	2019	2018	2018	2018			
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,316.00 309 30 Sept 79 4 \$ 38,316.00 71 9 \$ 79,31 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 65,83 309 31 Oct 76 4 \$ 38,316.00 71 9 \$ 79,93 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 65,83 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 62,73 309 31 Dec 75 5 \$ 47,895.00 78 2 \$ 18,25 309 31 March 77 3 \$ 86,211.00 77 3 \$ 25,25 309 30 April 83 -3 \$ 28,737.00 80 0 \$ 27,53 309 30 Ma		i — I	ᄓᅙ	J I	st Re	vacant beds	S		Rate	Goal
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 90.7 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 90.7 309 30 Aug 77 4 \$ 38,316.00 71 9 \$ 79.7 309 31 Oct 77 3 \$ 28,737.00 73 7 \$ 65.7 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 65.7 309 31 Dec 77 3 \$ 47,895.00 77 3 \$ 25.0 309 31 Jan 71 9 \$ 47,895.00 77 3 \$ 25.0 309 32 February 69 11 \$ 105,369.00 77 3 \$ 25.0 309 30 April 8	412,206.00	49			\$ 478,950.00	80				Γ
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,31 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,31 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,83 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 65,83 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 62,73 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 62,73 309 31 Jan 71 9 \$ 47,895.00 77 3 \$ 25,6 309 31 Jan 71 9 \$ 66,211.00 77 3 \$ 25,6 309 31 March 77 3 \$ 20,5 3 \$ 27,6 309 31 May	venue	Lost	-	 	2018 Lost Revenue	Goal				
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,79 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,79 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 65,879 309 30 Nov 76 4 \$ 38,316.00 77 9 \$ 65,879 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 62,79 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 62,79 309 31 Dec 75 5 \$ 47,895.00 77 3 \$ 25,00 309 31 Jan 71 9 \$ 47,895.00 77 3 \$ 25,00 309 31 March 77	1	6		0	\$ 57,474.00	6	74	30 June	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,31 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 99,31 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,83 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 62,737,93 309 30 Nov 76 4 \$ 38,316.00 77 3 \$ 25,037,70 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 25,037,70 309 31 Jan 71 9 \$ 47,895.00 77 3 \$ 25,037,70 309 31 Jan 71 9 \$ 86,211.00 77 3 \$ 25,037,70 309 31 March 77 9 \$ 86,211.00 77 3 \$ 25,037,70		6		0	9	4	84		309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,2019 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 90,2019 309 30 Aug 78 4 \$ 38,316.00 71 9 \$ 90,2019 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,800 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 62,737,90 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 62,737,90 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 62,737,90 309 31 Dec 75 5 4,7895.00 77 3 \$ 25,00 309 31 Jan<	17,922.00	69	2	78	⇔	-w	83	30 April	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,7 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,7 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,8 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 62,7 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 65,8 309 31 Dec 77 3 \$ 28,737.00 74 6 \$ 62,7 309 31 Dec 75 5 47,895.00 78 2 \$ 18,7 309 31 Jan 71 9 86,211.00 77 3 \$ 25,0 309 28 February 69		\$	0	80			77	31 March	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,79 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,79 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,87 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 65,87 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 65,87 309 31 Dec 77 3 \$ 38,316.00 77 3 \$ 65,87 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 65,87 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 25,67 309 31 Jan	27,501.00	6	3	77		11	69	28 February	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,79 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,79 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,40 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 62,737.00 309 30 Nov 76 4 \$ 38,316.00 77 3 \$ 65,437.00 309 31 Oct 77 3 \$ 38,316.00 77 3 \$ 65,437.00 309 31 Oct 76 4 \$ 38,316.00 77 3 \$ 65,437.00 309 31 Dec 75 4 \$ 38,316.00 77 3 \$ 65,437.00 309 31 D	25,647.00	5	3	77		9	71	31 Jan	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,79 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,79 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,87 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 62,73 309 30 Nov 76 4 \$ 38,316.00 77 3 \$ 62,73	18,231.00	\$	2	78		5	75	31 Dec	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,70 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,10 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,8 309 31 Oct 77 3 \$ 28,737.00 74 6 \$ 62,7	25,029.00	9	3	77		4	76	30 Nov	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,7 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,7 309 30 Sept 79 1 \$ 9,579.00 73 7 \$ 65,8	62,109.00	6	6	74		3	77	31 Oct	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 79,79 309 30 Aug 76 4 \$ 38,316.00 71 9 \$ 79,79	65,817.00	8	7	73			79	30 Sept	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 309 31 July 76 4 \$ 38,316.00 71 9 \$ 90,7	79,722.00	69	9	71		4	76	30 Aug	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds Lost Revenue 2018 2018 2019 2019	17. 3.	€9	9	71		4	76	31 July	309	80
SNF Rate Days Month Census vacant beds Lost Revenue Census vacant beds			2019	2019	2018	2018	2018			
		Lost Revenue	vacant beds			vacant beds	Census			

