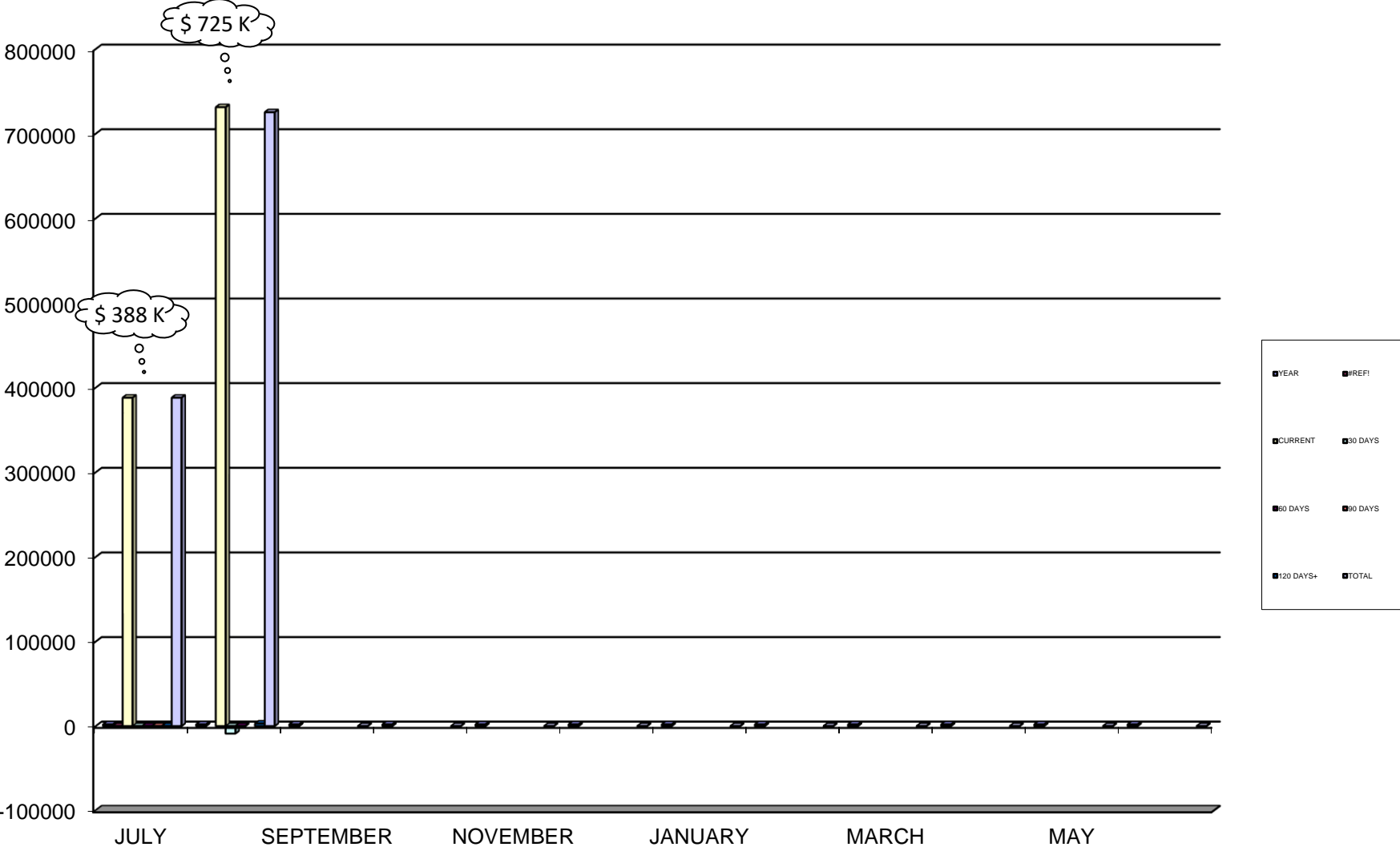


# ACCOUNTS PAYABLE



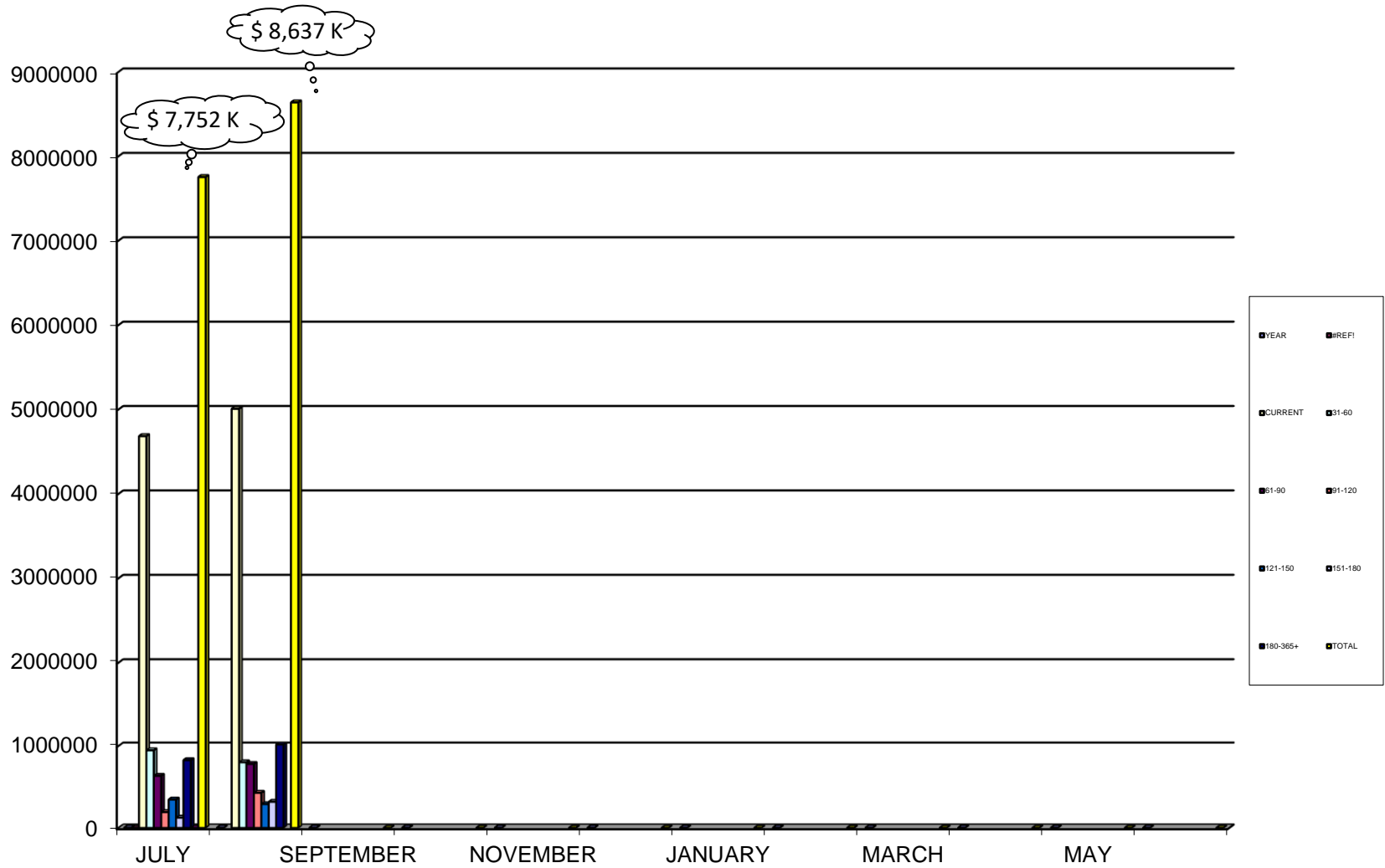
### ACCOUNTS RECEIVABLE

| <u>MONTH</u> | <u>YEAR</u> | <u>CURRENT</u> | <u>31-60</u> | <u>61-90</u> | <u>91-120</u> | <u>121-150</u> | <u>151-180</u> | <u>180-365+</u> | <u>TOTAL</u> |
|--------------|-------------|----------------|--------------|--------------|---------------|----------------|----------------|-----------------|--------------|
| JULY         | 2021        | 4,683,665.66   | 946,192.78   | 634,913.71   | 192,030.37    | 345,530.33     | 124,395.99     | 825,972.44      | 7,752,701.28 |
| AUGUST       | 2021        | 5,007,140.45   | 799,771.05   | 778,987.53   | 427,448.37    | 289,396.40     | 317,742.26     | 1,016,777.02    | 8,637,263.08 |
| SEPTEMBER    | 2021        |                |              |              |               |                |                |                 | 0.00         |
| OCTOBER      | 2021        |                |              |              |               |                |                |                 | 0.00         |
| NOVEMBER     | 2021        |                |              |              |               |                |                |                 | 0.00         |
| DECEMBER     | 2021        |                |              |              |               |                |                |                 | 0.00         |
| JANUARY      | 2022        |                |              |              |               |                |                |                 | 0.00         |
| FEBRUARY     | 2022        |                |              |              |               |                |                |                 | 0.00         |
| MARCH        | 2022        |                |              |              |               |                |                |                 | 0.00         |
| APRIL        | 2022        |                |              |              |               |                |                |                 | 0.00         |
| MAY          | 2022        |                |              |              |               |                |                |                 | 0.00         |
| JUNE         | 2022        |                |              |              |               |                |                |                 | 0.00         |

