Chief Executive Officer Chris Bjornberg



Board of Directors

Abe Hathaway, President Jeanne Utterback, Vice President Tom Guyn, M.D., Secretary Tami Humphry, Treasurer Lester Cufaude, Director

Finance Committee Meeting Agenda

May 31, 2023 at 10:30 AM
Mayers Memorial Hospital District
Fall River Boardroom
43563 HWY 299 E, Fall River Mills, CA

Microsoft Teams Meeting: Click Here to Join the Meeting
Meeting ID: 257 491 858 949 Passcode: wVXbEm
Call In Number: 1-279-895-6380 Phone Conference ID: 570 630 576#

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Tami Vestal-Humphry, Chair, Board Member Abe Hathaway, Board Member Chris Bjornberg, CEO Travis Lakey, CFO

| 1 | CALL | MEETING TO ORDER | | | Approx. Time Allotted |
|---|-------|---|--------------------|-------------|-----------------------------|
| 2 | C | ALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK | TO AGENDA ITEMS | | |
| 3 | | PECIAL PRESENTATION: Lisa Grimmett, VP Treasury Management Officer, Tri-Coptions | ounties Bank Money | Market | 20 min. |
| 3 | APPR | OVAL OF MINUTES | | | |
| | 3.1 | Regular Meeting –April 27, 2023 | Attachment A | Action Item | 2 min. |
| 4 | FINAN | ICIAL REVIEWS/BUSINESS | | | |
| | 4.1 | April 2023 Financials | Attachment B | Action Item | 15 min. |
| | 4.2 | Accounts Payable (AP)/Accounts Receivable (AR) | Attachment B | Action Item | 15 min. |
| 5 | NEW | BUSINESS | | | |
| | 5.1 | Transferring funds from LAIF to Money Market with Tri-Counties Bank | | Action Item | 5 min. |
| 6 | ADMI | NISTRATIVE REPORT | | Information | 5 min. |
| 7 | OTHE | R INFORMATION/ANNOUNCEMENTS | | | |

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

| 8 ADJOURNMENT: Next Regular Meeting – June 28, 2023 Posted 05/26/2023 |
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| Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, |

Chief Executive Officer Chris Bjornberg



Board of Directors

Abe Hathaway, President Jeanne Utterback, Vice President Tom Guyn, M.D., Secretary Tami Humphry, Treasurer Lester Cufaude, Director

Board of Directors
Finance Committee
Minutes

April 27, 2023 FR Boardroom

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

| 1 | CALL | MEETING TO ORDER: Tami Humphry called the meeting to orde | r at 10:32 am on the above date. | | |
|---|--------|--|--|-----------------------|--------------------|
| | | BOARD MEMBERS PRESENT: | STAFF PRESE | NT: | |
| | | Tami Vestal-Humphry, Committee Chair | Chris Bjornberg | , CEO | |
| | | Abe Hathaway, Director | Travis Lakey, (| | |
| | | · | Ryan Harris, C | 00 | |
| | | ABSENT: | Jessica DeCoito, Bo | ard Clerk | |
| 2 | CALL | FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR | TO SDEAV TO ACENDA ITEMS. None | | |
| 3 | | OVAL OF MINUTES: March 29, 2023 – minutes attached. Motio | | Hathaway | Approved |
| 3 | AFFR | OVAL OF MINOTES. March 25, 2025 – Minutes attached. Motio | irriloved, seconded and carried. | , Humphry | by All |
| 4 | FINΙΔΙ | NCIAL REVIEWS | | , mampiny | Dy All |
| | 4.1 | March 2023 Financials: Financials and notes were provided. Fi month. Received our QIP payment, which was an overpaymen payment total. RHC visits have gone up for all providers which to work out the details on 340B vendors and inventories to maits max potential. Our new GPO is helping us identify opportunetc for both the hospital materials management department a | t and will be adjusted in 2024 QIP shows in the financials. We continue ke sure we are using the program to ities to get better pricing, products, | Hathaway , Humphry | Approved by All |
| | 4.2 | Accounts Payable (AP) & Accounts Receivable (AR): \$673,680 Hand is 112. | – AP and AR Days at 56. Cash on | | |
| 5 | ADM | INISTRATIVE REPORT: We continue to navigate opportunities the | at would help bring in the lab and radiol | ogy visits by co | mmunicating |
| | to nei | ghboring medical clinics and facilities. We will have updates on a | mbulance services in the regular board | meeting. | |
| 6 | OTHE | R INFORMATION/ANNOUNCEMENTS: None | | | |
| 7 | ADJO | URNMENT – 11:26 pm | | | |
| | Next | Finance Committee Meeting: May 31, 2023 | | | |
| | | | | | |

Finance Notes April FY 23

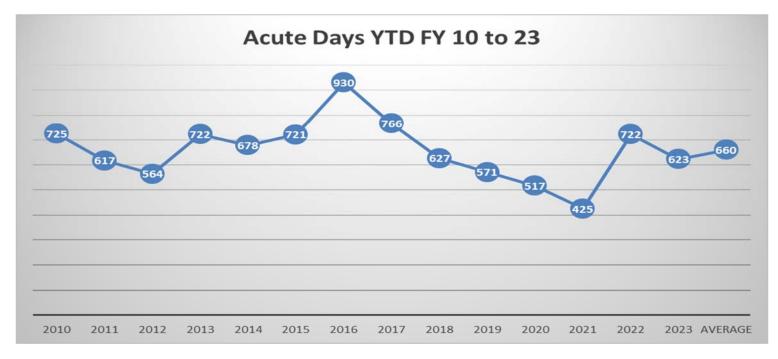
| Ratios | March | YTD or Avg | |
|------------------------------|-----------|------------|-------------------|
| Cash on Hand | 234 | 232 | Avg Prior Year |
| Net Income | 1,591,957 | 148,065 | Avg Monthly FY 22 |
| Current Ratio | 20.25 | | N/A |
| AR Days | 58 | 61 | Avg Prior Year |
| Accounts Payable | 553,349 | 798,869 | Avg Prior Year |
| Daily Gross Revenue | 138,004 | 138,798 | Avg Prior Year |
| % of Gross Revenue Collected | 46% | 64% | Prior Year End |

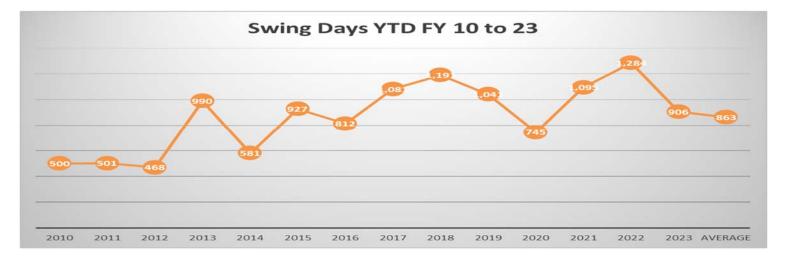
- 1) Our Noridian desk review(basically a light audit) of FY 21's cost report is complete, and we have a receivable of 5K. These reviews involve a lot of documents and calls/emails back and forth with Noridian's auditors.
- 2) Working with all the managers on the budget so we can present a FY 24 budget in June's meeting for approval.
- 3) I'm proposing moving a majority of our funds to a Money Market Account with Tri-Counties as they have guaranteed us a 3.75% rate vs the 2.83% we've been getting with LAIF. After reviewing their financials and security I feel comfortable having our funds there. An executive from Tri-Counties will present at the Finance Committee to field any questions.
- 4) Shay and I are still working to see if the Rural Hospital Insurance of America can lower our property, liability, and workers comp rates.
- 5) We are in the middle of our GPO onboarding process where they are doing in depth dives on our vendor and purchase histories to help guide us going forward.
- 6) AR Days are in a good range considering the amount of inpatient revenue that only gets billed and paid once a month. We haven't gotten our SNF payment yet this month so the days will drop to the mid 50's after that.

Report Date: 05/13/2023 Criteria: All Plans, All Charges A/R Days 05/13/2023 61.61 05/06/2023 58.02 04/29/202356.08 04/22/202304/15/202365 1 . 65 3 57.81 04/08/2023 04/01/2023 55.96 03/25/2023 53.82 55 BL 319 03/11/2023 65 11 . 896 03/04/2023 60.76 02/25/2023 59.24 02/18/2023 59.60 02/11/2023 65.57 66.73 02/04/2023

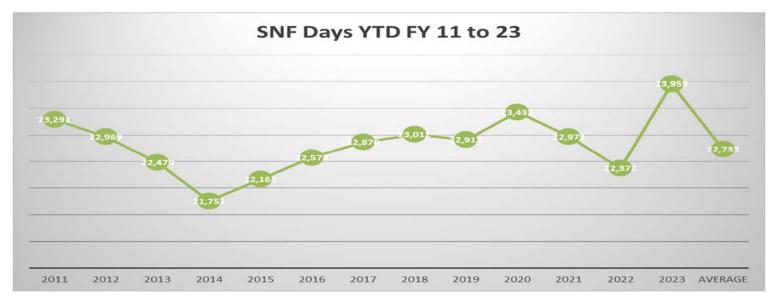
- 7) My controller resigned and took a completely remote job so my accountant and I are doing the Multiview (new General Ledger & AP software) transition that will go live on July 1st. I'm trying to work with our install person to automate as much of our Finance packet as possible so the look of the packet will change come August. It's grown quite a bit over the last 13+ years so let me know if there are items/tabs you guys don't look at and we can pair that down so it's easier to review.
- 8) We have an opportunity to earn a higher rate on our reserve account by placing it in a money market account vs LAIF which I will go over in the Finance and Board meetings.
- 9) The Retail Pharmacy has a positive bottom line as supply expenses were down in April.
- 10) The RHC revenue was down due to issues with documentation not being completed. Epic won't recognize the revenue from a visit until all criteria are met. This drop caused us to move further negative. Hoping for a large revenue month when all the documentation is complete.
- 11) I'm part the CHA CFO council and we discussed what factors (payor mix, HPSA's, should be accounted for in the designation of safety net hospitals and what could be done in those areas to increase health equity in underserved areas.
- 12) CHA also had me talk to some accountants from KPMG to discuss what technology and metrics we use to track cost. KPMG is assisting the Office of Healthcare Affordability in setting goals and measures to hold hospitals accountable for the cost of providing healthcare in California. I talked about different goals for regions and type of hospitals as our cost to provide care will always be higher due low volumes and a poor payor mix so we should be compared to other frontier CAHs. They did have to hear my rant that the state can't reduce the cost of care unless they can bring down the cost of travelers, supplies, labor and how they need to cap how much insurance companies can raise their rates as that also increases the cost of care and affects everyone in the state who must purchase insurance. It's alarming that the Office of Healthcare Affordability is part of HCAI(OSHPD) whose regulations triple the cost of healthcare construction.
- 13) I sat through a presentation from CHFFA and Cal Mortgage for their Distressed Hospital Loan Program. The program was very well thought out with great scoring metrics to evaluate how they will distribute the 150 million of funds. Unfortunately, 150 million won't go very far with the current economic state of California hospitals. This would have been a great program for us about 13 years ago.

