

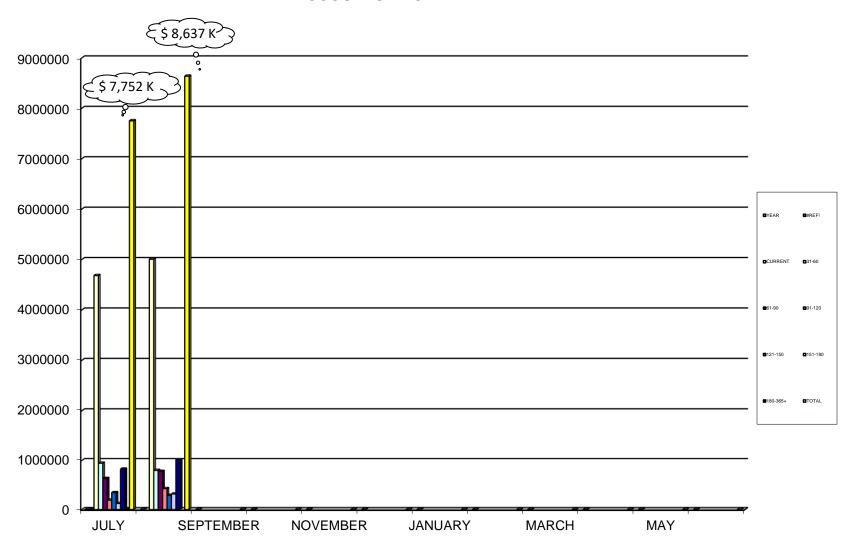
ACCOUNTS RECEIVABLE

MONTH	YEAR	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u> 180-365+</u>	TOTAL
JULY	2021	4,683,665.66	946,192.78	634,913.71	192,030.37	345,530.33	124,395.99	825,972.44	7,752,701.28
AUGUST	2021	5,007,140.45	799,771.05	778,987.53	427,448.37	289,396.40	317,742.26	1,016,777.02	8,637,263.08
SEPTEMBER	2021								0.00
OCTOBER	2021								0.00
NOVEMBER	2021								0.00
DECEMBER	2021								0.00
JANUARY	2022								0.00
FEBRUARY	2022								0.00
MARCH	2022								0.00
APRIL	2022								0.00
MAY	2022								0.00
JUNE	2022								0.00

ACCOUNTS PAYABLE (includes accrued payables)

MONTH	YEAR CURRE	<u>NT</u>	30 DAYS	60 DAYS	90 DAYS		120 DAYS+	<u>TOTAL</u>
JULY	2021	388,123.96	0.00	0.00	0	0.00	0.00	388,123.96
AUGUST	2021	731,302.51	(8,869.35)	(87.91)			2,995.00	725,340.25
SEPTEMBER	2021							0.00
OCTOBER	2021							0.00
NOVEMBER	2021							0.00
DECEMBER	2021							0.00
JANUARY	2022							0.00
FEBRUARY	2022							0.00
MARCH	2022							0.00
APRIL	2022							0.00
MAY	2022							0.00
JUNE	2022							0.00

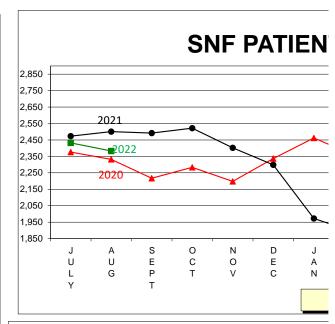
ACCOUNTS RECEIVABLE

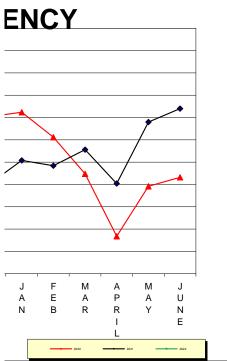


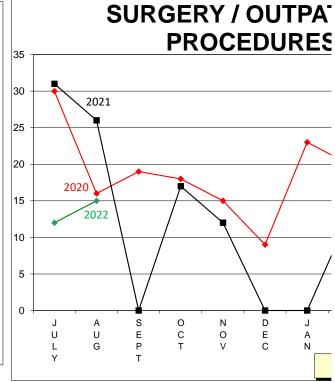
OUDDENT ACCETS	AUGUST	JULY
CURRENT ASSETS	2021	2021
Cash (General/Payroll/Petty Cash) Reserve Cash (unrestricted)	1,431,668 22,784,394	1,573,813 22,784,394
Reserve Cash (diffestricted) - USDA Debt Serv / Construction	2,457,567	2,137,611
Accounts Receivable	8,964,354	7,936,523
County Treasury receivable	(97,666)	96,080
Less: Reserve for Uncollectibles	(808,264)	(762,237)
Reserve for Medicare/Medi-Cal/Commercial	(3,288,399)	(2,893,731)
Inventories Accounts Receivable - Other	647,659 60,741	688,691 61,991
Prepaid Expenses	537,043	607,062
Medicare/Medi-Cal Settlement	1,747,518	1,089,632
TOTAL CURRENT ASSETS	34,436,613	33,319,828
PROPERTY, PLANT AND EQUIPMENT		
Land	935,622	935,622
Building and Fixed Equipment Equipment	32,452,509 14,255,356	32,452,509 14,255,356
Construction in Progress (other)	5,878,705	5,549,339
Hospital expansion	956,085	946,088
LESS: Reserve for Depreciation	(23,930,473)	(23,803,688)
TOTAL PROPERTY, PLANT AND EQUIPMENT	30,547,803	30,335,224
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee Unamortized Bond Discount	- 0	- 0
Unamortized Bond Discount Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
TOTAL OTHER ASSETS	0	0
	1	
TOTAL ASSETS	64,984,416.61	63,655,051.92
CURRENT LIABILITIES		
CURRENT LIABILITIES Accounts Payable	614,764	387,090
CURRENT LIABILITIES Accounts Payable Accrued Payroll	614,764 519,192	387,090 481,042
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes	614,764 519,192 (34,984)	387,090 481,042 (31,851)
CURRENT LIABILITIES Accounts Payable Accrued Payroll	614,764 519,192 (34,984) 795,812	387,090 481,042 (31,851) 778,682
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday	614,764 519,192 (34,984)	387,090 481,042 (31,851)
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE	614,764 519,192 (34,984) 795,812 47,231	387,090 481,042 (31,851) 778,682 49,037
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 0
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 0 101,178 69,499
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 0
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 0 101,178 69,499 778,638
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 0 101,178 69,499 778,638
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638 3,334,751	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 101,178 69,499 778,638 2,662,125
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638 3,334,751 1,404,098	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 101,178 69,499 778,638 2,662,125 1,404,098
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638 3,334,751 1,404,098 0 2,495,328 1,456,371	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 101,178 69,499 778,638 2,662,125 1,404,098 0 2,495,328 1,456,371
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA GO BOND SERIES B & REFUNDING	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638 3,334,751 1,404,098 0 2,495,328 1,456,371 20,883,694	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 101,178 69,499 778,638 2,662,125 1,404,098 0 2,495,328 1,456,371 20,883,694
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638 3,334,751 1,404,098 0 2,495,328 1,456,371	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 101,178 69,499 778,638 2,662,125 1,404,098 0 2,495,328 1,456,371
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA GO BOND SERIES B & REFUNDING	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638 3,334,751 1,404,098 0 2,495,328 1,456,371 20,883,694	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 101,178 69,499 778,638 2,662,125 1,404,098 0 2,495,328 1,456,371 20,883,694
CURRENT LIABILITIES Accounts Payable Accrued Payroll Accrued Payroll Taxes Accrued Vacation & Holiday Accrued Health Insurance Accrued Interest RETAINAGE PAYABLE PRIME PLAN HQAF Rate Range NOTES & LOANS PAYABLE Current Portion of Medicare/Medi-Cal Settlement TOTAL CURRENT LIABILITIES LONG-TERM DEBT G.O. Bond Capital Leases / Settlement pymt Leases Provider Relief Fund- Deffered revenue Notes & Loans Payable/ CHFFA GO BOND SERIES B & REFUNDING TOTAL LONG-TERM DEBT	614,764 519,192 (34,984) 795,812 47,231 (594,345) 661,066 0 0 483,087 64,289 778,638 3,334,751 1,404,098 0 2,495,328 1,456,371 20,883,694 26,239,491	387,090 481,042 (31,851) 778,682 49,037 (612,255) 661,066 0 101,178 69,499 778,638 2,662,125 1,404,098 0 2,495,328 1,456,371 20,883,694 26,239,491