### ACCOUNTS PAYABLE (includes accrued payables)

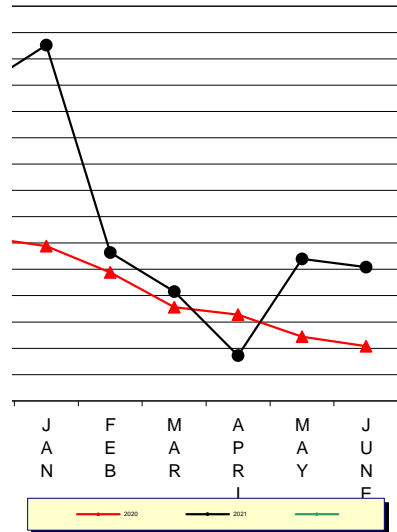
| <u>MONTH</u> | <u>YEAR</u> | <u>CURRENT</u> | <u>30 DAYS</u> | <u>60 DAYS</u> | <u>90 DAYS</u> | <u>120 DAYS+</u> | <u>TOTAL</u> |
|--------------|-------------|----------------|----------------|----------------|----------------|------------------|--------------|
| JULY         | 2021        | 388,123.96     | 0.00           | 0.00           | 0.00           | 0.00             | 388,123.96   |
| AUGUST       | 2021        | 731,302.51     | (8,869.35)     | (87.91)        |                | 2,995.00         | 725,340.25   |
| SEPTEMBER    | 2021        |                |                |                |                |                  | 0.00         |
| OCTOBER      | 2021        |                |                |                |                |                  | 0.00         |
| NOVEMBER     | 2021        |                |                |                |                |                  | 0.00         |
| DECEMBER     | 2021        |                |                |                |                |                  | 0.00         |
| JANUARY      | 2022        |                |                |                |                |                  | 0.00         |
| FEBRUARY     | 2022        |                |                |                |                |                  | 0.00         |
| MARCH        | 2022        |                |                |                |                |                  | 0.00         |
| APRIL        | 2022        |                |                |                |                |                  | 0.00         |
| MAY          | 2022        |                |                |                |                |                  | 0.00         |
| JUNE         | 2022        |                |                |                |                |                  | 0.00         |

# ACCOUNTS RECEIVABLE

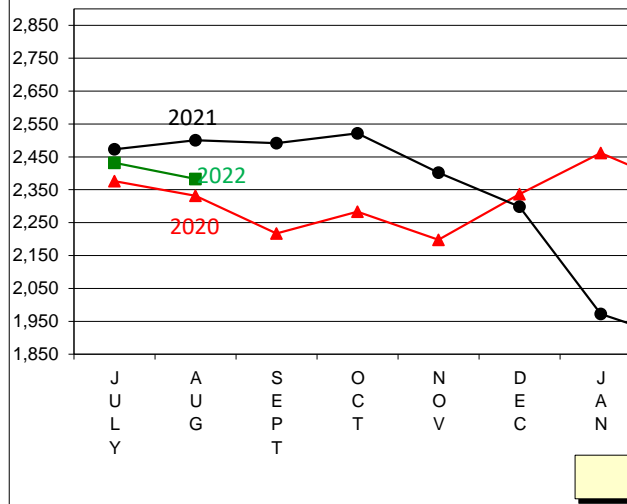


|  | <b>AUGUST<br/>2021</b> | <b>JULY<br/>2021</b> |
|--|------------------------|----------------------|
| <b>CURRENT ASSETS</b>  |                        |                      |
| Cash (General/Payroll/Petty Cash)                              | 1,431,668              | 1,573,813            |
| Reserve Cash (unrestricted)                                    | 22,784,394             | 22,784,394           |
| Reserve Cash (restricted) - USDA Debt Serv / Construction      | 2,457,567              | 2,137,611            |
| Accounts Receivable  | 8,964,354              | 7,936,523            |
| County Treasury receivable                                     | (97,666)               | 96,080               |
| Less: Reserve for Uncollectibles                               | (808,264)              | (762,237)            |
| Reserve for Medicare/Medi-Cal/Commercial                       | (3,288,399)            | (2,893,731)          |
| Inventories  | 647,659                | 688,691              |
| Accounts Receivable - Other                                    | 60,741                 | 61,991               |
| Prepaid Expenses   | 537,043                | 607,062              |
| Medicare/Medi-Cal Settlement                                   | 1,747,518              | 1,089,632            |
| <b>TOTAL CURRENT ASSETS</b>                                    | <b>34,436,613</b>      | <b>33,319,828</b>    |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>                           |                        |                      |
| Land   | 935,622                | 935,622              |
| Building and Fixed Equipment                                   | 32,452,509             | 32,452,509           |
| Equipment  | 14,255,356             | 14,255,356           |
| Construction in Progress (other)                               | 5,878,705              | 5,549,339            |
| Hospital expansion   | 956,085                | 946,088              |
| LESS: Reserve for Depreciation                                 | (23,930,473)           | (23,803,688)         |
| <b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>                     | <b>30,547,803</b>      | <b>30,335,224</b>    |
| <b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b> |                        |                      |
| Bond Reserve Funds held by trustee                             | -                      | -                    |
| Unamortized Bond Discount                                      | 0                      | 0                    |
| Unamortized Cost of Bond Defeasance                            | -                      | -                    |
| G.O. Bond - issue / discount / cost                            | -                      | -                    |
| <b>TOTAL OTHER ASSETS</b>                                      | <b>0</b>               | <b>0</b>             |
| <b>TOTAL ASSETS</b>  | <b>64,984,416.61</b>   | <b>63,655,051.92</b> |
| <b>CURRENT LIABILITIES</b>                                     |                        |                      |
| Accounts Payable   | 614,764                | 387,090              |
| Accrued Payroll  | 519,192                | 481,042              |
| Accrued Payroll Taxes  | (34,984)               | (31,851)             |
| Accrued Vacation & Holiday                                     | 795,812                | 778,682              |
| Accrued Health Insurance                                       | 47,231                 | 49,037               |
| Accrued Interest   | (594,345)              | (612,255)            |
| RETAINAGE PAYABLE  | 661,066                | 661,066              |
| PRIME PLAN   | 0                      | 0                    |
| HQAF   | 0                      | 0                    |
| Rate Range   | 483,087                | 101,178              |
| NOTES & LOANS PAYABLE  | 64,289                 | 69,499               |
| Current Portion of Medicare/Medi-Cal Settlement                | 778,638                | 778,638              |
| <b>TOTAL CURRENT LIABILITIES</b>                               | <b>3,334,751</b>       | <b>2,662,125</b>     |
| <b>LONG-TERM DEBT</b>  |                        |                      |
| G.O. Bond  | 1,404,098              | 1,404,098            |
| Capital Leases / Settlement pymt                               |                        |                      |
| Leases   | 0                      | 0                    |
| Provider Relief Fund- Deffered revenue                         | 2,495,328              | 2,495,328            |
| Notes & Loans Payable/ CHFFA                                   | 1,456,371              | 1,456,371            |
| GO BOND SERIES B & REFUNDING                                   | 20,883,694             | 20,883,694           |
| <b>TOTAL LONG-TERM DEBT</b>                                    | <b>26,239,491</b>      | <b>26,239,491</b>    |
| <b>FUND EQUITY</b>   | <b>35,410,175</b>      | <b>34,753,436</b>    |
| <b>TOTAL LIABILITIES AND FUND BALANCE</b>                      | <b>64,984,416.61</b>   | <b>63,655,051.92</b> |
| <b>CURRENT RATIO:</b>  | <b>10.33</b>           | <b>12.52</b>         |