Statistics

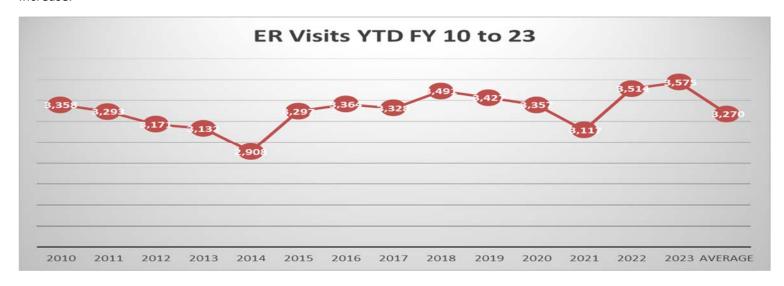




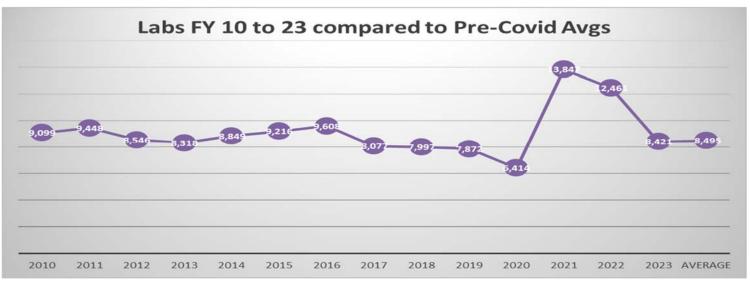
SNF is having an amazing year as they have more days than any point in recent history

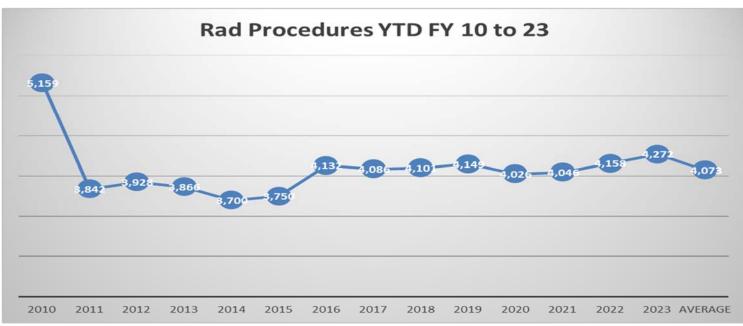


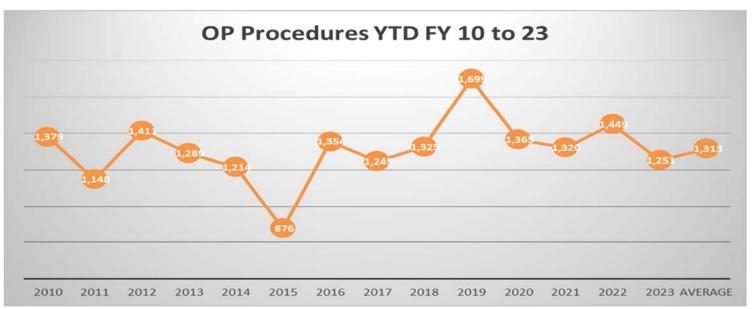
ER visits are also the highest with an average of 11.76 visits per day compared to a historical average of 10.76 for a 9% increase.

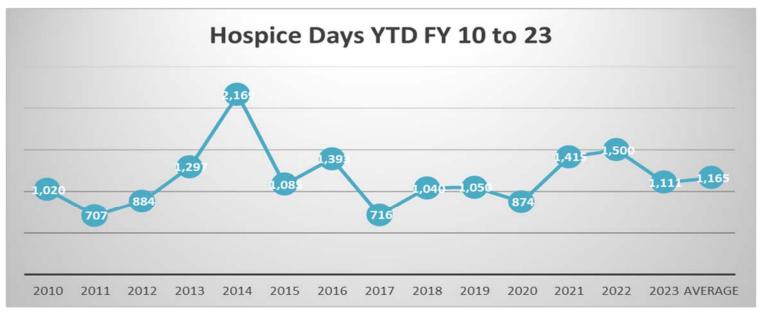


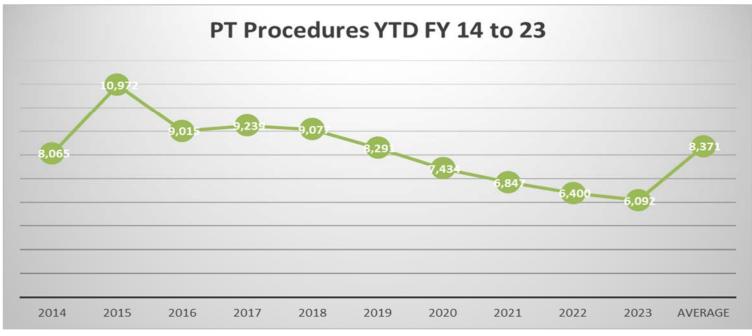
In the lab chart below I took the covid years out of the average for comparison. You can see we are doing better due to our own clinic than years 17-20 when our referrals were decreasing.

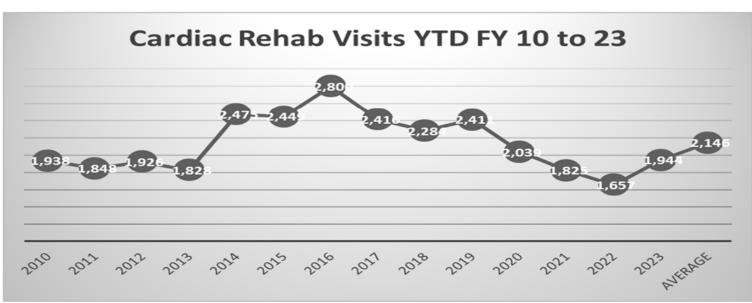














Income Statement

- 1) Acute Revenue is down from our monthly average of 603K due to less days. As you can see on the Acute Chart we are actually below our historical average for days YTD for Acute and slightly over for Swing. Our FY 22 stats were high in these areas due to Covid.
- 2) Skilled is right about average for this year and will get a bump in May due to our new rates.
- 3) Contractuals are low on the Care/Cal side due to the larger than expected Rate Range that we got earlier than forecasted. I do appreciate Partnership Health sending the payment early as some other Medi-Cal Managed Care companies held the payment for the full 60 days they are contractually allowed. Given the financial situation of 50% of the hospitals in the state DHCS had requested all of them to disperse the payments as soon as possible.
- 4) Salaries are up given the Workforce Retention Payment from the state we distributed last month.
- 5) Non-Productive Salaries are down due to an adjustment on the liability.
- 6) Supplies are down 8.5% mostly due to the reduction in Covid related supplies.
- 7) See Traveler Comparisons below. Trending to be a 5% reduction compared to the prior year. As rates go down and new employees are being hired, I'm hoping we can ease back towards normalcy.

| | | | | Traveler Con | npa | rison through | ı Fe | bruary | | | | |
|-------------------|---------|--------------|--------------------|--------------|-----|---------------|------|--------------|-----|--------------|------|--------------|
| Department | 23 YTD | 1 | 23 Extrapolated 22 | | | 21 | | 20 | 19 | | | |
| Acute | \$ | 1,029,518.52 | \$ | 1,235,422.22 | \$2 | 2,164,082.24 | \$ | 495,803.40 | \$ | 541,738.91 | \$ | 807,844.26 |
| SNF | \$ | 2,457,467.21 | \$ | 2,948,960.65 | \$2 | 2,982,716.41 | \$2 | 2,045,910.42 | \$2 | 2,124,191.37 | \$ 2 | 2,065,555.03 |
| Radiology | \$ | 617,163.36 | \$ | 740,596.03 | \$ | 405,778.26 | \$ | 254,165.00 | \$ | 274,097.25 | \$ | 407,213.07 |
| Lab | \$ | 212,224.65 | \$ | 254,669.58 | \$ | 116,791.66 | \$ | 318,782.96 | \$ | 281,601.55 | \$ | 257,297.20 |
| ER | \$ | 859,946.66 | \$ | 1,031,935.99 | \$1 | 1,002,991.95 | \$ | 346,462.94 | \$ | 477,742.35 | \$ | 72,643.25 |
| Respiratory | \$ | 191,110.80 | \$ | 229,332.96 | \$ | 149,218.35 | \$ | - | \$ | 136,318.13 | \$ | 100,699.50 |
| PT | \$ | 96,520.00 | \$ | 115,824.00 | \$ | 29,640.00 | \$ | - | \$ | - | \$ | 173,296.00 |
| OP Services | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 51,975.75 |
| Surgery | \$ | - | \$ | - | \$ | 25,473.13 | \$ | - | \$ | - | \$ | - |
| | | | | | | | | | | | | |
| Total | \$ | 5,463,951.20 | \$ | 6,556,741 | \$ | 6,876,692 | \$ | 3,461,125 | \$ | 3,835,690 | \$ | 3,936,524 |
| Decrease Compared | | | | | | | | | | | | |
| | to FY 2 | 22 | | 5% | | | | | | | | |



- 8) Other Purchased Services are up partly due to consultants for a Debt Capacity Study, ACHC and setting up the mobile clinic plus increased software costs.
- 9) Utilities are up with PG&E's multiple rate hikes.
- 10) Insurance is up due to many factors, Workers Comp is a % of wages, Property is up due to our laundry fire and market conditions in CA, and liability is up a small amount just due to market rates. Hoping the broker I'm working with can come up with some better options.
- 11) Other is up as licensing fees and dues and subscriptios have increased and more outside training as we didn't really do much during travel or training during Covid.
- 12) Non Operating Revenue is up due to our QIP payment.
- 13) Interest Income is up and should increase as we move our funds to the money market account.
- 14) Net Income is very strong given the reduction in contractuals from the supplemental payments. This will shrink going forward as we have no outstanding payments to reduce contractuals the next couple of months.

Balance Sheet

- 1) Cash is great as we received our supplemental payments for the year.
- 2) AR bounced up a little but we are at a 65% collection rate overall for the year which is strong historically. I'd like to get the days around 54 but 58 isn't bad.
- 3) Accounts Receivable Other is down due to the QIP payment.
- 4) Medicare/Medi-Cal Settlement is down due to the Rate Range Payment.
- 5) Accounts Payable is at a level where vendors are being paid well within thirty days.
- 6) All of our IGT Payables(QIP, HQAF, and Rate Range) are paid for this year. These will all start accruing balances next year for the IGT portion of those supplementals.
- 7) Fund Equity is over 42 million which I never would have believed over 10 years ago.

Miscellaneous

- 1) The % of Gross Revenue Collected was a little rough in April but it was abnormally high in March and overall we are ahead of last years %. I try to not focus on single month results too much as things tend to find their true equilibrium over a longer span.
- 2) Collections vs Obligations is a strong positive now that we've received our Rate Range and QIP Payments. This is typical that we run negative until Rate Range and typically HQAF come in.

MAYERS MEMORIAL HOSPITAL

Statistical Data
Fiscal Year Ending JUNE 30, 2023
COMPARISION TO ACTUAL
2023
2023

| 2023 | 2023 | | | FY 2023 | FYE 2022 | | |
|------------|------------|------------|--|----------------|----------------|-------------|------------------------|
| April | March | | | YTD | YTD | | |
| Actual | Actual | Variance ' | VOLUME: | Actual | Actual | Variance | % Increase or Decrease |
| Actual | Actual | Variance | DISCHARGES | Actual | Actual | Variance | |
| 20 | 17 | 3 | Acute | 160 | 166 | (6) | -3.61% |
| 10 | 8 | 2 | Swing Bed | 86 | 100 | (14) | -14.01% |
| 2 | 6 | (4) | Skilled Nursing Care (DISCHG) | 34 | 45 | (11) | -24.41% |
| 10 | 7 | 3 | Observations | 76 | 102 | (26) | -25.51% |
| 10 | , | O | C D C I VIII O I I C | 70 | 102 | (20) | 20.0170 |
| | | | PATIENT DAYS | | | | |
| 61 | 53 | 8 | Acute | 623 | 722 | (99) | -13.71% |
| 58 | 94 | (36) | Swing Bed | 906 | 1,284 | (378) | -29.41% |
| 2,389 | 2,543 | (154) | Skilled Nursing Care | 23,959 | 22,372 | 1587 | 7.12% |
| | | | LENGTH OF STAY | | | | |
| 3.05 | 3.12 | (0) | Acute | 3.89 | 4.35 | (0) | -10.51% |
| 5.80 | 11.75 | (6) | Swing Bed | 10.53 | 12.84 | (2) | -18.01% |
| 0.00 | | (=) | Skilled Nursing Care | | | (-) | |
| | | | AVERAGE DAILY CENSUS | | | | |
| 2.03 | 1.71 | 0 | Acute | 2.05 | 2.38 | (0) | -13.91% |
| 1.93 | 3.03 | (1) | Swing Bed | 2.03 | 4.22 | (1) | -29.41% |
| 79.63 | 82.03 | (2) | Skilled Nursing Care | 78.81 | 73.59 | 5 | 7.12% |
| | | | | | | | |
| • | | • | ANCILLARY SERVICES | | | (4) | 400.040/ |
| 0 | 0 | 0 | Surgery Inpatient Visits | - | 1 | (1) | |
| 0 | 0 | 0 | Surgery OP/ procedure visits | 3 | 127 | (124) 61 | -97.61% |
| 375 158 | 298 169 | 77 (11) | Emergency Room Visits Outpatient Services Procedures | 3,575 1,251 | 3,514 1,449 | (198) | 1.72% -13.71% |
| 704 | 651 | 53 | Laboratory Visits | 8,421 | 12,461 | (4040) | -32.41% |
| 422 | 339 | 83 | Radiology Procedures | 4,272 | 4,158 | 114 | 2.72% |
| 45 | 55 | (10) | Hospice Patient Days | 1,111 | 1,500 | (389) | -25.91% |
| 187 | 203 | (16) | Physcial Therapy visits | 2,017 | 2,078 | (61) | -2.91% |
| 187 | 225 | (38) | Cardiac Rehab | 1,957 | 1,657 | 300 | 18.12% |
| 67 | 50 | 17 | Telemedicine visits | 430 | 392 | 38 | 9.72% |
| 23 | 21 | 2 | Admissions from ER | 211 | 237 | (26) | -11.01% |
| 11 | 10 | 1 | Transfers from ER | 150 | 137 | 13 | 9.52% |
| 693 | 770 | (77) | Clinic Visits | 6,477 | 6,132 | 345 | 5.62% |
| | | | PRODUCTIVITY: | | | | |
| | | | Productive FTE's | | | | |
| 8.18 | 8.54 | | Nursing - Acute | 13.06 | 19.40 | | |
| 37.85 | 36.67 | | Long Term Care | 47.07 | 55.40 | | |
| 42.47 | 42.07 | | Ancillary | 44.48 | 50.56 | | |
| 67.61 | 67.69 | • | Service | 72.42 | 79.80 | ı | |
| 156.11 | 154.97 | | Total Productive | 177.03 | 205.16 | | |
| 71.39 | 81.71 | | Non-Productive FTE's | 70.47 | 39.31 | ı | |
| 227.50 | 236.68 | : | Paid FTE's | 247.50 | 244.47 | 1 | |
| | | | PRODUCTIVE FTE PER | | | | |
| 2.32 | 2.35 | | ADJUSTED OCCUPIED BED | 2.62 | 3.08 | | |
| | | | | | | | 4.4 |