CURRENT RATIO: 10.33 12.52

J F M A M J A E A P A U N B R R Y N







MAYERS MEMORIAL HOSPITAL

SUMMARY OF SERVICES - DEPOSITS - REFUNDS

- Fiscal Year 2022

		AVERAGE					ADJUSTMENT	
	REVENUE /	DAILY	TOTAL	MISC.	MISC. PMTS PT	PATIENT	S & WRITE-	
DATE:	SERVICES	REVENUE	DEPOSITS	PAYMENTS	RELATED	PAYMENTS	OFFS	REFUNDS
July 31, 2021	4,105,658.44	132,440.59	2,449,314.84	45,615.44	55,832.53	2,347,866.87	1,013,025.11	3,598.62
August 31, 2021	4,706,227.04	151,813.78	2,742,075.03	59,636.58	103,687.50	2,578,750.95	1,396,912.34	3,346.17
September 30, 2021	-	-	-	-	-	-	-	-
October 31, 2021	-	-	-	-	-	-	-	-
November 30, 2021	-	-	-	-	-	-	-	-
December 31, 2021	-	-	-	-	-	-	-	-
January 30, 2022	-	-	-	-	-	-	-	-
February 28, 2022	-	-	-	-	-	-	-	-
March 31, 2022	-	-	-	-	-	-	-	-
April 30, 2022	-	-	-	-	-	-	-	-
May 31, 2022	-	-	-	-	-	-	-	-
June 30, 2022	-	-	-	-	-	-	-	-
YTD TOTAL	8,811,885.48	142,127.19	5,191,389.87	105,252.02	159,520.03	4,926,617.82	2,409,937.45	6,944.79

	ACCOUNTS	RECEIVABL	E AGING		PAYOR MIX -	YTD % OF REVE	NUE		
	AUGUST \$ OUTSTANDING	AUGUST DAYS OUT	JULY <u>DAYS OUT</u>	JUNE DAYS OUT		AUGUST	JULY	JUNE	3 MONTH AVERAGE
MEDICARE	2,360,179.88	46.73	43.29	42.73	MEDICARE	37.26%	36.37%	35.55%	36.39%
MEDI - CAL	2,663,621.89	47.28	45.84	41.39	MEDI - CAL	40.37%	41.36%	40.25%	40.66%
THIRD PARTY	2,762,571.42	96.65	94.81	108.52	THIRD PARTY	20.27%	20.85%	20.82%	20.65%
PRIVATE	850,889.89	1			PRIVATE	2.10%	1.41%	3.38%	2.30%
LTC ONLY (INCLUDE	1,046,927.01	32.46	35.74	37.27					
OVERALL	8,637,263.08	62.33	60.24	58.29					

Finance Notes August FY 22

Summary of Financial Ratios									
Ratios	Period	YTD or Average where Applicable							
Cash on Hand	292	240	Average PY						
Net Income	969,077	505,772	Average Monthly FY 20						
Current Ratio	10.33		N/A						
AR Days	62.33	61	Average PY						
AP	614,764	501,619	Average PY						
Daily Gross Revenue YE	151,814	114,713	Average PY						
% of Gross Revenue Collected	55%	62%	PY Year End						

- 1. Last week I attended the Critical Access Hospital & Rural Health Clinic Conference. As always they had some great speakers with the Executive Director of the National Association of Rural Health Clinics, the COO of the National Rural Health Association and a variety of other CAH/Clinic experts. I spent half an hour talking to the COO of NRHA about the issues with the Provider Relief Funding reporting methodology as he had a call with HRSA later that day. My issues are restricting fund use to specific periods and reporting/auditing four times vs just reporting once and auditing once at the end. HRSA is going to be so backlogged that they are expecting it to be three to four years before the reports are audited. The four reporting periods and fund usage time restrictions are a HRSA construct as they weren't part of the legislation that was passed.
- 2. Speaking of the PRF reporting there's now a sixty day grace period so the new deadline is November 30th. I think this is due to a combination of provider complaints and a bill in congress H.R. 4735 with bipartisan support to extend the deadline to use funds until the end the year or the end of the public health emergency. Hopefully this will pass and encourage HRSA to come up with a streamlined reporting process. The general consensus of the experts at the conference was to wait until late November to report as guidance is still shifting.
- 3. Currently working on our 2021 Cost Report which is due November 30th and determines our Medicare Settlement/Repayment and new rates.
- 4. Still fielding questions from the auditors on follow up items and still have the single audit portion outstanding as everyone waits on PRF reporting guideline finality so they know how to audit that portion.
- 5. We just made our last payment to Layton including four joint checks to insure subcontractor payments.
- 6. The Distinct Part Nursing Facility repayment of 778K is due by October 13th. This was thought to be legally wiped out for years but the ruling allowed them to claw back funds for a specific period but not go forward with the practice of reimbursing that far below cost. DHCS circled back and sent out notices a couple years ago and I proposed some payment terms and they never got back to me. I think with Covid and providers being tight on funds they held off collecting for a while but due to the claims being from 2012-13 they are finally moving forward on collecting.
- 7. Rate Range IGT is also due in October for 1.2 million so until we get those funds back we'll have a dip in cash in October and November.