664,350.00	€A			748,106.66	د	lost revenue				
					SNF Goal	S				
•	Ð		0	82,379.40	9 \$	74	30 June	•	309	83
1	69		0	(12,978.00)	-1 \$	84	31 May	•	309	83
45,732.00	G	ហ	78	(2,873.70)	0 \$	83		•	309	83
•	€	ω	80	55,002.00	6 \$	77		•	309	83
53,457.00	↔	_o	77	132,053.36	14 \$	69	28 February	_	309	83
54,384.00	↔	ග	77	112,167.00	12 \$	71	31 Jan	ŭ	309	83
46,968.00	69	51	78	74,778.00	8 \$	75	31 Dec	_	309	83
52,839.00	↔	თ	77	65,775.80	7 \$	76	30 Nov	•	309	83
90,846.00	(A	9	74	60,873.00	6 \$	77	31 Oct	•	309	83
93,627.00	G	10	73	38,954.60	4 \$	79		J	309	83
107,532.00	↔	12	71	71,523.20	7 \$	76	30 Aug	Ψ	309	83
118,965.00	↔	12	71	70,452.00	7 \$	76	31 July	v	309	83
201		2019	2019	2018	2018	2018				
Lost Revenue	Lost 1	vacant beds	Census	Lost Revenue	acant beds L	<	Month	Days	SNF Rate	SNF Goal
580,302.00	49			633,158.66	82 \$	lost revenue				
					SNF Goal	S				
	G		0	72,800.40	8 \$	74	30 June		309	82
	(A)		0	(22,557.00)	-2 \$	84	31 May	9	309	82
36,462.00	(A	4	78	(12,452.70)	-1 \$	83	30 April	9	309	82
	49	2	80	45,423.00	C)	77	31 March		309	82
44,805.00	€9	ວາ	77	122,474.36	13 \$	69	28 February	9	309	82
44,805.00	€9	51	77	102,588.00	11 \$	71	31 Jan	9	309	82
37,389.00	69	4	78	65,199.00	7 \$	75	31 Dec		309	82
43,569.00	(A)	S 1	77	56,196.80	6	76	30 Nov	9	308	82
81,267.00	G	8	74	51,294.00	රා ර ා	77	31 Oct	Q	309	82
84,357.00	↔	9	73	29,375.60	ယ	79	30 Sept		309	82
98,262.00	(A	11	71	61,944.20	6 \$	76	30 Aug		309	82
109,386.00	€9	1	71	60,873.00	თ \$	76	31 July	0	309	82
2019		2019	2019	2018	w		re-valler resident of			
Lost Revenue	Lost	vacant beds	Census	Lost Revenue	vacant beds L	Census va	Month	Days	SNF Rate	SNF Goal