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses Fiscal Year Ending JUNE 30, 2023 COMPARISON TO ACTUAL

| 2023 | 2022 | | COMPANISON TO ACTUA | FY 2023 | FY 2022 | | Increase |
|-------------------|------------------|----------------------|----------------------------|--------------------|--------------------|-----------------------|--------------------|
| APRIL | APRIL | | Γ | YTD | YTD | | Decrease |
| ACTUAL | ACTUAL | Variance | PATIENT REVENUE | ACTUAL | ACTUAL | Variance | % |
| 485,115 | 542,943 | (57,828) | Acute | 5,915,284.00 | 7,418,861.24 | (1,503,577) | -20.31% |
| 1,179,602 | 1,135,855 | 43,747 | Skilled Nursing | 11,909,591 | 10,380,880 | 1,528,711 | 14.72% |
| | | | Inpatient Ancillary | | | | |
| 280,411 | 207,415 | 72,996 | Acute | 2,853,319 | 2,675,120 | 178,199 | 6.72% |
| 0 | 130 | (130) | Skilled Nursing | (621) | 2,915 | (3,536) | |
| 1,945,128 | 1,886,343 | 58,785 | Total Inpatient Revenue | 20,677,573 | 20,477,776 | 199,797 | 1.02% |
| 2,336,706 | 2,355,657 | (18,952) | Total Outpatient Revenue | 24,038,182 | 23,367,759 | 670,423 | 2.92% |
| 4,281,834 | 4,242,000 | 39,834 | Total Patient Revenue | 44,715,755 | 43,845,535 | 870,220 | 2.02% |
| | | | DEDUCTIONS FROM REVENUE | | | | |
| 15,811 | 923,610 | 907,799 | Contractuals - Care/Cal | 5,732,351 | 7,515,868 | 1,783,517 | |
| 121,490 | (272) | (121,762) | Contractuals - PPO | 2,915,898 | 2,449,572 | (466,326) | |
| 1,041 | 6,210 | 5,169 | Charity and Write Offs | 65,321 | 42,503 | (22,818) | |
| 90,960 | 340,808 | 249,848 | Admin Adjmts/Emp Discounts | 911,419 | 1,552,297 | 640,878 | |
| 86,503 | 231,466 | 144,964 | Provision for Bad Debts | 695,972 | 721,937 | 25,966 | |
| 315,804 | 1,501,822 | 1,186,018 | Total Deductions | 10,320,960 | 12,282,176 | 1,961,216 | |
| 152,310 | 100,717 | 51,593 | Other Operating Revenues | 500,089 | 876,922 | (376,833) | |
| 4,118,340 | 2,840,895 | 1,277,444 | Net Revenue | 34,894,885 | 32,440,281 | 2,454,603 | |
| | | | OPERATING EXPENSES | | | | |
| 1,638,288 | 1,169,495 | (468,793) | | 12,969,409 | 11,400,780 | (1,568,630) | -13.81% |
| 20,162 | 106,298 | 86,137 | Non-Productive Salaries | 1,489,629 | 1,574,744 | 85,114 | 5.42% |
| 376,825 | 338,161 | (38,664) | | 3,449,540 | 3,290,871 | (158,669) | -4.81% |
| 309,547 | 293,159 | (16,388) | | 3,286,617 | 3,592,254 | 305,637 | 8.52% |
| 147,363 | 161,672 | 14,309 | Professional Fees | 1,310,849 | 1,330,524 | 19,675 | 1.52% |
| 74,674 | 56,522 | (18,152) | Acute/Swing Travelers | 1,029,519 | 535,627 | (493,892) | -92.21% |
| 291,268 | 194,841 | (96,427) | | 2,456,777 | 1,551,826 | (904,952) | -58.31% |
| 160,780 | 128,503 | (32,277) | | 1,957,086 | 1,304,113 | (652,973) | -50.11% |
| 150,313 | 232,624 | 82,311 | Other Purchased Services | 1,654,102 | 2,281,138 | 627,036 | 27.52% |
| 28,018 | 27,698 | (320) | | 361,103 | 305,203 | (55,900) | -18.31% |
| 86,053 | 87,804 | 1,751 | Utilities | 908,533 | 529,143 | (379,390) | -71.71% |
| 41,719 219,540 | 33,580 60,008 | (8,138) (159,532) | | 422,515 975,370 | 352,727 627,140 | (69,788) (348,229) | -19.81% -55.51% |
| 145,189 | 111,538 | (33,651) | | 1,495,003 | 1,182,969 | (312,034) | -26.41% |
| 0 | 0 | (00,001) | Bond Repayment Insurance | 1,430,000 | 1,102,303 | (312,034) | -20.4170 |
| 0 | 0 | 0 | Bond Repayment Interest | 671,109 | 420,426 | (250,683) | -59.61% |
| 7,291 | 5,509 | (1,782) | • • | 60,812 | 55,121 | (5,691) | -10.31% |
| 6,100 | 2,955 | (3,145) | | 94,108 | 80,201 | (13,908) | -17.31% |
| 3,703,131 | 3,010,368 | (692,763) | Total Operating Expense | 34,592,080 | 30,414,806 | (4,177,275) | -13.71% |
| 415,209 | (169,473) | 584,682 | Income From Operations | 302,804 | 2,025,476 | (1,722,671) | |
| | | | NON-OPERATING REVENUE AN | D EXPENSE | | | |
| 1,238,535 | 828,975 | 409,560 | Non-Operating Revenue | 4,981,103 | 3,247,517 | 1,733,586 | |
| 85,726 | 16,282 | 69,444 | Interest Income | 293,204 | 60,257 | 232,947 | |
| 147,512 | 163,176 | 15,664 | Non-Operating Expense | 2,086,944 | 1,807,759 | (279,185) | |
| 1,176,748 | 682,081 | 494,667 | Total Non-Operating | 3,187,363 | 1,500,015 | 1,687,349 | |
| 1,591,957 | 512,608 | 1,079,349 | NET INCOME | 3,490,167 | 3,525,490 | (35,323) | |

| | APRIL | MARCH |
|--|--|--|
| CURRENT ASSETS | 2023 | 2023 |
| Cash (General/Payroll/Petty Cash) | 1,885,848 | 2,094,535 |
| Reserve Cash (unrestricted) | 23,602,751 | 10,019,111 |
| Reserve Cash (restricted) - USDA Debt Serv / Construction | 2,560,474 | 2,558,401 |
| Accounts Receivable | 8,444,608 | 8,223,845 |
| County Treasury receivable | (48,668) | (144,619) |
| Less: Reserve for Uncollectibles | (692,756) | (600,111) |
| Reserve for Medicare/Medi-Cal/Commercial | (3,194,239) | (3,102,990) |
| Inventories | 715,375 | 693,553 |
| Accounts Receivable - Other | 173,421 | 1,240,146 |
| Prepaid Expenses | 956,506 | 994,556 |
| Medicare/Medi-Cal Settlement | 30,357 | 10,646,253 |
| TOTAL CURRENT ASSETS | 34,433,678 | 32,622,680 |
| DRODERTY DI ANT AND FOUNDMENT | | |
| PROPERTY, PLANT AND EQUIPMENT | 0.000.050 | |
| Land and Building Improvements | 3,969,852 | 3,969,852 |
| Building and Fixed Equipment | 36,297,250 | 36,578,520 |
| Equipment | 15,461,777 | 15,461,777 |
| Construction in Progress (other) Hospital expansion | 4,258,743 0 | 4,212,278 0 |
| LESS: Reserve for Depreciation | (26,771,520) | (26,683,120) |
| TOTAL PROPERTY, PLANT AND EQUIPMENT | 33,216,103 | 33,539,307 |
| | , | ,, |
| OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND) | | |
| Bond Reserve Funds held by trustee | - | - |
| Unamortized Bond Discount | 0 | 0 |
| Unamortized Cost of Bond Defeasance | - | - |
| G.O. Bond - issue / discount / cost | - | - |
| TOTAL OTHER ASSETS | | 0 |
| | | |
| | | |
| TOTAL ASSETS | 67,649,780.56 | 66,161,987.20 |
| | 67,649,780.56 | 66,161,987.20 |
| CURRENT LIABILITIES | | |
| CURRENT LIABILITIES Accounts Payable | 553,349 | 673,680 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll | 553,349 306,512 | 673,680 229,884 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes | 553,349 306,512 (374,967) | 673,680 229,884 (385,741) |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday | 553,349 306,512 (374,967) 868,911 | 673,680 229,884 (385,741) 928,801 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance | 553,349 306,512 (374,967) 868,911 51,133 | 673,680 229,884 (385,741) 928,801 51,949 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest | 553,349 306,512 (374,967) 868,911 51,133 196,965 | 673,680 229,884 (385,741) 928,801 51,949 196,965 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 0 10,799 (7,082) | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 0 16,185 (7,082) |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 0 16,185 (7,082) |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 0 10,799 (7,082) | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 0 16,185 (7,082) |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 0 10,799 (7,082) 1,700,018 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 1,687,478 (63,637) 0 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 1,687,478 (61,171) 0 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 1,687,478 (63,637) 0 1,329,126 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 1,687,478 (61,171) 0 1,329,126 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA GO BOND SERIES B & REFUNDING | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 1,687,478 (63,637) 0 1,329,126 20,457,000 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 1,687,478 (61,171) 0 1,329,126 20,457,000 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 1,687,478 (63,637) 0 1,329,126 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 1,687,478 (61,171) 0 1,329,126 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA GO BOND SERIES B & REFUNDING | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 1,687,478 (63,637) 0 1,329,126 20,457,000 23,409,967 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 1,687,478 (61,171) 0 1,329,126 20,457,000 23,412,433 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA GO BOND SERIES B & REFUNDING TOTAL LONG-TERM DEBT | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 1,687,478 (63,637) 0 1,329,126 20,457,000 23,409,967 42,539,796 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 1,687,478 (61,171) 0 1,329,126 20,457,000 23,412,433 40,950,514 |
| CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE QIP HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA GO BOND SERIES B & REFUNDING TOTAL LONG-TERM DEBT | 553,349 306,512 (374,967) 868,911 51,133 196,965 94,399 0 0 10,799 (7,082) 1,700,018 1,687,478 (63,637) 0 1,329,126 20,457,000 23,409,967 | 673,680 229,884 (385,741) 928,801 51,949 196,965 94,399 0 0 16,185 (7,082) 1,799,041 1,687,478 (61,171) 0 1,329,126 20,457,000 23,412,433 |