- 8. Retail Pharmacy is doing cycle counts daily and is going to do a complete physical inventory in October so we can see if the changes to the software has made a difference compared to how far off we were at the end of the year.
- 9. After several calls with the CMS I found that they haven't received our RHC package/survey from the Chico office yet. CMS told me that they are currently understaffed, working from home and processing applications from April. Louis is calling the Chico office to encourage their portion done. We have a call set with Wipfli's clinic expert to discuss whether it's better to bill the Medicare AR or continue to hold it as there will be quite a bit of AR given the processing delays at CDPH and CMS. We are also going to discuss having their expert come out to spend some time to make sure we are meeting all the criteria required for the reporting and billing associated with an RHC.
- 10. I'm working with a consultant provided through a Partnership grant to get us assigned a HPSA score and for us to be an official National Health Service Corps site so providers can get loans forgiven easier and we can post jobs on their site. Once we are officially an RHC the portal allows new entries in the spring.
- 11. The EMR Selection Committee attended the Cerner presentations and are scheduling Epic and Meditech presentations. Consulting our attorney as a public entity we have to have a competitive process for purchases and commitments of that size.
- 12. We are looking at potential housing options as it's been hard to get folks up here as there are very few rentals and no one wants to buy without knowing they like the job and area.
- 13. Every five years we have to update our summary document for our 401K and it has to be approved by the board. I've reviewed over the documents and made sure it won't change our grandfathered status with our 401K. If we lost that status we'd need to move our funds to a 403Bor 457B and there's quite a bit of additional reporting that would have to be done annually.
- 14. Currently evaluating removing the 3% guarantee fund from our 401K as we can move our fees from .8% to .27%. The target retirement fund of 2025 has a return of 7.5% over 10 years so folks could have done much better and paid less than half the fees. Below is the last quarterly report.

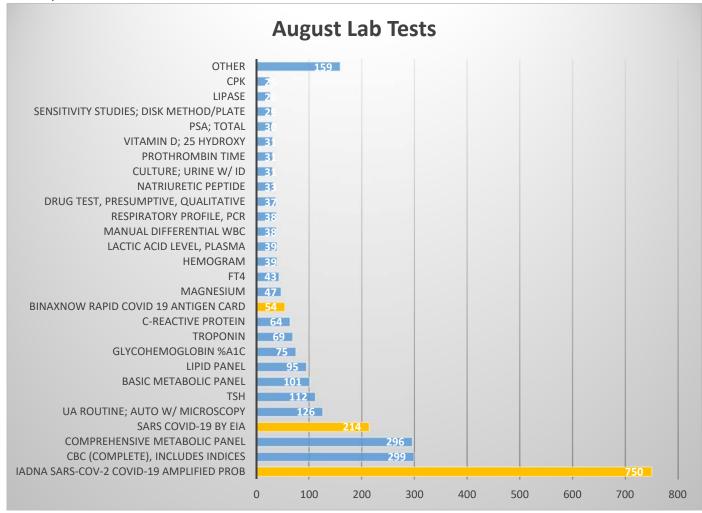
3(38) Retirement Plan Solution at MassMutual

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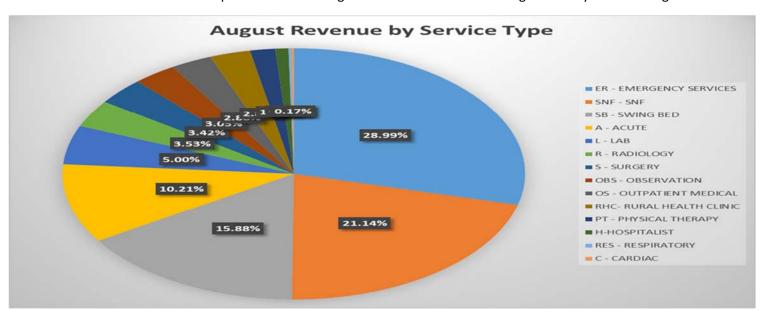
Investment Policy Monitoring Report													
(IPS Criteria Funds Criteria) Investment/Peer Group/ Benchmark	Return 3Yr	Return 5Yr	Return 10Yr	Max Draw Down 5Yr	Sharpe 5Yr	Info Ratio 5Yr	Manager Tenure	Expense Ratio	AUM	AUM Change	Style Consistency Score	Down Capture 5Yr	Status
MyWayRetirement Index 2025 Fund	10.26	9.42	7.50	11.43	0.98	1.08	_	0.08	_	_		122.55	Pass
Morningstar Target-Date 2025	10.47	10.00	7.95	12.77	0.96	0.96	8.05	0.63	_	_	9.23	132.05	
DJ Target 2025 TR USD	7.80	7.20	6.45		0.89		_	_	_	_		_	
MyWayRetirement Index 2030 Fund	11.35	10.63	8.22	14.36	0.94	0.87	-	0.08	_	-		121.05	Pass
Morningstar Target-Date 2030	11.49	11.11	8.63	14.84	0.96	0.87	7.96	0.64	-	_	9.26	125.73	
DJ Target 2030 TR USD	9.16	8.96	7.57		0.91		_	_	_	_		_	
MyWayRetirement Index 2035 Fund	12.45	11.82	8.92	17.12	0.93	0.74	_	80.0	_	_		113.51	Pass
Morningstar Target-Date 2035	12.41	12.14	9.29	17.21	0.94	0.79	7.97	0.65	_	_	8.71	116.41	
DJ Target 2035 TR USD	10.48	10.61	8.55		0.91		_	_	_	_		_	
MyWayRetirement Index 2040 Fund	13.31	12.81	9.48	19.62	0.91	0.46	_	0.08	_	-		110.18	Pass
Morningstar Target-Date 2040	13.02	12.80	9.78	18.87	0.93	0.45	8.12	0.65	-	_	8.62	106.87	
DJ Target 2040 TR USD	11.70	12.05	9.38		0.91		_	_	_	_		_	

Statistics

- 1. Acute and Swing Days are high due to Covid. Our census is more than double what it was last year.
- 2. Surgery is down due to Covid.
- 3. ER Visits are up also due to Covid.
- 4. Lab is up as about 35% of our tests our Covid related



- 6. Hospice is up by 153% and has historically been up and down from year to year.
- 7. Cardiac Rehab is down due patients not wanting to come in due to Covid being extremely active in August.



5.

Income Statement

- 1. Inpatient Revenue is up due to an increase in Acute and Swing Days.
- 2. Outpatient Revenue is up mostly due to an increase in ER visits.
- 3. Contractuals are going to be higher this year due to the decrease in supplemental payments. We are only getting half a year of Rate Range and no HQAF payments. Next year Rate Range looks very good and the early HQAF models look promising.
- 4. Productive and Non Productive Salaries are up compared to August last year due to wage changes back in January and more FTEs.
- 5. Employee Benefits are up due to increased FTEs.
- 6. Supplies are up compared to last August but 3K under last year's average of 286k.
- 7. Pro Fees are missing a large invoice from Envision. Since we changed the model to be a percentage over expenses vs a set hourly rate they have been extremely slow getting invoices out.
- 8. Acute/Swing Traveler costs are up over average due to staffing for Covid.
- 9. SNF Travelers are down 58K from last year's average expense.
- 10. Ancillary Travelers shows a decrease but that's just because there are a lot of invoices we haven't received yet. Between Rad, Lab and ER this should be up.
- 11. Insurance is up as we had rate increases in Property, Liability and Workers Comp. Workers Comp is a percentage of wages so it's due to wage increases not claim experience.
- 12. Depreciation will be up all year due to the new hospital wing and RHC being depreciated.
- 13. Non-Operating Revenue will be down all year compared to the prior year as there's no Prime program and we were still getting funds from the new hospital wing campaign.
- 14. Net Income is overstated due to probably 160K of outstanding traveler invoices. These will be put into the proper period and show up in the YTD numbers. Preparing financial statements a few weeks after a period ends we always have some of this but not usually amounts this high. Overall we have a great bottom line as we had a strong revenue month.