832,446.00	6 9			978,002.66	85 \$	lost revenue		direction.		
					SNF Goal	-				
•	69		0	101,537.40	11 \$	74	30 June	Θ	309	85
	€9		0		<u>→</u>	84	31 May	9	309	85
64,272.00	€	7	78	16,284.30	2 \$	83	30 April	9	309	85
	49	S	80		œ #	77	31 March	9	309	85
70,761.00	€	œ	77	151,211.36	16 \$	69	28 February	9	300	85
73,542.00	€9	00	77	131,325.00	14 \$	71	31 Jan	9	309	85
66,126.00	€9	7	78	93,936.00	10 \$	75	31 Dec	9	300	85
71,379.00	↔	00	77	84,933.80	9	76	30 Nov	9	309	85
110,004.00	69	1	74	80,031.00	8	77	31 Oct	9	309	85
112,167.00	G	12	73	58,112.60	0	79	30 Sept		309	85
126,072.00	4	14	71	90,681.20	9	76	30 Aug		309	85
138,123.00	G	14	71	89,610.00	9 \$	76	31 July	Φ	309	85
2019		2019	2019	2018	2018	2018				
	Lost Revenue	vacant beds	Census V	Lost Revenue	vacant beds L	Census	Month	Days	SNF Rate	SNF Goal
748,398.00	€			863,054.66	84: \$	lost revenue				
					SNF Goal		- railes ar dear			
ı	69		0	91,958.40	10 \$	74	30 June	9	309	84
•	69		0	(3,399.00)	0 \$	84	31 May	9	309	84
55,002.00	€A	6	78			83	30 April	9	309	84
1	4	4	80	64,581.00	7 \$	77	31 March	9	309	84
62,109.00	49	7	77	141,632.36	15 \$	69	28 February	9	309	84
63,963.00	69	7	77	121,746.00	13 \$	71	31 Jan	9	309	84
56,547.00	49	o	78	84,357.00	9	75	31 Dec	9	309	84
62,109.00	49	7	77	75,354.80	00	76	30 Nov	9	30	84
100,425.00	49	10	74	70,452.00	7 9	77	31 Oct	9	309	84
102,897.00	49	1	73	48,533.60	51	79	30 Sept	9	309	84
116,802.00	€9	13	71	81,102.20	89	76	30 Aug	9	309	84
128,544.00	49	13	71	80,031.00	00	76	31 July	9	309	84
2019		2019	2019	2018	2018	2018				
\V	Lost Revenue	vacant beds	Census	Lost Revenue	vacant beds l	Census	Month	Days	SNF Goal SNF Rate Days	SNF Goal

Detail of Projected Lost revenue for 2020 based on 2019 data at the \$400 daily room rate

\$ 652,400.00			\$ 650,000.00	81	lost revenue				
				SNF Goal					
€		0	\$ 79,200.00	7	74	June	30	400	81
€		0	\$ (41,600.00)	ပ	84	May	31	400	81
\$ 35,200.00	ω	78	\$ (27,600.00)	-2	83	April	30	400	81
		80	\$ 46,400.00	4	77	_	31	400	81
\$ 46,800.00	4	77		12	69	February	28	400	82
	4	77		10	71	Jan	31	400	81
\$ 36,000.00	ယ	78	\$ 72,000.00	6	75	Dec	<u>31</u>	400	81
	4	77		5	76	Nov	30	400	81
	7	74		4	77	Oct	31	400	81
\$ 97,200.00	00	73		2	79	Sept	30	400	81
116	10	71		G 1	76	Aug	30	400	81
	10	71		ပျ	76	July	<u>~</u>	400	8
2019	2019	2019	2018	2018	2018				
Lost Revenue	vacant beds	Census	Lost Revenue	vacant beds	Census	Month	Days	SNF Rate	SNF Goal
\$ 533,600.00			\$ 598,000.00	80					
2019 Lost Revenue			2018 Lost Revenue	SNF Goal					
С		0	\$ 67,200.00	6	74	June	30	400	08
€ 9		0		4	84	May	31	400	08
\$ 23,200.00	2	78	49	<u>-</u> 3	83		30	400	80
	0	80	\$ 34,000.00	3	77	March	3	400	80
	ω	77		11	69	February	28	400	80
\$ 33,200.00	ω	77	\$ 108,000.00	9	71	Jan	ω	400	80
	2	78		5	75	Dec	သ	400	80
\$ 32,400.00	ယ	77		4	76	Nov	30	400	80
	o	74		ω	77	Oct	သ	400	80
\$ 85,200.00	7	73	\$ 12,800.00	1	79) Sept	30	400	80
	9	71		4	76	Aug	30	400	80
\$ 116,800.00	9	71	\$ 54,000,00	4	76	July	သ	400	80
2019	2019		2018	2018	2018				
Lost Revenue	vacant beds	Census	Lost Revenue	vacant beds	Census	Month	Days	SNF Rate	SNF Goal
							1		
			iy i com i cace	C. 010 0100 00	00 01 10 0000	017070 000		COCCC FOO	Dollar of 1