CURRENT RATIO: 20.25 18.13

MAYERS MEMORIAL HOSPITAL NON-OPERATING REVENUE AND EXPENSE RETAIL PHARMACY

| 2023 | 2022 | | | FY 2023 | FY 2022 | | Increase |
|---------|---------|----------|-----------------------------|-----------|-----------|-----------|----------|
| APRIL | APRIL | | | YTD | YTD | | Decrease |
| ACTUAL | ACTUAL | Variance | RETAIL PHARM REVENUE | ACTUAL | ACTUAL | Variance | % |
| | | | NON-OPERATING REVENUE | | | | |
| 0 | 0 | 0 | MEDICARE | 0 | 0 | 0 | #DIV/0! |
| 0 | 38,302 | (38,302) | MEDI-CAL | 18,762 | 165,432 | (146,670) | -88.71% |
| 199,289 | 91,033 | 108,256 | THIRD PARTY | 1,803,547 | 1,183,370 | 620,176 | 52.42% |
| 35,974 | 27,844 | 8,129 | PRIVATE | 312,988 | 304,306 | 8,681 | 2.92% |
| 252 | 1,460 | (1,208) | OTHER | (66) | 0 | (66) | #DIV/0! |
| 235,515 | 158,639 | 76,876 | Total Revenue | 2,135,230 | 1,653,108 | 482,122 | 29.22% |
| 235,515 | 158,639 | 76,876 | Net Non Operating Revenue | 2,135,230 | 1,653,108 | 482,122 | |
| | | | NON - OPERATING EXPENSES | | | | |
| 31,088 | 18,666 | (12,422) | Productive Salaries | 260,452 | 214,550 | (45,902) | -21.41% |
| 508 | 2,897 | 2,388 | Non-Productive Salaries | 17,705 | 25,254 | 7,548 | 29.92% |
| 3,012 | 2,311 | (701) | Employee Benefits | 28,274 | 25,219 | (3,056) | -12.11% |
| 100,329 | 123,283 | 22,954 | Supplies | 1,698,770 | 1,457,079 | (241,691) | -16.61% |
| 0 | 0 | 0 | Ancillary Travelers | 4,983 | 0 | (4,983) | #DIV/0! |
| 5,138 | 12,859 | 7,720 | Other Purchased Services | 31,395 | 50,254 | 18,859 | 37.52% |
| 0 | 0 | 0 | Repairs | 0 | 0 | 0 | #DIV/0! |
| 2,770 | 333 | (2,437) | Utilities | 6,881 | 2,911 | (3,970) | -136.41% |
| 500 | 13 | (487) | Other | 6,857 | 4,338 | (2,520) | -58.11% |
| 2,807 | 2,807 | 0 | Depreciation | 28,066 | 28,066 | 0 | .02% |
| 8 | 8 | 0 | Rental - Lease | 372 | 89 | (283) | -320.01% |
| 146,160 | 163,176 | 17,016 | Total Non-Operating Expense | 2,083,756 | 1,807,759 | (275,997) | -15.31% |
| 89,355 | (4,537) | 93,892 | NET INCOME | 51,475 | (154,651) | 206,125 | |
| | | - | (LOSS) GAIN | | | | i |

Rural Health Clinic - Burney

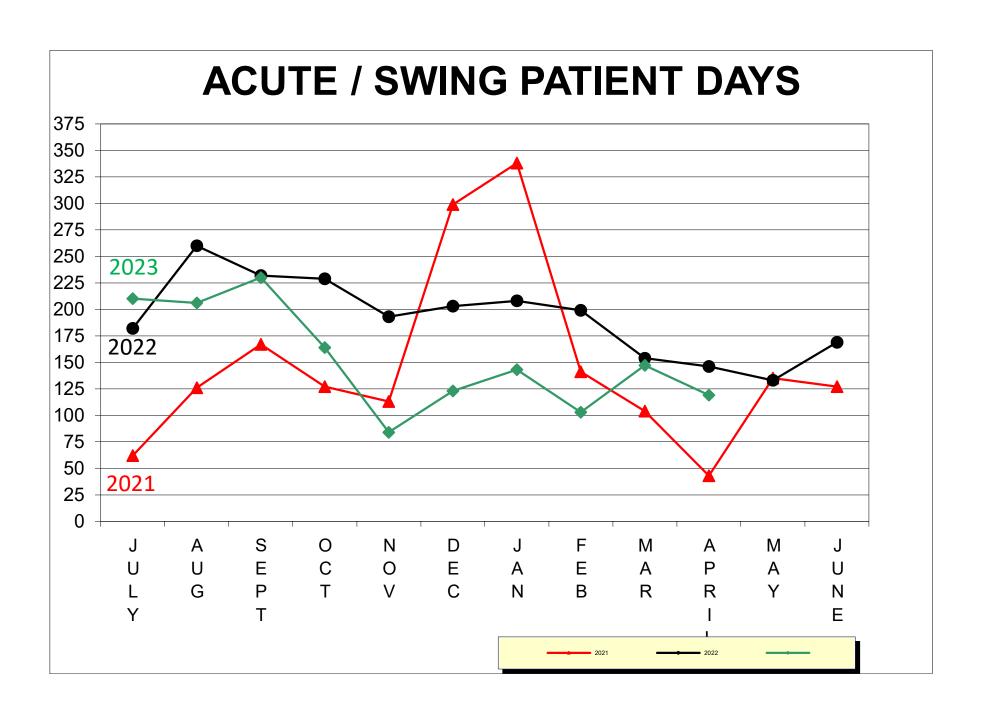
| Gross Revenue | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Jan-23 | Feb-23 | Mar-23 | Apr-23 | May-23 | Jun-23 | YTD |
|--------------------------|-------------|------------|------------|-------------|------------|------------|-------------|-------------|------------|-------------|--------|--------|--------------|
| TOTAL OUTPT REVENUE | 108,130.38 | 171,033.56 | 170,106.44 | 101,131.60 | 153,571.59 | 161,847.81 | 125,573.34 | 133,087.17 | 166,057.51 | 111,339.64 | - | | 1,401,879.04 |
| | | | | | | | | | | | | | |
| Operating Expenses | _ | | | | | | | | | | | | |
| PRODUCTIVE SALARIES | 124,945.78 | 97,617.19 | 101,189.90 | 106,221.81 | 109,123.34 | 113,742.39 | 112,683.94 | 110,822.00 | 117,701.05 | 136,829.21 | - | - | 1,130,876.61 |
| NON-PRODUCTIVE SALARIES | 9,889.28 | 936.16 | 4,910.98 | 3,644.93 | 3,549.13 | 13,292.59 | 4,297.50 | 3,870.73 | 2,585.15 | 1,229.28 | - | - | 48,205.73 |
| EMPLOYEE BENEFITS | 11,187.87 | 7,132.26 | 8,226.53 | 8,061.39 | 8,458.73 | 12,328.27 | 10,979.07 | 11,431.91 | 11,173.45 | 12,634.99 | - | - | 101,614.47 |
| SUPPLIES | 2,808.01 | 8,267.90 | 5,087.64 | 5,791.60 | 19,057.55 | 8,456.79 | 9,667.31 | 1,891.86 | 15,021.53 | 2,525.36 | - | - | 78,575.55 |
| PROFESSIONAL FEES | 92.57 | 101.62 | 116.72 | 69.20 | 66.48 | 274.12 | 95.45 | 76.44 | 91.94 | 80.49 | - | - | 1,065.03 |
| TRAVELERS | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OTHER PURCHASED SERVICES | 7,976.51 | 7,490.63 | 7,634.78 | 7,003.98 | 5,868.18 | 7,215.34 | 7,636.19 | 9,281.66 | 6,823.98 | 7,797.72 | - | - | 74,728.97 |
| REPAIRS | - | - | - | - | - | - | - | 500.00 | - | - | - | - | 500.00 |
| INSURANCE | - | - | - | - | - | - | - | 11,507.92 | 1,438.49 | 1,438.49 | - | - | 14,384.90 |
| OTHER | 218.57 | 1,307.54 | 200.52 | 326.68 | 752.43 | 1,614.29 | 495.05 | 509.76 | 516.35 | 1,943.18 | - | - | 7,884.37 |
| DEPRECIATION | 350.41 | 350.41 | 350.41 | 350.41 | 350.41 | 350.41 | 350.41 | 350.41 | 350.41 | 350.41 | - | - | 3,504.10 |
| RENTAL/LEASE | | - | - | - | - | - | - | - | - | - | - | | |
| Total Expenses | 157,469.00 | 123,203.71 | 127,717.48 | 131,470.00 | 147,226.25 | 157,274.20 | 146,204.92 | 150,242.69 | 155,702.35 | 164,829.13 | - | | 1,461,339.73 |
| | | · | | · | · | | · | | | | | | |
| Net Profit or (Loss) | (49,338.62) | 47,829.85 | 42,388.96 | (30,338.40) | 6,345.34 | 4,573.61 | (20,631.58) | (17,155.52) | 10,355.16 | (53,489.49) | 0.00 | 0.00 | (59,460.69) |

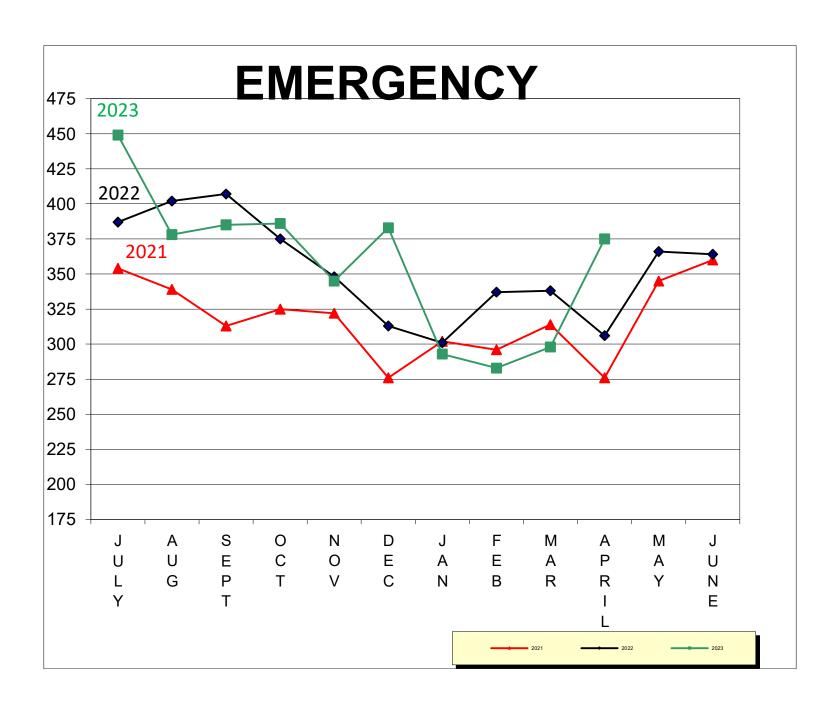
MAYERS MEMORIAL HOSPITAL

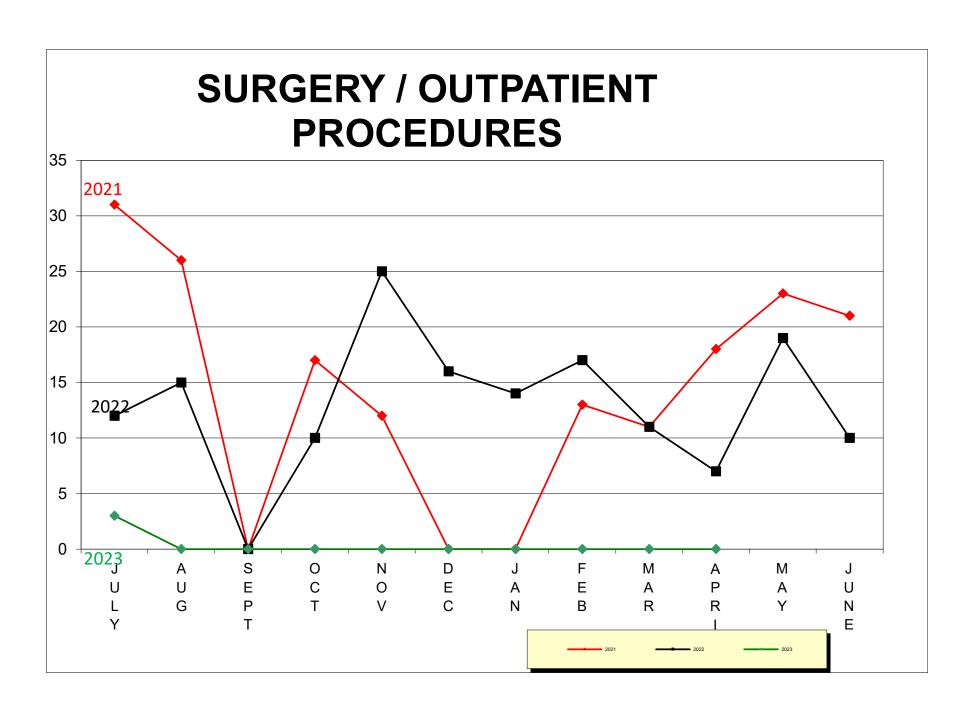
SUMMARY OF SERVICES - DEPOSITS - REFUNDS - Fiscal Year 2023