Balance Sheet

- 1. Accounts Receivable is up due to a high revenue month so there's a high percentage of AR in under 30 which you wouldn't expect to have collected yet.
- 2. The Medicare/Medi-Cal Settlement is the accrued amount of Rate Range payment we are expecting. In December we are estimating 3.5 million as a receivable.
- 3. Accounts Payable is up due to the month ending on a Tuesday and check runs are on Thursdays.
- 4. In October the Medicare/Medi-Cal Settlement will be cleared off as we pay this long outstanding debt.
- 5. Retainage Payable will be cleared off in September now that Layton is fully paid.
- 6. Rate Range is the accrued amount we will be paying towards that IGT. In October we will pay 1.24 million.
- 7. The Provider Relief Contingency will be adjusted as I continue to work with our auditors over the next 60 days.
- 8. The Current Ratio is 10.33. Anything over 2.5 is a great ratio.

Miscellaneous

- 1. Retail Pharmacy had a great month of collections. 152K vs the 85K collected last year. As our new contract goes into effect we should see a bump in monthly collections to get us into the positive.
- 2. 151K per day is the highest amount of revenue per day since I've been here.
- 3. We had a strong collection month of 2.5 million.
- 4. AR days jumped to 62 due the high revenue month.
- 5. The RHC had a great gross revenue month. I'm still working with Wipfli to get Medicare and Medi-Cal rates. Until I have rates established I can't have accurate contractuals for net revenue numbers. Due to delays at CDPH and CMS it will still be several months until we can drop most of the Medicare and Medi-Cal bills.
- 6. On the Chart tab you will see August was an amazing month for ER visits and Acute/Swing days.

MAYERS MEMORIAL HOSPITAL 2020-2021 OPERATING ACTUAL

2020-2021 OPERATING ACTUAL													VEAD TO DATE	
2020-2021 OPERATING ACTUAL	2020	2020	2020	2020	2020	2020	2021	2021	2021	2021	2021	2021	YEAR TO DATE FY 2021	FY YTD
	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-21	FEB	MAR	APR	MAY	<u>JUN</u>	ACTUAL	ACTUAL
Operating Revenue: Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	1,093,907.00	1,192,670.00	505,454.00	380,702.00	167,420.00	522,810.00	488,263.00	6,487,214.00	673,868
SNF Acute	1,020,182.94 163.379.70	1,046,029.31 179.967.20	1,072,699.83 265,292,55	1,056,767.29 202.312.50	1,021,981.83 153,719.30	1,027,052.78 204.837.20	842,309.97 227.265.70	814,354.90 105.514.30	1,016,531.71 162.614.05	983,466.58 83,704.20	1,000,927.24 167,583.80	1,053,504.26 167,152.90	11,955,808.64 2,083,343.40	2,066,212 343,347
SNF	298.00	924.00	8.00	(51.00)	453.00	(337.00)	221,205.70	1.451.00	102,014.05	03,704.20	58.00	783.00	3,587.00	1,222
Outpatient	2.096.621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	1,566,152.95	1,491,481.13	1,549,777.69	2,077,114.65	1,694,860.68	2,172,662.79	2,341,489.49	22,206,280.84	4,016,504
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	3,891,612.93	3,753,726.80	2,976,551.89	3,636,962.41	2,929,451.46	3,864,041.83	4,051,192.65	42,736,233.88	7,101,153
							, ,		, ,		, ,			0
Less Deductions:														0
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	619,101.60	293,180.29	(2,299,921.90)	(26,585.45)	206,151.82	321,899.83	792,363.96	4,150,009.22	1,648,989
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	135,132.57	95,162.61	981,362.26	268,862.44	240,683.82	254,674.15	306,165.67	2,750,001.84	213,925
Charity Care & Write off	26,616.86	- 00 400 40	97.40	-	18,036.40	29,751.54	0.000.04	2,721.00	70.000.50	20,133.27	- 445 740 04	6,398.00	103,754.47	26,617
Other Contractual write offs	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	32,279.98	9,836.31	383,808.37	78,683.53	169,087.29	115,743.91	76,875.28	1,113,040.43	112,743
													-	0
														0
													_	0
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	203,204.31	(11,277.39)	(513,219.09)	24,358.56	53,284.21	104,794.39	349,050.08	675,147.42	194,405
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	1,019,470.00	386,901.82	(1,445,249.36)	345,319.08	689,340.41	797,112.28	1,530,852.99	8,791,953.38	2,196,678
														0
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	40,992.06	72,484.72	14,996.92	15,443.69	34,981.37	59,905.41	44,442.89	455,074.10	99,329
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.98	2,913,134.99	3,439,309.70	4,436,798.17	3,307,087.02	2,275,092.42	3,126,834.96	2,564,782.55	34,399,354.60	5,003,804
Operating Expenses:														0
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	1,049,500.67	1,056,098.21	1,135,038.15	1,037,630.44	1,101,242.13	1,105,225.28	1,329,344.31	13,201,596.21	2,087,398
Salaries - Non-productive	109.851.27	147.048.45	127.845.82	113.812.84	119.837.86	133.554.80	224.272.38	123.456.68	101.503.72	119.736.64	110.216.42	125.372.00	1,556,508.88	256,900
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	296,036.46	388,070.29	112,420.80	318,818.40	315,947.35	302,344.16	366,391.85	3,718,936.94	605,780
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	420,136.32	276,211.09	425,420.70	361,388.24	106,503.37	252,680.46	408,801.49	3,436,811.14	489,506
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	156,841.13	21,467.32	129,326.58	161,591.12	146,384.61	131,714.49	136,877.87	1,634,750.05	306,614
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	64,312.25	71,444.20	39,970.38	38,943.69	32,961.82	105,160.06	69,728.12	495,803.40	19,126
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	189,129.00	158,987.24	162,523.78	160,990.42	155,709.73	161,650.77	155,102.79	2,000,470.42	300,700
Ancillary travelers	52,799.75	129,307.03	97,285.20	63,226.25	56,225.83	68,512.00	69,167.36	55,804.50	95,294.95	116,914.03	83,427.55	53,855.45	941,819.90	182,107
Other Purchased Services Repairs & Maintenance	143,867.26 24,809.56	119,920.06 22,359.64	162,176.33 20,914.00	161,654.04 32,488.90	181,382.97 18,644.78	208,238.70 23,371.33	139,386.36 27,007.12	224,906.38 30,110.19	242,867.36 20,806.13	249,589.89 21,045.45	242,061.12 20,595.06	282,468.99 46,127.21	2,358,519.46 308,279.37	263,787 47,169
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	45,087.22	57,676.66	54,511.43	50,680.49	42,051.25	33,233.64	48,912.94	565,367.78	106,097
Insurance	25,559.13	39,766.54	25,419.38	25,419.49	25,419.39	25,419.39	27,057.24	25,419.39	25,419.39	25,419.39	25,419.47	11,122.19	306,860.39	65,326
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	41,322.92	67,668.42	61,849.15	64,719.42	52,530.32	54,222.96	79,940.62	663,559.18	107,621
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	63,319.69	155,902.58	100,067.32	377,473.19	126,480.83	134,376.79	126,988.82	1,399,511.93	125,948
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	214,929.84	35,822
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	5,885.72	6,721.64	7,129.33	5,727.42	7,188.21	4,935.61	5,096.61	58,091.70	4,170
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	16,036.90	15,347.02	12,006.34	12,247.40	10,375.81	11,827.21	9,648.68	143,287.24	11,966
Total Operating Expense	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	2,824,615.32	2,780,395.95	2,717,871.92	3,094,012.60	2,647,991.65	2,797,001.87	3,273,690.76	33,005,103.83	5,016,036
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	88,519.67	658,913.75	1,718,926.25	213,074.42	(372,899.23)	329,833.09	(708,908.21)	1,394,250.77	(12,232) 0
Non-Operating Revenue:														0
Non-operating Revenue	267.332.95	381.667.46	270.604.35	251.949.56	475.663.84	937.059.29	(70,619.77)	223.255.84	277.474.23	241.481.77	205.861.44	2.843.702.90	6.305.433.86	649.000
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	450.89	26,926.97	540.86	469.99	18,276.46	575.05	612.04	139,240.61	53,553
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	173,371.66	155,497.77	154,556.43	143,382.92	79,461.52	244,855.88	131,191.22	1,769,659.66	225,449
Total Non-Operating Revenue	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	764,138.52	(199,190.57)	69,240.27	134,561.30	180,296.71	(38,419.39)	2,713,123.72	4,675,014.81	477,104
					(1015===:			. =====================================		(100				0
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	852,658.19	459,723.18	1,788,166.52	347,635.72	(192,602.52)	291,413.70	2,004,215.51	6,069,265.58	464,872