	00	00	83	00	00	00	83	00	œ	00	00	8		SNF Goal			œ	œ	œ	ထ	œ	œ	œ	œ	œ	œ	œ	8		SNF Goal
	3 400	3 400					3 400					83 400		SNF Rate			82 400	82 400				82 400				82 400		82 400		I SNF Rate
	10		<u> </u>			<u> </u>	<u> </u>				<u> </u>			Days						0	<u> 0</u>		0	<u></u>				<u></u>		Days
		31 May	30 April	31 March	28 February	31 Jan	31 Dec	30 Nov		30 Sept		31 July		Month			30 June	31 May	30 April	31 March	28 February	31 Jan	31 Dec	30 Nov	31 Oct	30 Sept	30 Aug	31 July		Month
lost revenue	7.	80	83	77		71	75	76	77	79	76	76	2018	Census	lost revenue		74	84	83	77	iry 69	71	75	76	77	79	76	76	2018	Census
SNF Goal 83	9	<u></u>	0	6	14	12	00	7	0	4	7	7	2018	vacant beds	82	SNF Goal	8	-2		5	13	11	7	6	5		6		2018	vacant beds
\$ 961,600.00	\$ 103,200.00	1		\$ 71,200.00	\$ 154,400.00	\$ 145,200.00			\$ 78,800.00		\$ 89,600.00	\$ 91,200.00	2018	Lost Revenue	\$ 840,400.00		\$ 91,200.00			\$ 58,800.00	\$ 143,200.00	\$ 132,800.00	\$ 84,400.00	\$ 70,400.00	\$ 66,400.00	\$ 36,800.00	\$ 77,600.00	\$ 78,800.00	2018	Lost Revenue
11	! :		78				78	77	74	73	71	71	2019	Census				0	78	80	77			77	74	73	71	71	3 2019	Census
			5	3	6	6	5	6	9	10	12	12	2019	vacant beds					4	2	O 1	ហ	4	ა	8	9	11	11	2019	vacant beds
₩.	↔	G	€	ક્ક	€9	€	€9	€	c σ		69	ક્ક		Lost Re	41		(A	€	с л	(A)	€A	မာ	εs	69	ŧΑ		G	↔		Lost R
894,800.00			59,200.00	34,800.00	69,200.00	70,400.00	60,800.00	68,400.00	117,600.00	121,200.00	139,200.00	154,000.00	2019	Revenue	773,600.00				47,200.00	22,400.00	58,000.00	58,000.00	48,400.00	56,400.00	105,200.00	109,200.00	127,200.00	141,600.00	2019	Lost Revenue

1,137,200.00	49			1,232,400.00	85 \$	00	lost revenue				
					_	SNF Goal					
	ક્ત		0	127,200.00	1 \$	1	74	June	30	400	85
	↔		0	8,000.00	<u>→</u>		84	May	31	400	85
83,200.00	8		78	20,400.00	2) \$		83	April	30	400	85
59,600.00			80	96,000.00	& &		77	31 March	<u>31</u>	400	85
91,600.00	မ		77	176,800.00	16 \$		69	28 February	28	400	85
95,200.00	8	5	77	170,000.00	14 \$		71	Jan	31	400	85
85,600.00	7 \$		78	121,600.00	10 \$		75	Dec	31	400	85
92,400.00			77	106,400.00	\$		76	Nov	30	400	85
142,400.00	\$	_	74	103,600.00	8		77	Oct	31	400	85
145,200.00	12 \$		73	72,800.00	ტ ტ		79	Sept	30	400	85
163,200.00	14 \$	_	71	113,600.00	\$		76	Aug	30	400	85
178,800.00	\$	-	71	116,000.00	\$		76	July	<u> </u>	400	85
2019	9	2019	2019	2018	00	2018	2018				
ost Revenue		vacant beds	Census	Lost Revenue		vacant beds	Census	Month	Days	SNF Rate	SNF Goal
1,016,000.00	49	Mirratilline		1,086,800.00	84	co	lost revenue				
					5 1 1 1 1	SNF Goal					
	မာ		0	115,200.00	10 \$		74	June	30	400	84
	G 9		0	(4,400.00)	0 \$		84	May	31	400	84
71,200.00	⊕		78	8,400.00	Ω		83	April	30	400	84
47,200.00	4 \$		80	83,600.00	7		77		31	400	84
80,400.00	7 \$		77	165,600.00	15 \$	_	69	February	28	400	84
82,800.00	7 \$		77	157,600.00	13: \$	_	71	Jan	<u>3</u>	400	84
73,200.00	ტ ტ		78	109,200.00			75	Dec	31	400	84
80,400.00	8		77	94,400.00	ω 69		76	Nov	30	400	84
130,000.00	\$	_	74	91,200.00	7 \$		77	Oct	<u>3</u>	400	84
133,200.00	€9 —	_	73	60,800.00	5 \$		79	Sept	30	400	84
151,200.00	မ		71	101,600.00	& \$		76	Aug	30	400	84
166,400.00	3 \$	_	71	103,600.00	φ \$		76	July	3	400	84
2019	9	2019	2019	2018	ထ	2018	2018				
Lost Revenue	_	vacant beds	Census	Lost Revenue	-	vacant beds	Census	Month	Days	SNF Rate	SNF Goal