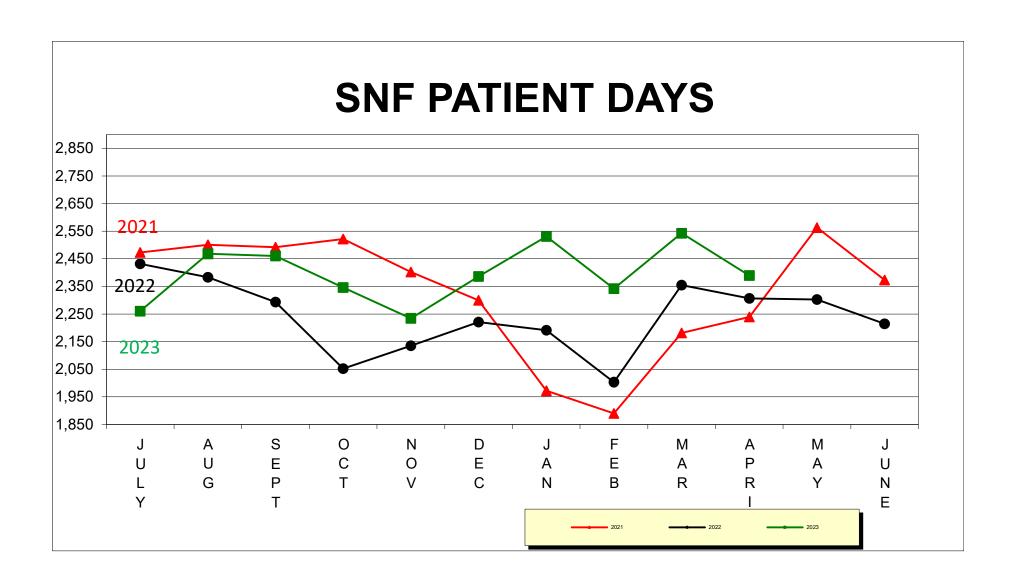
| | | AVERAGE | | | | | ADJUSTMENT | |
|--------------------|---------------|------------|---------------|--------------|---------------|---------------|---------------|-----------|
| | REVENUE / | DAILY | TOTAL | MISC. | MISC. PMTS PT | PATIENT | S & WRITE- | |
| DATE: | SERVICES | REVENUE | DEPOSITS | PAYMENTS | RELATED | PAYMENTS | OFFS | REFUNDS |
| July 31, 2022 | 4,665,515.38 | 150,500.50 | 3,318,978.74 | 263,239.28 | 16,825.00 | 3,038,914.46 | 1,506,553.80 | 7,898.24 |
| August 31, 2022 | 5,143,194.31 | 165,909.49 | 3,416,118.51 | 335,527.56 | - | 3,080,590.95 | 1,954,193.05 | 13,566.53 |
| September 30, 2022 | 4,956,524.74 | 165,217.49 | 2,988,469.36 | 63,716.15 | - | 2,924,753.21 | 1,673,077.03 | 946.90 |
| October 31, 2022 | 4,245,367.42 | 136,947.34 | 3,491,414.58 | 93,557.78 | 16,824.00 | 3,381,032.80 | 2,242,104.29 | 2,744.92 |
| November 30, 2022 | 3,816,571.82 | 127,219.06 | 2,815,604.03 | 113,701.62 | - | 2,701,902.41 | 2,259,542.97 | 2,253.97 |
| December 31, 2022 | 3,937,352.34 | 127,011.37 | 2,772,009.87 | 85,415.63 | 98,374.48 | 2,588,219.76 | 1,538,030.24 | 20,042.39 |
| January 30, 2023 | 4,115,044.12 | 132,743.36 | 3,155,768.18 | 592,477.70 | 115,199.54 | 2,448,090.94 | 1,577,690.36 | 8,034.68 |
| February 28, 2023 | 3,781,813.98 | 135,064.79 | 4,766,036.34 | 85,719.37 | 1,769,308.00 | 2,911,008.97 | 2,096,286.93 | 7,837.54 |
| March 31, 2023 | 4,126,643.77 | 133,117.54 | 3,185,974.71 | 102,100.88 | 184,127.88 | 2,899,745.95 | 2,357,334.84 | 14,445.82 |
| April 30, 2023 | 4,140,127.94 | 138,004.26 | 17,213,214.33 | 2,279,394.65 | 13,025,293.68 | 1,908,526.00 | 2,355,977.89 | 2,112.90 |
| May 31, 2023 | - | - | - | - | - | - | - | - |
| June 30, 2023 | - | - | - | - | - | - | - | - |
| YTD TOTAL | 42,928,155.82 | 141,173.52 | 47,123,588.65 | 4,014,850.62 | 15,225,952.58 | 27,882,785.45 | 19,560,791.40 | 79,883.89 |

| | ACCOUNTS | RECEIVAB | LE AGING | | PAYOR MIX - | - YTD % | OF RE | VENUE | | |
|-------------------|----------------|----------|----------|----------|-------------|---------|--------|--------|----------|---------|
| | APR | APR | MAR | FEB | | | | | | 3 MONTH |
| | \$ OUTSTANDING | DAYS OUT | DAYS OUT | DAYS OUT | | APRIL | | MARCH | FEBRUARY | AVERAGE |
| MEDICARE | 2,129,689.84 | 41.27 | 42.3 | 51.12 | MEDICARE | | 36.58% | 40.81% | 36.86% | 38.08% |
| MEDI - CAL | 2,541,376.39 | 40.77 | 37.36 | 38.19 | MEDI - CAL | | 44.98% | 44.37% | 49.04% | |
| THIRD PARTY | 2,106,109.19 | 110.44 | 125.44 | 123.36 | THIRD PARTY | | 16.65% | 12.50% | 13.01% | 14.05% |
| PRIVATE | 1,031,520.85 | | | | PRIVATE | | 1.78% | 2.32% | 1.09% | 1.73% |
| LTC ONLY (INCLUDE | 1,604,331.65 | 41.82 | 39.79 | 38.22 | | | | | | |
| OVERALL | 7,808,696.27 | 57.68 | 56.37 | 62.00 | | | | | | |