MAYERS MEMORIAL HOSPITAL NON-OPERATING REVENUE AND EXPENSE RETAIL PHARMACY

2021	2020			FY 2022	FY 2021		Increase
AUGUST	AUGUST			YTD	YTD		Decrease
ACTUAL	ACTUAL	Variance	RETAIL PHARM REVENUE	ACTUAL	ACTUAL	Variance	%
			NON-OPERATING REVENUE				-
0	0	0	MEDICARE	0	0	0	#DIV/0!
3,503	1,657	1,846	MEDI-CAL	11,597	3,769	7,828	207.72%
117,773	64,555	53,218	THIRD PARTY	232,118	170,156	61,962	36.42%
30,745	20,610	10,135	PRIVATE	58,250	41,056	17,194	41.92%
53	(1,022)	1,075	OTHER	(336)	1,715	(2,052)	-119.61%
152,075	85,800	66,275	Total Revenue	301,629	216,696	84,932	39.22%
152,075	85,800	66,275	Net Non Operating Revenue	301,629	216,696	84,932	
			NON - OPERATING EXPENSES				
23,593	22,960	(633)	Productive Salaries	46,966	50,129	3,163	6.32%
283	539	255	Non-Productive Salaries	2,981	539	(2,442)	-453.51%
2,441	2,954	513	Employee Benefits	5,667	4,995	(672)	-13.51%
137,278	109,008	(28,270)	Supplies	309,347	159,589	(149,758)	-93.81%
0	0	0	Ancillary Travelers	0	0	0	#DIV/0!
241	2,399	2,158	Other Purchased Services	4,231	2,986	(1,245)	-41.71%
0	0	0	Repairs	0	0	0	#DIV/0!
551	525	(26)	Utilities	1,084	910	(173)	-19.01%
41	633	593	Other	320	689	369	53.62%
2,807	2,807	0	Depreciation	5,613	5,613	0	.02%
8	0	(8)	Rental - Lease	16	0	(16)	#DIV/0!
167,243	141,825	(25,418)	Total Non-Operating Expense	376,224	225,449	(150,775)	-66.91%
(15,168)	(56,025)	40,856	NET INCOME	(74,596)	(8,753)	(65,843)	
_	•		(LOSS) GAIN	-			•

(LOSS) GAIN

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses Fiscal Year Ending JUNE 30, 2022 COMPARISON TO ACTUAL