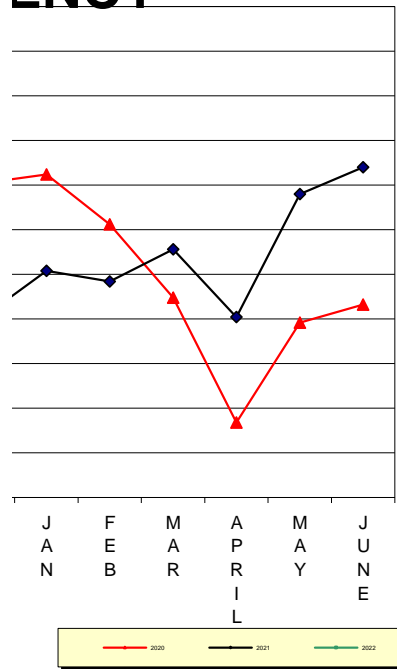
### G PATIENT DAYS



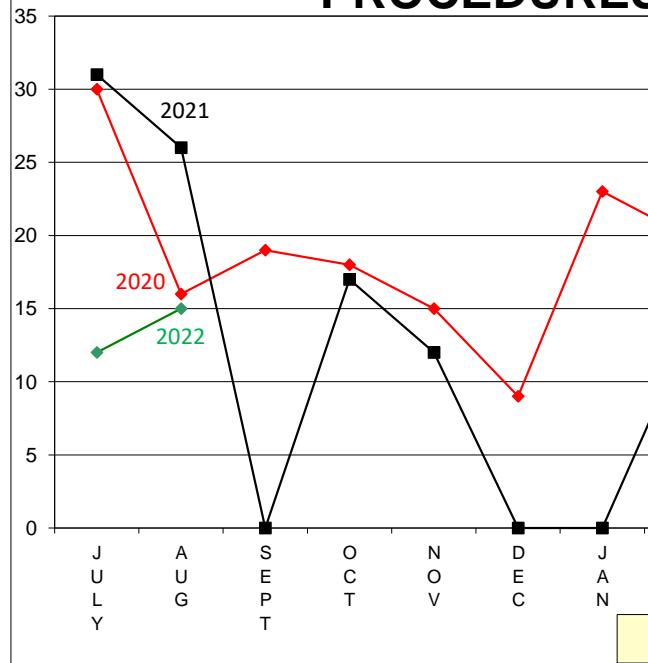
### SNF PATIEN



### ENCY



### SURGERY / OUTPAT PROCEDURES



**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2022

| DATE:              | REVENUE / SERVICES  | AVERAGE DAILY REVENUE | TOTAL DEPOSITS      | MISC. PAYMENTS    | MISC. PMTS PT RELATED | PATIENT PAYMENTS    | ADJUSTMENT S & WRITE-OFFS | REFUNDS         |
|--------------------|---------------------|-----------------------|---------------------|-------------------|-----------------------|---------------------|---------------------------|-----------------|
| July 31, 2021      | 4,105,658.44        | 132,440.59            | 2,449,314.84        | 45,615.44         | 55,832.53             | 2,347,866.87        | 1,013,025.11              | 3,598.62        |
| August 31, 2021    | 4,706,227.04        | 151,813.78            | 2,742,075.03        | 59,636.58         | 103,687.50            | 2,578,750.95        | 1,396,912.34              | 3,346.17        |
| September 30, 2021 | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| October 31, 2021   | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| November 30, 2021  | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| December 31, 2021  | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| January 30, 2022   | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| February 28, 2022  | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| March 31, 2022     | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| April 30, 2022     | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| May 31, 2022       | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| June 30, 2022      | -                   | -                     | -                   | -                 | -                     | -                   | -                         | -               |
| <b>YTD TOTAL</b>   | <b>8,811,885.48</b> | <b>142,127.19</b>     | <b>5,191,389.87</b> | <b>105,252.02</b> | <b>159,520.03</b>     | <b>4,926,617.82</b> | <b>2,409,937.45</b>       | <b>6,944.79</b> |

| <b>ACCOUNTS RECEIVABLE AGING</b> |                          |                    |                  |                  | <b>PAYOR MIX - YTD % OF REVENUE</b> |        |        |        |                    |
|----------------------------------|--------------------------|--------------------|------------------|------------------|-------------------------------------|--------|--------|--------|--------------------|
|                                  | AUGUST<br>\$ OUTSTANDING | AUGUST<br>DAYS OUT | JULY<br>DAYS OUT | JUNE<br>DAYS OUT |                                     | AUGUST | JULY   | JUNE   | 3 MONTH<br>AVERAGE |
| MEDICARE                         | 2,360,179.88             | 46.73              | 43.29            | 42.73            | MEDICARE                            | 37.26% | 36.37% | 35.55% | 36.39%             |
| MEDI - CAL                       | 2,663,621.89             | 47.28              | 45.84            | 41.39            | MEDI - CAL                          | 40.37% | 41.36% | 40.25% | 40.66%             |
| THIRD PARTY                      | 2,762,571.42             | 96.65              | 94.81            | 108.52           | THIRD PARTY                         | 20.27% | 20.85% | 20.82% | 20.65%             |
| PRIVATE                          | 850,889.89               |                    |                  |                  | PRIVATE                             | 2.10%  | 1.41%  | 3.38%  | 2.30%              |
| <b>LTC ONLY (INCLUDE)</b>        | <b>1,046,927.01</b>      | <b>32.46</b>       | <b>35.74</b>     | <b>37.27</b>     |                                     |        |        |        |                    |
| <b>OVERALL</b>                   | <b>8,637,263.08</b>      | <b>62.33</b>       | <b>60.24</b>     | <b>58.29</b>     |                                     |        |        |        |                    |

## Finance Notes August FY 22

| <b>Summary of Financial Ratios</b>  |                |  |                                  |
|-------------------------------------|----------------|--|----------------------------------|
| <b>Ratios</b>                       | <b>Period</b>  | <b>YTD or Average where<br/>Applicable</b> |                                  |
| <b>Cash on Hand</b>                 | <b>292</b>     | <b>240</b>                                 | <b>Average PY</b>                |
| <b>Net Income</b>                   | <b>969,077</b> | <b>505,772</b>                             | <b>Average Monthly FY<br/>20</b> |
| <b>Current Ratio</b>                | <b>10.33</b>   |  | <b>N/A</b>                       |
| <b>AR Days</b>                      | <b>62.33</b>   | <b>61</b>                                  | <b>Average PY</b>                |
| <b>AP</b>                           | <b>614,764</b> | <b>501,619</b>                             | <b>Average PY</b>                |
| <b>Daily Gross Revenue YE</b>       | <b>151,814</b> | <b>114,713</b>                             | <b>Average PY</b>                |
| <b>% of Gross Revenue Collected</b> | <b>55%</b>     | <b>62%</b>                                 | <b>PY Year End</b>               |