MAYERS MEMORIAL HOSPITAL 2022-2023 OPERATING ACTUAL

| 2022-2023 OPERATING ACTUAL | | | | | | | | | | | | | YID EV 2022 | Y I D PRIOR YR |
|--------------------------------|--------------|--------------|--------------|--------------|---|--------------|--------------|--------------|----------------|--------------|---------|---------|-------------------|-----------------------|
| | JULY | AUG | SEPT | OCT | NOV | DEC | Jan-22 | FEB | MAR | APR | MAY | JUN | FY 2023 ACTUAL | Current Mth ACTUAL |
| Operating Revenue: | JOLI | AUG | <u>SEF I</u> | 001 | NOV | DEC | Jan-22 | FED | IVIAIS | AFIX | IVIAT | JUIN | ACTUAL | ACTUAL |
| Routine | | | | | | | | | | | | | | |
| Acute | 797,204.00 | 751,559.00 | 868,817.00 | 602.634.00 | 343,652.00 | 488,214.00 | 548,040.00 | 444,328.00 | 585,721.00 | 485.115.00 | | | 5,915,284.00 | 7,418,861 |
| SNF | 1.111.826.19 | 1.236.607.79 | 1,219,709.97 | 1,166,794.54 | 1,128,133.44 | 1,181,039.18 | 1,257,370.44 | 1,158,558.46 | 1.269.948.59 | 1,179,601.96 | • | - | 11,909,590.56 | 10,380,880 |
| | 402,916.15 | 402,486.90 | 451,809.40 | 242,860.05 | 270,675.40 | 228,108.55 | 109,417.95 | 209,684.55 | 254,949.45 | 280,410.90 | - | - | 2,853,319.30 | 2,675,120 |
| Acute Ancillary | | | 451,009.40 | 242,000.03 | 270,675.40 | 220,100.00 | | 209,004.55 | 254,949.45 | 200,410.90 | - | - | | |
| SNF Ancillary | (621.00) | - | - | - | - | - | - | | | | - | - | (621.00) | 2,915 |
| Outpatient | 2,489,335.61 | 2,970,516.97 | 2,624,969.78 | 2,371,905.05 | 2,281,762.72 | 2,234,827.60 | 2,365,836.38 | 2,133,714.60 | 2,228,607.83 | 2,336,705.68 | - | - | 24,038,182.22 | 23,367,759 |
| | 4,800,660.95 | 5,361,170.66 | 5,165,306.15 | 4,384,193.64 | 4,024,223.56 | 4,132,189.33 | 4,280,664.77 | 3,946,285.61 | 4,339,226.87 | 4,281,833.54 | - | - | 44,715,755.08 | 43,845,535 |
| | | | | | | | | | | | | | | 0 |
| Less Deductions: | | | | | | | | | | | | | | 0 |
| Contractuals - Care/Cal | 359,000.82 | 1,035,179.70 | 865,516.47 | 701,777.62 | 930,815.21 | 1,047,515.49 | 1,050,667.66 | 1,044,042.27 | (1,317,975.61) | 15,810.92 | - | - | 5,732,350.55 | 7,515,868 |
| Contractuals - PPO | 562,191.62 | 180,639.78 | 376,061.31 | 346,036.18 | 130,262.92 | 227,747.82 | 197,242.49 | 221,029.65 | 553,196.34 | 121,489.89 | - | - | 2,915,898.00 | 2,449,572 |
| Charity Care & Write off | - | 8,098.67 | - | 28,244.50 | 20,703.35 | 3,532.78 | (23.80) | - | 3,725.00 | 1,040.64 | - | - | 65,321.14 | 42,503 |
| Other Contractual write offs | 122,141.89 | 138,719.85 | 80,524.61 | 22,504.47 | 166,826.92 | 65,954.06 | 191,660.08 | 32,045.28 | 81.28 | 90,960.06 | - | - | 911,418.50 | 1,552,297 |
| Medicare | | | | | | | | | | | | | - | 0 |
| Medi-Cal | | | | | | | | | | | | | - | 0 |
| PPO's | | | | | | | | | | | | | - | 0 |
| Administrative & Other | er | | | | | | | | | | | | - | 0 |
| Provision For Bad Debts | 70,780.26 | 118,769.10 | 149,742.17 | (37,360.85) | 6,499.96 | 75,941.70 | 111,730.34 | (2,228.98) | 115,595.18 | 86,502.63 | - | - | 695,971.51 | 721,937 |
| Total Deductions | 1,114,114.59 | 1,481,407.10 | 1,471,844.56 | 1,061,201.92 | 1,255,108.36 | 1,420,691.85 | 1,551,276.77 | 1,294,888.22 | (645,377.81) | 315,804.14 | - | - | 10,320,959.70 | 12,282,176 |
| | | | | | | | | | , | | | | | 0 |
| Other Revenue | 33,672.28 | 296,957.52 | 20,478.03 | 81,009.72 | 25,809.91 | (233,545.67) | 19,781.09 | 41,870.68 | 61,745.44 | 152,310.32 | - | - | 500,089.32 | 876,922 |
| Net Revenue | 3,720,218.64 | 4,176,721.08 | 3,713,939.62 | 3,404,001.44 | 2,794,925.11 | 2,477,951.81 | 2,749,169.09 | 2,693,268.07 | 5,046,350.12 | 4,118,339.72 | - | _ | 34,894,884.70 | 32,440,281 |
| | -,, | .,, | -,, | -,, | _,, ,,,,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | _,, | _,, | _,, | -,, | .,, | | | - 1,00 1,00 11 | 0 |
| Operating Expenses: | | | | | | | | | | | | | | 0 |
| Salaries - Productive | 1,232,974.57 | 1,237,494.11 | 1,173,090.06 | 1,232,108.37 | 1,154,179.78 | 1,289,785.64 | 1,269,694.51 | 1,313,811.55 | 1,427,982.54 | 1,638,288.17 | _ | _ | 12,969,409.30 | 11,400,780 |
| Salaries - Non-productive | 266,128.69 | 124,745.26 | 154,721.12 | 91,203.92 | 145,780.60 | 293,987.01 | 144,853.01 | 149,263.52 | 98,784.55 | 20,161.66 | _ | _ | 1,489,629.34 | 1,574,744 |
| Employee Benefits | 376,492.16 | 331,348.32 | 318,811.26 | 322,852.88 | 316,449.63 | 338,083.40 | 349,110.45 | 359,242.49 | 360,324.00 | 376,825.08 | | | 3,449,539.67 | 3,290,871 |
| Supplies | 263,383.02 | 294,409.18 | 340,664.40 | 415,512.57 | 317,012.37 | 313,464.93 | 280,294.77 | 260,332.71 | 491,996.12 | 309,547.33 | | | 3,286,617.40 | 3,592,254 |
| Professional Fees | 102,089.09 | 127,277.94 | 111,251.04 | 197,351.65 | 144,445.50 | 58,742.94 | 171,721.12 | 118,093.76 | 132,512.88 | 147,363.41 | - | _ | 1,310,849.33 | 1,330,524 |
| Acute/Swing travelers | 160,437.84 | 141.009.20 | 141,171.78 | 75,113.80 | 51,357.48 | 22,623.12 | 138,610.87 | 123,277.73 | 101.242.29 | 74,674.41 | - | _ | 1,029,518.52 | 535,627 |
| SNF travelers | 227,327.76 | 246,770.52 | 231,398.85 | 138,067.36 | 312,373.24 | 219,576.31 | 245,538.42 | 264,237.69 | 280,219.04 | 291,268.02 | • | - | 2,456,777.21 | 1,551,826 |
| Ancillary travelers | 226,664.40 | 223,868.05 | 208,106.38 | 173,652.67 | 239,653.05 | 160,537.76 | 210,967.74 | 124,066.21 | 228,789.77 | 160,780.14 | - | - | 1,957,086.17 | 1,304,113 |
| Other Purchased Services | 119,773.12 | 205,371.77 | 151,297.85 | 106,842.32 | 163,839.27 | 239,822.93 | 190,392.63 | 183,404.87 | 143,043.55 | 150,313.35 | - | - | 1,654,101.66 | 2,281,138 |
| | | | | | 24,610.33 | | | | | | - | - | | |
| Repairs & Maintenance | 24,073.00 | 52,548.47 | 52,297.71 | 31,960.74 | | 30,818.63 | 58,618.82 | 23,933.86 | 34,223.79 | 28,017.64 | - | - | 361,102.99 | 305,203 |
| Utilities | 23,100.21 | 61,760.42 | 108,807.49 | 136,367.60 | 77,675.75 | 96,562.17 | 110,166.49 | 110,721.98 | 97,318.19 | 86,052.52 | • | - | 908,532.82 | 529,143 |
| Insurance | 16,776.20 | 19,729.01 | 31,712.01 | 20,629.72 | 20,629.72 | 20,629.72 | 20,629.72 | 187,343.00 | 42,716.96 | 41,718.89 | • | - | 422,514.95 | 352,727 |
| Other Expense | 77,555.43 | 67,015.07 | 83,843.48 | 75,550.05 | 81,264.90 | 88,976.61 | 92,766.90 | 93,026.05 | 95,831.21 | 219,539.86 | - | - | 975,369.56 | 627,140 |
| Depreciation | 124,559.07 | 132,880.42 | 134,168.75 | 132,999.57 | 163,451.04 | 133,971.02 | 231,525.33 | 147,964.73 | 148,293.84 | 145,189.33 | - | - | 1,495,003.10 | 1,182,969 |
| Bond Repayment Insurance | - | - | | - | - | - | - | - | . | - | - | - | | 0 |
| Bond Repayment Interest | | | 338,682.50 | | . | | | | 332,426.25 | | - | - | 671,108.75 | 420,426 |
| Interest | 6,432.20 | 5,281.71 | 6,007.59 | 5,456.27 | 5,452.57 | 6,097.33 | 6,366.39 | 6,745.79 | 5,680.68 | 7,291.05 | - | - | 60,811.58 | 55,121 |
| Rent/Lease Equipment | 4,288.62 | 6,857.58 | 2,747.77 | 10,024.09 | 11,511.78 | 11,126.58 | 24,118.94 | 8,604.63 | 8,728.05 | 6,100.10 | - | - | 94,108.14 | 80,201 |
| Total Operating Exp | 3,252,055.38 | 3,278,367.03 | 3,588,780.04 | 3,165,693.58 | 3,229,687.01 | 3,324,806.10 | 3,545,376.11 | 3,474,070.57 | 4,030,113.71 | 3,703,130.96 | - | - | 34,592,080.49 | 30,414,806 |
| _ | | | | | | | | | | | | | | 0 |
| Net Operating Rev over Expense | 468,163.26 | 898,354.05 | 125,159.58 | 238,307.86 | (434,761.90) | (846,854.29) | (796,207.02) | (780,802.50) | 1,016,236.41 | 415,208.76 | - | - | 302,804.21 | 2,025,476 |
| | | | | | | | | | | | | | | 0 |
| Non-Operating Revenue: | | | | | | | | | | | | | | 0 |
| Non-operating Revenue | 277,983.20 | 312,650.83 | 313,971.11 | 315,578.59 | 266,392.33 | 544,902.48 | 472,860.86 | 374,174.71 | 864,054.29 | 1,238,534.52 | - | - | 4,981,102.92 | 3,247,517 |
| Interest Income | 43,738.28 | 763.08 | 609.10 | 64,800.92 | 1,683.41 | 1,820.20 | 90,230.72 | 1,693.11 | 2,139.57 | 85,725.67 | - | - | 293,204.06 | 60,257 |
| Other non-operating Expense | 196,173.00 | 193,566.29 | 163,464.07 | 226,046.78 | 254,155.12 | 229,545.99 | 237,228.67 | 172,610.79 | 266,641.22 | 147,511.82 | | - | 2,086,943.75 | 1,807,759 |
| Total Non-Operating Rever | 125,548.48 | 119,847.62 | 151,116.14 | 154,332.73 | 13,920.62 | 317,176.69 | 325,862.91 | 203,257.03 | 599,552.64 | 1,176,748.37 | - | - | 3,187,363.23 | 1,500,015 |
| | | | | | | | | | | | | | - | 0 |
| Net Revenue over Expense | 593,711.74 | 1,018,201.67 | 276,275.72 | 392,640.59 | (420,841.28) | (529,677.60) | (470,344.11) | (577,545.47) | 1,615,789.05 | 1,591,957.13 | - | - | 3,490,167.44 | 3,525,490 |
| DIFF s/b 0 | - | - | - | - | - | | - | - | - | - | - | - | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Expenses per day | 100,886.98 | 101,467.31 | 115,153.71 | 97,828.84 | 102,207.87 | 102,930.16 | 106,898.41 | 118,789.49 | 125,220.00 | 118,598.05 | - | - | | |
| DAYS CASH ON HAND | 214.16 | 197.91 | 168.93 | 199.49 | 189.60 | 175.99 | 170.04 | 115.12 | 96.74 | 214.92 | #DIV/0! | #DIV/0! | 108,998.08 | |
| AVERAGE YTD | 214.16 | 206.01 | 192.56 | 194.20 | 193.29 | 190.42 | 187.42 | 177.27 | 166.89 | 172.12 | 172.12 | 172.12 | , | |
| | | | | | 20 | | | | | | | /- | 233.84 | |
| | | | | | | | | | | | | | _50.0 . | |