Inpatient Ancillary	2021	2020		COMI ARIGON TO ACTO	FY 2022	FY 2021		Increase
962,644 445,025 517,619 Anule 1,660,565,24 673,868,00 986,727 146,429 1,096,691 1,046,029 50,682 Skilled Nursing 2,200,049 2,066,212 133,837 6,529 1,096,691 1,046,029 50,682 Skilled Nursing 2,200,049 2,066,212 133,837 6,529 1,096,691 1,096,691 1,096,691 1,046,029 50,682 Skilled Nursing 2,200,049 2,066,212 133,837 6,529 1,096,691 1,096,691 1,096,691 1,096,691 1,716 1,222 494 1,096,991 1,716 1,222 494 1,096,991 1,716 1,222 494 1,096,047 3,591,829 1,306,648 51,525,292 1,096,648 1,325,420 43,029 2,551,558 1,919,883 631,675 1041 Inpatient Revenue 4,407,699 3,084,649 13,254,20 43,029 2,551,558 1,919,883 631,678 1041 Patient Revenue 9,107,497 7,101,153 2,006,344 28,329 1,006,344 28,329 1,006,344 28,329 1,006,344 28,329 1,006,344 731,409 (332,045) Contractuals - Care/Cal 1,931,001 1,648,899 (282,012) 277,393 137,172 (140,021) Contractuals - Care/Cal 1,331,001 1,648,899 (282,012) 277,393 80,169 (672,20) Admin AdjimstEmpl Discounts 116,743 (105,976) 32,907 109,094 76,188 Provision for Bad Debts 173,940 194,405 20,465 1,511,672 1,057,844 (453,828) Total Deductions 2,872,314 2,196,678 (675,636) 3,79,776 (49,012) Other Operating Revenue 8,81,611 99,329 (111,67) 3,419,568 2,613,769 805,808 805,808 605,809 (52,087,388 (426,908) 2,051,933,940 13,954,941 147,048 3,258 Non-Productive Salaries 2,514,305 2,087,388 (426,908) 2,051,933,94 13,074,447 (136,188) Productions 2,872,314 2,196,678 (65,044) 1,319,541 147,048 3,258 Non-Productive Salaries 2,514,305 2,087,388 (426,908) 2,051,933,94 13,074,447 (136,186) Productive Salaries 2,514,305 2,087,388 (426,908) 2,051,933,94 13,954 147,040 19,931 18,956 2,334,94 (13,074) Employee Benefits 844,977 605,980 (65,044) 2,531,943 119,261 (139,044) 14,940 19,931 18,956 2,354,954 19,931 18,956 2,354,954 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 18,941 19,931 19,931 18,941 19,931 19,931 19,931 18,941 19,931 19,931 19,931 19,931 19,931 19,931 19,931 19,931 19,931 19,								
1,096,691 1,046,029 50,662 Skilled Nursing 2,200,049 2,066,212 133,837 6,529 128,953 179,967 109,616 Acute 547,708 343,347 204,361 59,529 2,348,918 1,671,946 676,973 Total Inpatient Revenue 4,410,069 3,084,649 1,325,420 43,029 2,551,558 1,919,883 631,675 Total Outpatient Revenue 4,697,428 4,016,504 680,924 17,029 2,551,558 1,919,883 631,675 Total Outpatient Revenue 4,697,428 4,016,504 680,924 17,029 2,504,4900,477 3,591,829 1,308,648 Total Patient Revenue 9,107,4097 7,101,153 2,006,344 28,329 277,393 137,172 140,221) Contractuals - Care/Cal 1,931,001 1,648,989 (282,012) 227,393 137,172 (140,221) Contractuals - Care/Cal 1,931,001 1,648,989 (282,012) 23,907 109,094 76,188 Provision for Bad Debts 173,940 194,405 20,465 1,511,672 1,057,844 (453,828) Total Deductions 2,872,314 2,196,678 (675,636) 30,763 79,776 (49,012) Other Operating Revenue 88,161 99,329 (11,167) 3,419,568 2,613,760 805,808 Net Revenue 8,645,97 605,780 (65,644) 225,319 336,768 323,694 (13,074) Employee Benefits 684,597 605,780 (65,644) 225,319 233,070 246,039 196,301 29,904 43,021 Symples 594,550 489,506 (50,044) 1,9419 20,349 156,562 138,214 Professional Fees 47,200 306,614 259,414 84,629 261,597 2,192 (99,405) 43,021 SNF Travelers 249,074 300,700 51,626 17,224 11,778 52,309 47,625 23,379 47,625 23,379 47,625 23,379 47,625 23,379 43,039 43,021 SNF Travelers 249,074 300,700 51,626 17,229 17,748 129,307 101,696 43,021 SNF Travelers 249,074 300,700 51,626 17,229 11,7718 22,360 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,041 48,425 47,	ACTUAL	ACTUAL	Variance	PATIENT REVENUE	ACTUAL	ACTUAL	Variance	%
1,096,091 1,046,029 50,662 Skilled Nursing 2,200.049 2,066,212 133,837 6.52*	962,644	445.025	517.619	Acute	1.660.595.24	673.868.00	986.727	146.42%
Inpatient Ancillary								6.52%
299,583 179,967 109,616 Acute 547,708 343,347 204,361 59,529	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,010,000	,		_,,	_,,,,,,,,	,	
2,348,918	289,583	179,967	109,616		547,708	343,347	204,361	59.52%
2,551,558 1,919,883 631,675 Total Outpatient Revenue 4,697,428 4,016,504 680,924 17,029 4,001,477 3,591,829 1,308,648 Total Patient Revenue 9,107,497 7,101,153 2,006,344 28,329	0	924	(924)	Skilled Nursing	1,716	1,222	494	<u>-</u>
Total Patient Revenue	2,348,918	1,671,946	676,973	Total Inpatient Revenue	4,410,069	3,084,649	1,325,420	43.02%
1,063,454	2,551,558	1,919,883	631,675		4,697,428		680,924	17.02%
1.063,454 731,409 332,045 Contractuals - Care/Cal 1.931,001 1,648,889 (282,012) 277,393 137,172 (140,212) Contractuals - PPO 544,915 213,925 (330,990) 22,878 137,389 80,169 (57,220) Admin Adjmts/Emp Discounts 218,718 112,743 (105,976) 22,878 23,907 109,094 76,188 Provision for Bad Debts 173,940 194,405 20,465 20,465 1,511,672 1,057,844 (453,828) Total Deductions 2,872,314 2,196,678 (675,636) 2,0465	4,900,477	3,591,829	1,308,648	Total Patient Revenue	9,107,497	7,101,153	2,006,344	28.32%
277,393				DEDUCTIONS FROM REVENUE				
137,389	1,063,454	731,409	(332,045)	Contractuals - Care/Cal	1,931,001	1,648,989	(282,012)	
137,389	277,393	137,172			544,915	213,925	(330,990)	
32,907 109,094 76,188 Provision for Bad Debts 173,940 194,405 20,465								
1,511,672							the state of the s	
30,763	32,907	109,094	76,188	Provision for Bad Debts	173,940	194,405	20,465	
1,207,633	1,511,672	1,057,844	(453,828)	Total Deductions	2,872,314	2,196,678	(675,636)	
1,207,633	30.763	79.776	(49.012)	Other Operating Revenues	88.161	99.329	(11.167)	
1,207,633 1,071,447 (136,186) Productive Salaries 2,514,305 2,087,398 (426,908) -20.519 137,791 147,048 9,258 Non-Productive Salaries 321,964 256,900 (65,064) -25.319 336,768 323,694 (13,074) Employee Benefits 684,597 605,780 (78,816) -13.019 283,070 264,039 (19,031) Supplies 584,550 489,506 (95,044) -19.419 20,349 158,562 138,214 Professional Fees 47,200 306,614 259,414 84,629 (61,597 2,192 (59,405) Acute/Swing Travelers 96,473 19,126 (77,347) -404,419 107,883 150,904 43,021 SNF Travelers 249,074 300,700 51,626 17,229 27,611 129,307 101,696 Ancillary Travelers 43,276 182,107 138,831 76,229 27,611 129,307 101,696 Ancillary Travelers 333,645 263,787 (69,858) -26.519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70)119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 147,439 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29.519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11,329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99,219 0 0 0 Bond Repayment Insurance - 0 0 0 17,911 17,911 0 Bond Repayment Interest 35,822 35,822 0 0 02 55,203 2,125 (3,078) Interest 10,523 4,170 (6,353) -152,419 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74,919 26,675 605 70 Interest Income 17,089 53,553 (36,464) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Non-Operating Expense 376,224 225,449 (150,775)				·				•
1,207,633 1,071,447 (136,186) Productive Salaries 2,514,305 2,087,398 (426,908) -20.519 137,791 147,048 9,258 Non-Productive Salaries 321,964 256,900 (65,064) -25.319 336,768 323,694 (13,074) Employee Benefits 684,597 605,780 (78,816) -13.019 283,070 264,039 (19,031) Supplies 584,550 489,506 (95,044) -19.419 20,349 158,562 138,214 Professional Fees 47,200 306,614 259,414 84,629 (61,597 2,192 (59,405) Acute/Swing Travelers 96,473 19,126 (77,347) -404,419 107,883 150,904 43,021 SNF Travelers 249,074 300,700 51,626 17,229 27,611 129,307 101,696 Ancillary Travelers 43,276 182,107 138,831 76,229 27,611 129,307 101,696 Ancillary Travelers 333,645 263,787 (69,858) -26.519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 11,329 12,3978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99,219 50,902 67,946 17,044 Other 95,493 107,621 12,129 11,329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99,219 0 0 0 Bond Repayment Insurance - 0 0 0 17,911 17,911 0 Bond Repayment Insurance - 0 0 0 17,911 17,911 0 Bond Repayment Interest 35,822 35,822 0 0 0,29 55,203 2,125 (3,078) Interest 10,523 4,170 (6,353) -152,419 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74,919 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9,719 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9,719 2,587 240,448 (148,861) Non-Operating Expense 376,224 225,449 (150,775)				ODED ATING EYDENSES				