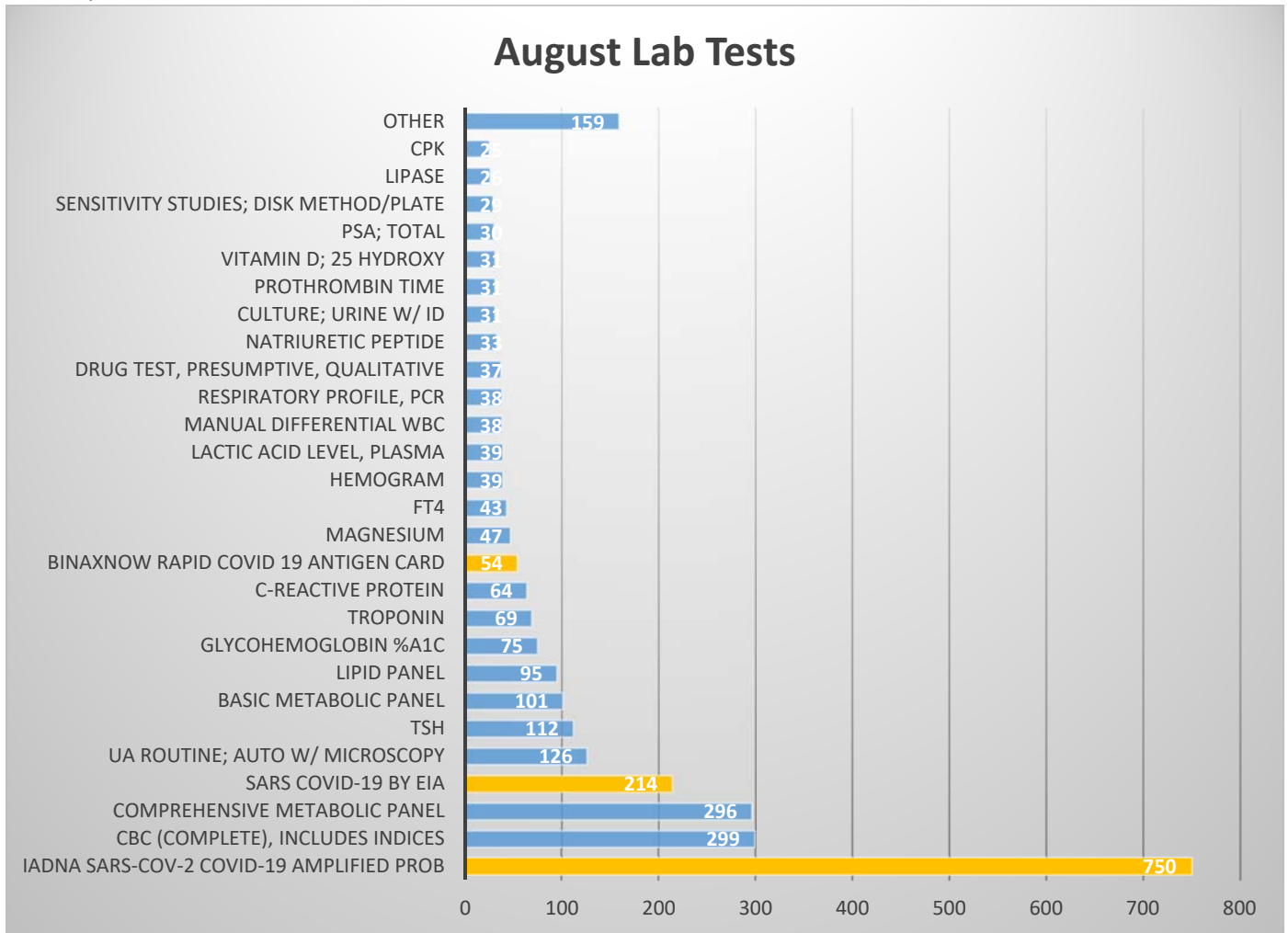
1. Last week I attended the Critical Access Hospital & Rural Health Clinic Conference. As always they had some great speakers with the Executive Director of the National Association of Rural Health Clinics, the COO of the National Rural Health Association and a variety of other CAH/Clinic experts. I spent half an hour talking to the COO of NRHA about the issues with the Provider Relief Funding reporting methodology as he had a call with HRSA later that day. My issues are restricting fund use to specific periods and reporting/auditing four times vs just reporting once and auditing once at the end. HRSA is going to be so backlogged that they are expecting it to be three to four years before the reports are audited. The four reporting periods and fund usage time restrictions are a HRSA construct as they weren't part of the legislation that was passed.
2. Speaking of the PRF reporting there's now a sixty day grace period so the new deadline is November 30<sup>th</sup>. I think this is due to a combination of provider complaints and a bill in congress H.R. 4735 with bipartisan support to extend the deadline to use funds until the end the year or the end of the public health emergency. Hopefully this will pass and encourage HRSA to come up with a streamlined reporting process. The general consensus of the experts at the conference was to wait until late November to report as guidance is still shifting.
3. Currently working on our 2021 Cost Report which is due November 30<sup>th</sup> and determines our Medicare Settlement/Repayment and new rates.
4. Still fielding questions from the auditors on follow up items and still have the single audit portion outstanding as everyone waits on PRF reporting guideline finality so they know how to audit that portion.
5. We just made our last payment to Layton including four joint checks to insure subcontractor payments.
6. The Distinct Part Nursing Facility repayment of 778K is due by October 13<sup>th</sup>. This was thought to be legally wiped out for years but the ruling allowed them to claw back funds for a specific period but not go forward with the practice of reimbursing that far below cost. DHCS circled back and sent out notices a couple years ago and I proposed some payment terms and they never got back to me. I think with Covid and providers being tight on funds they held off collecting for a while but due to the claims being from 2012-13 they are finally moving forward on collecting.
7. Rate Range IGT is also due in October for 1.2 million so until we get those funds back we'll have a dip in cash in October and November.



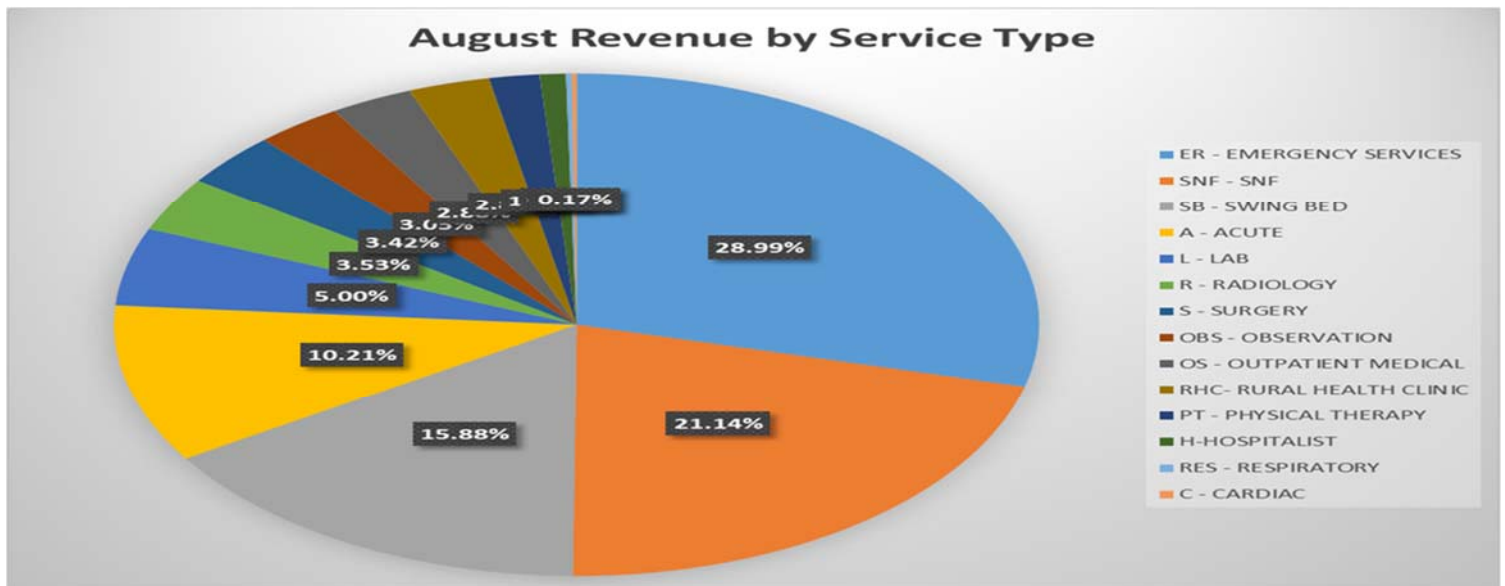


Statistics

1. Acute and Swing Days are high due to Covid. Our census is more than double what it was last year.
2. Surgery is down due to Covid.
3. ER Visits are up also due to Covid.
4. Lab is up as about 35% of our tests our Covid related



- 5.
6. Hospice is up by 153% and has historically been up and down from year to year.
7. Cardiac Rehab is down due patients not wanting to come in due to Covid being extremely active in August.



## Income Statement

1. Inpatient Revenue is up due to an increase in Acute and Swing Days.
2. Outpatient Revenue is up mostly due to an increase in ER visits.
3. Contractuals are going to be higher this year due to the decrease in supplemental payments. We are only getting half a year of Rate Range and no HQAF payments. Next year Rate Range looks very good and the early HQAF models look promising.
4. Productive and Non Productive Salaries are up compared to August last year due to wage changes back in January and more FTEs.
5. Employee Benefits are up due to increased FTEs.
6. Supplies are up compared to last August but 3K under last year's average of 286k.
7. Pro Fees are missing a large invoice from Envision. Since we changed the model to be a percentage over expenses vs a set hourly rate they have been extremely slow getting invoices out.
8. Acute/Swing Traveler costs are up over average due to staffing for Covid.
9. SNF Travelers are down 58K from last year's average expense.
10. Ancillary Travelers shows a decrease but that's just because there are a lot of invoices we haven't received yet. Between Rad, Lab and ER this should be up.
11. Insurance is up as we had rate increases in Property, Liability and Workers Comp. Workers Comp is a percentage of wages so it's due to wage increases not claim experience.
12. Depreciation will be up all year due to the new hospital wing and RHC being depreciated.
13. Non-Operating Revenue will be down all year compared to the prior year as there's no Prime program and we were still getting funds from the new hospital wing campaign.
14. Net Income is overstated due to probably 160K of outstanding traveler invoices. These will be put into the proper period and show up in the YTD numbers. Preparing financial statements a few weeks after a period ends we always have some of this but not usually amounts this high. Overall we have a great bottom line as we had a strong revenue month.