MAYERS MEMORIAL HOSPITAL DISTRICT BOARD OF DIRECTORS

RESOLUTION 2019-07

WHEREAS, the Governing Board of Directors is responsible for the preparation and adoption of a final budget, which provides a financial plan, including estimated revenues, expenditures and reserves, for operation during the fiscal year July 1 through June 30.

WHEREAS, the budget submitted is required by law to be a balanced operating budget for year July 1, 2019 through June 30, 2020; Total Net Patient Revenue \$28,922,864 with a bottom line of \$3,957,579.

NOW, THEREFORE, the undersigned certifies and attests that the above resolution was approved at a regular meeting of the Board of Directors, Burney, California, the 26th day of June 2019.

PASSED AND ADOPTED on June 26, 2019, by the following vote:

AYES:

NOES:

ABSENT:

ABSTAIN:

Beatriz Vasquez, President
Board of Directors
Mayers Memorial Hospital District

Laura Beyer, Secretary
Board of Directors
Mayers Memorial Hospital District

FISCAL YEAR July 1, 2019- June 30, 2020 BUDGET

APPROVED AND ADOPTED AT THE BOARD OF DIRECTORS' REGULAR MEETING THIS 26th DAY JUNE 2019.

Beatriz Vasquez, President BOARD OF DIRECTORS MAYERS MEMORIAL HOSPITAL DISTRICT

Laura Beyer, Secretary
BOARD OF DIRECTORS
MAYERS MEMORIAL HOSPITAL DISTRICT

Budget Prepared By:

MAYERS MEMORIAL HOSPITAL DISTRICT

(Attachment: FY2020 Operating Budget)



Chief Executive Officer Louis Ward, MHA

Mayers Memorial Hospital District

Board of Directors
Beatriz Vasquez, PhD, President
Abe Hathaway, Vice President
Laura Beyer, Secretary
Allen Albaugh, Treasurer
Jeanne Utterback, Director

RESOLUTION 2019-08 AUTHORIZING INVESTMENT OF MONIES IN THE LOCAL AGENCY INVESTMENT FUND

WHEREAS, The Local Agency Investment Fund is established in the State Treasury under Government Code section 16429.1 et.seq. for the deposit of money of a local agency for purposes of investment by the State Treasurer; and

WHEREAS, the Mayers Memorial Hospital District Board of Directors hereby finds that the deposit and withdrawal of money in the Local Agency Investment Fund in accordance with Government Code section 16429.1 et.seq. for the purpose of investment as provided therein is in the best interests of the District;

NOW THEREFORE, BE IT RESOLVED, that the Mayers Memorial Hospital District Board of Directors hereby authorize the deposit and withdrawal of District monies in the Local Agency Investment Fund in the State Treasury in accordance with Government Code section 16429.1 et.seq. for the purpose of investment as provided therein.

BE IT FURTHER RESOLVED, as follows:

Section 1. The following District officers holding the title(s) specified herein below or their successors in office are each hereby authorized to order the deposit or withdrawal of monies in the Local Agency Investment Fund and may execute and deliver any and all documents necessary or advisable in order to effectuate the purposes of this resolution and the transactions contemplated hereby:

Louis Ward	Travis Lakey	Linda Eastman
CEO	CFO	Controller

Section 2. This resolution shall remain in full force and effect until rescinded by Mayers Memorial Hospital District Board of Directors by resolution and a copy of the resolution rescinding this resolution is filed with the State Treasurer's Office.

PASSED AND ADOPTED, by the Mayers Memorial Hospital District Board of Directors Shasta County of State of California on June 26, 2019.

Beatriz Vasquez, Board President	Date	
Valerie Lakey, Board Clerk	Date	

June 19, 2019

Note: Resolution must be adopted by the governing body.

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Please submit an original resolution or a certified copy of the resolution to LAIF. A certified copy is 1) a copy of the resolution affixed with the seal of the agency or 2) a copy of the resolution attested by the City Clerk/Board Secretary with his/her signature.