137,791 147,048 9,258 Non-Productive Salaries 321,964 256,900 (65,064) -25,319 336,768 323,694 (13,074) Employee Benefits 684,597 605,780 (78,816) -13,019 283,070 264,039 (19,031) Supplies 584,550 489,506 (95,044) -19,419 20,349 158,562 138,214 Professional Fees 47,200 306,614 259,414 84,629 61,597 2,192 (59,405) Acute/Swing Travelers 96,473 19,126 (77,347) -404,419 107,883 150,904 43,021 SNF Travelers 249,074 300,700 51,626 17,229 27,611 129,307 101,696 Ancillary Travelers 43,276 182,107 138,831 76,229 189,748 119,920 (69,828) Other Purchased Services 333,645 263,787 (69,858) -26,519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (770 -11) 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29,519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11,329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99,219 0 0 0 Bond Repayment Insurance - 0 0 17,911 17,911 0 Bond Repayment Interest 35,822 35,822 0 0 029 5,203 2,125 (3,078) Interest 10,523 4,170 (6,353) -152,419 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74,919 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9,719 2,581,55 381,667 (123,513) Non-Operating Expense 5,501,921 5,016,036 (485,885) -9,719 2,587 240,448 (148,861) Total Non-Operating Expense 376,224 225,449 (150,775)	1 207 633	1 071 447	(136 186)		2 514 305	2 087 398	(426 908)	-20 51%
336,768 323,694 (13,074) Employee Benefits 684,597 605,780 (78,816) -13.019 283,070 264,039 (19,031) Supplies 584,550 489,506 (95,044) -19.419 20,349 158,562 138,214 Professional Fees 47,200 306,614 259,414 84,629 61,597 2,192 (59,405) Acute/Swing Travelers 96,473 19,126 (77,347) -404,419 107,883 150,904 43,021 SNF Travelers 249,074 300,700 51,626 17.229 27,611 129,307 101,696 Ancillary Travelers 333,645 263,787 (69,858) -26.519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70) -1.119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29.519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11.329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.219 0 0 0 Bond Repayment Insurance 0 0 0 17,911 17,911 0 Bond Repayment Interest 35,822 35,822 0 0.029 5,203 2,125 (3,078) Interest 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74,919 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9.719 25,815 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 191,587 240,448 (148,861) Total Non-Operating Expense 376,224 225,449 (150,775)								
283,070 264,039 (19,031) Supplies 584,550 489,506 (95,044) -19,419 20,349 158,562 138,214 Professional Fees 47,200 306,614 259,414 84,629 61,597 2,192 (59,405) Acute/Swing Travelers 96,473 19,126 (77,347) -404,419 107,883 150,904 43,021 SNF Travelers 249,074 300,700 51,626 17.229 27,611 129,307 101,696 Ancillary Travelers 43,276 182,107 138,831 76.229 189,748 119,920 (69,828) Other Purchased Services 333,645 263,787 (69,858) -26,519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70 119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) 12,219 13,229								
20,349 158,562 138,214 Professional Fees 47,200 306,614 259,414 84,629 61,597 2,192 (59,405) Acute/Swing Travelers 96,473 19,126 (77,347) -404,419 107,883 150,904 43,021 SNF Travelers 249,074 300,700 51,626 17,229 27,611 129,307 101,696 Ancillary Travelers 43,276 182,107 138,831 76,229 189,748 119,920 (69,828) Other Purchased Services 333,645 263,787 (69,858) -26,519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70 119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29,519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11,329 123,978								-19.41%
107,883 150,904 43,021 SNF Travelers 249,074 300,700 51,626 17.229 27,611 129,307 101,696 Ancillary Travelers 43,276 182,107 138,831 76,229 189,748 119,920 (69,828) Other Purchased Services 333,645 263,787 (69,858) -26,519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70 -119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29,519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11,329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99,219 0 0 0 Bond Repayment Insurance - 0 0 0 0 17,911 17,911 0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>84.62%</td>								84.62%
27,611 129,307 101,696 Ancillary Travelers 43,276 182,107 138,831 76.229 189,748 119,920 (69,828) Other Purchased Services 333,645 263,787 (69,858) -26.519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70) 119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29.519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11,329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.219 0	61,597	2,192	(59,405)	Acute/Swing Travelers	96,473	19,126	(77,347)	-404.41%
189,748 119,920 (69,828) Other Purchased Services 333,645 263,787 (69,858) -26.519 17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70) -119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23.359 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29.519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11.329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.219 0 0 0 Bond Repayment Insurance - 0								17.22%
17,718 22,360 4,642 Repairs & Maintenance 47,239 47,169 (70) 119 47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23,329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29,519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11,329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.219 0 0 0 Bond Repayment Insurance - 0								76.22%
47,436 53,858 6,422 Utilities 81,332 106,097 24,765 23.329 51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29.519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11.329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.219 0 0 0 Bond Repayment Insurance - 0								-26.51%
51,092 39,767 (11,325) Insurance 84,594 65,326 (19,269) -29.519 50,902 67,946 17,044 Other 95,493 107,621 12,129 11.329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.219 0 0 0 Bond Repayment Insurance - 0				· · · · · · · · · · · · · · · · · · ·		•		11%
50,902 67,946 17,044 Other 95,493 107,621 12,129 11.329 123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.219 0 0 0 Bond Repayment Insurance - 0 0 0 17,911 17,911 0 Bond Repayment Interest 35,822 35,822 0 0.29 5,203 2,125 (3,078) Interest 10,523 4,170 (6,353) -152.419 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74.919 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9.719 722,829 (27,333) 750,162 Income From Operations 821,424 (12,232) 833,656 NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211)							•	
123,978 62,954 (61,024) Depreciation 250,904 125,948 (124,957) -99.21% 0 0 0 Bond Repayment Insurance - 0								
0 0 0 Bond Repayment Insurance - 0 0 17,911 17,911 0 Bond Repayment Interest 35,822 35,822 0 .02% 5,203 2,125 (3,078) Interest 10,523 4,170 (6,353) -152.41% 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74.91% 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9.71% 722,829 (27,333) 750,162 Income From Operations 821,424 (12,232) 833,656 NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
17,911 17,911 0 Bond Repayment Interest 35,822 35,822 0 .02% 5,203 2,125 (3,078) Interest 10,523 4,170 (6,353) -152.41% 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74.91% 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9.71% 722,829 (27,333) 750,162 Income From Operations 821,424 (12,232) 833,656 NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)				•	250,904			-99.21%
5,203 2,125 (3,078) Interest 10,523 4,170 (6,353) -152.41% 10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74.91% 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9.71% 722,829 (27,333) 750,162 Income From Operations 821,424 (12,232) 833,656 NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)	_				25 022	_		039/
10,049 7,059 (2,990) Rental - Lease 20,930 11,966 (8,964) -74.91% 2,696,738 2,641,093 (55,645) Total Operating Expense 5,501,921 5,016,036 (485,885) -9.71% 722,829 (27,333) 750,162 Income From Operations 821,424 (12,232) 833,656 NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)				, ,				
722,829 (27,333) 750,162 Income From Operations 821,424 (12,232) 833,656 NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)								-74.91%
722,829 (27,333) 750,162 Income From Operations 821,424 (12,232) 833,656 NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)				Total Operating Expense				-O 710/
NON-OPERATING REVENUE AND EXPENSE 258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)	۷,090,730	۷,0 4 1,033	(55,545)	Total Operating Expense	3,301,821	3,010,030	(400,005)	-3.1170
258,155 381,667 (123,513) Non-Operating Revenue 506,789 649,000 (142,211) 675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)	722,829	(27,333)	750,162	Income From Operations	821,424	(12,232)	833,656	
675 605 70 Interest Income 17,089 53,553 (36,464) 167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)								
167,243 141,825 (25,418) Non-Operating Expense 376,224 225,449 (150,775) 91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)	•					•		
91,587 240,448 (148,861) Total Non-Operating 147,653 477,104 (329,451)						•		
<u> </u>	167,243	141,825	(25,418)	Non-Operating Expense	376,224	225,449	(150,775)	=
814,416 213,115 601,301 NET INCOME 969,077 464,872 504,205	91,587	240,448	(148,861)	Total Non-Operating	147,653	477,104	(329,451)	
	814,416	213,115	601,301	NET INCOME	969,077	464,872	504,205	ı

Rural Health Clinic - Burney

Gross Revenue	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
TOTAL OUTPT REVENUE	73,698.39	158,328.71	-	-	-	-
•						
Operating Expenses						
PRODUCTIVE SALARIES	126,044.69	64,918.86	-	-	-	-
NON-PRODUCTIVE SALARIES	13,731.96	12,679.88	-	-	-	-
EMPLOYEE BENEFITS	11,200.24	6,296.62	-	-	-	-
SUPPLIES	8,236.32	9,061.88	-	-	-	-
PROFESSIONAL FEES	39.49	42.35	-	-	-	-
TRAVELERS	-	-	-	-	-	-
OTHER PURCHASED SERVICES	4,673.02	7,657.90	-	-	-	-
REPAIRS	-	-	-	-	-	-
INSURANCE	1,310.74	2,621.48	-	-	-	-
OTHER	819.75	(1,678.35)	-	-	-	-
DEPRECIATION	350.41	350.41	-	-	-	-
RENTAL/LEASE	-	-	-	-	-	-
Total Expenses	166,406.62	101,951.03	-	-	-	-
			_			
Net Profit or (Loss)	(92,708.23)	56,377.68	0.00	0.00	0.00	0.00

Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	YTD
-	-	-	-	-	-	232,027.10
-	-	-	-	-	-	190,963.55
-	-	-	-	-	-	26,411.84
-	-	-	-	-	-	17,496.86
-	-	-	-	-	-	17,298.20
-	-	-	-	-	-	81.84
-	-	-	-	-	-	-
-	-	-	-	-	-	12,330.92
-	-	-	-	-	-	-
-	-	-	-	-	-	3,932.22
-	-	-	-	-	-	(858.60)
-	-	-	-	-	-	700.82
	-	-	-	-	-	
	-	-	-	-		268,357.65
0.00	0.00	0.00	0.00	0.00	0.00	(36,330.55)

MAYERS MEMORIAL HOSPITAL

Statistical Data
Fiscal Year Ending JUNE 30, 2022
COMPARISION TO ACTUAL
2021
2021

2021	2021			FY 2022	FYE 2021		
AUGUST	JULY			YTD	YTD		
							% Increase
Actual	Actual	Variance	VOLUME:	Actual	Actual	Variance	or Decrease
			DISCHARGES				
18	17	1	Acute	35	23	12	52.22%
12	10	2	Swing Bed	22	7	15	214.32%
6	3	3	Skilled Nursing Care (DISCHG)	9	2	7	350.02%
14	9	5	Observations	23	20	3	15.02%
			PATIENT DAYS				
81	38	43	Acute	119	63	56	88.92%
179	144	35	Swing Bed	323	125	198	158.42%
2,383	2,432	(49)	Skilled Nursing Care	4,815	4,974	(159)	-3.21%
			LENGTH OF STAY				
4.50	2.24	2	Acute	3.40	2.74	1	24.12%
14.92	14.40	1	Swing Bed	14.68	17.86	(3)	-17.81%
			Skilled Nursing Care			. ,	
			AVERAGE DAILY CENSUS				
2.61	1.23	1	Acute	1.92	1.02	1	88.22%
5.77	4.65	1	Swing Bed	5.21	2.02	3	157.92%
76.87	78.45	(2)	Skilled Nursing Care	77.66	80.23	(3)	-3.21%
			ANCILLARY SERVICES				
0	0	0	Surgery Inpatient Visits	0	0	0	#DIV/0!
15	12	3	Surgery OP/ procedure visits	27	57	(30)	-52.61%
402	387	15	Emergency Room Visits	789	693	96	13.92%
147	157	(10)	Outpatient Services Procedures	304	306	(2)	71%
1565	887	678	Laboratory Visits	2452	1,327	1125	84.82%
405	445	(40)	Radiology Procedures	850	861	(11)	-1.31%
164	173	(9)	Hospice Patient Days	337	133	204	153.42%
208 170	231 165	(23)	Physcial Therapy visits Cardiac Rehab	439 335	502 501	(63)	-12.51% -33.11%
46	32	5 14	Telemedicine visits	78	72	(1 <mark>66</mark>) 6	8.32%
32	17	15	Admissions from ER	49	36	13	36.12%
12	17	(5)	Transfers from ER	29	36	(7)	-19.41%
			PRODUCTIVITY:				
			Productive FTE's				
19.70	18.10		Nursing - Acute	18.74	18.44		
56.11	56.59		Long Term Care	56.38	52.04		
51.83	54.33		Ancillary	53.30	41.57		
82.43	83.13	_	Service	82.82	83.53		
210.07	212.15		Total Productive	211.24	195.58		
41.80	42.69		Non-Productive FTE's	42.38 253.62	19.55		
251.87	254.84	.	Paid FTE's		215.13		
			PRODUCTIVE FTE PER				
2.96	3.25		ADJUSTED OCCUPIED BED	3.10	2.85		
2.00	0.20	•		5.10	2.00		

MAYERS MEMORIAL HOSPITAL DISTRICT FINANCIAL SNAPSHOT

month ended AUGUST 2021

FISCAL 2022

FINANCIAL DATA ACROSS ENTIRE ENTERPRISE

ACTUAL YTD ACTUAL YTD

	AU	GUST 2021	F	AUGUST 2020	Variance\$\$	Variance %
Inpatient Revenue						
Acute/OB/Swing	\$	1,660,595	\$	673,868	986,727.24	146%
SNF	\$	2,200,049	\$	2,066,212	133,837.00	6%
Inpatient Ancillary Revenue						
Acute/OB/Swing		547,708		343,347	204,361.45	60%
SNF		1,716		1,222	494.00	40%
Outpatient Revenue		4,697,428		4,016,504	680,923.99	17%
Total Gross Revenue	\$	9,107,497	\$	7,101,153	2,006,343.68	28%

ACTUAL YTD ACTUAL YTD

<u>Statistics</u>	AUGUST 2021	AUGUST 2020	<u>Variance</u>	Variance %
Patient Days	5,257	5,162	95	1.8%
Outpatient Services	304	306	(2)	-1%
Labs	2,452	1,327	1,125	85%
Imaging	850	861	(11)	-1%
Hospice	337	133	204	153%
PT	439	502	(63)	-13%