YTD

YTD PRIOR YR

MAYERS MEMORIAL HOSPITAL 2021-2022 OPERATING ACTUAL

| MAYERS MEMORIAL HOSPITAL | | | | | | | | | | | | | | |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|----------------|--------------|----------------|----------------|---|------------|
| 2021-2022 OPERATING ACTUAL | | | | | | | | | | | | | YEAR TO DATE | |
| | 2021 | 2021 | 2021 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | 2022 | 2022 | 2022 | FY 2022 | FY YTD |
| | <u>JULY</u> | <u>AUG</u> | SEPT | OCT | NOV | DEC | <u>Jan-21</u> | FEB | MAR | <u>APR</u> | MAY | <u>JUN</u> | <u>ACTUAL</u> | ACTUAL |
| Operating Revenue: | | | | | | | | | | | | | | |
| Routine | | | | | | | | | | | | | | |
| Acute | 697,951.10 | 962,644.14 | 871,219.00 | 851,470.00 | 695,997.00 | 741,332.00 | 761,658.00 | 726,316.00 | 567,331.00 | 542,943.00 | 488,671.00 | 662,225.06 | 8,569,757.30 | 7,418,861 |
| SNF | 1,103,358.39 | 1,096,690.86 | 1,049,685.58 | 934,360.58 | 958,296.63 | 969,512.60 | 956,104.32 | 977,508.87 | 1,199,507.00 | 1,135,854.84 | 1,155,824.47 | 1,096,317.29 | 12,633,021.43 | 10,380,880 |
| Acute | 258,125.20 | 289,583.15 | 343,220.65 | 399,569.15 | 229,958.80 | 214,501.65 | 266,517.20 | 217,677.60 | 248,551.90 | 207,414.80 | 131,221.95 | 347,471.80 | 3,153,813.85 | 2,675,120 |
| SNF | 1,716.00 | · - | · - | | 837.00 | 75.00 | · - | 157.00 | · • | 130.00 | · - | 334.00 | 3,249.00 | 2,915 |
| Outpatient | 2,145,869.61 | 2,551,558.46 | 2,288,153.95 | 2,269,854.93 | 2,250,238.03 | 2,308,977.59 | 2,370,671.38 | 2,392,064.29 | 2,434,713.60 | 2,355,657.24 | 2,396,737.44 | 2,538,012.81 | 28,302,509.33 | 23,367,759 |
| · | 4,207,020.30 | 4,900,476.61 | 4,552,279.18 | 4,455,254.66 | 4,135,327.46 | 4,234,398.84 | 4,354,950.90 | 4,313,723.76 | 4,450,103.50 | 4,241,999.88 | 4,172,454.86 | 4,644,360.96 | 52,662,350.91 | 43,845,535 |
| | , . , | ,, | ,, | , , | ,,- | , . , | ,, | ,, | , , | , , | , , | , , , , | , | 0 |
| Less Deductions: | | | | | | | | | | | | | | 0 |
| Contractuals - Care/Cal | 867,547.28 | 1,063,453.65 | 529,404.55 | 763,824.26 | 141,513.99 | 246,064.99 | 677,517.41 | 878,085.70 | 1,424,846.48 | 923,609.71 | 1,145,409.26 | 1,712,901.09 | 10,374,178.37 | 7,515,868 |
| Contractuals - PPO | 267,522.45 | 277,392.72 | 243,431.19 | 315,464.08 | 297,419.03 | 208,877.56 | 165,125.79 | 408,317.42 | 266,293.55 | (272.19) | 167,033.66 | 738,693.40 | 3,355,298.66 | 2,449,572 |
| Charity Care & Write off | 3,209.00 | 530.00 | 240,401.10 | 5.925.00 | 201,410.00 | 4.418.00 | 100,120.70 | 10.034.00 | 12.176.79 | 6.210.00 | 107,000.00 | (302.66) | 42,200.13 | 42,503 |
| Other Contractual write offs | 81,329.18 | 137,389.22 | 181,283.45 | 79,104.35 | 133,497.75 | 94,900.14 | 236,087.47 | 135,856.42 | 132.040.60 | 340,808.01 | 225,474.22 | 244,258.17 | 2,022,028.98 | 1,552,297 |
| Other Contractual write ons | 01,020.10 | 137,303.22 | 101,200.40 | 73,104.33 | 100,401.10 | 34,300.14 | 250,007.47 | 100,000.42 | 132,040.00 | 340,000.01 | 225,414.22 | 244,200.17 | 2,022,020.90 | 1,552,237 |
| | | | | | | | | | | | | | - | 0 |
| | | | | | | | | | | | | | - | 0 |
| | | | | | | | | | | | | | - | 0 |
| Deviction For De I Della | 444 000 50 | 00 000 00 | 70 500 05 | 45 404 75 | 00 004 04 | 70.047.44 | (4.470.00) | 400 474 77 | (4.000.45) | 004 400 47 | 400 044 00 | 05 070 77 | - | • |
| Provision For Bad Debts | 141,033.50 | 32,906.66 | 78,582.25 | 45,431.75 | 22,264.91 | 72,817.41 | (1,176.86) | 100,471.77 | (1,860.45) | 231,466.17 | 106,244.09 | 35,278.77 | 863,459.97 | 721,937 |
| Total Deductions | 1,360,641.41 | 1,511,672.25 | 1,032,701.44 | 1,209,749.44 | 594,695.68 | 627,078.10 | 1,077,553.81 | 1,532,765.31 | 1,833,496.97 | 1,501,821.70 | 1,644,161.23 | 2,730,828.77 | 16,657,166.11 | 12,282,176 |
| | | | | | | | | | (| | | | | 0 |
| Other Revenue | 57,398.27 | 30,763.16 | 54,581.89 | 111,616.63 | 271,542.65 | 65,052.89 | 172,094.23 | 86,867.23 | (73,711.76) | 100,717.30 | 38,066.22 | 30,611.97 | 945,600.68 | 876,922 |
| Net Revenue | 2,903,777.16 | 3,419,567.52 | 3,574,159.63 | 3,357,121.85 | 3,812,174.43 | 3,672,373.63 | 3,449,491.32 | 2,867,825.68 | 2,542,894.77 | 2,840,895.48 | 2,566,359.85 | 1,944,144.16 | 36,950,785.48 | 32,440,281 |
| | | | | | | | | | | | | | | 0 |
| Operating Expenses: | | | | | | | | | | | | | | 0 |
| Salaries - Productive | 1,306,672.52 | 1,207,632.91 | 1,044,096.23 | 1,128,295.53 | 1,137,514.09 | 1,093,663.84 | 1,081,017.63 | 1,060,820.24 | 1,171,571.68 | 1,169,495.01 | 1,193,246.18 | 1,093,971.20 | 13,687,997.06 | 11,400,780 |
| Salaries - Non-productive | 184,173.02 | 137,790.65 | 162,421.16 | 157,532.78 | 123,310.94 | 130,216.64 | 284,230.90 | 166,663.36 | 122,105.84 | 106,298.43 | 108,441.40 | 155,399.15 | 1,838,584.27 | 1,574,744 |
| Employee Benefits | 347,828.84 | 336,767.99 | 312,602.13 | 314,417.66 | 318,913.33 | 300,869.10 | 363,135.37 | 330,289.03 | 327,886.52 | 338,161.01 | 335,736.59 | 335,069.43 | 3,961,677.00 | 3,290,871 |
| Supplies | 301,479.92 | 283,070.40 | 365,891.52 | 465,446.70 | 324,358.99 | 395,628.93 | 421,494.42 | 308,547.05 | 433,177.25 | 293,159.22 | 188,826.31 | 404,454.42 | 4,185,535.13 | 3,592,254 |
| Professional Fees | 26,851.65 | 20,348.67 | 179,654.11 | 148,194.97 | 143,206.55 | 167,835.73 | 142,481.41 | 188,203.14 | 152,075.90 | 161,672.25 | 238,756.06 | 177,450.42 | 1,746,730.86 | 1,330,524 |
| Acute/Swing travelers | 34,876.25 | 61,596.56 | 56,411.57 | 58,129.30 | 57,456.25 | 89,120.95 | 40,063.88 | 42,531.18 | 38,918.63 | 56,522.25 | 84,193.19 | 114,171.50 | 733,991.51 | 535,627 |
| SNF travelers | 141,190.66 | 107,883.18 | 172,884.16 | 111,733.63 | 149,101.85 | 245,144.00 | 140,948.27 | 114,693.57 | 173,405.67 | 194,840.61 | 122,132.50 | 227,720.91 | 1,901,679.01 | 1,551,826 |
| Ancillary travelers | 15,665.00 | 27,611.00 | 42,039.81 | 109,647.78 | 225,316.15 | 258,589.89 | 213,983.60 | 67,651.50 | 215,104.75 | 128,503.35 | 101,410.17 | 198,510.10 | 1,604,033.10 | 1,304,113 |
| Other Purchased Services | 143,896.84 | 189,748.18 | 266,758.48 | 195,223.73 | 206,070.10 | 266,194.25 | 264,909.71 | 221,089.61 | 294,623.33 | 232,623.88 | 864,979.51 | 973,800.14 | 4,119,917.76 | 2,281,138 |
| Repairs & Maintenance | 29,521.36 | 17,717.75 | 22,736.38 | 65,196.61 | 22,639.04 | 27,850.36 | 18,432.70 | 33,293.63 | 40,117.10 | 27,697.88 | 135,229.86 | 60,457.36 | 500,890.03 | 305,203 |
| Utilities | 33,895.40 | 47,436.28 | 50,265.62 | 40,914.81 | 58,508.38 | 63,585.74 | 47,602.38 | 49,869.60 | 49,260.97 | 87,803.68 | 9,998.15 | 44,607.64 | 583,748.65 | 529,143 |
| Insurance | 33,502.67 | 51,091.75 | 33,452.67 | 33,452.66 | 33,452.67 | 33,452.67 | 33,580.48 | 33,580.48 | 33,580.48 | 33,580.48 | 33,580.48 | 16,241.70 | 402,549.19 | 352,727 |
| Other Expense | 44,590.21 | 50,902,35 | 56,484.21 | 51,468.59 | 64.327.29 | 80.924.92 | 79,768.39 | 67,125.85 | 71.540.23 | 60.008.06 | 73.887.22 | 82,354.76 | 783.382.08 | 627,140 |
| Depreciation | 126,926.47 | 123,977.88 | 123,125.60 | 118,437.78 | 118,437.78 | 118,586.53 | 114,435.30 | 113,893.07 | 113,610.06 | 111,538.29 | 111,538.29 | 352,254.72 | 1,646,761.77 | 1,182,969 |
| Bond Repayment Insurance | _ | _ | - | _ | _ | _ | | _ | - | - | - | - · · · · - | - | 0 |
| Bond Repayment Interest | 17,910.82 | 17,910.82 | 18,256.38 | 17,910.82 | 17,910.82 | _ | _ | | 330,526.50 | _ | _ | 243,939.67 | 664,365.83 | 420,426 |
| Interest | 5,319.38 | 5,203.38 | 6,744.87 | 5,167.45 | 5,384.95 | 5,728.15 | 5,225.52 | 5,396.95 | 5,441.51 | 5,508.90 | 5,818.27 | 8,334.80 | 69,274.13 | 55,121 |
| Rent/Lease Equipment | 10,881.39 | 10,048.64 | 10,390.08 | 9,136.40 | (3,409.30) | 14,520.67 | 3,405.00 | 18,792.85 | 3,479.77 | 2,955.00 | 7,819.75 | 6,011.90 | 94,032.15 | 80,201 |
| Total Operating Expense | 2,805,182.40 | 2,696,738.39 | 2,924,214.98 | 3,030,307.20 | 3,002,499.88 | 3,291,912.37 | 3,254,714.96 | 2.822.441.11 | 3,576,426.19 | 3,010,368.30 | 3.615.593.93 | 4,494,749.82 | 38,525,149.53 | 30,414,806 |
| Total Operating Expense | 2,000,102.40 | 2,000,100.00 | 2,024,214.00 | 0,000,001.20 | 0,002,400.00 | 0,201,012.01 | 0,204,7 14.00 | 2,022,441.11 | 0,070,420.10 | 0,010,000.00 | 0,010,000.00 | 4,404,140.02 | 00,020,140.00 | 00,414,000 |
| Net Operating Rev over Expense | 98,594.76 | 722,829.13 | 649,944.65 | 326,814.65 | 809,674.55 | 380,461.26 | 194,776.36 | 45,384.57 | (1,033,531.42) | (160 472 82) | (1,049,234.08) | (2,550,605.66) | (1,574,364.05) | 2,025,476 |
| Net Operating Nev over Expense | 30,334.70 | 722,023.13 | 040,044.00 | 320,014.03 | 000,074.00 | 300,401.20 | 134,770.30 | 40,004.01 | (1,000,001.42) | (103,472.02) | (1,043,234.00) | (2,000,000.00) | (1,574,504.05) | 2,023,470 |
| Non-Operating Revenue: | | | | | | | | | | | | | | 0 |
| | 248,634.29 | 258,154.79 | 271,661.38 | 261,513.41 | 291,756.08 | 296,277.68 | 262,232.19 | 222,917.71 | 305,394.08 | 828,975.01 | 1,369,156.29 | 175,905.04 | 4,792,577.95 | 0 |
| Non-operating Revenue | | | | | | | | | | | | | | 3,247,517 |
| Interest Income | 16,413.22 | 675.30 | 458.33 | 13,904.74 | 468.31 | 484.06 | 10,406.53 | 586.59 | 577.80 | 16,281.98 | 578.13 | 641.27 | 61,476.26 | 60,257 |
| Other non-operating Expense | 208,981.60 | 167,242.89 | 190,305.02 | 72,125.79 | 174,712.05 | 307,741.20 | 87,124.98 | 198,364.51 | 237,984.88 | 163,175.98 | 107,336.30 | 179,439.36 | 2,094,534.56 | 1,807,759 |
| Total Non-Operating Revenue | 56,065.91 | 91,587.20 | 81,814.69 | 203,292.36 | 117,512.34 | (10,979.46) | 185,513.74 | 25,139.79 | 67,987.00 | 682,081.01 | 1,262,398.12 | (2,893.05) | 2,759,519.65 | 1,500,015 |
| | 454.000 | 011110 | 701 750 - : | E00 10E - : | 007.400.77 | 000 101 | | 70.504 | (005 544 :=) | E 40 000 :- | 010 101 - | (0.550.400.5.) | | 0 |
| Net Revenue over Expense | 154,660.67 | 814,416.33 | 731,759.34 | 530,107.01 | 927,186.89 | 369,481.80 | 380,290.10 | 70,524.36 | (965,544.42) | 512,608.19 | 213,164.04 | (2,553,498.71) | 1,185,155.60 | 3,525,490 |
| | - | - | - | - | - | - | - | - | 0.00 | - | - | - | | |
| | | | | | | | | | | | | | | |

MAYERS MEMORIAL HOSPITAL DISTRICT FINANCIAL SNAPSHOT

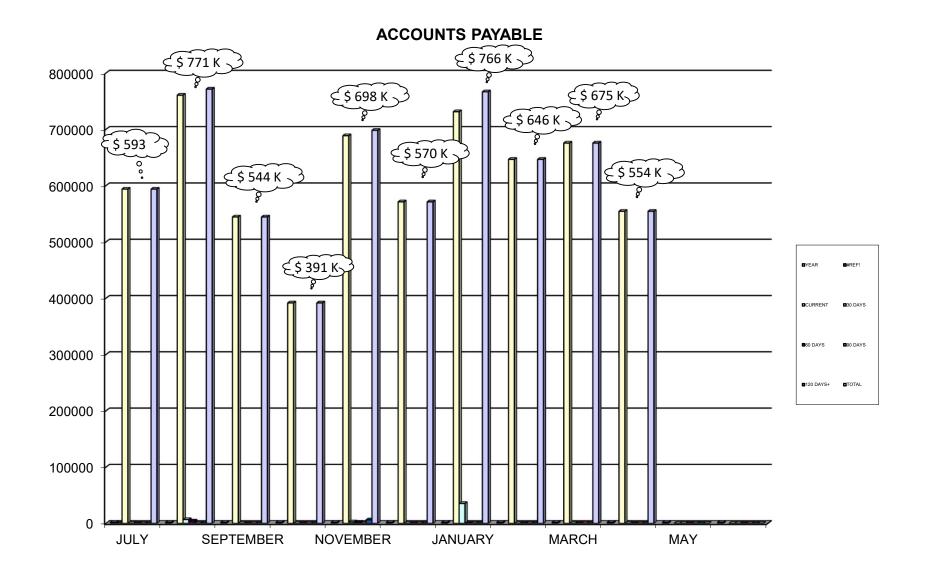
month ended APRIL 2023 FISCAL 2023

FINANCIAL DATA ACROSS ENTIRE ENTERPRISE

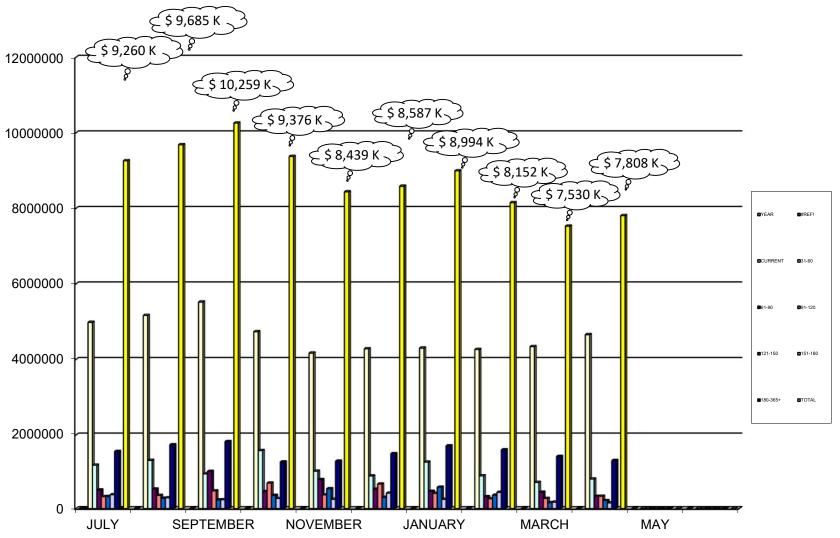
ACTUAL YTD ACTUAL YTD APRIL 2022 Variance\$\$ Variance % APRIL 2023 Inpatient Revenue Acute/OB/Swing 5,915,284 \$ 7,418,861 (1,503,577.24) -20% SNF 11,909,591 \$ 10,380,880 1,528,710.89 15% Inpatient Ancillary Revenue 7% Acute/OB/Swing 2,853,319 2,675,120 178,199.20 -121% SNF 2,915 (3,536.00)(621)24,038,182 23,367,759 670,423.14 3% Outpatient Revenue Total Gross Revenue 44,715,755 \$ 43,845,535 870,219.99 2%