## Balance Sheet

1. Accounts Receivable is up due to a high revenue month so there's a high percentage of AR in under 30 which you wouldn't expect to have collected yet.
2. The Medicare/Medi-Cal Settlement is the accrued amount of Rate Range payment we are expecting. In December we are estimating 3.5 million as a receivable.
3. Accounts Payable is up due to the month ending on a Tuesday and check runs are on Thursdays.
4. In October the Medicare/Medi-Cal Settlement will be cleared off as we pay this long outstanding debt.
5. Retainage Payable will be cleared off in September now that Layton is fully paid.
6. Rate Range is the accrued amount we will be paying towards that IGT. In October we will pay 1.24 million.
7. The Provider Relief Contingency will be adjusted as I continue to work with our auditors over the next 60 days.
8. The Current Ratio is 10.33. Anything over 2.5 is a great ratio.

## Miscellaneous

1. Retail Pharmacy had a great month of collections. 152K vs the 85K collected last year. As our new contract goes into effect we should see a bump in monthly collections to get us into the positive.
2. 151K per day is the highest amount of revenue per day since I've been here.
3. We had a strong collection month of 2.5 million.
4. AR days jumped to 62 due the high revenue month.
5. The RHC had a great gross revenue month. I'm still working with Wipfli to get Medicare and Medi-Cal rates. Until I have rates established I can't have accurate contractuals for net revenue numbers. Due to delays at CDPH and CMS it will still be several months until we can drop most of the Medicare and Medi-Cal bills.
6. On the Chart tab you will see August was an amazing month for ER visits and Acute/Swing days.

**MAYERS MEMORIAL HOSPITAL  
2020-2021 OPERATING ACTUAL**

|                                | 2020<br>JULY | 2020<br>AUG  | 2020<br>SEPT | 2020<br>OCT  | 2020<br>NOV  | 2020<br>DEC  | 2021<br>Jan-21 | 2021<br>FEB    | 2021<br>MAR  | 2021<br>APR  | 2021<br>MAY  | 2021<br>JUN  | YEAR TO DATE<br>FY 2021<br>ACTUAL | FY YTD<br>ACTUAL |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|----------------|--------------|--------------|--------------|--------------|-----------------------------------|------------------|
| <b>Operating Revenue:</b>      |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
| Routine                        |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
| Acute                          | 228,843.00   | 445,025.00   | 600,158.00   | 460,704.00   | 401,258.00   | 1,093,907.00 | 1,192,670.00   | 505,454.00     | 380,702.00   | 167,420.00   | 522,810.00   | 488,263.00   | 6,487,214.00                      | 673,868          |
| SNF                            | 1,020,182.94 | 1,046,029.31 | 1,072,699.83 | 1,056,767.29 | 1,021,981.83 | 1,027,052.78 | 842,309.97     | 814,354.90     | 1,016,531.71 | 983,466.58   | 1,000,927.24 | 1,053,504.26 | 11,955,808.64                     | 2,066,212        |
| Acute SNF                      | 163,379.70   | 179,967.20   | 265,292.55   | 202,312.50   | 153,719.30   | 204,837.20   | 227,265.70     | 105,514.30     | 162,614.05   | 83,704.20    | 167,583.80   | 167,152.90   | 2,083,343.40                      | 343,347          |
| Outpatient                     | 298.00       | 924.00       | 8.00         | (51.00)      | 453.00       | (337.00)     | -              | 1,451.00       | -            | -            | 58.00        | 783.00       | 3,587.00                          | 1,222            |
|                                | 2,096,621.01 | 1,919,883.07 | 1,596,769.88 | 1,835,959.38 | 1,863,508.12 | 1,566,152.95 | 1,491,481.13   | 1,549,777.69   | 2,077,114.65 | 1,694,860.68 | 2,172,662.79 | 2,341,489.49 | 22,206,280.84                     | 4,016,504        |
|                                | 3,509,324.65 | 3,591,828.58 | 3,534,928.26 | 3,555,692.17 | 3,440,920.25 | 3,891,612.93 | 3,753,726.80   | 2,976,551.89   | 3,636,962.41 | 2,929,451.46 | 3,864,041.83 | 4,051,192.65 | 42,736,233.88                     | 7,101,153        |
| Less Deductions:               |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
| Contractuals - Care/Cal        | 917,579.99   | 731,408.51   | 737,551.82   | 758,017.08   | 1,099,261.67 | 619,101.60   | 293,180.29     | (2,299,921.90) | (26,585.45)  | 206,151.82   | 321,899.83   | 792,363.96   | 4,150,009.22                      | 1,648,989        |
| Contractuals - PPO             | 76,752.99    | 137,171.96   | 77,299.96    | 83,361.57    | 93,371.84    | 135,132.57   | 95,162.61      | 981,362.26     | 268,862.44   | 240,683.82   | 254,674.15   | 306,165.67   | 2,750,001.84                      | 213,925          |
| Charity Care & Write off       | 26,616.86    | -            | 97.40        | -            | 18,036.40    | 29,751.54    | -              | 2,721.00       | -            | 20,133.27    | -            | 6,398.00     | 103,754.47                        | 26,617           |
| Other Contractual write offs   | 32,573.28    | 80,169.43    | 22,261.64    | 24,025.15    | 87,696.26    | 32,279.98    | 9,836.31       | 383,808.37     | 78,683.53    | 169,087.29   | 115,743.91   | 76,875.28    | 1,113,040.43                      | 112,743          |
|                                |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
|                                |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
|                                |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
| Provision For Bad Debts        | 85,310.41    | 109,094.37   | 70,260.59    | 89,419.78    | 110,867.20   | 203,204.31   | (11,277.39)    | (513,219.09)   | 24,358.56    | 53,284.21    | 104,794.39   | 349,050.08   | 675,147.42                        | 194,405          |
| Total Deductions               | 1,138,833.53 | 1,057,844.27 | 907,471.41   | 954,823.58   | 1,409,233.37 | 1,019,470.00 | 386,901.82     | (1,445,249.36) | 345,319.08   | 689,340.41   | 797,112.28   | 1,530,852.99 | 8,791,953.38                      | 2,196,678        |
| Other Revenue                  | 19,553.17    | 79,775.55    | 14,739.04    | 30,588.18    | 27,171.10    | 40,992.06    | 72,484.72      | 14,996.92      | 15,443.69    | 34,981.37    | 59,905.41    | 44,442.89    | 455,074.10                        | 99,329           |
| Net Revenue                    | 2,390,044.29 | 2,613,759.86 | 2,642,195.89 | 2,631,456.77 | 2,058,857.98 | 2,913,134.99 | 3,439,309.70   | 4,436,798.17   | 3,307,087.02 | 2,275,092.42 | 3,126,834.96 | 2,564,782.55 | 34,399,354.60                     | 5,003,804        |
| <b>Operating Expenses:</b>     |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
| Salaries - Productive          | 1,015,951.27 | 1,071,446.64 | 966,440.01   | 1,002,914.78 | 1,330,764.32 | 1,049,500.67 | 1,056,098.21   | 1,135,038.15   | 1,037,630.44 | 1,101,242.13 | 1,105,225.28 | 1,329,344.31 | 13,201,596.21                     | 2,087,398        |
| Salaries - Non-productive      | 109,851.27   | 147,048.45   | 127,845.82   | 113,812.84   | 119,837.86   | 133,554.80   | 224,272.38     | 123,456.68     | 101,503.72   | 119,736.64   | 110,216.42   | 125,372.00   | 1,556,508.88                      | 256,900          |
| Employee Benefits              | 282,086.36   | 323,694.05   | 316,709.61   | 341,699.89   | 354,717.72   | 296,036.46   | 388,070.29     | 112,420.80     | 318,818.40   | 315,947.35   | 302,344.16   | 366,391.85   | 3,718,936.94                      | 605,780          |
| Supplies                       | 225,466.78   | 264,039.27   | 243,318.37   | 292,477.67   | 160,367.38   | 420,136.32   | 276,211.09     | 425,420.70     | 361,388.24   | 106,503.37   | 252,680.46   | 408,801.49   | 3,436,811.14                      | 489,506          |
| Professional Fees              | 148,051.68   | 158,562.18   | 132,917.12   | 148,437.83   | 162,578.12   | 156,841.13   | 21,467.32      | 129,326.58     | 161,591.12   | 146,384.61   | 131,714.49   | 136,877.87   | 1,634,750.05                      | 306,614          |
| Acute/Swing travelers          | 16,933.75    | 2,192.00     | 4,091.75     | 19,370.44    | 30,694.94    | 64,312.25    | 71,444.20      | 39,970.38      | 38,943.69    | 32,961.82    | 105,160.06   | 69,728.12    | 495,803.40                        | 19,126           |
| SNF travelers                  | 149,795.45   | 150,904.14   | 178,571.19   | 179,984.22   | 197,121.69   | 189,129.00   | 158,987.24     | 162,523.78     | 160,990.42   | 155,709.73   | 161,650.77   | 155,102.79   | 2,000,470.42                      | 300,700          |
| Ancillary travelers            | 52,799.75    | 129,307.03   | 97,285.20    | 63,226.25    | 56,225.83    | 68,512.00    | 69,167.36      | 55,804.50      | 95,294.95    | 116,914.03   | 83,427.55    | 53,855.45    | 941,819.90                        | 182,107          |
| Other Purchased Services       | 143,867.26   | 119,920.06   | 162,176.33   | 161,654.04   | 181,382.97   | 208,238.70   | 139,386.36     | 224,906.38     | 242,867.36   | 249,589.89   | 242,061.12   | 282,468.99   | 2,358,519.46                      | 263,787          |
| Repairs & Maintenance          | 24,809.56    | 22,359.64    | 20,914.00    | 32,488.90    | 18,644.78    | 23,371.33    | 27,007.12      | 30,110.19      | 20,806.13    | 21,045.45    | 20,595.06    | 46,127.21    | 308,279.37                        | 47,169           |
| Utilities                      | 52,239.15    | 53,857.95    | 33,130.78    | 55,329.14    | 38,657.13    | 45,087.22    | 57,676.66      | 54,511.43      | 50,680.49    | 42,051.25    | 33,233.64    | 48,912.94    | 565,367.78                        | 106,097          |
| Insurance                      | 25,559.13    | 39,766.54    | 25,419.38    | 25,419.49    | 25,419.39    | 25,419.39    | 27,057.24      | 25,419.39      | 25,419.39    | 25,419.39    | 25,419.47    | 11,122.19    | 306,860.39                        | 65,326           |
| Other Expense                  | 39,675.05    | 67,946.31    | 53,567.84    | 37,693.34    | 42,422.83    | 41,322.92    | 67,668.42      | 61,849.15      | 64,719.42    | 52,530.32    | 54,222.96    | 79,940.62    | 663,559.18                        | 107,621          |
| Depreciation                   | 62,993.54    | 62,954.27    | 62,315.52    | 63,319.69    | 63,319.69    | 63,319.69    | 155,902.58     | 100,067.32     | 377,473.19   | 126,480.83   | 134,376.79   | 126,988.82   | 1,399,511.93                      | 125,948          |
| Bond Repayment Insurance       | -            | -            | -            | -            | -            | -            | -              | -              | -            | -            | -            | -            | -                                 | 0                |
| Bond Repayment Interest        | 17,910.82    | 17,910.82    | 17,910.82    | 17,910.82    | 17,910.82    | 17,910.82    | 17,910.82      | 17,910.82      | 17,910.82    | 17,910.82    | 17,910.82    | 17,910.82    | 214,929.84                        | 35,822           |
| Interest                       | 2,044.95     | 2,124.89     | 3,427.40     | 3,961.30     | 3,848.62     | 5,885.72     | 6,721.64       | 7,129.33       | 5,727.42     | 7,188.21     | 4,935.61     | 5,096.61     | 58,091.70                         | 4,170            |
| Rent/Lease Equipment           | 4,907.29     | 7,058.68     | 12,839.32    | 17,014.55    | 13,978.04    | 16,036.90    | 15,347.02      | 12,006.34      | 12,247.40    | 10,375.81    | 11,827.21    | 9,648.68     | 143,287.24                        | 11,966           |
| Total Operating Expense        | 2,374,943.06 | 2,641,092.92 | 2,458,880.46 | 2,576,715.19 | 2,817,892.13 | 2,824,615.32 | 2,780,395.95   | 2,717,871.92   | 3,094,012.60 | 2,647,991.65 | 2,797,001.87 | 3,273,690.76 | 33,005,103.83                     | 5,016,036        |
| Net Operating Rev over Expense | 15,101.23    | (27,333.06)  | 183,315.43   | 54,741.58    | (759,034.15) | 88,519.67    | 658,913.75     | 1,718,926.25   | 213,074.42   | (372,899.23) | 329,833.09   | (708,908.21) | 1,394,250.77                      | (12,232)         |
| <b>Non-Operating Revenue:</b>  |              |              |              |              |              |              |                |                |              |              |              |              |                                   |                  |
| Non-operating Revenue          | 267,332.95   | 381,667.46   | 270,604.35   | 251,949.56   | 475,663.84   | 937,059.29   | (70,619.77)    | 223,255.84     | 277,474.23   | 241,481.77   | 205,861.44   | 2,843,702.90 | 6,305,433.86                      | 649,000          |
| Interest Income                | 52,947.31    | 605.35       | 425.27       | 36,928.32    | 482.10       | 450.89       | 26,926.97      | 540.86         | 469.99       | 18,276.46    | 575.05       | 612.04       | 139,240.61                        | 53,553           |
| Other non-operating Expense    | 83,624.59    | 141,824.80   | 149,668.10   | 160,457.16   | 151,767.61   | 173,371.66   | 155,497.77     | 154,556.43     | 143,382.92   | 79,461.52    | 244,855.88   | 131,191.22   | 1,769,659.66                      | 225,449          |
| Total Non-Operating Revenue    | 236,655.67   | 240,448.01   | 121,361.52   | 128,420.72   | 324,378.33   | 764,138.52   | (199,190.57)   | 69,240.27      | 134,561.30   | 180,296.71   | (38,419.39)  | 2,713,123.72 | 4,675,014.81                      | 477,104          |
| Net Revenue over Expense       | 251,756.90   | 213,114.95   | 304,676.95   | 183,162.30   | (434,655.82) | 852,658.19   | 459,723.18     | 1,788,166.52   | 347,635.72   | (192,602.52) | 291,413.70   | 2,004,215.51 | 6,069,265.58                      | 464,872          |

**MAYERS MEMORIAL HOSPITAL  
NON-OPERATING REVENUE AND EXPENSE  
RETAIL PHARMACY**

| 2021             |                  | 2020     |                                    |               |               | FY 2022   |          | FY 2021 |  | Increase<br>Decrease |  |
|------------------|------------------|----------|------------------------------------|---------------|---------------|-----------|----------|---------|--|----------------------|--|
| AUGUST<br>ACTUAL | AUGUST<br>ACTUAL | Variance |                                    | YTD<br>ACTUAL | YTD<br>ACTUAL | Variance  |          | %       |  |                      |  |
|                  |                  |          | <b>RETAIL PHARM REVENUE</b>        |               |               |           |          |         |  |                      |  |
|                  |                  |          | <b>NON-OPERATING REVENUE</b>       |               |               |           |          |         |  |                      |  |
| 0                | 0                | 0        | MEDICARE                           | 0             | 0             | 0         | #DIV/0!  |         |  |                      |  |
| 3,503            | 1,657            | 1,846    | MEDI-CAL                           | 11,597        | 3,769         | 7,828     | 207.72%  |         |  |                      |  |
| 117,773          | 64,555           | 53,218   | THIRD PARTY                        | 232,118       | 170,156       | 61,962    | 36.42%   |         |  |                      |  |
| 30,745           | 20,610           | 10,135   | PRIVATE                            | 58,250        | 41,056        | 17,194    | 41.92%   |         |  |                      |  |
| 53               | (1,022)          | 1,075    | OTHER                              | (336)         | 1,715         | (2,052)   | -119.61% |         |  |                      |  |
| 152,075          | 85,800           | 66,275   | <b>Total Revenue</b>               | 301,629       | 216,696       | 84,932    | 39.22%   |         |  |                      |  |
| 152,075          | 85,800           | 66,275   | <b>Net Non Operating Revenue</b>   | 301,629       | 216,696       | 84,932    |          |         |  |                      |  |
|                  |                  |          | <b>NON - OPERATING EXPENSES</b>    |               |               |           |          |         |  |                      |  |
| 23,593           | 22,960           | (633)    | Productive Salaries                | 46,966        | 50,129        | 3,163     | 6.32%    |         |  |                      |  |
| 283              | 539              | 255      | Non-Productive Salaries            | 2,981         | 539           | (2,442)   | -453.51% |         |  |                      |  |
| 2,441            | 2,954            | 513      | Employee Benefits                  | 5,667         | 4,995         | (672)     | -13.51%  |         |  |                      |  |
| 137,278          | 109,008          | (28,270) | Supplies                           | 309,347       | 159,589       | (149,758) | -93.81%  |         |  |                      |  |
| 0                | 0                | 0        | Ancillary Travelers                | 0             | 0             | 0         | #DIV/0!  |         |  |                      |  |
| 241              | 2,399            | 2,158    | Other Purchased Services           | 4,231         | 2,986         | (1,245)   | -41.71%  |         |  |                      |  |
| 0                | 0                | 0        | Repairs                            | 0             | 0             | 0         | #DIV/0!  |         |  |                      |  |
| 551              | 525              | (26)     | Utilities                          | 1,084         | 910           | (173)     | -19.01%  |         |  |                      |  |
| 41               | 633              | 593      | Other                              | 320           | 689           | 369       | 53.62%   |         |  |                      |  |
| 2,807            | 2,807            | 0        | Depreciation                       | 5,613         | 5,613         | 0         | .02%     |         |  |                      |  |
| 8                | 0                | (8)      | Rental - Lease                     | 16            | 0             | (16)      | #DIV/0!  |         |  |                      |  |
| 167,243          | 141,825          | (25,418) | <b>Total Non-Operating Expense</b> | 376,224       | 225,449       | (150,775) | -66.91%  |         |  |                      |  |
| (15,168)         | (56,025)         | 40,856   | <b>NET INCOME</b>                  | (74,596)      | (8,753)       | (65,843)  |          |         |  |                      |  |
|                  |                  |          | (LOSS) GAIN                        |               |               |           |          |         |  |                      |  |

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2022

COMPARISON TO ACTUAL

| 2021                                     | 2020          |           |                                | FY 2022       | FY 2021       |           | Increase<br>Decrease<br>% |
|--|---------------|-----------|--------------------------------|---------------|---------------|-----------|---------------------------|
| AUG<br>ACTUAL                            | AUG<br>ACTUAL | Variance  | PATIENT REVENUE                | YTD<br>ACTUAL | YTD<br>ACTUAL | Variance  |                           |
| 962,644                                  | 445,025       | 517,619   | Acute                          | 1,660,595.24  | 673,868.00    | 986,727   | 146.42%                   |
| 1,096,691                                | 1,046,029     | 50,662    | Skilled Nursing                | 2,200,049     | 2,066,212     | 133,837   | 6.52%                     |
|  |               |           | Inpatient Ancillary            |               |               |           |                           |
| 289,583                                  | 179,967       | 109,616   | Acute                          | 547,708       | 343,347       | 204,361   | 59.52%                    |
| 0  | 924           | (924)     | Skilled Nursing                | 1,716         | 1,222         | 494       |                           |
| 2,348,918                                | 1,671,946     | 676,973   | Total Inpatient Revenue        | 4,410,069     | 3,084,649     | 1,325,420 | 43.02%                    |
| 2,551,558                                | 1,919,883     | 631,675   | Total Outpatient Revenue       | 4,697,428     | 4,016,504     | 680,924   | 17.02%                    |
| 4,900,477                                | 3,591,829     | 1,308,648 | <b>Total Patient Revenue</b>   | 9,107,497     | 7,101,153     | 2,006,344 | 28.32%                    |
| <b>DEDUCTIONS FROM REVENUE</b>           |               |           |                                |               |               |           |                           |
| 1,063,454                                | 731,409       | (332,045) | Contractuals - Care/Cal        | 1,931,001     | 1,648,989     | (282,012) |                           |
| 277,393                                  | 137,172       | (140,221) | Contractuals - PPO             | 544,915       | 213,925       | (330,990) |                           |
| 530                                      | 0             | (530)     | Charity and Write Offs         | 3,739         | 26,617        | 22,878    |                           |
| 137,389                                  | 80,169        | (57,220)  | Admin Adjmts/Emp Discounts     | 218,718       | 112,743       | (105,976) |                           |
| 32,907                                   | 109,094       | 76,188    | Provision for Bad Debts        | 173,940       | 194,405       | 20,465    |                           |
| 1,511,672                                | 1,057,844     | (453,828) | <b>Total Deductions</b>        | 2,872,314     | 2,196,678     | (675,636) |                           |
| 30,763                                   | 79,776        | (49,012)  | Other Operating Revenues       | 88,161        | 99,329        | (11,167)  |                           |
| 3,419,568                                | 2,613,760     | 805,808   | <b>Net Revenue</b>             | 6,323,345     | 5,003,804     | 1,319,541 |                           |
| <b>OPERATING EXPENSES</b>                |               |           |                                |               |               |           |                           |
| 1,207,633                                | 1,071,447     | (136,186) | Productive Salaries            | 2,514,305     | 2,087,398     | (426,908) | -20.51%                   |
| 137,791                                  | 147,048       | 9,258     | Non-Productive Salaries        | 321,964       | 256,900       | (65,064)  | -25.31%                   |
| 336,768                                  | 323,694       | (13,074)  | Employee Benefits              | 684,597       | 605,780       | (78,816)  | -13.01%                   |
| 283,070                                  | 264,039       | (19,031)  | Supplies                       | 584,550       | 489,506       | (95,044)  | -19.41%                   |
| 20,349                                   | 158,562       | 138,214   | Professional Fees              | 47,200        | 306,614       | 259,414   | 84.62%                    |
| 61,597                                   | 2,192         | (59,405)  | Acute/Swing Travelers          | 96,473        | 19,126        | (77,347)  | -404.41%                  |
| 107,883                                  | 150,904       | 43,021    | SNF Travelers                  | 249,074       | 300,700       | 51,626    | 17.22%                    |
| 27,611                                   | 129,307       | 101,696   | Ancillary Travelers            | 43,276        | 182,107       | 138,831   | 76.22%                    |
| 189,748                                  | 119,920       | (69,828)  | Other Purchased Services       | 333,645       | 263,787       | (69,858)  | -26.51%                   |
| 17,718                                   | 22,360        | 4,642     | Repairs & Maintenance          | 47,239        | 47,169        | (70)      | -0.11%                    |
| 47,436                                   | 53,858        | 6,422     | Utilities                      | 81,332        | 106,097       | 24,765    | 23.32%                    |
| 51,092                                   | 39,767        | (11,325)  | Insurance                      | 84,594        | 65,326        | (19,269)  | -29.51%                   |
| 50,902                                   | 67,946        | 17,044    | Other                          | 95,493        | 107,621       | 12,129    | 11.32%                    |
| 123,978                                  | 62,954        | (61,024)  | Depreciation                   | 250,904       | 125,948       | (124,957) | -99.21%                   |
| 0  | 0             | 0         | Bond Repayment Insurance       | -             | 0             | 0         |                           |
| 17,911                                   | 17,911        | 0         | Bond Repayment Interest        | 35,822        | 35,822        | 0         | .02%                      |
| 5,203                                    | 2,125         | (3,078)   | Interest                       | 10,523        | 4,170         | (6,353)   | -152.41%                  |
| 10,049                                   | 7,059         | (2,990)   | Rental - Lease                 | 20,930        | 11,966        | (8,964)   | -74.91%                   |
| 2,696,738                                | 2,641,093     | (55,645)  | <b>Total Operating Expense</b> | 5,501,921     | 5,016,036     | (485,885) | -9.71%                    |
| 722,829                                  | (27,333)      | 750,162   | <b>Income From Operations</b>  | 821,424       | (12,232)      | 833,656   |                           |
| <b>NON-OPERATING REVENUE AND EXPENSE</b> |               |           |                                |               |               |           |                           |
| 258,155                                  | 381,667       | (123,513) | Non-Operating Revenue          | 506,789       | 649,000       | (142,211) |                           |
| 675                                      | 605           | 70        | Interest Income                | 17,089        | 53,553        | (36,464)  |                           |
| 167,243                                  | 141,825       | (25,418)  | Non-Operating Expense          | 376,224       | 225,449       | (150,775) |                           |
| 91,587                                   | 240,448       | (148,861) | <b>Total Non-Operating</b>     | 147,653       | 477,104       | (329,451) |                           |
| 814,416                                  | 213,115       | 601,301   | <b>NET INCOME</b>              | 969,077       | 464,872       | 504,205   |                           |

## Rural Health Clinic - Burney

| Gross Revenue            | Jul-21      | Aug-21     | Sep-21 | Oct-21 | Nov-21 | Dec-21 |
|--------------------------|-------------|------------|--------|--------|--------|--------|
| TOTAL OUTPT REVENUE      | 73,698.39   | 158,328.71 | -      | -      | -      | -      |
| <hr/>                    |             |            |        |        |        |        |
| Operating Expenses       |             |            |        |        |        |        |
| PRODUCTIVE SALARIES      | 126,044.69  | 64,918.86  | -      | -      | -      | -      |
| NON-PRODUCTIVE SALARIES  | 13,731.96   | 12,679.88  | -      | -      | -      | -      |
| EMPLOYEE BENEFITS        | 11,200.24   | 6,296.62   | -      | -      | -      | -      |
| SUPPLIES                 | 8,236.32    | 9,061.88   | -      | -      | -      | -      |
| PROFESSIONAL FEES        | 39.49       | 42.35      | -      | -      | -      | -      |
| TRAVELERS                | -           | -          | -      | -      | -      | -      |
| OTHER PURCHASED SERVICES | 4,673.02    | 7,657.90   | -      | -      | -      | -      |
| REPAIRS                  | -           | -          | -      | -      | -      | -      |
| INSURANCE                | 1,310.74    | 2,621.48   | -      | -      | -      | -      |
| OTHER                    | 819.75      | (1,678.35) | -      | -      | -      | -      |
| DEPRECIATION             | 350.41      | 350.41     | -      | -      | -      | -      |
| RENTAL/LEASE             | -           | -          | -      | -      | -      | -      |
| Total Expenses           | 166,406.62  | 101,951.03 | -      | -      | -      | -      |
| Net Profit or (Loss)     | (92,708.23) | 56,377.68  | 0.00   | 0.00   | 0.00   | 0.00   |



**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2022

COMPARISON TO ACTUAL

| 2021  |               | 2021 |                                | FY 2022 |        | FYE 2021 |         | Variance | % Increase<br>or Decrease |
|---|---------------|------|--------------------------------|---------|--------|----------|---------|----------|---------------------------|
| AUGUST  | JULY          | YTD  | YTD                            | Actual  | Actual | Actual   | Actual  |          |                           |
| <b>Actual</b>                                   | <b>Actual</b> |      |                                |         |        |          |         |          |                           |
| <b>VOLUME:</b>                                  |               |      |                                |         |        |          |         |          |                           |
| <b>DISCHARGES</b>                               |               |      |                                |         |        |          |         |          |                           |
| 18  | 17            | 1    | Acute                          | 35      | 23     | 12       | 52.22%  |          |                           |
| 12  | 10            | 2    | Swing Bed                      | 22      | 7      | 15       | 214.32% |          |                           |
| 6   | 3             | 3    | Skilled Nursing Care (DISCHG)  | 9       | 2      | 7        | 350.02% |          |                           |
| 14  | 9             | 5    | Observations                   | 23      | 20     | 3        | 15.02%  |          |                           |
| <b>PATIENT DAYS</b>                             |               |      |                                |         |        |          |         |          |                           |
| 81  | 38            | 43   | Acute                          | 119     | 63     | 56       | 88.92%  |          |                           |
| 179   | 144           | 35   | Swing Bed                      | 323     | 125    | 198      | 158.42% |          |                           |
| 2,383   | 2,432         | (49) | Skilled Nursing Care           | 4,815   | 4,974  | (159)    | -3.21%  |          |                           |
| <b>LENGTH OF STAY</b>                           |               |      |                                |         |        |          |         |          |                           |
| 4.50  | 2.24          | 2    | Acute                          | 3.40    | 2.74   | 1        | 24.12%  |          |                           |
| 14.92   | 14.40         | 1    | Swing Bed                      | 14.68   | 17.86  | (3)      | -17.81% |          |                           |
|   |               |      | Skilled Nursing Care           |         |        |          |         |          |                           |
| <b>AVERAGE DAILY CENSUS</b>                     |               |      |                                |         |        |          |         |          |                           |
| 2.61  | 1.23          | 1    | Acute                          | 1.92    | 1.02   | 1        | 88.22%  |          |                           |
| 5.77  | 4.65          | 1    | Swing Bed                      | 5.21    | 2.02   | 3        | 157.92% |          |                           |
| 76.87   | 78.45         | (2)  | Skilled Nursing Care           | 77.66   | 80.23  | (3)      | -3.21%  |          |                           |
| <b>ANCILLARY SERVICES</b>                       |               |      |                                |         |        |          |         |          |                           |
| 0   | 0             | 0    | Surgery Inpatient Visits       | 0       | 0      | 0        | #DIV/0! |          |                           |
| 15  | 12            | 3    | Surgery OP/ procedure visits   | 27      | 57     | (30)     | -52.61% |          |                           |
| 402   | 387           | 15   | Emergency Room Visits          | 789     | 693    | 96       | 13.92%  |          |                           |
| 147   | 157           | (10) | Outpatient Services Procedures | 304     | 306    | (2)      | -0.71%  |          |                           |
| 1565  | 887           | 678  | Laboratory Visits              | 2452    | 1,327  | 1125     | 84.82%  |          |                           |
| 405   | 445           | (40) | Radiology Procedures           | 850     | 861    | (11)     | -1.31%  |          |                           |
| 164   | 173           | (9)  | Hospice Patient Days           | 337     | 133    | 204      | 153.42% |          |                           |
| 208   | 231           | (23) | Physical Therapy visits        | 439     | 502    | (63)     | -12.51% |          |                           |
| 170   | 165           | 5    | Cardiac Rehab                  | 335     | 501    | (166)    | -33.11% |          |                           |
| 46  | 32            | 14   | Telemedicine visits            | 78      | 72     | 6        | 8.32%   |          |                           |
| 32  | 17            | 15   | Admissions from ER             | 49      | 36     | 13       | 36.12%  |          |                           |
| 12  | 17            | (5)  | Transfers from ER              | 29      | 36     | (7)      | -19.41% |          |                           |
| <b>PRODUCTIVITY:</b>                            |               |      |                                |         |        |          |         |          |                           |
| Productive FTE's                                |               |      |                                |         |        |          |         |          |                           |
| 19.70   | 18.10         |      | Nursing - Acute                | 18.74   | 18.44  |          |         |          |                           |
| 56.11   | 56.59         |      | Long Term Care                 | 56.38   | 52.04  |          |         |          |                           |
| 51.83   | 54.33         |      | Ancillary                      | 53.30   | 41.57  |          |         |          |                           |
| 82.43   | 83.13         |      | Service                        | 82.82   | 83.53  |          |         |          |                           |
| 210.07  | 212.15        |      | Total Productive               | 211.24  | 195.58 |          |         |          |                           |
| 41.80   | 42.69         |      | Non-Productive FTE's           | 42.38   | 19.55  |          |         |          |                           |
| 251.87  | 254.84        |      | Paid FTE's                     | 253.62  | 215.13 |          |         |          |                           |
| <b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b> |               |      |                                |         |        |          |         |          |                           |
| 2.96  | 3.25          |      |                                | 3.10    | 2.85   |          |         |          |                           |



MAYERS MEMORIAL HOSPITAL DISTRICT  
FINANCIAL SNAPSHOT

month ended

AUGUST 2021

FISCAL 2022

FINANCIAL DATA ACROSS ENTIRE ENTERPRISE

ACTUAL YTD      ACTUAL YTD

|                             | AUGUST 2021  | AUGUST 2020  | Variance\$\$ | Variance % |
|-----------------------------|--------------|--------------|--------------|------------|
| Inpatient Revenue           |              |              |              |            |
| Acute/OB/Swing              | \$ 1,660,595 | \$ 673,868   | 986,727.24   | 146%       |
| SNF                         | \$ 2,200,049 | \$ 2,066,212 | 133,837.00   | 6%         |
| Inpatient Ancillary Revenue |              |              |              |            |
| Acute/OB/Swing              | 547,708      | 343,347      | 204,361.45   | 60%        |
| SNF                         | 1,716        | 1,222        | 494.00       | 40%        |
| Outpatient Revenue          | 4,697,428    | 4,016,504    | 680,923.99   | 17%        |
| Total Gross Revenue         | \$ 9,107,497 | \$ 7,101,153 | 2,006,343.68 | 28%        |

ACTUAL YTD      ACTUAL YTD

| <u>Statistics</u>   | AUGUST 2021 | AUGUST 2020 | <u>Variance</u> | <u>Variance %</u> |
|---------------------|-------------|-------------|-----------------|-------------------|
| Patient Days        | 5,257       | 5,162       | 95              | 1.8%              |
| Outpatient Services | 304         | 306         | (2)             | -1%               |
| Labs                | 2,452       | 1,327       | 1,125           | 85%               |
| Imaging             | 850         | 861         | (11)            | -1%               |
| Hospice             | 337         | 133         | 204             | 153%              |
| PT                  | 439         | 502         | (63)            | -13%              |