ACTUAL YTD ACTUAL YTD

| <u>Statistics</u> | APRIL 2023 | APRIL 2022 | <u>Variance</u> | <u>Variance %</u> | |
|---------------------|------------|------------|-----------------|-------------------|--|
| | | | | | |
| Patient Days | 25,488 | 24,378 | 1,110 | 4.6% | |
| Outpatient Services | 1,251 | 1,449 | (198) | -14% | |
| Labs | 8,421 | 12,461 | (4,040) | -32% | |
| Imaging | 4,272 | 4,158 | 114 | 3% | |
| Hospice | 1,111 | 1,500 | (389) | -26% | |
| PT | 2,017 | 2,078 | (61) | -3% | |



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

| MONTH | YEAR | <u>CURRENT</u> | <u>31-60</u> | <u>61-90</u> | <u>91-120</u> | <u>121-150</u> | <u>151-180</u> | <u> 180-365+</u> | TOTAL |
|--------------|-------------|----------------|--------------|--------------|---------------|----------------|----------------|------------------|---------------|
| JULY | 2022 | 4,984,030.31 | 1,182,557.72 | 507,384.73 | 325,688.38 | 328,406.20 | 376,411.20 | 1,556,292.20 | 9,260,770.74 |
| AUGUST | 2022 | 5,167,319.16 | 1,313,357.69 | 532,729.03 | 358,813.88 | 282,863.62 | 292,657.11 | 1,737,998.31 | 9,685,738.80 |
| SEPTEMBER | 2022 | 5,520,575.07 | 944,806.86 | 1,011,785.45 | 479,949.66 | 238,481.51 | 239,114.31 | 1,824,572.71 | 10,259,285.57 |
| OCTOBER | 2022 | 4,735,114.16 | 1,580,945.74 | 461,969.04 | 694,039.94 | 359,559.11 | 274,316.68 | 1,270,447.90 | 9,376,392.57 |
| NOVEMBER | 2022 | 4,169,852.59 | 1,019,153.51 | 790,767.16 | 374,014.13 | 540,600.08 | 253,375.27 | 1,291,723.70 | 8,439,486.44 |
| DECEMBER | 2022 | 4,283,880.23 | 887,359.44 | 528,176.56 | 668,506.68 | 304,183.83 | 420,738.93 | 1,494,700.34 | 8,587,546.01 |
| JANUARY | 2023 | 4,303,071.48 | 1,263,789.01 | 469,851.12 | 415,844.38 | 580,624.44 | 252,414.71 | 1,709,217.70 | 8,994,812.84 |
| FEBRUARY | 2023 | 4,265,965.40 | 890,175.70 | 322,849.06 | 268,273.72 | 364,291.67 | 441,651.21 | 1,599,687.16 | 8,152,893.92 |
| MARCH | 2023 | 4,341,028.31 | 712,895.78 | 444,029.90 | 276,657.03 | 158,722.64 | 176,098.76 | 1,421,111.08 | 7,530,543.50 |
| APRIL | 2023 | 4,658,120.34 | 804,701.75 | 331,847.19 | 334,164.72 | 217,944.64 | 153,288.78 | 1,308,628.85 | 7,808,696.27 |
| MAY | 2023 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| JUNE | 2023 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

ACCOUNTS PAYABLE (includes accrued payables)

| <u>MONTH</u> | YEAR (| CURRENT | 30 DAYS | 60 DAYS | 90 DAYS | 120 DAYS+ | <u>TOTAL</u> |
|--------------|--------|------------|-----------|----------|---------|-----------|--------------|
| JULY | 2022 | 593,668.11 | 0.00 | 0.00 | 0.00 | 0.00 | 593,668.11 |
| AUGUST | 2022 | 760,530.83 | 6,717.10 | 4,102.89 | 0.00 | 0.00 | 771,350.82 |
| SEPTEMBER | 2022 | 544,200.99 | 0.00 | 0.00 | 0.00 | 0.00 | 544,200.99 |
| OCTOBER | 2022 | 391,445.10 | 0.00 | 0.00 | 0.00 | 0.00 | 391,445.10 |
| NOVEMBER | 2022 | 688,606.19 | 2,579.20 | 742.32 | 0.00 | 6,178.70 | 698,106.41 |
| DECEMBER | 2022 | 570,999.61 | 0.00 | 0.00 | 0.00 | 0.00 | 570,999.61 |
| JANUARY | 2023 | 731,180.32 | 35,406.40 | 0.00 | 0.00 | 0.00 | 766,586.72 |
| FEBRUARY | 2023 | 646,533.06 | 0.00 | 0.00 | 0.00 | 0.00 | 646,533.06 |
| MARCH | 2023 | 675,530.60 | 0.00 | 0.00 | 0.00 | 0.00 | 675,530.60 |
| APRIL | 2023 | 554,276.00 | 0.00 | 0.00 | 0.00 | 0.00 | 554,276.00 |
| MAY | 2023 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| JUNE | 2023 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2023

| | 2022 | | | | | | 2023 | | | | | | average |
|-------------------------------------|----------------|---------------|------------------|----------------|--------------|--------------|----------------|-----------------|----------------|---------------|------------|-------------|------------------|
| | <u>JULY</u> | <u>AUGUST</u> | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBRUARY | MARCH | APRIL | MAY | <u>JUNE</u> | beg balance |
| BEGINNING AP BALANCE | 1,096,807.50 | 593,668.11 | 771,350.82 | 544,200.99 | 391,445.10 | 698,106.41 | 570,999.61 | 766,586.72 | 646,533.06 | 675,530.60 | 554,276.00 | 0.00 | 664,500.45 |
| BEGINNING CREDIT LINE BALANCE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | | | | | | | | | | | | YTD total |
| CASH COLLECTIONS | | | | | | | | | | | | | cash collections |
| PATIENT PAYMENTS | 3,104,799.44 | 2,861,939.36 | 2,974,838.83 | 3,376,378.25 | 2,793,457.97 | 2,629,976.72 | 2,510,601.14 | 2,877,667.60 | 2,949,641.84 | 2,009,613.68 | 0.00 | 0.00 | 28,088,914.83 |
| COST REPORT SETTLEMENTS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,769,308.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,769,308.00 |
| DSH (Disproportionate Share) | 16,825.00 | 0.00 | 0.00 | 16,824.00 | 0.00 | 0.00 | 16,825.06 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 50,474.06 |
| OUTPATIENT SUPPLEMENTAL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 85,753.40 | 0.00 | 0.00 | 0.00 | 85,753.40 |
| DPNF SUPPLEMENTAL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| E.H.R. MCAL/MCARE INCENTIVES | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| USDA FUNDING | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| CHFFA FUNDING | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| PRIME | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| IGT RATE RANGE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 13,025,293.68 | 0.00 | 0.00 | 13,025,293.68 |
| QIP LTC | 0.00 | 0.00 | 0.00 | 0.00 | 9,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,494,969.45 | 0.00 | 0.00 | 1,503,969.45 |
| HQAF | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 98,374.48 | 98,374.48 | 0.00 | 98,374.48 | 0.00 | 0.00 | 0.00 | 295,123.44 |
| 2017 G.O. BOND | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| SPECIAL - WINDMILL | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TAXES | 186,105.84 | 293,037.40 | 614.27 | 35,455.58 | 651.62 | 3,545.42 | 451,738.62 | 111,010.05 | 0.00 | 0.00 | 0.00 | 0.00 | 1,082,158.80 |
| RENTS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| VENDING / CAFETERIA | 2,330.16 | 2,765.75 | 1,707.25 | 1,982.25 | 2,193.43 | 3,113.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 14,092.09 |
| Telemed Grant (HRSA) | 4,718.30 | 0.00 | 9,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 8,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 21,718.30 |
| Mayers Healthcare Foundation | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 69,412.00 | 0.00 | 6,293.31 | 0.00 | 0.00 | 0.00 | 75,705.31 |
| MISC (REBATES/REIMB, CARES ACT ETC) | 4,200.00 | 258,376.00 | 2,309.01 | 60,774.50 | 10,301.01 | 37,000.00 | 8,816.88 | 50.69 | 45,911.68 | 683,337.52 | 0.00 | 0.00 | 1,111,077.29 |
| | | | | | | | | | | | | | |
| TOTAL COLLECTIONS | 3,318,978.74 | 3,416,118.51 | 2,988,469.36 | 3,491,414.58 | 2,815,604.03 | 2,772,009.87 | 3,155,768.18 | 4,766,036.34 | 3,185,974.71 | 17,213,214.33 | 0.00 | 0.00 | 47,123,588.65 |
| | | | | | | | | | | | | | YTD total |
| <u>EXPENSES</u> | | | | | | | | | | | | | <u>expenses</u> |
| INCOME STATEMENT EXPENSES | 3,121,064.11 | 3,063,685.81 | 3,448,603.70 | 3,027,237.74 | 3,060,783.40 | 3,184,737.75 | 3,390,566.39 | 3,152,646.77 | 3,876,139.19 | 3,550,650.58 | 0.00 | 0.00 | 32,876,115.44 |
| ASSET EXPENSES | 0.00 | 0.00 | 0.00 | 0.00 | 48,159.68 | 0.00 | 6,885.35 | 836,179.95 | 33,007.42 | 0.00 | 0.00 | 0.00 | 924,232.40 |
| CIP EXPENSES | 2,263,867.72 | 268,574.04 | 52,536.72 | 201,120.55 | 16,324.83 | 40,203.00 | 449,164.68 | 0.00 | 7,515.00 | 46,464.84 | 0.00 | 0.00 | 3,345,771.38 |
| IGT EXPENSES / PRIME REPYMT/ HQAF | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| USDA PRIN-INT PYMTS | 0.00 | 0.00 | 723,682.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 332,426.25 | 0.00 | 0.00 | 0.00 | 1,056,108.75 |
| MEDICARE/MCAL REPAYMENT PLANS/C | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| CAPITAL LEASES | 2,465.71 | 2,465.71 | 2,465.71 | 2,465.71 | 2,465.71 | 2,465.71 | 2,465.71 | 2,465.71 | 2,466.00 | 2,466.00 | 0.00 | 0.00 | 24,657.68 |
| | | | | | | | | | | | | | |
| TOTAL EXPENSES | 5,387,397.54 | 3,334,725.56 | 4,227,288.63 | 3,230,824.00 | 3,127,733.62 | 3,227,406.46 | 3,849,082.13 | 3,991,292.43 | 4,251,553.86 | 3,599,581.42 | 0.00 | 0.00 | 38,226,885.65 |
| | | | | | | | | | | | | | |
| collections less expenses | (2,068,418.80) | 81,392.95 | (1,238,819.27) | 260,590.58 | (312,129.59) | (455,396.59) | (693,313.95) | 774,743.91 | (1,065,579.15) | 13,613,632.91 | 0.00 | 0.00 | 8,896,703.00 |
| | | | | | | | | | | | | | <u>average</u> |
| | | | | | | | | | | | | | ending balance |
| ENDING AP BALANCE | 593,668.11 | 771,350.82 | 544,200.99 | 391,445.10 | 698,106.41 | 570,999.61 | 766,586.72 | 646,533.06 | 675,530.60 | 554,276.00 | 0.00 | 0.00 | 621,269.74 |
| ENDING CREDIT LINE BALANCE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | | | | | | | | | | | | | |